



AGENDA

Spring Workshop of the Aurora City Council

Saturday, May 9, 2026, 8:45 a.m.

Aurora Public Schools Professional Development Center

15771 E First Ave

Aurora, CO 80011

	Pages
1. Strategic Planning Update	3
Leticia Callanen, Strategy and Performance Manager, General Management	
Estimated time: 90 mins	
2. Break	
Estimated time: 15 mins	
3. Build Up Aurora	11
Sponsors: Francoise Bergan, Council Member / Curtis Gardner, Council Member	
Outside Speaker: Chris Keating, Keating Research	
Laura Perry, Deputy City Manager	
Estimated time: 90 mins	
4. Lunch	
Estimated time: 30 mins	
5. Downtown Development Authority Update	91
Laura Perry, Deputy City Manager	
Estimated time: 15 mins	
6. Budget	
Greg Hays, Budget Officer, Finance	
Estimated time: 90 mins	

7. Miscellaneous Matters

Estimated time: 15 mins

8. Adjournment



To: Mayor and City Council
From: Jason Batchelor, City Manager
Date: May 7, 2026 *JB*
Subject: City Council Spring Workshop

City Council Spring Workshop – Strategy Session

The City will conduct a structured strategy workshop to capture Council’s perspectives on priorities that should guide advancement of Aurora’s five long-term strategic outcomes and related citywide initiatives.

Goals

- Identify constituent-informed expectations for City services.
- Establish shared direction for strategy, planning, and budget decisions.
- Strengthen alignment between policy direction and organizational execution.

Session Format

Brad Hunt of The Why Group will facilitate a 90-minute session focused on Council’s top priorities related to the City’s Strategy Map, which outlines five outcomes and 19 initiatives. The session will include:

- A brief overview of the Strategy Map and its development.
- A facilitated exercise involving five stations, one for each strategic outcome, rotated through in five 15-minute intervals:
 - First 5 minutes: review of the outcome and associated initiatives
 - Next 10 minutes: idea capture

Conclusion

This workshop is designed to ensure Council’s priorities directly inform the City’s strategic direction and provide clear guidance for future planning and resource decisions. Attached are the Strategy Map and an executive summary for each of the five outcomes for review.

STRATEGY MAP



City of Aurora staff members are committed to building on the following strategic outcomes and initiatives in partnership with the City Council and the community.

VISION:

Aurora is a world within a city where all individuals, families, and businesses can thrive and be proud to call home.

MISSION:

Engaged, innovative city employees delivering efficient and effective public services that promote culture, community and commerce.

BEDROCK PRACTICES:

Collaborative | Data Informed | Employee Focused | Inclusive | Innovative



1. WELL-MANAGED

Being a high-performing organization committed to great customer service, innovation and continuous improvement through a dedicated and empowered workforce. Holding ourselves accountable to the community through responsible stewardship of taxpayer dollars. Recognizing that building and maintaining critical infrastructure directly impacts the community, today and tomorrow.

- 1.1** Develop leadership at all management levels, focused on servant leadership, financial stewardship, policy development and efficient resource utilization.
- 1.2** Foster a workforce culture of high performance and position the city as an employer of choice.
- 1.3** Prioritize existing and future funding opportunities to maintain, expand and replace the city's critical infrastructure and assets.
- 1.4** Optimize process improvement and technology, empowering employees to innovate, guide data-informed decisions, and enhance service delivery for the community.
- 1.5** Strengthen public trust through organizational transparency, legal and ethical behavior and community engagement.



2. HEALTHY

Connecting our natural and built environments with pedestrian-friendly multimodal networks. Ensuring access to open spaces, recreational opportunities and wellness resources that promote active lifestyles for all ages and abilities. Preserving a sustainable water supply and expanding the infrastructure to carry it to our growing community.

- 2.1** Develop and maintain infrastructure to improve multimodal mobility across the city.
- 2.2** Support, enhance and optimize Parks, Recreation and Open Space for the benefit of the community.
- 2.3** Develop, protect, manage and conserve our limited water supplies through progressive and effective long-range planning and partnerships.



3. SAFE

Recognizing that public safety is a shared responsibility by investing in community partnerships as an integral part of the solution for reducing and eliminating potential risks. Responding to emergencies appropriately to preserve and enhance the community's sense of security and well-being. Promoting safety in our built environment through effective administration of city codes and ordinances.

- 3.1** Grow public trust by planning and investing in community partnerships.
- 3.2** Respond to safety and enforcement-related issues using data to deploy the right assets and resources in the right places, at the right time.
- 3.3** Promote and manage safety for the public in our built environment.



4. ECONOMICALLY STRONG

Having a conducive development climate, a diverse mix of industries and housing options, making Aurora the location of choice for small and large businesses to start up and expand. Fostering economic growth so that our community thrives and remains resilient, even in times of uncertainty.

- 4.1** Encourage diverse retail, arts and entertainment, and other business, commercial and industrial sectors.
- 4.2** Incentivize small business development with educational opportunities and a clean and safe environment to operate.
- 4.3** Ensure development projects are approved efficiently and predictably while meeting city codes and regulations.
- 4.4** Partner in developing desirable, safe and diverse housing choices.
- 4.5** Maintain a sustainable financial profile to ensure long-term growth and service levels.



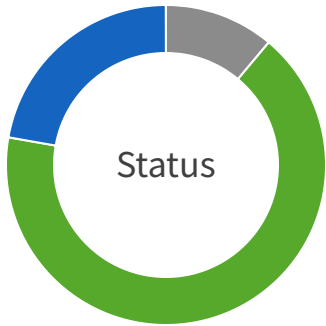
5. CONNECTED AND ENGAGED

Having a community of neighbors that values and celebrates its cultural diversity and sense of belonging. Providing programming, learning resources, and amenities that reflect the rich history and contributions of our vibrant communities. Actively engaging and communicating with the community to achieve desired outcomes.

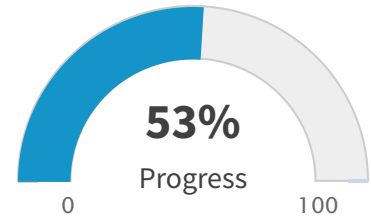
- 5.1** Create opportunities to engage in art, cultural, entertainment and enrichment programs that empower individuals and build stronger community bonds.
- 5.2** Design places and spaces for shared experiences that foster positive social connection.
- 5.3** Engage with our community to better understand and respond to their quality of life interests, needs and priorities.



Overall Summary



	%
● Status Pending	11
● On Track	67
● Completed	22



Executive Summary

Well-Managed Strategic Outcome:

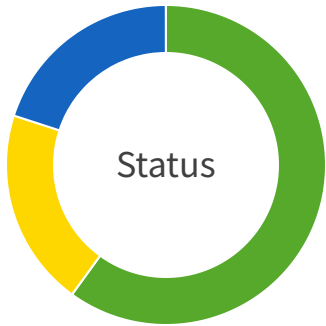
1. Key focus areas include operationalizing strategy with Envisio, capital planning, IT infrastructure upgrades, public safety and wellness, language access, community education partnerships, risk management, ADA compliance, and asset management.
2. Efforts are ongoing in refining action plans, engaging the public for capital project priorities, enhancing police department efficiency and well-being, and building capacity in multilingual service provision and fleet management.

Accomplishments:

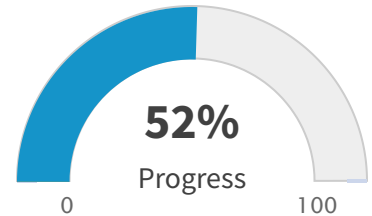
1. Productive Strategy Circles address action plan roadblocks; refinements are being made to a yet to be published, strategy and performance dashboard.
2. Public engagement completed for capital planning as part of the Build Up Aurora initiative with seven sessions and 500+ survey responses informing priorities; pilot programs and intake tool drafted.
3. Significant IT infrastructure moves underway; server consolidation is progressing with new hardware adoption and tested documentation standards.
4. Community outreach advanced through career fairs and partnerships for 911 education; new police wellness policy drafted and support training scheduled.
5. Quality Assurance and Business Intelligence fully implemented in public safety, enabling data-driven decision-making; foundational fraud reporting mechanism identified.
6. Initial asset management system improvements in Phase 2 ahead of schedule; ADA Service Animal Policy drafted and submitted for review.
7. City safety performance tracking maintained consistency of injury rates and identified opportunities for improvement in motor vehicle incident reduction.



Overall Summary



	%
● On Track	60
● Some Disruption	20
● Completed	20



Executive Summary

Healthy Strategic Outcome:

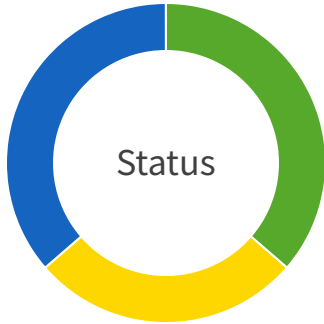
1. Main focus areas include long-term water management, development of multimodal transportation infrastructure, and optimization of parks, recreation, and open space.
2. Efforts emphasize planning and implementation of significant projects, improvement of regulatory compliance, enhancement of infrastructure security and accessibility, and fostering regional and cross-departmental collaborations.
3. The City leverages continuous evaluation, public engagement, and policy development to ensure sustainability and inclusivity in service provision, particularly for water utility, mobility, and community recreational needs.

Accomplishments:

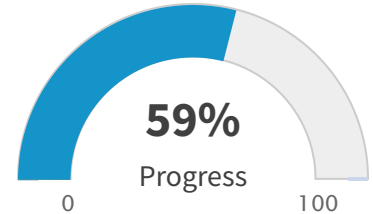
1. Updated master plans in water and wastewater, with related capital improvement programs launched and key infrastructure projects underway.
2. Successful submission of regulatory applications and progress in expanding raw-water storage and reuse capabilities related to the Wild Horse Reservoir.
3. Completion of the Older Adults Needs Assessment, with broad dissemination and city council endorsement.
4. Release of the Aurora Reservoir access improvement study alternative matrix and consensus on preferred solution (Alternative 5).
5. Comprehensive draft of Great Lawn event policy finished, with groundwork laid for citywide event policy and inclusion of stakeholder and legal feedback.
6. Positive media coverage and continued outreach relating to parks and community programs; implementation of supporting fee schedules and infrastructure improvements proceeding, despite economic conditions.
7. Preparation of a city council presentation for the comprehensive multimodal transportation plan, and commencement of design guide development.



Overall Summary



	%
● On Track	36
● Some Disruption	27
● Completed	36



Executive Summary

Safe Strategic Outcome:

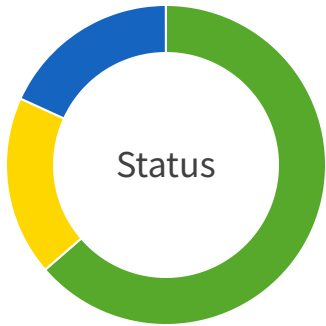
1. Key initiatives include violence prevention, homeless navigation campus advancements, enhanced police transparency, optimized emergency response, and improved accessibility and compliance
2. Notable technology and operational upgrades have been implemented across emergency services, police, fire, code enforcement, and ADA compliance efforts.
3. Several task forces and interagency collaborations have been established to address cross-cutting community and emergency needs, with additional focus on training, staffing, and resource optimization.

Accomplishments:

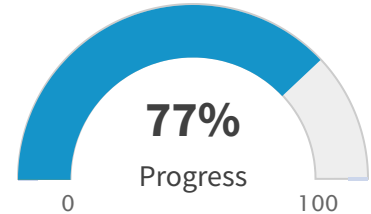
1. Launched new data tracking/reporting for community and academic evaluation, advanced policy transparency with police scorecards, and celebrated the Homeless Navigation Campus opening.
2. H.E.A.R.T. program has placed participants in housing, enrolled clients in education/workforce programs, and launched a new court accountability system.
3. Aurora Fire Rescue (AFR) updated protocols and expanded the use of advanced EMS devices, improving intubation success rates from 30% to 70% and deploying new technology platforms for dispatch integration.
4. Paramedic staffing plans and contingency models maintain service levels despite attrition and recruitment challenges; annual reviews confirm standards are met or exceeded.
5. Facility emergencies and ADA assessments are underway, including ADA Transition Plan Phase 1 completion and published results.
6. Initiated several collaborations for community engagement and external partnership, including volunteer program development, SAVE initiative expansion, and regional public safety collaborations.
7. Police have completed district redistricting, hired additional staff for the Real Time Information Center, and progressed on drone deployment.



Overall Summary



● On Track	64
● Some Disruption	18
● Completed	18



Executive Summary

Economically Strong Strategic Outcome:

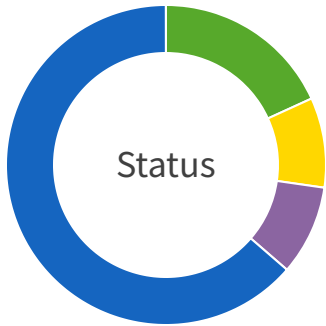
1. Key focus areas include updating housing strategy, enhancing local business resources (Aurora Eats), regulatory streamlining, and creative district initiatives.
2. Collaboration with stakeholders, city departments, and the public remains a central component, emphasizing transparency and inclusion in decision-making.

Accomplishments:

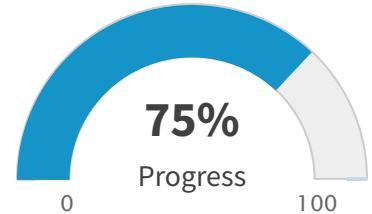
1. Successfully improved and promoted the interactive Aurora Eats guide for local eateries and markets.
2. Citizen Participation Plan for HUD funding updated and completed.
3. Comprehensive analysis and engagement planning completed for the Housing Strategy, including demographic, supply, and risk assessments.
4. Held final steering committee meeting and completed a draft implementation plan for the retail strategy across city wards.
5. Extensive public and stakeholder engagement lead to voter approval of the Colfax Downtown Development Authority (DDA) in November 2025. Efforts have turned to standing up the DDA and Community Development Corporation.
6. UDO updates adopted. Small lot analysis code amendments on target for adoption in 2026. Efforts have included substantial stakeholder engagement.
7. UDO amendment adopted to incorporate the neighborhood plan process. Implementation handbook has been drafted and interdepartmental review is completed.
8. Civil construction-related folders fully implemented and publicly accessible, streamlining development review intake.
9. Ongoing process improvements and stakeholder collaboration in updating city codes and manuals.



Overall Summary



	%
● On Track	18
● Some Disruption	9
● Upcoming	9
● Completed	64



Executive Summary

Connected and Engaged Strategic Outcome:

1. Key initiatives include digital accessibility improvements, expansion and training within community engagement divisions, support for cultural and historic milestones, enhanced outreach for homelessness, committee diversification, and outreach to diverse populations.
2. Most major goals for digital accessibility, community engagement, committee diversification, and cultural programming have been achieved, with ongoing monitoring and continual improvement planned moving forward.

Accomplishments:

1. Successfully implemented the digital accessibility transition plan and maintained high accessibility scores, including extensive accessible document production and staff training.
2. Significant engagement and feedback initiatives completed by the Community Engagement Division, with 10 out of 11 strategic goals met and effective internal training sessions conducted.
3. Notable expansion of outreach teams to address homelessness, with caseloads now being managed for unsheltered residents.
4. Diverse representation achieved in civic committees, particularly with the Civic Engagement Commission's growth and demographic richness.
5. Successful launch and promotion of cultural and historical events, including a major exhibit and draft nomination for national heritage recognition.
6. Enhanced language acquisition and citizenship programming, with increased offerings, strategic relocations, and curriculum updates.
7. Progress made toward the feasibility of a Youth Empowerment Center, including stakeholder engagement, data mapping, and a forthcoming Request for Information (RFI).
8. Completion of the Aurora Public Library Strategic Plan, ready for implementation.



Build Up AURORA

*Care for What We Have
Provide for What We Need*

Build Up Aurora Recommendations

**Sponsors: CM Curtis Gardner
CM Francoise Bergan
Spring Workshop
May 9, 2026**



Build Up Aurora



Agenda



- **Build Up Aurora Process Overview**
- **10-Year Capital Improvement Master Plan Prioritization**
- **Capital Funding and Financing Scenarios**
- **Infrastructure Task Force Recommendations**

Infrastructure Task Force



Approved unanimously by City Council in July 2024, the Build Up Aurora Infrastructure Task Force looked at long-term solutions for projects ranging from public safety and transportation to parks, libraries, recreation and accessibility, and it will continue to seek community input and support.

Members

Council Member Curtis Gardner, co-chair
Council Member Françoise Bergan, co-chair
Ray Barnes, former Aurora Fire Rescue Chief
Joel Boyd, Town Center at Aurora
Steve Coffin, Steve Coffin Strategies
Naomi Colwell, Aurora Chamber of Commerce

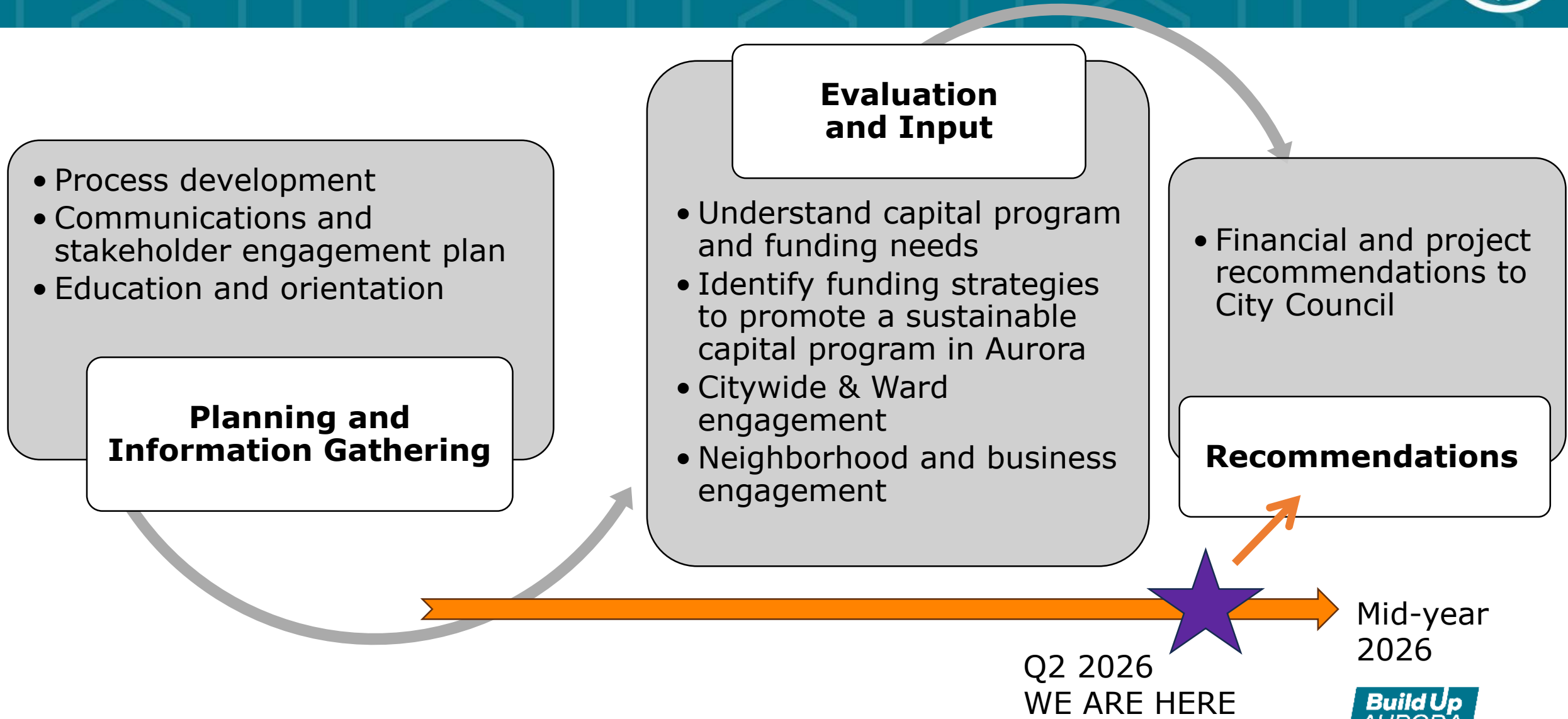
Rita Connerly, Fairfield and Wood, P.C.
Bruce Dalton, Visit Aurora
Ryan Frazier, Frazier Global
Jeff Knight, Hispanic Contractors of Colorado (HCC)/ JKS Industries
Wendy Mitchell, Aurora Economic Development Council
Jason Wardrip, Colorado Building and Construction Trades Council

Infrastructure Task Force



- Develop a **short-term, mid-term, and long-term phased strategic plan** for the efficient allocation of resources to support city capital improvement needs.
- Establish **criteria for prioritizing city infrastructure needs** based on factors such as urgency, impact, feasibility, alignment with strategic goals and prioritization based on community needs.
- Foster **effective communication and collaboration** with internal and external stakeholders, including business and community groups, industry partners, and the public.
- **Engage with Aurora residents** through a variety of methods to understand their infrastructure needs, preferences, and concerns, and incorporate their input into recommendations.
- **Review funding options** that support sustainable infrastructure development and ongoing capital maintenance.

Build Up Aurora Phases



Build Up Aurora Process – Core Tenets



Strategic
Capital Planning

Public
Engagement

Transparency

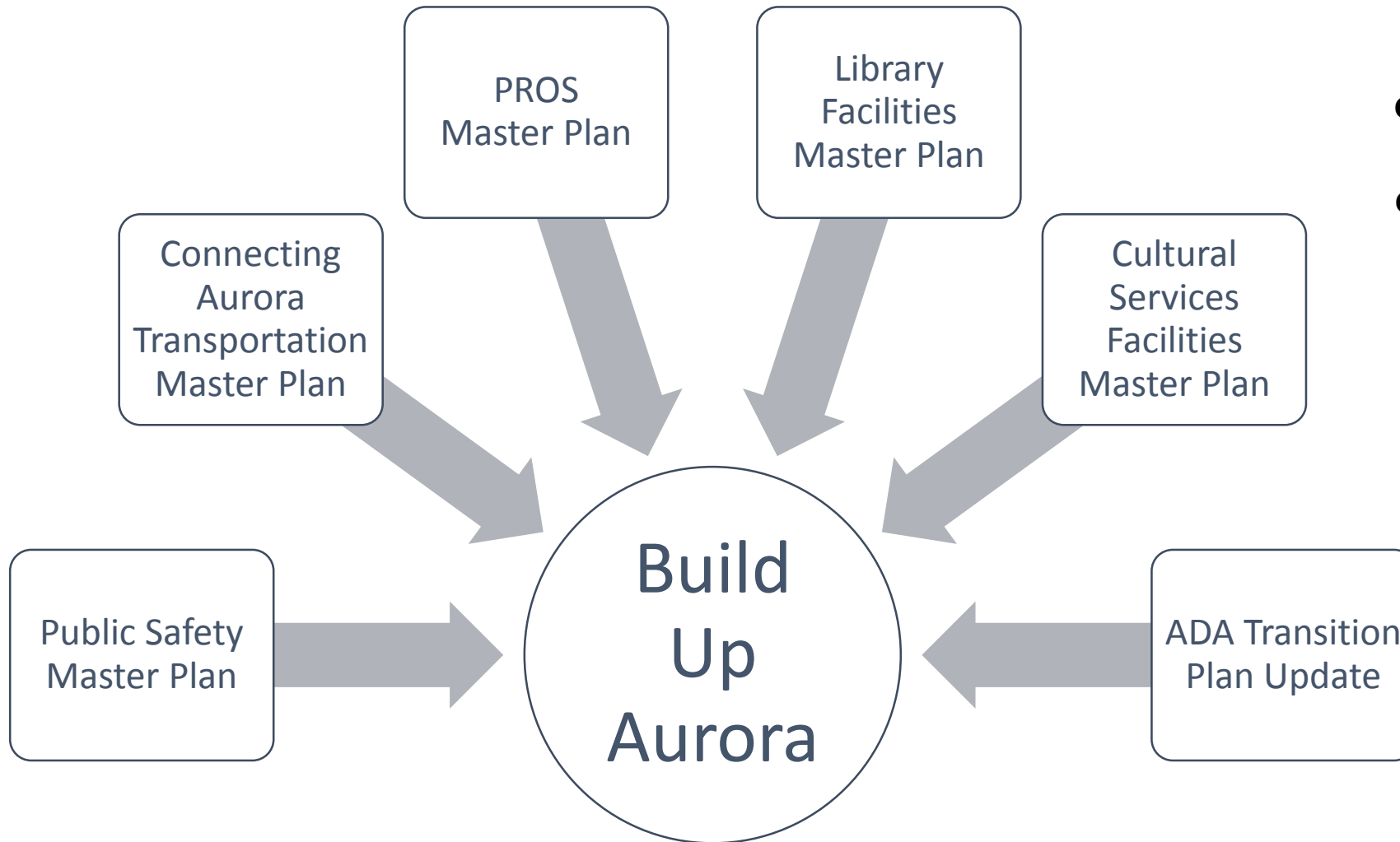
Fiscal
Responsibility

- ✓ Incorporated recommendations of capital master planning efforts that included community engagement.
- ✓ Two years of public and stakeholder engagement to understand what capital projects the community cares about most.
- ✓ Review of existing funding sources to understand capacity to fund priority capital needs.
- ✓ Citywide technical project evaluation (scope, schedule, budget)
- ✓ Information shared publicly through each stage of process (EngageAurora.org/BuildUpAurora)

Capital Master Planning Efforts



City has undertaken comprehensive capital master planning efforts to evaluate the city's capital needs to enhance capital and financial planning.



Draft 10-Year Capital Improvement Master Plan



**Transportation
Infrastructure
\$596.2M**

**Parks, Recreation
and Open Space
\$255.7M**

**Libraries, Arts and
Culture
\$84.0M**

**Other City
Facilities
\$246.5M**

**Public Safety
\$900M**

- **\$2.08 billion in capital needs identified in draft 10-Year Capital Improvement Master Plan***
- **Consists of projects that exceed what the city can afford to complete in its annual budget**

**Estimated project cost subject to change. Estimated costs represent total cost (not including land acquisition where applicable) and do not represent phasing options.*

Capital Project Prioritization Framework: Community Informed and Technically Sound



**Community
Value**

**Project
Readiness**

**Cost and
Leverage**

**Asset
Preservation**

Prioritization of capital project needs help ensure capital resources are invested responsibly, focusing first on projects that:

- Deliver the greatest public benefit
- Are ready to move forward
- Address the most critical needs
- Plan thoughtfully for future city needs



Community Value

Project Readiness

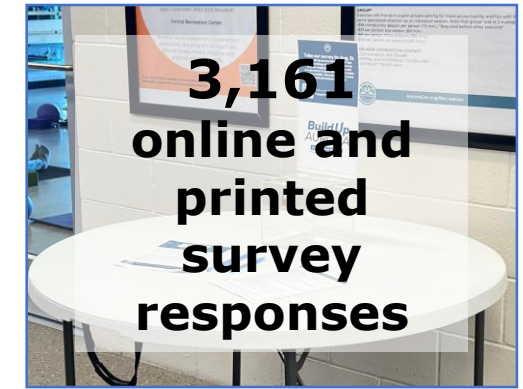
Cost and Leverage

Asset Preservation

Provide for What We Need

- Captures what Aurora residents have told us they care about most when it comes to the infrastructure future of their city
- Ensures that the voice of the public is a meaningful part of how the city thinks about where to invest

2025-26 Public Outreach Overview



Public Outreach Overview

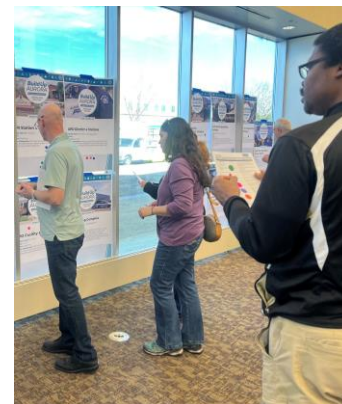


Top Concerns

Public Safety

Transportation
Infrastructure

Parks and Recreation



Top Themes

Infrastructure Updates
“Fix What We Have”

Citywide Benefit

ADA Accessibility

Public Access to Services

Arts and Culture

Safety

BUA Ranking Roundup – Top Five Projects

Focus Area Prioritization Feedback



Transportation

\$177.5M

- Bridge Replacements
- Gun Club Road (Quincy to Aurora Parkway)
- Traffic Safety and Technology (Citywide)
- High Priority Missing Sidewalks
- Signal, Sign, Markings, and Lighting Maintenance

Parks and Recreation

\$124.7M

- New Northeast Recreation Center
- Neighborhood Park Renovations (Citywide)
- Recreation Center Facility Improvements
- Aurora Reservoir Renovations/Expansion
- Aurora Center for Active Adults Renovation

Libraries, Arts and Culture

\$61.4M

- Library Branch Facility Improvements
- Cultural Facilities Improvements
- Central Library Remodel
- New Northeast Aurora Library
- Aurora Fox Courtyard Activation

Public Safety

\$83.4M

- Aurora911 Facility Improvements
- AFR Facility Improvements
- Aurora911 IT Infrastructure Resiliency
- AFR Station 19 (Southshore)
- APD District 4 Station

Other City Facilities

\$47.1M

- ADA City Facilities Improvements
- Aurora Animal Shelter (Future Phase II)
- Aurora Municipal Court Entrance Security Upgrade
- Detention Center Facility Improvements
- Aurora Municipal Center Facility Improvements

95% of public engagement participants felt that the project priorities presented reflect the community's needs

Top 25 Projects Total: \$494.1M

Capital Project Prioritization: Project Readiness (“Shovel Ready”)



Community Value

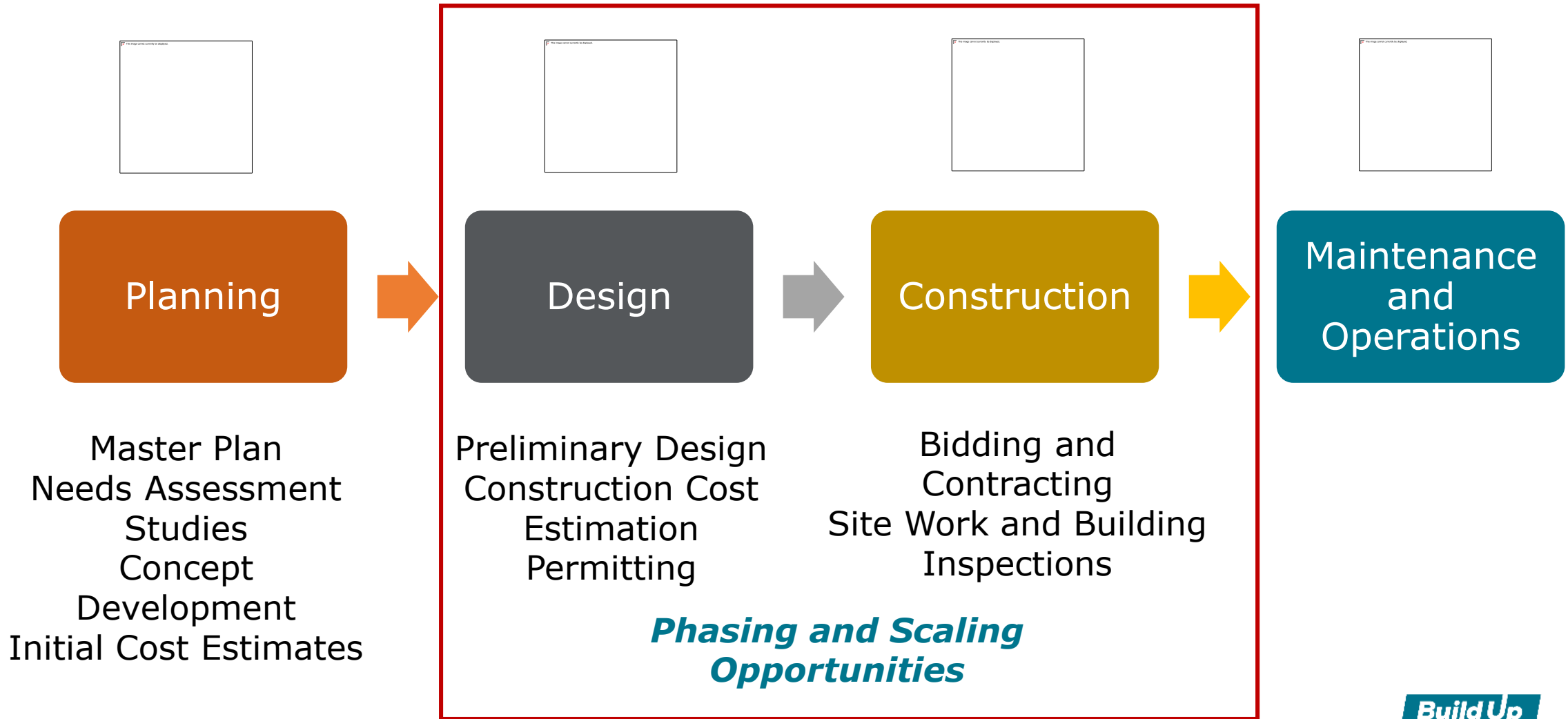
Project Readiness

Cost and Leverage

Asset Preservation

- **The 10-Year Capital Improvement Plan includes capital project over a 10-year horizon. Projects in the plan have varying degrees of readiness for construction.**
- **City project delivery staff reviewed the following for each project:**
 - Projects that can be delivered within six years
 - Amount of planning and design completed
 - Scope and cost estimates
 - Phasing and scaling opportunities (e.g., “program” projects with multiple locations)
 - Stakeholder and community readiness

The Life of a Capital Project



Cost and Funding Leverage Asset Preservation



**Community
Value**

**Project
Readiness**

**Cost and
Leverage**

**Asset
Preservation**

Making Every Dollar Count

- Maximize impact for every dollar for infrastructure investment and community impact.
- Continue leveraging of existing funding sources without asking more of local taxpayers
- Pursue opportunities for federal grants, state programs, or regional partnerships, stretching Aurora's local investment further
- Balance operating costs to support overall city financial sustainability.
- Maintain, rehabilitate, or replace aging infrastructure to reduce the risk of failure and extend the asset's life.

Capital Project Prioritization

Infrastructure Task Force Capital Project Prioritization



Projects have been grouped into three tiers to prioritize funding for high-impact, ready, and critical needs first, while planning future capital investments.

Tier 1

- Projects that deliver clear, community-wide benefits and reflect what residents said matters most.
- Well planned shovel ready projects
- Addresses timely critical infrastructure, service and/or operational needs

Tier 2

- Projects that provide important community benefits and align with city plans.
- Require more planning, refinement, or phased investment(s)

Tier 3

- Projects support long-term community goals but are not ready to advance.
- Additional planning and project development are needed.

Transportation Infrastructure Capital Project Prioritization



Project Name	Estimated Cost*	Tier	Ward	Status
Signal, Sign, and Marking Maintenance	\$ 8,000,000	1	All	Planning
Intersection Safety & Traffic Calming	\$ 15,000,000	1	I, II, IV, VI	Partial design
Traffic Safety & Technology	\$ 22,000,000	1	All	Planning
Gun Club Road (Quincy to Aurora Pkwy) Multimodal and Safety Improvements	\$ 42,000,000	1	VI	Design (grant funded)
Peoria over Sand Creek Bridge Replacement	\$ 37,000,000	1	I	Design (grant funded)
Montview Blvd (Peoria St to Fitzsimons Pkwy) Multimodal Improvements	\$ 35,000,000	1	I	Design Complete
High Priority Missing Sidewalks	\$ 7,000,000	1	Multiple	Planning/prioritization
Alameda Bridge over I-225 Replacement	\$ 52,000,000	1	III	Design (grant funded)
ADA Barrier Removal	\$ 38,200,000	1	All	Planning
Aurora Reservoir Road and Trail Improvements	\$ 10,000,000	1	VI	Planning
Tier 1 Total	\$266,200,000			
SH 30/Gun Club/6 th Ave (Airport to Yale) Multimodal and Safety Improvements	\$ 168,000,000	2	II	Planning Study
13th Ave Multimodal and Safety Improvements	\$ 25,000,000	2	I	Design (grant funded)
Complete Streets Projects	\$ 17,000,000	2	I, II, IV, VI	Planning
Northwest Aurora Alley Paving Program	\$ 36,000,000	2	I	Annual on-going design and construction of 3-4 alleys
Tier 2 Total	246,000,000			
Tower Road Widening	\$ 13,000,000	3	II	Concept
Tower Road Extension	\$ 71,000,000	3	II	Concept
Tier 3 Total	\$84,000,000			
Transportation Infrastructure Total	\$ 596,200,000			

Parks, Recreation and Open Space Capital Project Prioritization



Project Name	Estimated Cost*	Tier	Ward	Status
Neighborhood Park Renovations	\$ 28,000,000	1	All	Planning
Aurora Center for Active Adults Renovation	\$ 5,000,000	1	III	Planning
Recreation Facilities Improvements	\$ 3,700,000	1	All Centers	Planning
Community Park Renovations Full	\$ 60,000,000	1	Multiple	Planning
Aurora Reservoir Renovations/Expansion	\$ 26,000,000	1	VI	Planning
New Northeast Aurora Recreation Center	\$ 50,000,000	1	II	Feasibility Study in 2026
Tier 1 Total	\$172,700,000			
Master Planned Parks Construction	\$ 28,000,000	2	V, VI	Design
Aurora Sports Park (Expansion)	\$ 20,000,000	2	II	Planning
Tier 2 Total	\$48,000,000			
Aurora Sports Park II (New)	TBD based on location	3	TBD	Planning
Plains Conservation Center Improvements	\$ 35,000,000	3	II	Planning
Tier 3 Total	\$35,000,000			
Parks, Recreation, & Open Space Total	\$255,700,000			

Libraries, Arts and Culture Capital Project Prioritization



Project Name	Estimated Cost*	Tier	Ward	Status
Central Library Remodel	\$ 11,000,000	1	III	Planning
Hoffman Heights Library Remodel	\$ 4,300,000	1	I	Planning
Tallyn's Reach Library Remodel	\$ 1,400,000	1	VI	Planning
Mission Viejo Library Remodel	\$ 5,000,000	1	V	Planning
Library Branch Facility Improvements	\$ 10,850,000	1	Multiple	Planning
Cultural Facilities Improvements	\$ 10,500,000	1	Multiple	Planning
Meadowood Gym and Lobby Conversion	\$ 8,000,000	1	V	Planning
New Northeast Aurora Library	\$ 18,000,000	1	II	Planning
Tier 1 Total	\$69,050,000			
Aurora Fox Courtyard Activation	\$ 11,000,000	2	I	Planning
Fox Lobby Reconfiguration & Enhancement with Soundproof Wall	\$ 1,950,000	2	I	Planning
Tier 2 Total	\$12,950,000			
Bicentennial Arts Center (BAC) Vista Paddock Renovation / Storage Addition	\$ 820,000	3	III	Planning
Kiln Yard Expansion Bicentennial Arts Center (BAC)	\$ 1,200,000	3	III	Planning
Tier 3 Total	\$2,020,000			
Library, Arts, and Culture Total	\$84,020,000			

Public Safety Capital Project Prioritization



Project Name	Estimated Cost*	Tier	Ward	Status
APD Facility Improvements	\$ 8,500,000	1	I, II, VI	Planning
Aurora 911 Tallyn's Reach Facility Improvements	\$ 2,000,000	1	VI	Planning
Fire Station 19 (new)	\$ 16,700,000	1	VI	Planning
Fire Station 2 Remodel	\$ 8,020,000	1	I	Planning
Fire Station 8 Land Acquisition and New Station	\$ 17,700,000	1	III	Planning
Fire Station Facility Improvements	\$ 8,500,000	1	Various	Planning
Tier 1 Total	\$61,420,000			
IT Infrastructure, Phase I (Aurora911)	\$ 83,700,000	2	N/A	Planning
APD Patrol District 4 Station and Land Acquisition	\$ 56,150,000	2	II	Planning
APD Training Complex	\$ 221,524,500	2	IV	Planning
Fire Station 3 Remodel	\$ 9,850,000	2	I	Planning
Property and Evidence Campus and Land Acquisition	\$ 47,900,000	2	TBD	Planning
Tier 2 Total	\$419,124,500			
APD Headquarters Replacement	TBD	3	III	Planning
APD Special Operations Building and Land Acquisition	\$ 240,500,000	3	I	Planning
City-Owned Impound Lot and Support Buildings	\$ 59,220,500	3	TBD	Planning
Real-Time Operations Center, Phase 1 and Land Acquisition	\$ 119,700,000	3	TBD	Planning
Tier 3 Total	\$419,420,500			
Public Safety Total	\$899,965,000			

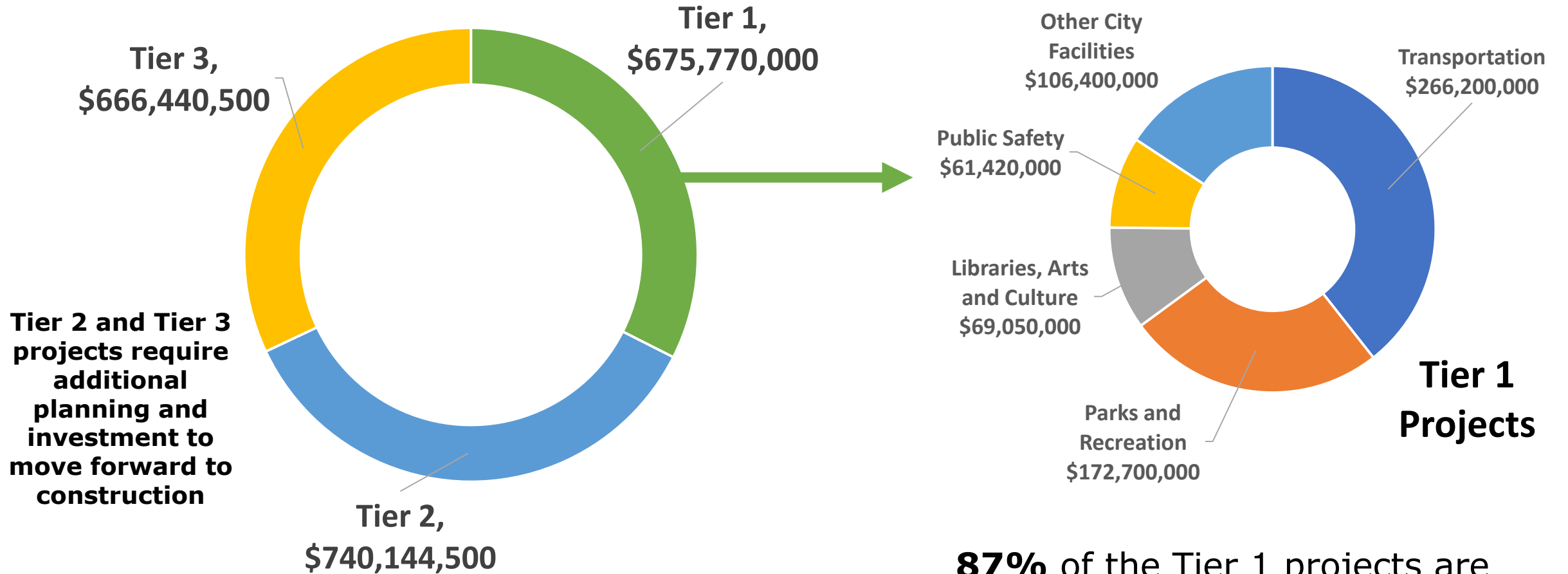
Other City Facilities Capital Project Prioritization



Project Name	Estimated Cost*	Tier	Ward	Status
Court Entrance Security Upgrade	\$ 3,000,000	1	III	Design
Detention Center Facility Improvements	\$ 2,100,000	1	III	Planning
Aurora Municipal Court Facility Improvements	\$ 3,100,000	1	III	Planning
PW North Satellite Facility Rehabilitation	\$ 9,300,000	1	II	Planning
Aurora Regional Navigation Campus Capital Replacement	TBD	1	II	Planning
Central Facilities Rehabilitation	\$ 37,500,000	1	III	Planning
South Satellite Facility Renovation	\$ 9,400,000	1	V	Planning
Aurora Municipal Center Rehabilitation	\$ 42,000,000	1	III	Planning
ADA City Facilities Improvements	TBD	1	All	Planning
Tier 1 Total	\$106,400,000			
Decommissioning/or Renovation (Old) Existing Animal Shelter	TBD	2	II	Planning
Aurora Day Resource Center Decommissioning	\$ 1,070,000	2	I	Planning
Central Facilities Expansion	\$ 36,000,000	2	III	Planning
Tier 2 Total	\$37,070,000			
Aurora Animal Shelter (Future Phase II – Additional Shelter Space)	TBD	3	II	Concept - Future Phase
PW North Satellite Facility Expansion	\$ 23,000,000	3	II	Conceptual
Southeast Aurora Maintenance Campus (Phase II Expansion)	\$ 80,000,000	3	VI	Planning
New Northeast Aurora Maintenance Campus	TBD	3	II	Conceptual
Tier 3 Total	\$103,000,000			
Other City Facilities Total	\$ 246,470,000			

Capital Project Prioritization

Prioritization Tier Summary



87% of the Tier 1 projects are improvements to and replacements of existing infrastructure.

Capital Funding and Financing Scenarios

Capital Project Funding Options



Annual Budget "Pay-As-You-Go"

Grants and Other Non-City Funds Capital Project Grants, Partnerships

Bonds

- City borrows funds for major projects
- Repaid over time with interest
- Must collect sufficient taxes to cover annual bond payments
- Requires voter approval
- Allows projects to move forward sooner
- Must spend funding on projects voters approve in a required amount of time

A successful capital funding plan has a balanced mix of revenues and debt to deliver priority projects, remain affordable, and adapt to changing needs while maintaining long-term financial stability.

Revenue Source	Aurora Current Rate	Growth Potential	Voter Approval	Use Flexibility	Uses
Sales Tax	3.75%	High	Required	High	Operating and capital projects
Use Tax	3.75%	Moderate	Required	High	Operating and capital projects
Property Tax	6 to 10 mills	Moderate	Required	High	Operating and capital projects
Lodger's Tax	8.0%	Moderate	Required	Medium	Operating expenditures and Tourism-related capital projects / debt financing
Marijuana Special Sales Tax	8.75%	Flattening	No (set by policy) Maximum rate is 10%	Medium	Targeted investments for youth violence prevention and transportation capital projects
Capital Impact Fees	Varies	Growth-driven	No (set by policy)	Low (restricted)	Regional infrastructure due to growth



City is currently leveraging \$100M in grant funding to complete key capital projects

Project	Phase	Federal/Other	Local Match
Box Elder Creek (PROTECT)	Construction	\$10.8M	\$3.5M
13 th Multimodal (TIP)	Design	\$900K	\$600K
Gun Club Multimodal (TIP)	Design	\$1.5M	\$375K
I-225 & Alameda Bridge (TIP)	Design	\$2.4M	\$450K
Peoria over Sand Creek Bridge (TIP)	Design	\$1.8M	\$450K
Laredo Bridge (TIP)	Design & Construction	\$1.8M	\$445K
Parker/Quincy/Smoky Hill (TIP)	Design & Construction	\$6.0M	\$1.5M
11th/Havana/Del Mar Safety Improvements (HSIP)	Design & Construction	\$3.9M	\$436K
Advanced Signal Controllers (TIP)	Equipment	\$0.8M	\$0
Missing Sidewalks (TIP)	Design & Construction	\$2.2M	\$553K
Missing Sidewalks Phase 2 (TIP)	Design & Construction	\$4.3M	\$556K
Smith Road Multimodal (TIP)	60% Design	\$4.5M	\$500K
Traffic Signal System (TIP)	Software	\$400K	\$0
I-70 & Picadilly (BUILD/FASTER)	Design & Construction	\$33.5M	\$6.25M
Nine-Mile Ped Bridge (TIP)	Design & Construction	\$6.6M	\$1.7M
Signal Equipment Upgrade (TIP)	Equipment	\$1.0M	\$0
Traffic Management Center (TIP)	Design & Construction	\$1.1M	\$275K
Communications Infrastructure (TIP)	Design & Construction	\$736K	\$184K
Connecting Aurora (TIP)	Planning	\$2.6M	\$644K
Safety Action Plan (TIP)	Planning	\$1.6M	\$150K
Hazmat Roadways (Fuel Grant)	Design & Construction	\$10M	\$0
NW Aurora Intersection Safety (Safer Main Streets)	Design & Construction	\$1.6M	\$400K
	Total	\$100M	\$19M

Keating Research

Chris Keating
Spencer Keating

Bond Program Parameters



- Address key infrastructure needs and service gaps valued by the community
- Fund critical projects now to avoid higher future costs
- Maximize existing funding to reduce borrowing needs
- Balance operating costs and affordability of new facilities
- Create a flexible financial plan to meet ongoing capital needs.

Bond Program Development Considerations



Priority
Project Needs
and Readiness

Project
Delivery
Capacity

Voter
Support

Operating
Budget
Capacity

IRS
Regulations

Debt Service
Funding
Capacity

Proposed 2026 Bond Program Scenario Considerations

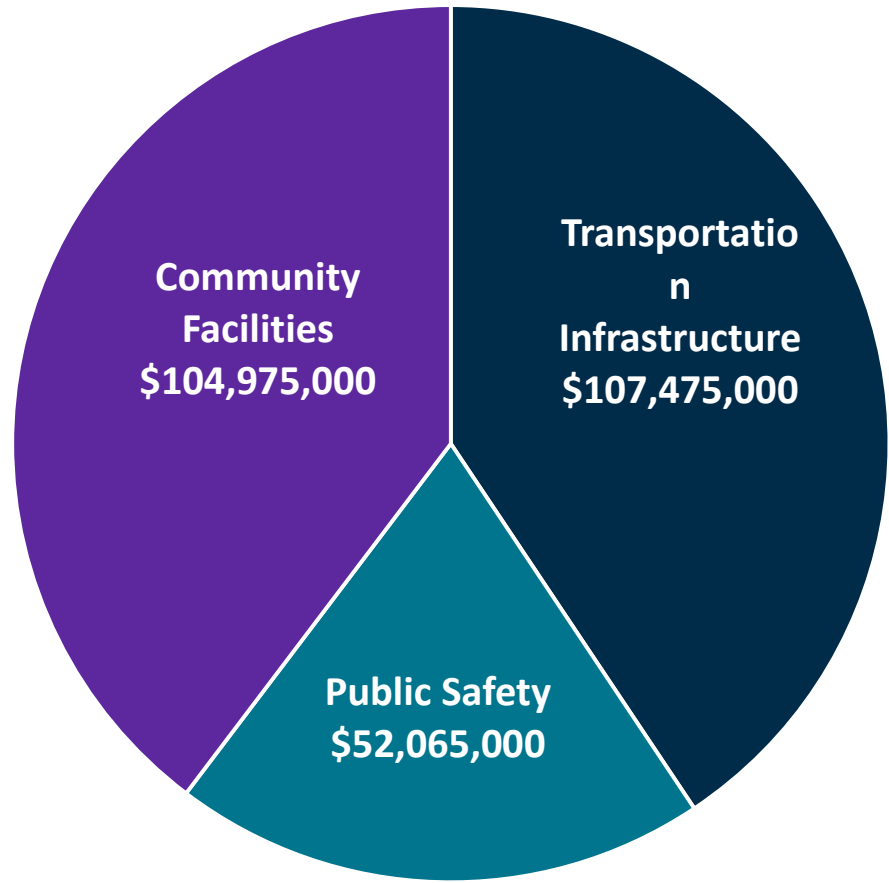


Sales and Use Total Tax Rate	Estimated Project Funds Generated	Considerations
0.25%	\$203,505,000	<ul style="list-style-type: none"> • Meets city project delivery capacity • Unable to fund major bridge replacement, new recreation center/library and new fire station.
0.325%	\$264,515,000	<ul style="list-style-type: none"> • Meets city project delivery capacity • Funds critical major replacement and new infrastructure needs to address service gaps.
0.375% (0.40%)	\$304,875,000	<ul style="list-style-type: none"> • Exceeds city project delivery capacity • Expands funding beyond shovel-ready projects

Proposed 2026 Bond Program



2026 Bond Proposed Project Totals



- **Total Project Value*: \$264,515,000**
- More than **65 distinct projects**
- Provides comprehensive funding approach to address capital improvements and repairs in each purpose.
- Leverages over **\$44M** in existing capital funding

Bond Purpose	Amount	Sales and Use Tax Rate
Transportation Infrastructure	\$107,475,000	0.132%
Public Safety	\$52,065,000	0.064%
Community Facilities	\$104,975,000	0.129%
	\$264,515,000	0.325%

**Includes \$7.595M in purpose contingency funding*

Transportation Infrastructure



Project Name	Funding Amount	Ward
Transportation Infrastructure		
Transportation Safety Improvements	\$ 25,000,000	All Wards
Gun Club Road (Quincy to Aurora Parkway)	\$ 34,000,000	VI
Peoria over Sand Creek Bridge Replacement	\$ 37,000,000	I
High Priority Sidewalk Improvements	\$ 7,000,000	I, II, III, IV
Aurora Reservoir Transportation Improvements	\$ 1,000,000	VI
<i>Purpose Contingency</i>	\$ 3,475,000	
Transportation Infrastructure Total	\$ 107,475,000	

Key Project Facts

- **47 distinct capital projects**
- 30 traffic, intersection, and pedestrian safety projects across the city
- 13 high priority missing sidewalks
- Replacement of the city's oldest bridge built in 1966
- New road and trail improvements at the Aurora Reservoir to improve access

Public Safety



Project Name	Funding Amount	Ward
Public Safety		
Police Station Facility Capital Improvements	\$ 8,500,000	I, II, VI
Aurora 911 Facility Capital Improvements	\$ 2,000,000	VI
Fire Station 19 Construction	\$ 13,700,000	VI
Fire Station 2 Renovation	\$ 8,020,000	I
Fire Station Facility Capital Improvements	\$ 8,500,000	IV, V
Fire Station 3 Renovation	\$ 10,000,000	I
<i>Purpose Contingency</i>	\$ 1,345,000	
Public Safety Total	\$ 52,065,000	

Key Project Facts

- Improvements at all police and fire stations
- Improvements and renovations at the Aurora 911 Tallyns Reach facility
- 2 fire station renovations
- New fire station to address response times in southeast Aurora

Community Facilities



Key Project Facts

- 7 neighborhood park renovations
- Renovation of the Aurora Center for Active Adults built in 1980
- Construction of Central Community Park (Phase 1)
- 2 library branch renovations
- Construction of a new recreation center and library to serve northeast Aurora

Project Name	Funding Amount	Ward
Community Facilities		
Neighborhood Park Renovations	\$ 28,000,000	All Wards
Aurora Center for Active Adults Renovation	\$ 5,000,000	III
Recreation Facilities Capital Improvements	\$ 3,700,000	I, IV, V, VI
New Northeast Aurora Recreation Center	\$ 36,500,000	II
Master Planned Parks Construction	\$ 5,000,000	V
Central Library Branch Remodel	\$ 4,000,000	III
Mission Viejo Library Branch Remodel	\$ 5,000,000	V
New Northeast Aurora Library Branch	\$ 15,000,000	II
<i>Purpose Contingency</i>	\$ 2,775,000	
Community Facilities Total	\$ 104,975,000	



Proposed 2026 Ballot Questions

Total Project Value*: \$264,515,000

- More than **65 distinct projects**
- Companion resolution will designate projects and level of funding to be undertaken with proceeds of bonds if authorized by voters
- 0.325% sales and use tax increase recommended (prorated across three categories) to provide financial capacity to issue bonds

Ballot Question/Purpose	Est. Par Amount (Principal)	Total Repayment Cost (Principal + Interest)*	Sales and Use Tax Rate	
Transportation Infrastructure	\$107,475,000	\$209,733,000	0.132%	1.3 cents/\$10
Public Safety	\$52,065,000	\$101,600,000	0.064%	0.6 cents/\$10
Community Facilities	\$104,975,000	\$204,870,000	0.129%	1.3 cents/\$10
Aggregate of Three Questions/Issuances*	\$264,515,000	\$516,203,000	0.325%	3.25 cents/\$10

*Estimated repayment cost includes additional capacity to support interest rate volatility

Proposed 2026 Financing Structure



- Debt authorized under the 2026 bond program will be issued over time
 - *Each bond issuance requires approval by City Council*
- Proposed key terms for 2026 bond program:
 - Bonds will be secured by dedicated sales and use tax
 - Allows future bonding capacity without raising taxes (potential 2031/2032 authorization)
 - Max term for bonds and sales and use tax increases not to exceed 30-years
 - Reserves
- Strong credit rating supports favorable financing terms
- Sales and use tax increases are forecasted to exceed annual debt service, with surplus funding purposed to fund:
 - Additional capital improvements and repairs
 - Bond program and project management services

METRO AREA SALES TAX RATES

CITY NAME	COUNTY NAME	STATE	SPECIAL DIST	COUNTY	CITY	TOTAL
Denver	Denver	2.900%	1.100%	0.000%	5.150%	9.150%
Commerce City	Adams	2.900%	1.100%	0.750%	4.500%	9.250%
Ft Collins	Larimer	2.900%	0.000%	0.800%	4.350%	8.050%
Castle Rock	Douglas	2.900%	0.000%	1.000%	4.200%	8.100%
Broomfield	Broomfield	2.900%	1.100%	0.000%	4.150%	8.150%
Federal Heights	Adams	2.900%	1.100%	0.750%	4.000%	8.750%
Northglenn	Adams	2.900%	1.100%	0.750%	4.000%	8.750%
Lafayette	Boulder	2.900%	1.100%	1.185%	3.870%	9.055%
Boulder	Boulder	2.900%	1.100%	1.185%	3.860%	9.045%
Westminster	Adams	2.900%	1.100%	0.750%	3.850%	8.600%
Westminster	Jefferson	2.900%	1.100%	0.500%	3.850%	8.350%
Englewood	Arapahoe	2.900%	1.100%	0.250%	3.800%	8.050%
Louisville	Boulder	2.900%	1.100%	1.185%	3.775%	8.960%
Superior	Boulder	2.900%	1.100%	1.185%	3.775%	8.960%
Aurora	Adams	2.900%	1.100%	0.750%	3.750%	8.500%
Brighton	Adams	2.900%	1.100%	0.750%	3.750%	8.500%
Thornton	Adams	2.900%	1.100%	0.750%	3.750%	8.500%
Aurora	Arapahoe	2.900%	1.100%	0.250%	3.750%	8.000%
Glendale	Arapahoe	2.900%	1.100%	0.250%	3.750%	8.000%
Littleton	Arapahoe	2.900%	1.100%	0.250%	3.750%	8.000%
Longmont	Boulder	2.900%	1.100%	1.185%	3.530%	8.715%
Edgewater	Jefferson	2.900%	1.100%	0.500%	3.500%	8.000%
Wheatridge	Jefferson	2.900%	1.100%	0.500%	3.500%	8.000%
Arvada	Jefferson	2.900%	1.100%	0.500%	3.460%	7.960%
Parker	Douglas	2.900%	1.100%	1.000%	3.000%	8.000%
Golden	Jefferson	2.900%	1.100%	0.500%	3.000%	7.500%
Lakewood	Jefferson	2.900%	1.100%	0.500%	3.000%	7.500%
Greenwood Village	Arapahoe	2.900%	1.100%	0.250%	3.000%	7.250%
Loveland	Larimer	2.900%	0.000%	0.800%	3.000%	6.700%
Centennial	Arapahoe	2.900%	1.100%	0.250%	2.500%	6.750%
Lone Tree	Douglas	2.900%	1.100%	1.000%	2.500%	7.500%

Current Sales and Use Tax Rate Comparison

*Chart is sorted by "City" tax rate.

METRO AREA SALES TAX RATES

CITY NAME	COUNTY NAME	STATE	SPECIAL DIST	COUNTY	CITY	TOTAL	TAXES GROCERIES
Denver	Denver	2.900%	1.100%	0.000%	5.150%	9.150%	
Commerce City	Adams	2.900%	1.100%	0.750%	4.500%	9.250%	
Ft Collins	Larimer	2.900%	0.000%	0.800%	4.350%	8.050%	
Castle Rock	Douglas	2.900%	0.000%	1.000%	4.200%	8.100%	X
Broomfield	Broomfield	2.900%	1.100%	0.000%	4.150%	8.150%	X
Aurora	Adams	2.900%	1.100%	0.750%	4.075%	8.825%	
Aurora	Arapahoe	2.900%	1.100%	0.250%	4.075%	8.325%	
Federal Heights	Adams	2.900%	1.100%	0.750%	4.000%	8.750%	X
Northglenn	Adams	2.900%	1.100%	0.750%	4.000%	8.750%	X
Lafayette	Boulder	2.900%	1.100%	1.185%	3.870%	9.055%	X
Boulder	Boulder	2.900%	1.100%	1.185%	3.860%	9.045%	X
Westminster	Adams	2.900%	1.100%	0.750%	3.850%	8.600%	X
Westminster	Jefferson	2.900%	1.100%	0.500%	3.850%	8.350%	X
Englewood	Arapahoe	2.900%	1.100%	0.250%	3.800%	8.050%	
Louisville	Boulder	2.900%	1.100%	1.185%	3.775%	8.960%	
Superior	Boulder	2.900%	1.100%	1.185%	3.775%	8.960%	
Brighton	Adams	2.900%	1.100%	0.750%	3.750%	8.500%	X
Thornton	Adams	2.900%	1.100%	0.750%	3.750%	8.500%	X
Glendale	Arapahoe	2.900%	1.100%	0.250%	3.750%	8.000%	
Littleton	Arapahoe	2.900%	1.100%	0.250%	3.750%	8.000%	
Longmont	Boulder	2.900%	1.100%	1.185%	3.530%	8.715%	X
Edgewater	Jefferson	2.900%	1.100%	0.500%	3.500%	8.000%	X
Wheatridge	Jefferson	2.900%	1.100%	0.500%	3.500%	8.000%	X
Arvada	Jefferson	2.900%	1.100%	0.500%	3.460%	7.960%	X
Parker	Douglas	2.900%	1.100%	1.000%	3.000%	8.000%	X
Golden	Jefferson	2.900%	1.100%	0.500%	3.000%	7.500%	X
Lakewood	Jefferson	2.900%	1.100%	0.500%	3.000%	7.500%	X
Greenwood Village	Arapahoe	2.900%	1.100%	0.250%	3.000%	7.250%	
Loveland	Larimer	2.900%	0.000%	0.800%	3.000%	6.700%	
Centennial	Arapahoe	2.900%	1.100%	0.250%	2.500%	6.750%	
Lone Tree	Douglas	2.900%	1.100%	1.000%	2.500%	7.500%	

Sales and Use Tax Rate Comparison with Proposed 0.325% Increase

*Chart is sorted by "City" tax rate.



Infrastructure Task Force Short-Term Recommendation



- Pursue voter authorization for \$264.5M 2026 bond program divided among three ballot questions/purposes with supporting sales and use tax rate increases (with 30-year sunset)

Bond Purpose	Amount	Sales and Use Tax Rate	
Transportation Infrastructure	\$107,475,000	0.132%	<i>1.3 cents/\$10</i>
Public Safety	\$52,065,000	0.064%	<i>0.6 cents/\$10</i>
Community Facilities	\$104,975,000	0.129%	<i>1.3 cents/\$10</i>
	\$264,515,000	0.325%	

- Continued leverage of existing and new capital funding sources (grants/partnerships) to address project needs in the city's capital plan
- Program surplus "pay-as-you-go" funding for capital improvements and repair
- Invest "pay-as-you-go" funding in the development of projects not ready for construction (e.g., design, land acquisition, etc.)
- Deliver bond program successfully

Infrastructure Task Force

Mid-Term/Long-Term Recommendation



- **Mid-Term**

- Maintain flexibility in city financial plan to program additional revenues in the future to allow for a potential new authorization of bonds without a new tax increase
- Continue to:
 - Engage the community to understand priority capital project needs
 - Leverage existing and new capital funding sources (grants/partnerships) to address project needs in the city's capital plan
 - Program surplus "pay-as-you-go" funding for capital improvements and repair
 - Invest "pay-as-you-go" funding in the development of projects not ready for construction
 - Balance operating costs

- **Long-Term**

- Continue to seek voter authorization for bonds to fund major replacements, renovations, and new infrastructure to address service level needs.

Build Up Aurora Transportation Infrastructure Ballot Question



SHALL CITY OF AURORA TAXES BE INCREASED UP TO \$12,940,000 AND AS MAY BE GENERATED ANNUALLY THEREAFTER BY THE IMPOSITION OF A NEW 0.132% SALES AND USE TAX (THAT EQUALS 13.2 CENTS ON EVERY ONE HUNDRED DOLLAR PURCHASE) FOR A PERIOD BEGINNING ON JANUARY 1, 2027 AND ENDING ON DECEMBER 31, 2057, TO PROVIDE FOR TRANSPORTATION INFRASTRUCTURE NEEDS, INCLUDING WITHOUT LIMITATION THE OPERATION OF AND REPAIRS, MAINTENANCE, AND IMPROVEMENTS TO CITY TRANSPORTATION INFRASTRUCTURE AND FACILITIES;

AND SHALL CITY OF AURORA DEBT BE INCREASED BY AN AMOUNT NOT TO EXCEED \$108,000,000 WITH A MAXIMUM REPAYMENT COST OF UP TO \$209,733,000 TO ACCOMPLISH THE PURPOSES STATED ABOVE, INCLUDING BUT NOT LIMITED TO:

- TRAFFIC, INTERSECTION, AND PEDESTRIAN SAFETY IMPROVEMENTS;
- MAJOR BRIDGE REPLACEMENTS;
- ROADWAY IMPROVEMENTS AND EXPANSION;

SUCH DEBT TO CONSIST OF REVENUE BONDS WHICH SHALL BEAR INTEREST, MATURE, BE SUBJECT TO REDEMPTION, WITH OR WITHOUT PREMIUM, AND BE ISSUED, DATED AND SOLD (AT, ABOVE OR BELOW PAR) IN SUCH MANNER AND CONTAINING SUCH OTHER TERMS, NOT INCONSISTENT HERewith, AS THE CITY COUNCIL MAY DETERMINE; SHALL THE CITY OF AURORA BE AUTHORIZED TO PAY SUCH BONDS FROM, AND TO SECURE SUCH PAYMENT BY A PLEDGE OF, THE NEW 0.132% SALES AND USE TAX AND OTHER LEGALLY AVAILABLE FUNDS;

AND SHALL THE CITY OF AURORA BE ENTITLED TO COLLECT, RETAIN, AND SPEND THE FULL REVENUES FROM SUCH TAX INCREASE AND THE PROCEEDS OF ANY INVESTMENT THEREOF NOTWITHSTANDING ANY LIMITATION IN THE STATE CONSTITUTION, STATE LAW OR THE CITY HOME RULE CHARTER?

Build Up Aurora Public Safety Ballot Question



SHALL CITY OF AURORA TAXES BE INCREASED UP TO \$6,270,000 AND AS MAY BE GENERATED ANNUALLY THEREAFTER BY THE IMPOSITION OF A NEW 0.064% SALES AND USE TAX (THAT EQUALS 6.4 CENTS ON EVERY ONE HUNDRED DOLLAR PURCHASE) FOR A PERIOD BEGINNING ON JANUARY 1, 2027 AND ENDING ON DECEMBER 31, 2057, TO PROVIDE FOR PUBLIC SAFETY NEEDS, INCLUDING WITHOUT LIMITATION THE OPERATION OF AND REPAIRS, MAINTENANCE, AND IMPROVEMENTS TO POLICE, FIRE AND OTHER PUBLIC SAFETY INFRASTRUCTURE AND FACILITIES;

AND SHALL CITY OF AURORA DEBT BE INCREASED BY AN AMOUNT NOT TO EXCEED \$53,000,000 WITH A MAXIMUM REPAYMENT COST OF UP TO \$101,600,000 TO ACCOMPLISH THE PURPOSES STATED ABOVE, INCLUDING BUT NOT LIMITED TO:

- FIRE STATION RENOVATIONS AND REMODELS;
- AURORA 911 AND POLICE FACILITIES IMPROVEMENTS;

SUCH DEBT TO CONSIST OF REVENUE BONDS WHICH SHALL BEAR INTEREST, MATURE, BE SUBJECT TO REDEMPTION, WITH OR WITHOUT PREMIUM, AND BE ISSUED, DATED AND SOLD (AT, ABOVE OR BELOW PAR) IN SUCH MANNER AND CONTAINING SUCH OTHER TERMS, NOT INCONSISTENT HERewith, AS THE CITY COUNCIL MAY DETERMINE; SHALL THE CITY OF AURORA BE AUTHORIZED TO PAY SUCH BONDS FROM, AND TO SECURE SUCH PAYMENT BY A PLEDGE OF, THE NEW 0.064% SALES AND USE TAX AND OTHER LEGALLY AVAILABLE FUNDS;

AND SHALL THE CITY OF AURORA BE ENTITLED TO COLLECT, RETAIN, AND SPEND THE FULL REVENUES FROM SUCH TAX INCREASE AND THE PROCEEDS OF ANY INVESTMENT THEREOF NOTWITHSTANDING ANY LIMITATION IN THE STATE CONSTITUTION, STATE LAW OR THE CITY HOME RULE CHARTER?

Build Up Aurora Community Facilities Ballot Question



SHALL CITY OF AURORA TAXES BE INCREASED UP TO \$12,640,000 AND AS MAY BE GENERATED ANNUALLY THEREAFTER BY THE IMPOSITION OF A NEW 0.129% SALES AND USE TAX (THAT EQUALS 12.9 CENTS ON EVERY ONE HUNDRED DOLLAR PURCHASE) FOR A PERIOD BEGINNING ON JANUARY 1, 2027 AND ENDING ON DECEMBER 31, 2057, TO PROVIDE FOR THE OPERATION OF AND REPAIRS, MAINTENANCE, AND IMPROVEMENTS TO COMMUNITY FACILITIES, INCLUDING WITHOUT LIMITATION LIBRARIES, RECREATION AND COMMUNITY CENTERS;

AND SHALL CITY OF AURORA DEBT BE INCREASED BY AN AMOUNT NOT TO EXCEED \$105,000,000 WITH A MAXIMUM REPAYMENT COST OF UP TO \$204,870,000 TO ACCOMPLISH THE PURPOSES STATED ABOVE, INCLUDING BUT NOT LIMITED TO:

- PARK RENOVATIONS AND NEW PARK CONSTRUCTION;
- RECREATION CENTER IMPROVEMENTS AND NEW RECREATION CENTER CONSTRUCTION;
- LIBRARY BRANCH IMPROVEMENTS AND NEW LIBRARY CONSTRUCTION;

SUCH DEBT TO CONSIST OF REVENUE BONDS WHICH SHALL BEAR INTEREST, MATURE, BE SUBJECT TO REDEMPTION, WITH OR WITHOUT PREMIUM, AND BE ISSUED, DATED AND SOLD (AT, ABOVE OR BELOW PAR) IN SUCH MANNER AND CONTAINING SUCH OTHER TERMS, NOT INCONSISTENT HERewith, AS THE CITY COUNCIL MAY DETERMINE; SHALL THE CITY OF AURORA BE AUTHORIZED TO PAY SUCH BONDS FROM, AND TO SECURE SUCH PAYMENT BY A PLEDGE OF, THE NEW 0.129% SALES AND USE TAX AND OTHER LEGALLY AVAILABLE FUNDS;

AND SHALL THE CITY OF AURORA BE ENTITLED TO COLLECT, RETAIN, AND SPEND THE FULL REVENUES FROM SUCH TAX INCREASE AND THE PROCEEDS OF ANY INVESTMENT THEREOF NOTWITHSTANDING ANY LIMITATION IN THE STATE CONSTITUTION, STATE LAW OR THE CITY HOME RULE CHARTER?



Build Up Aurora City Council Direction

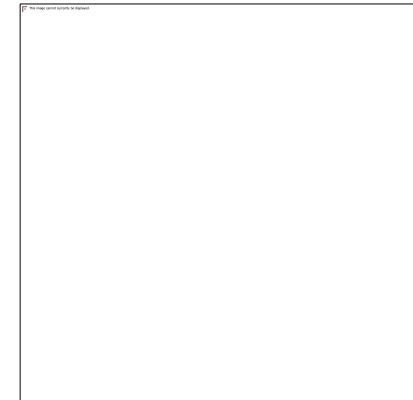
- **Does City Council endorse the capital project prioritization of the 10-Year Capital Improvement Master Plan?**
- **Does City Council support the referral of three ballot questions to the November 2026 ballot which seeks authorization for the City to increase the sales and use tax rates and issue bonds in the amounts as follows:**

Ballot Question/Purpose	Est. Par Amount (Principal)	Total Repayment Cost (Principal + Interest)*	Sales and Use Tax Rate	
Transportation Infrastructure	\$107,475,000	\$209,733,000	0.132%	<i>1.3 cents/\$10</i>
Public Safety	\$52,065,000	\$101,600,000	0.064%	<i>0.6 cents/\$10</i>
Community Facilities	\$104,975,000	\$204,870,000	0.129%	<i>1.3 cents/\$10</i>

Build Up Aurora - Next Steps



- Presentation of ITF Recommendation at City Council Spring Workshop (Saturday, May 9)
- If City Council supports recommendation, ballot measures will move forward for referral to the November 2026 ballot
 - Potential Timeline
 - May 18 (Study Session)
 - June 8 (First Reading)
 - June 22 (Final Reading)



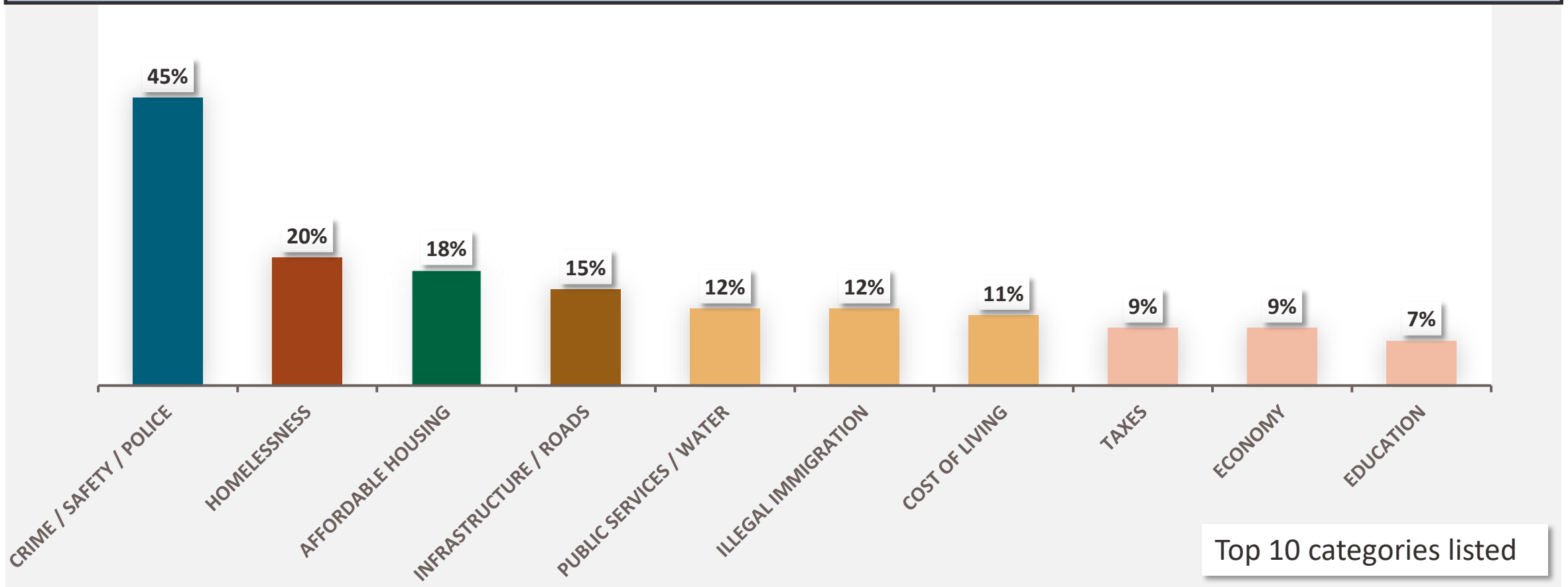


Build Up Aurora Bond Proposal Poll Presentation April 28, 2026

***The Aurora Bond Measures Poll** — April 2026 results are based on a hybrid poll (phone and text-to-online) of 800 likely November 2026 voters in the City of Aurora. The respondents in this poll are distributed to accurately represent voters in the City of Aurora based on party registration, gender, age, and ethnicity. The worst-case margin of error at the 95% level for the full sample of 800 respondents is plus or minus 3.5%. For split-samples on the ballot measure amounts — where half the sample heard a smaller amount and half heard a larger, the margin of error is plus or minus 4.9 percentage points. The poll was conducted from April 12-15, 2026, by Keating Research.*

The most important issue in the City of Aurora is crime / safety / not enough police

What are the most important issues or challenges facing the City of Aurora?



Transportation Bonds Measure: Split test of \$80 million bond (1 cent tax on \$10 purchase) and \$140 million bond (1.8 cent tax on \$10 purchase)

Split A: \$80 million bond and 1 cent sales tax

Shall City of Aurora debt be increased by **\$80,000,000** with a maximum repayment cost of **\$130,000,000** for the purpose of funding transportation capital improvements and repairs including:

- Traffic, intersection, and pedestrian safety improvements;
- Major bridge **replacement**
- Roadway improvements and expansion;

And shall City of Aurora taxes be increased by **\$10,000,000** annually to pay such debt, and transportation capital improvements and repairs from a **0.1%** sales and use tax, which is **1** cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.

Split B: \$140 million bond and 1.8 cent sales tax

Shall City of Aurora debt be increased by **\$140,000,000** with a maximum repayment cost of **\$225,000,000** for the purpose of funding transportation capital improvements and repairs including:

- Traffic, intersection, and pedestrian safety improvements;
- Major bridge **replacements**
- Roadway improvements and expansion;

And shall City of Aurora taxes be increased by **\$20,000,000** annually to pay such debt, and transportation capital improvements and repairs from a **0.18%** sales and use tax, which is **1.8** cents on a ten-dollar purchase, and with the tax increase expiring in twenty years.

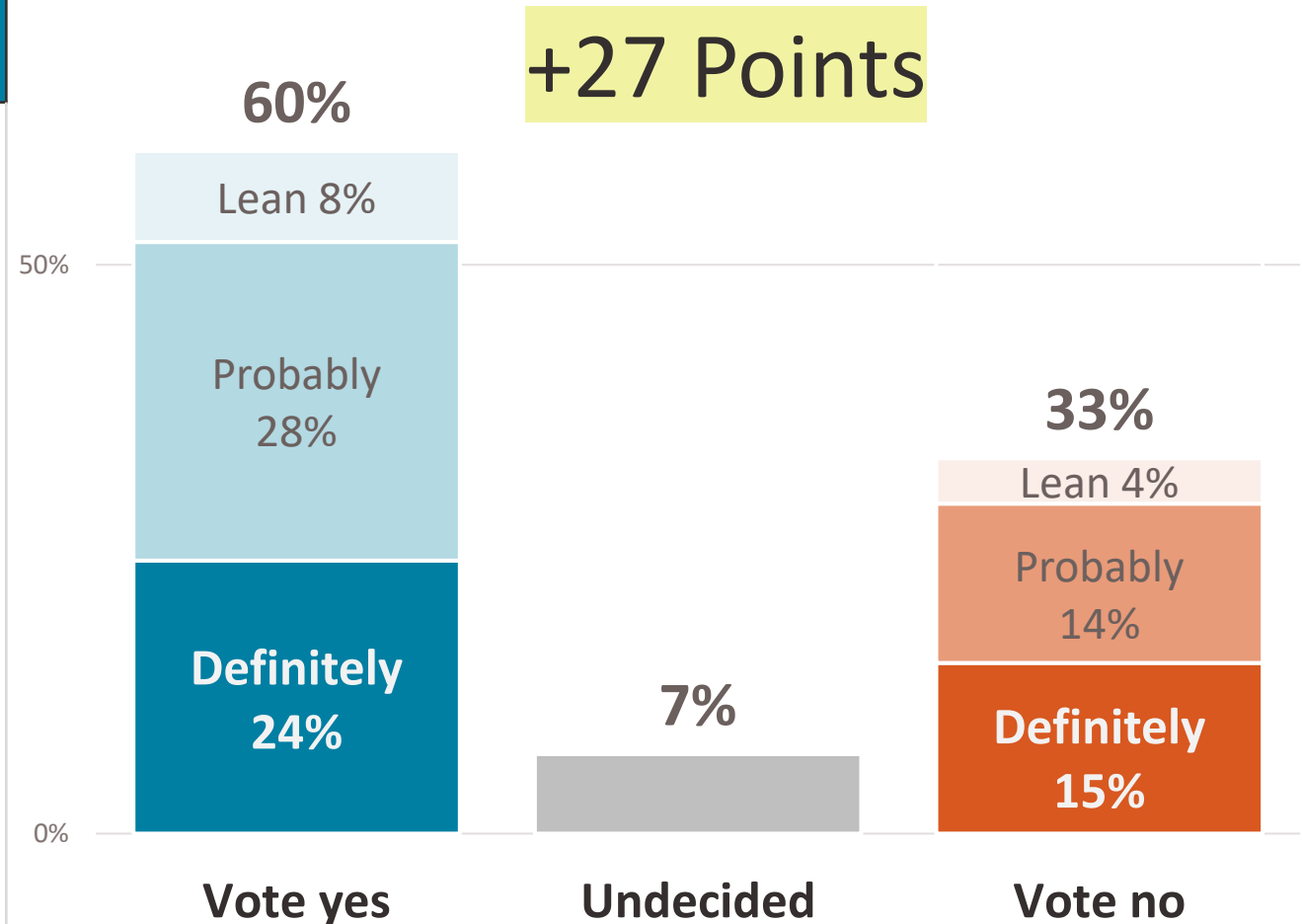
Transportation Bonds Measure: On the smaller \$80 million bond, a majority 60% will vote yes

Split A: \$80 million and 1 cent sales and use tax

Shall City of Aurora debt be increased by **\$80,000,000** with a maximum repayment cost of \$130,000,000 for the purpose of funding transportation capital improvements and repairs including:

- Traffic, intersection, and pedestrian safety improvements;
- Major bridge replacement
- Roadway improvements and expansion;

And shall City of Aurora taxes be increased by \$10,000,000 annually to pay such debt, and transportation capital improvements and repairs from a 0.1% sales and use tax, which is 1 cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.



We've included "leaners" in the overall vote.

Transportation Bonds Measure: On the larger \$140 million bond, a majority 56% will vote yes

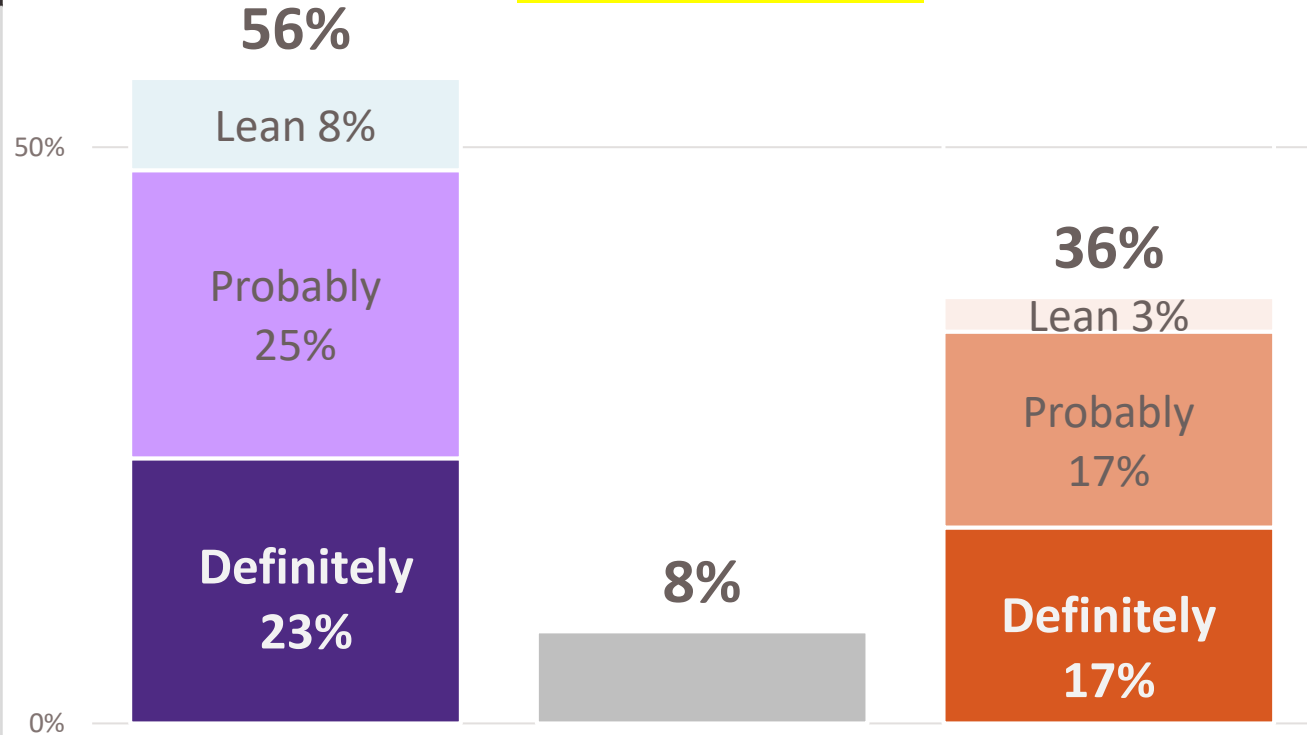
Split B: \$130 million and 1.8 cent sales and use tax

Shall City of Aurora debt be increased by **\$140,000,000** with a maximum repayment cost of **\$225,000,000** for the purpose of funding transportation capital improvements and repairs including:

- Traffic, intersection, and pedestrian safety improvements;
- Major bridge **replacements**
- Roadway improvements and expansion;

And shall City of Aurora taxes be increased by **\$20,000,000** annually to pay such debt, and transportation capital improvements and repairs from a **0.18%** sales and use tax, which is **1.8** cents on a ten-dollar purchase, and with the tax increase expiring in twenty years.

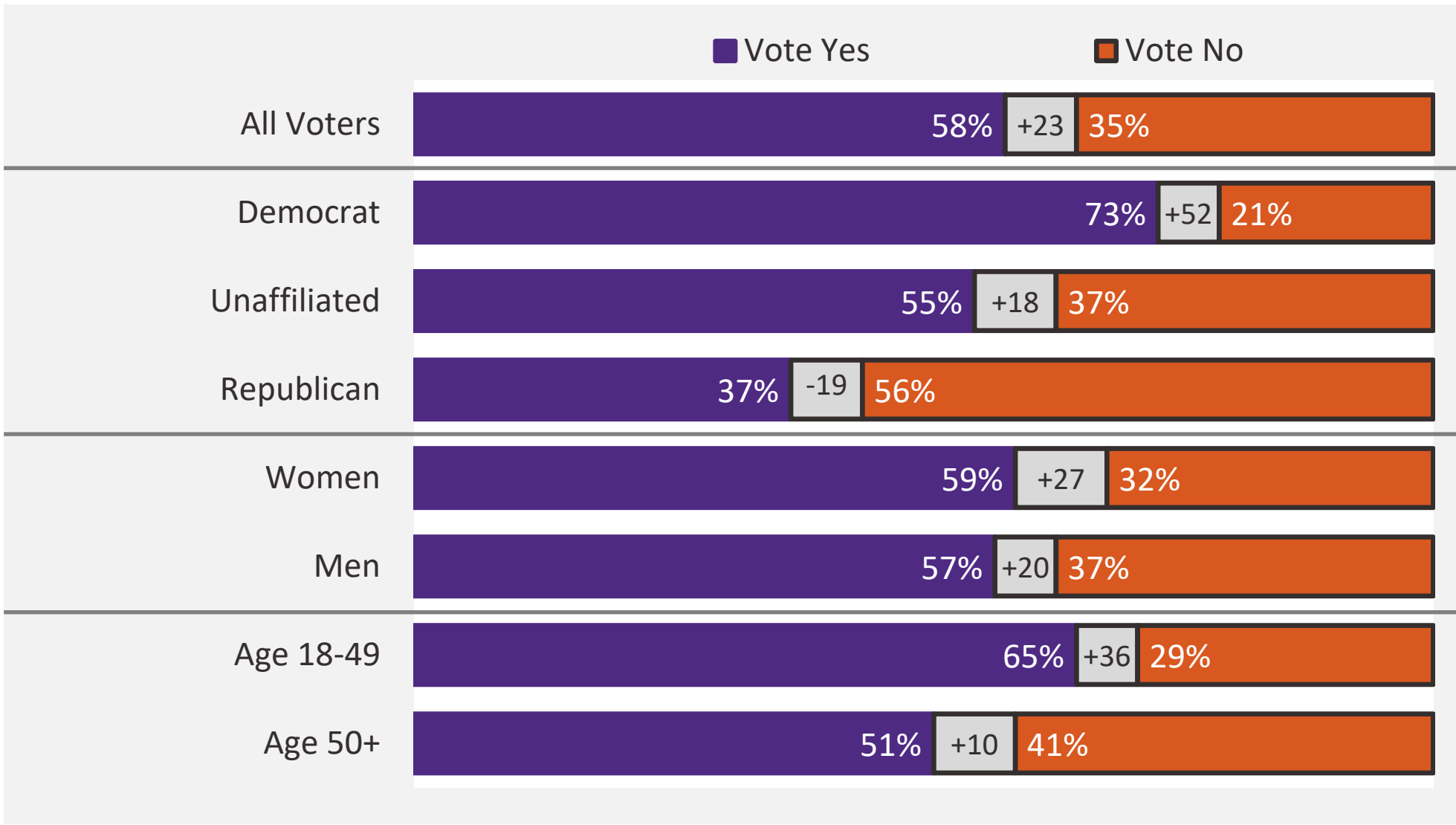
+19 Points



We've included "leaners" in the overall vote.

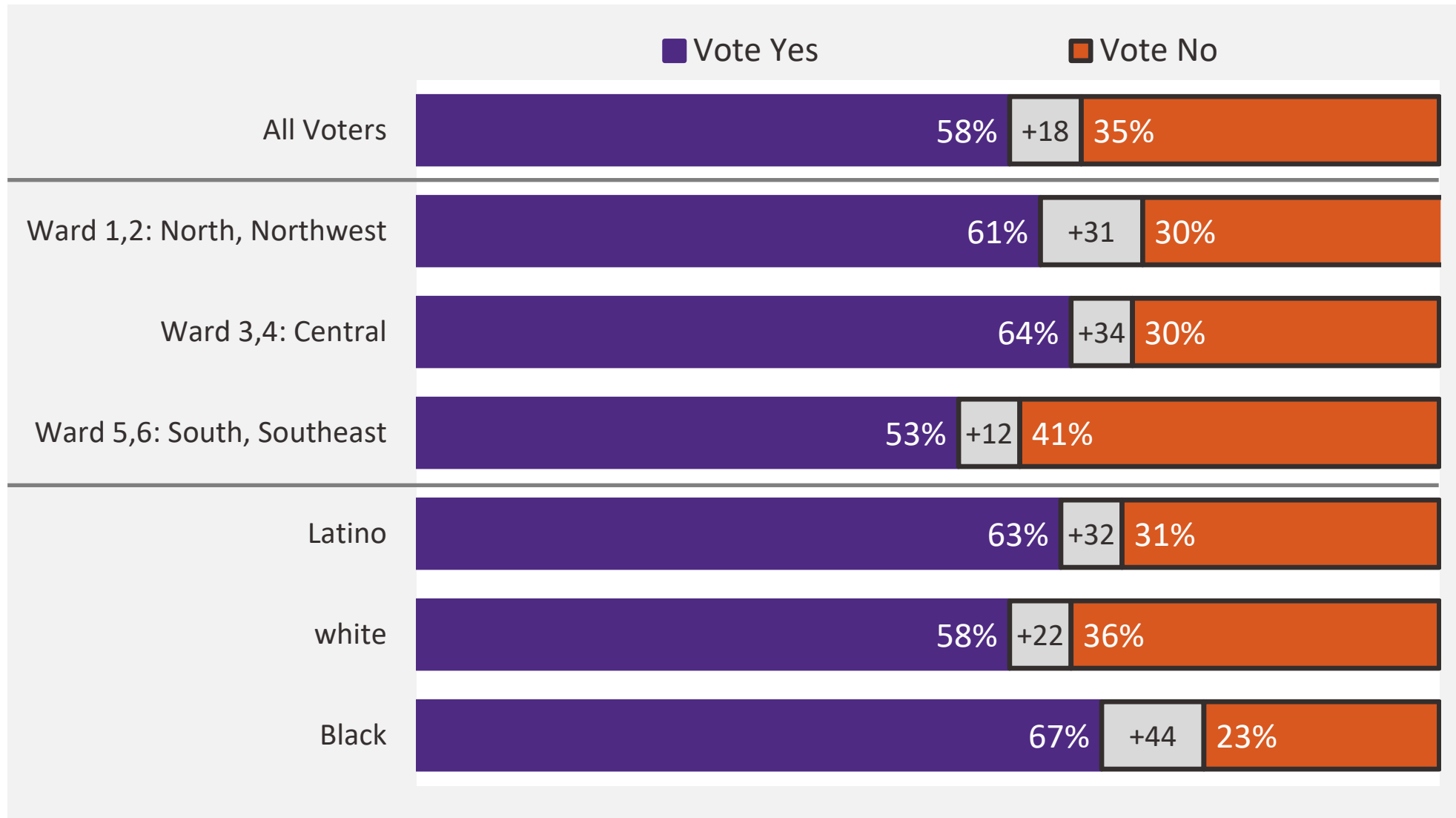
Transportation Bonds Measure: Base of support is with Democrats and Younger Voters

Combined Results For Split A & Split B Versions



Transportation Bonds Measure: Majority support across all regions and among Latino, Black and white voters

Combined Results For Split A & Split B Versions



Parks, Recreation and Open Space Bonds Measure: Split test of \$80 million bond (1 cent tax on \$10 purchase) and \$100 million bond (1.3 cent tax on \$10 purchase)

Split A: \$80 million bond and 1 cent sales tax

Shall City of Aurora debt be increased by **\$80,000,000** with a maximum repayment cost of **\$130,000,000** for the purpose of funding parks and recreation capital improvements and repairs including:

- Park renovations and new park construction;
- Recreation center improvements;
- Improvements to the Aurora Reservoir that enhance access and amenities;

And shall City of Aurora taxes be increased by **\$10,000,000** annually to pay such debt, and parks and recreation capital improvements and repairs from a **0.1%** sales and use tax, which is 1 cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.

Split B: \$100 million bond and 1.3 cent sales tax

Shall City of Aurora debt be increased by **\$100,000,000**, with a maximum repayment cost of **\$160,000,000** for the purpose of funding parks and recreation capital improvements and repairs including:

- Park renovations and new park construction;
- Recreation center improvements **and new recreation center construction**;
- Improvements to the Aurora Reservoir that enhance access and amenities;

And shall City of Aurora taxes be increased by **\$12,000,000** annually to pay such debt, and parks and recreation capital improvements and repairs from a **0.13%** sales and use tax, which is **1.3** cents on a ten-dollar purchase, and with the tax increase expiring in twenty years.

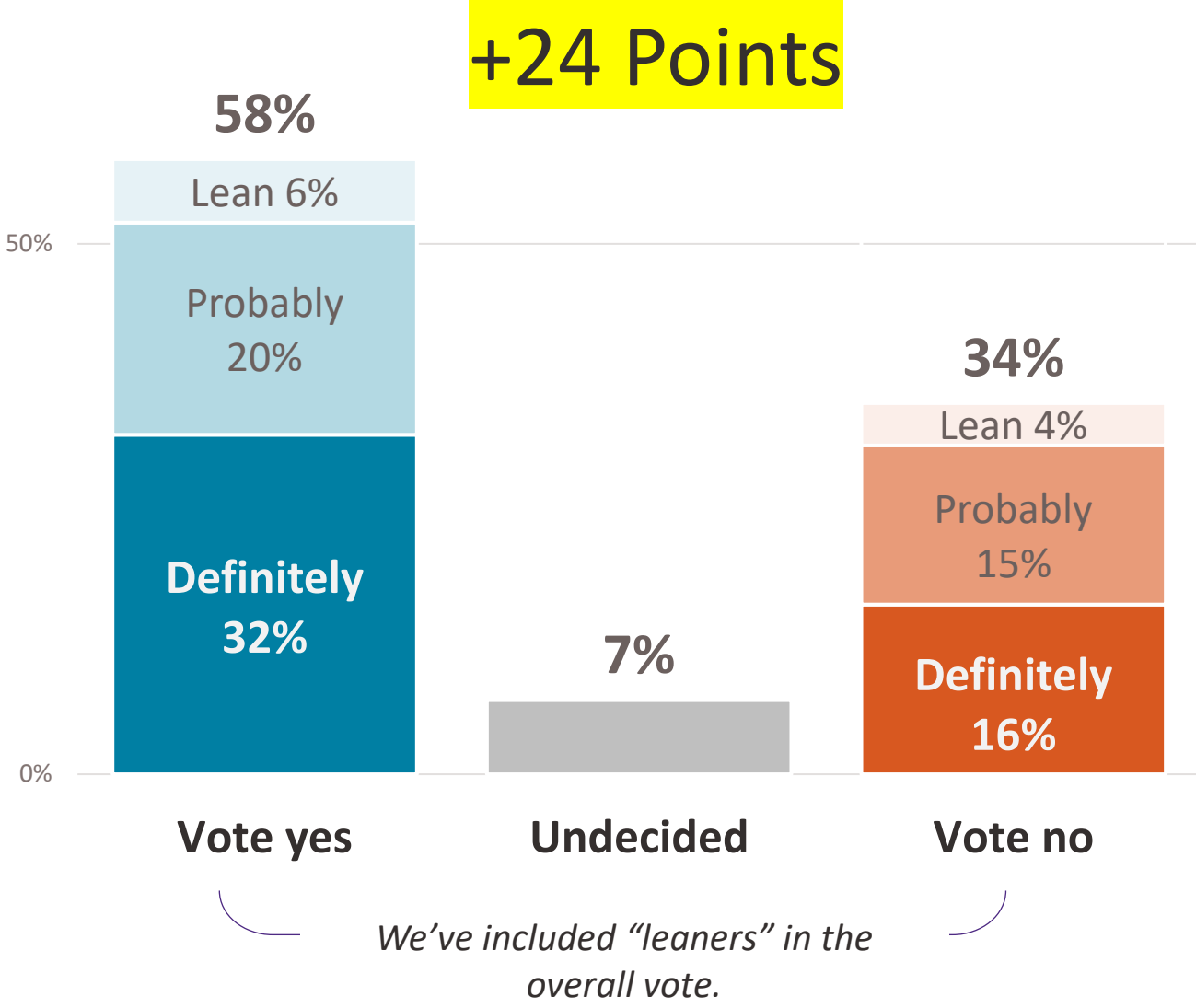
Parks, Recreation and Open Space Bonds Measure: On the smaller \$80 million bond, a majority 58% will vote yes

Split A: \$80 million and 1 cent sales and use tax

Shall City of Aurora debt be increased by **\$80,000,000** with a maximum repayment cost of **\$130,000,000** for the purpose of funding parks and recreation capital improvements and repairs including:

- Park renovations and new park construction;
- Recreation center improvements;
- Improvements to the Aurora Reservoir that enhance access and amenities;

And shall City of Aurora taxes be increased by **\$10,000,000** annually to pay such debt, and parks and recreation capital improvements and repairs from a **0.1%** sales and use tax, which is 1 cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.



Parks, Recreation and Open Space Bonds Measure: On the larger \$100 million bond, a majority 55% will vote yes

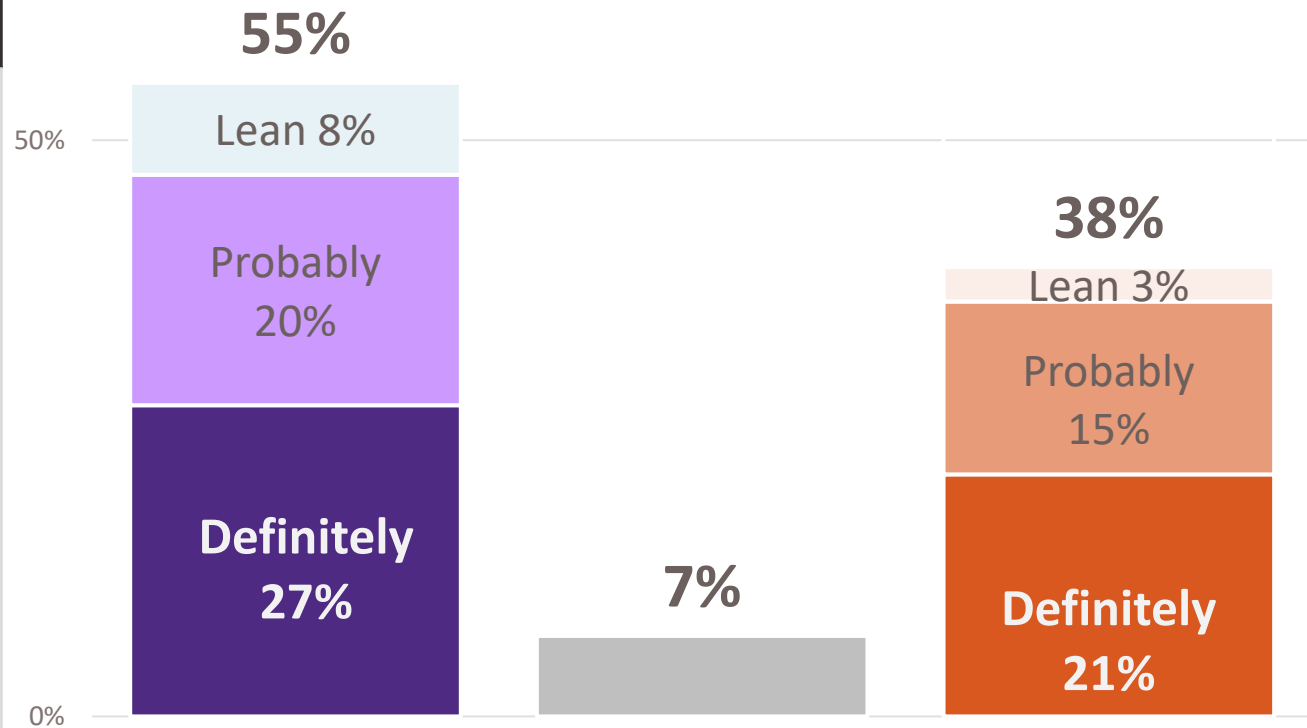
Split B: \$100 million and 1.3 cent sales and use tax

Shall City of Aurora debt be increased by **\$100,000,000**, with a maximum repayment cost of **\$160,000,000** for the purpose of funding parks and recreation capital improvements and repairs including:

- Park renovations and new park construction;
- Recreation center improvements **and new recreation center construction**;
- Improvements to the Aurora Reservoir that enhance access and amenities;

And shall City of Aurora taxes be increased by **\$12,000,000** annually to pay such debt, and parks and recreation capital improvements and repairs from a **0.13%** sales and use tax, which is **1.3** cents on a ten-dollar purchase, and with the tax increase expiring in twenty years.

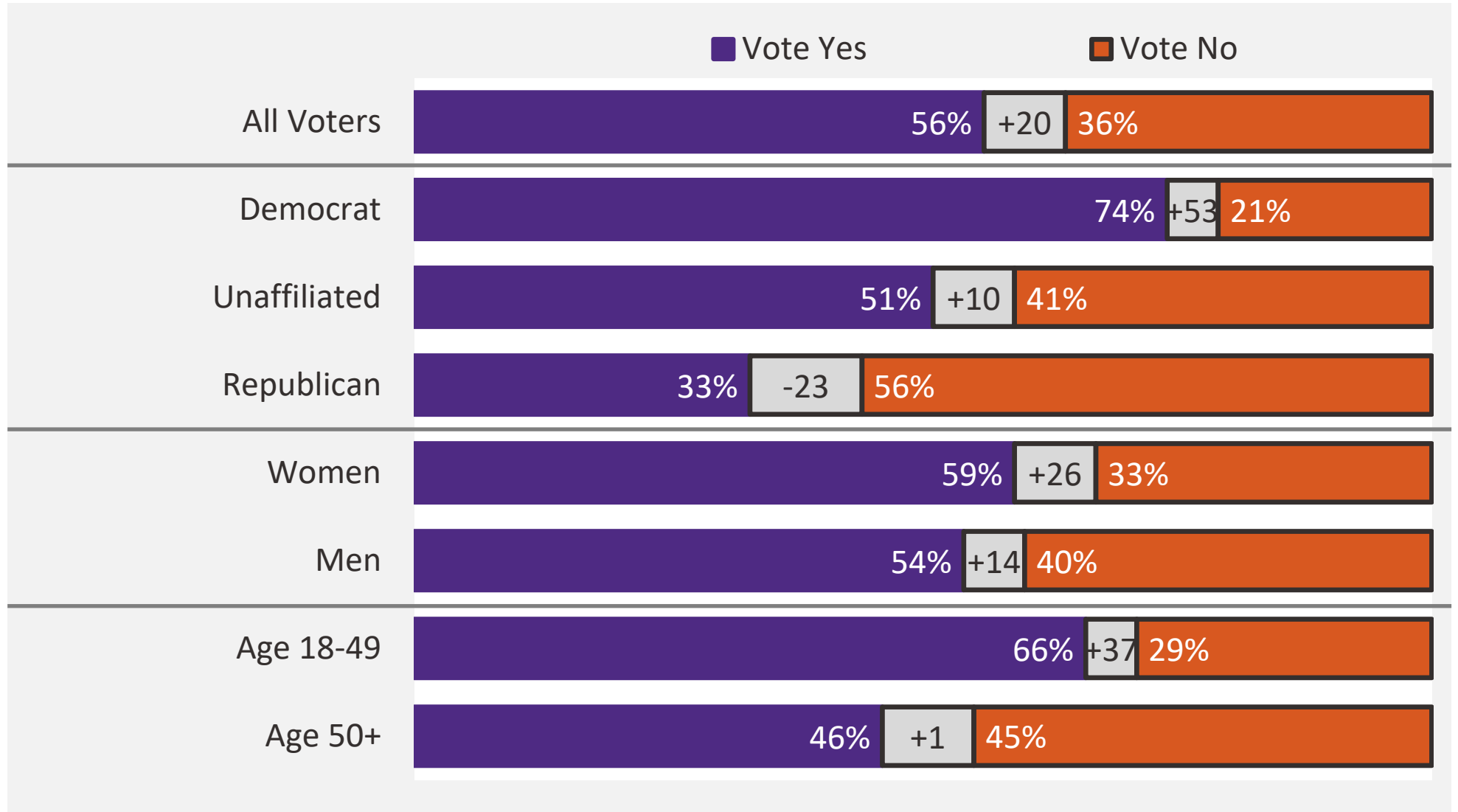
+17 Points



We've included "leaners" in the overall vote.

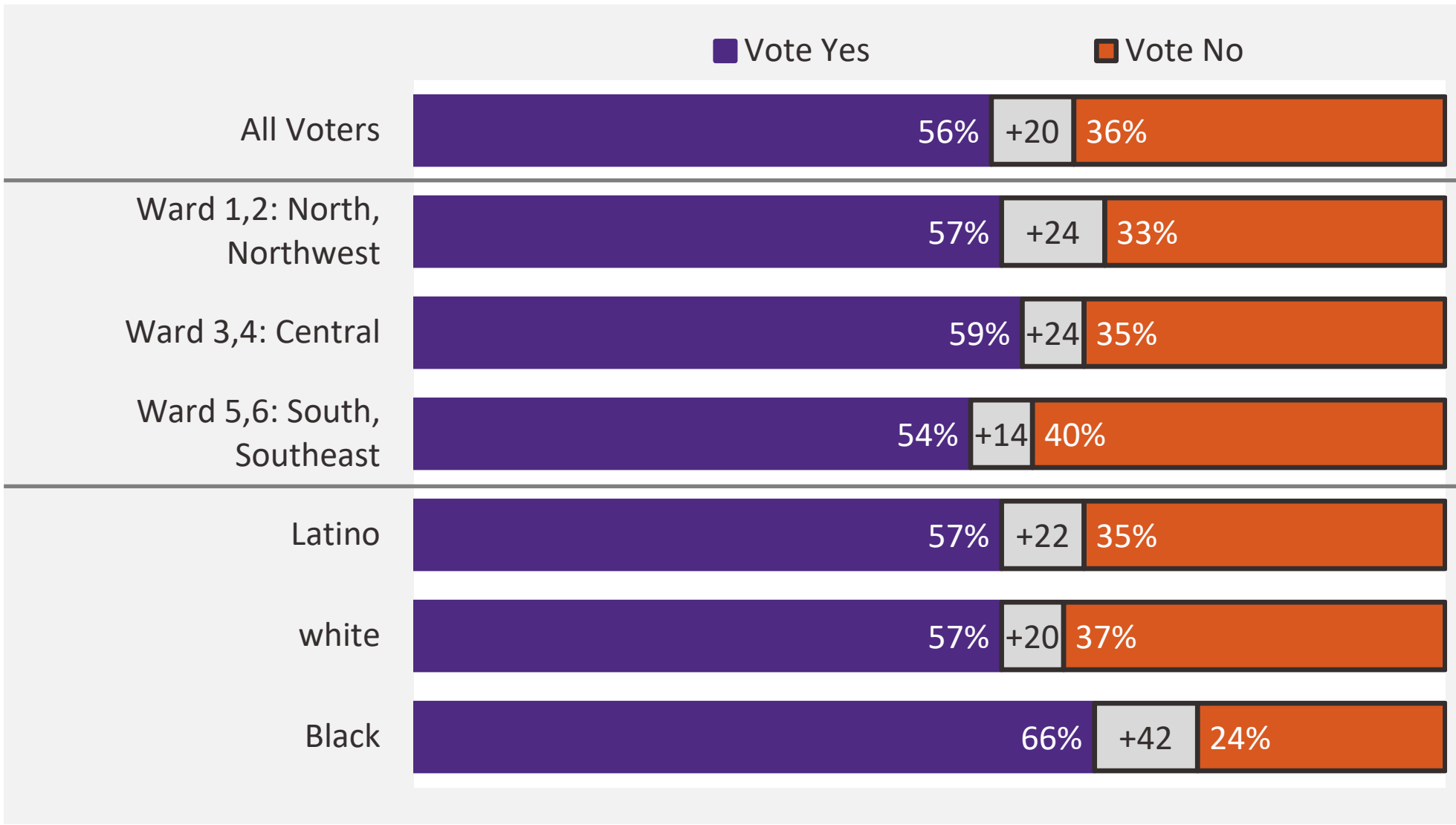
Parks, Recreation and Open Space Bonds Measure: Base of support is with Democrats and Younger Voters

Combined Results For Split A & Split B Versions



Parks, Recreation and Open Space Bonds Measure: Support solid throughout all regions

Combined Results For Split A & Split B Versions



Public Facilities Bonds Measure: Split test of \$42 million bond (half cent tax on \$10 purchase) and \$65 million bond (about one cent tax on \$10 purchase)

Split A: \$42 million bond and half cent sales tax

Shall City of Aurora debt be increased by **\$42,000,000**, with a maximum repayment cost of **\$69,000,000** for the purpose of funding public facilities capital improvements and repairs including:

- Fire station renovations, remodels
- Library branch improvements and new library construction
- Aurora 911 and police facilities improvements

And shall City of Aurora taxes be increased by **\$5,000,000** annually to pay such debt, and public facilities capital improvements and repairs from a **0.05%** sales and use tax, which is a half cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.

Split B: \$65 million bond and 1 cent sales tax

Shall City of Aurora debt be increased by **\$65,000,000** with a maximum repayment cost of **\$104,000,000** for the purpose of funding public facilities capital improvements and repairs including:

- Fire station renovations, remodels **and new fire station construction**
- Library branch improvements and new library construction
- Aurora 911 and police facilities improvements

And shall City of Aurora taxes be increased by **\$8,000,000** annually to pay such debt, and public facilities capital improvements and repairs from a **0.09%** sales and use tax, which is about one cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.

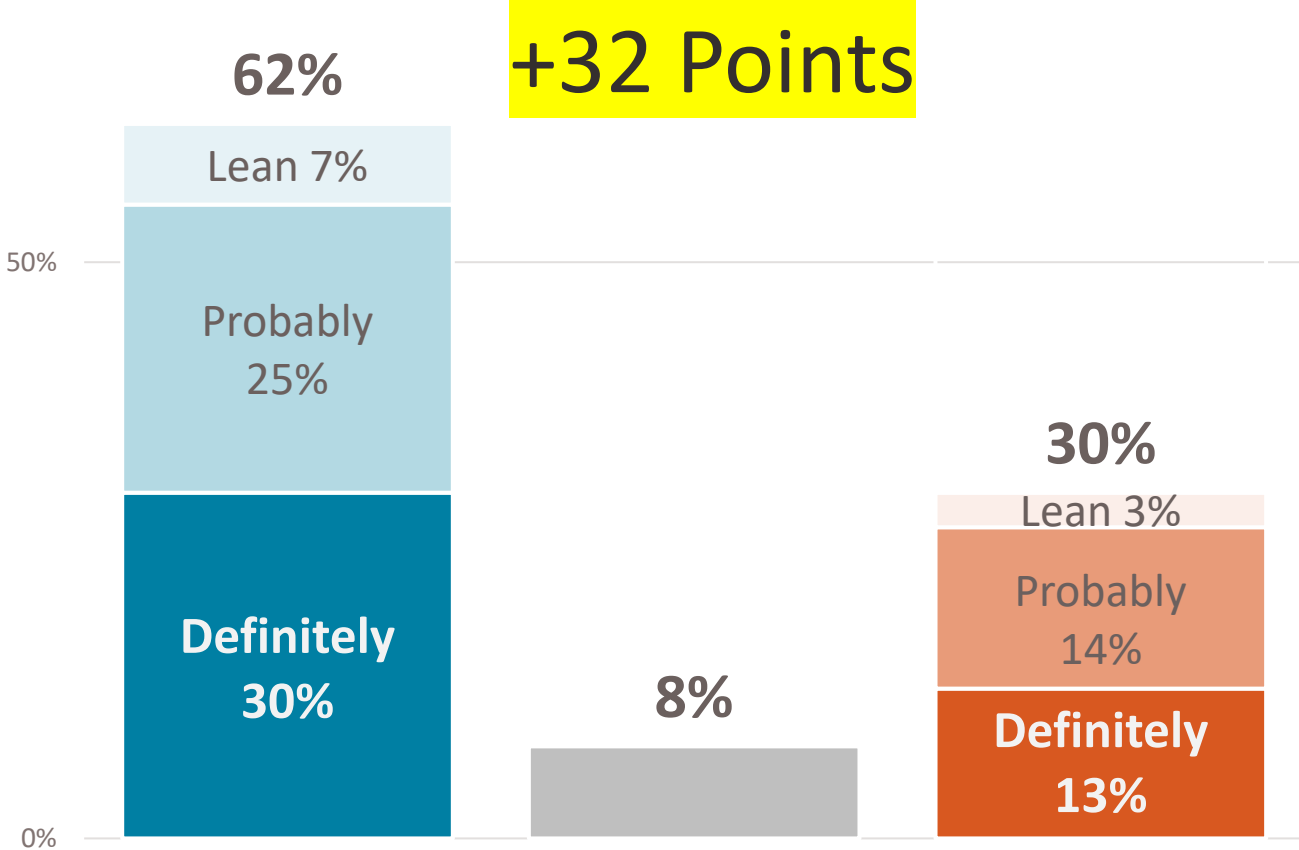
Public Facilities Bonds Measure: On the smaller \$42 million bond, a majority 62% will vote yes

Split A: \$42 million and half cent sales and use tax

Shall City of Aurora debt be increased by **\$42,000,000**, with a maximum repayment cost of **\$69,000,000** for the purpose of funding public facilities capital improvements and repairs including:

- Fire station renovations, remodels
- Library branch improvements and new library construction
- Aurora 911 and police facilities improvements

And shall City of Aurora taxes be increased by **\$5,000,000** annually to pay such debt, and public facilities capital improvements and repairs from a **0.05%** sales and use tax, which is a half cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.



We've included "leaners" in the overall vote.

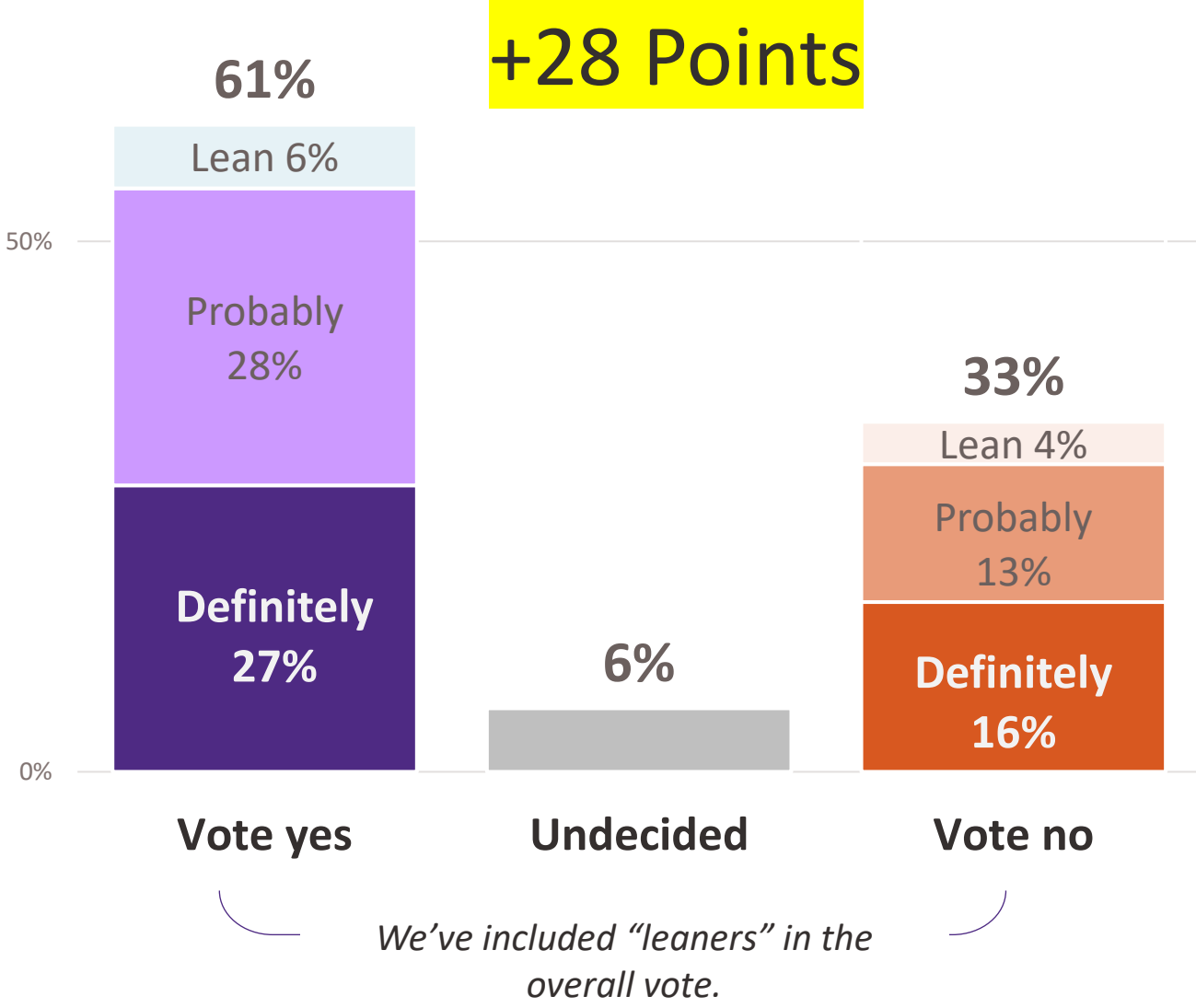
Public Facilities Bonds Measure: Support is the same on the larger \$65 million bond, a majority 61% will vote yes.

Split B: \$65 million and 1 cent sales and use tax

Shall City of Aurora debt be increased by **\$65,000,000** with a maximum repayment cost of **\$104,000,000** for the purpose of funding public facilities capital improvements and repairs including:

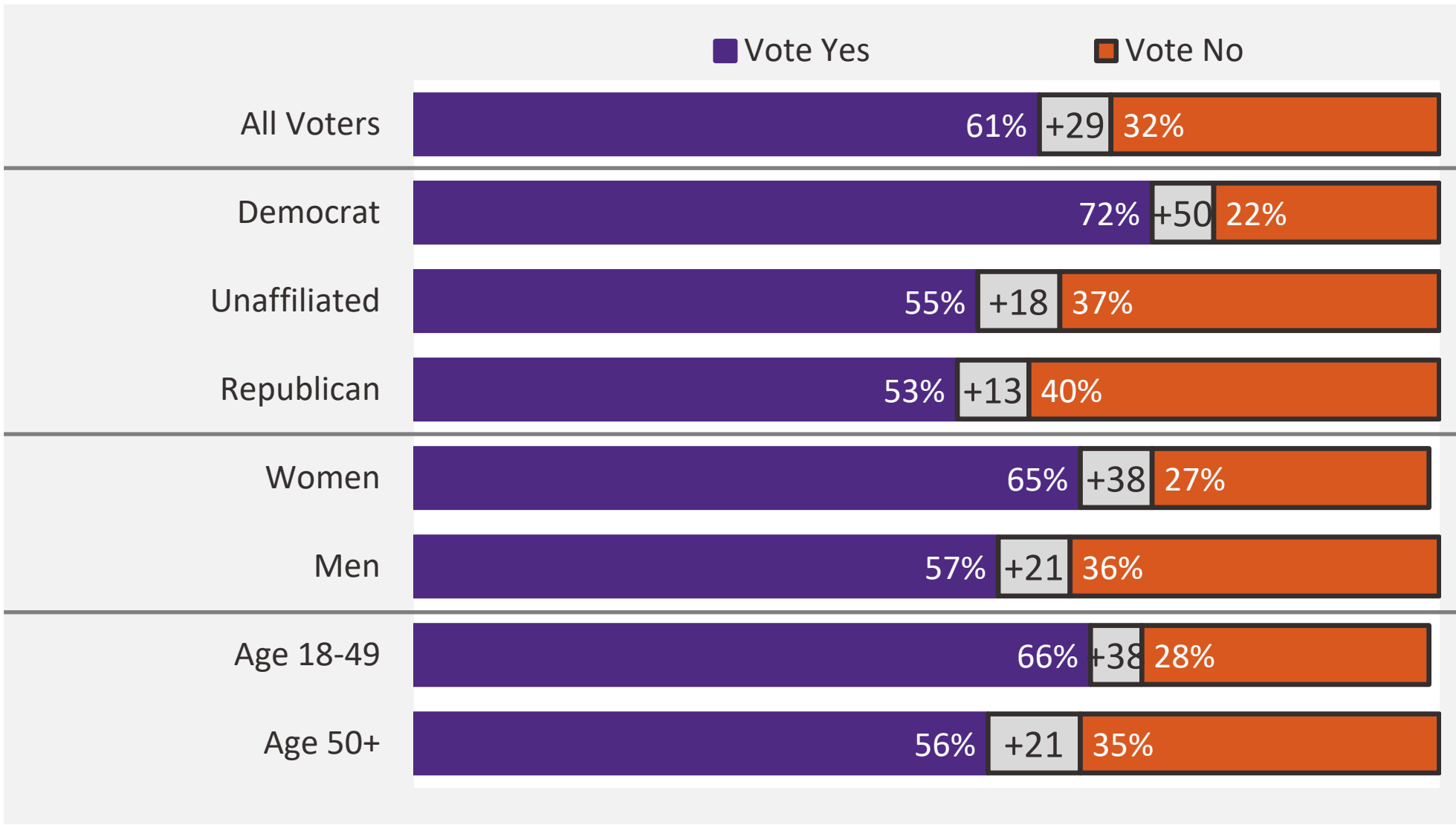
- Fire station renovations, remodels **and new fire station construction**
- Library branch improvements and new library construction
- Aurora 911 and police facilities improvements

And shall City of Aurora taxes be increased by **\$8,000,000** annually to pay such debt, and public facilities capital improvements and repairs from a **0.09%** sales and use tax, which is about one cent on a ten-dollar purchase, and with the tax increase expiring in twenty years.



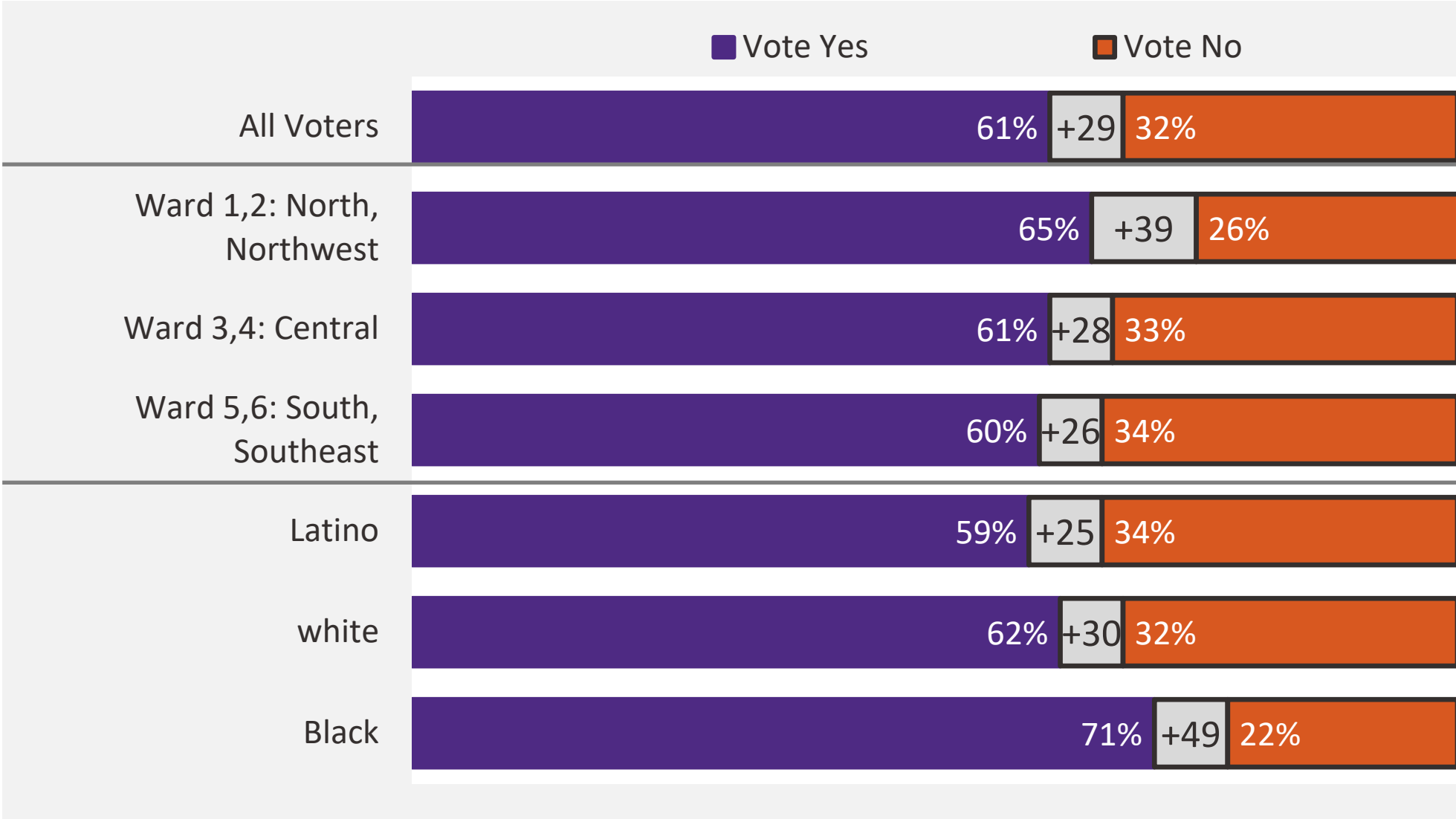
Public Facilities Bonds Measure: Base of support is with ALL voter groups, including Republicans

Combined Results For Split A & Split B Versions



Public Facilities Bonds Measure: Broad support across all regions and subgroups

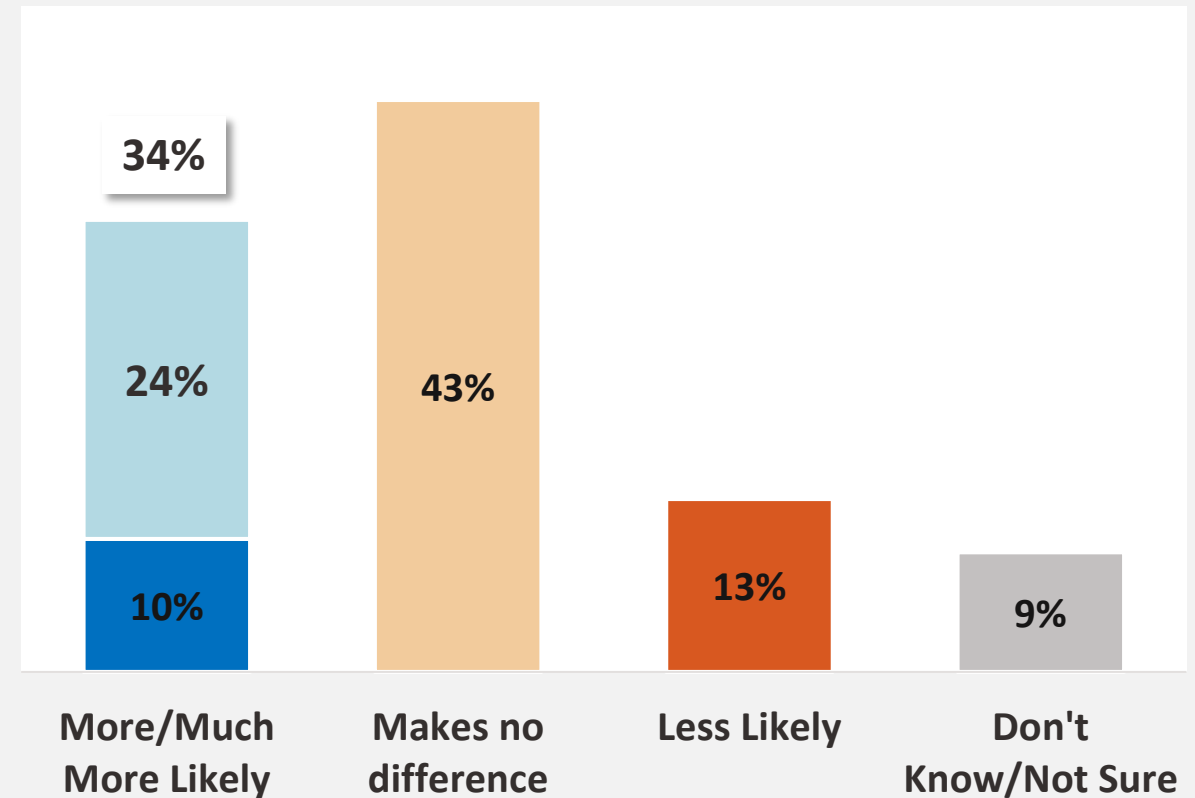
Combined Results For Split A & Split B Versions



Including a **sunset provision** in the measure doesn't really help to persuade voters to support it

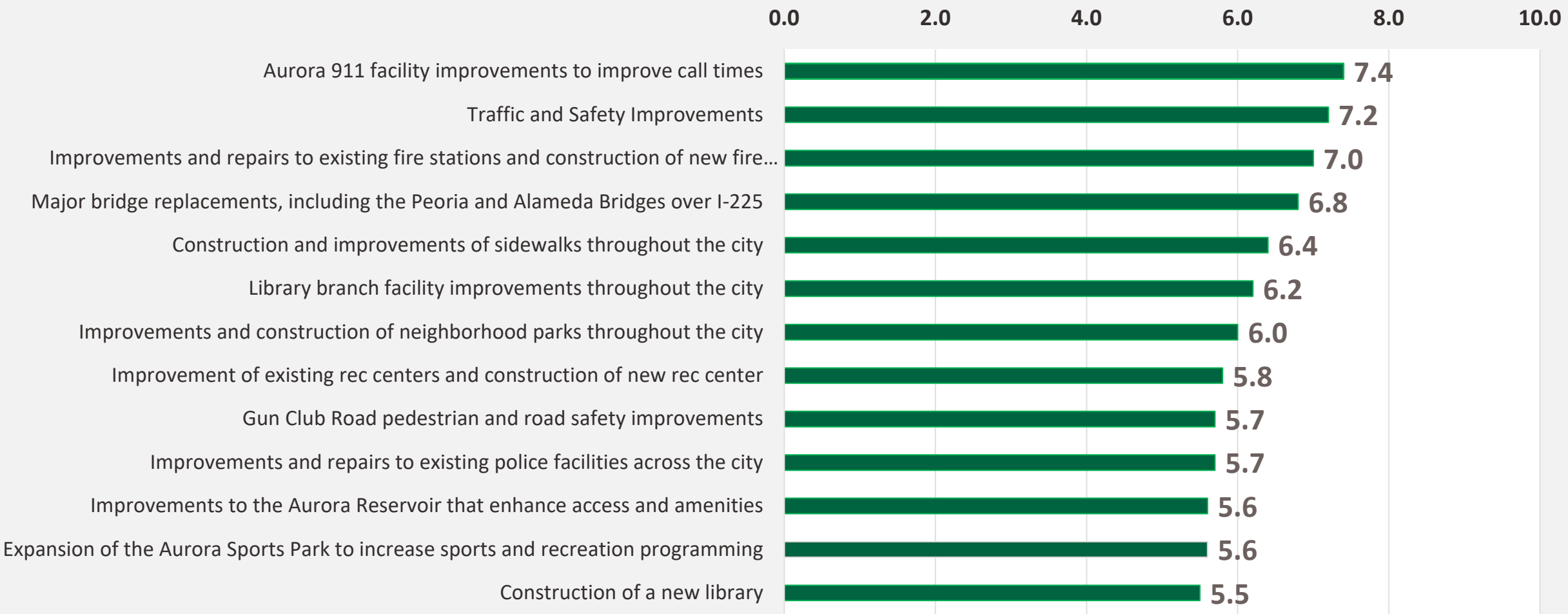
Sunset Provision

Now I'd like to tell you more about the Aurora Bond Proposal. The sales tax increase expires automatically in twenty years. Does this make you more likely or less likely to support the ballot measures in the Aurora Bond Proposal?



Ranking of Specific Projects: Aurora voters prioritize projects that improve safety

How important it is to fund each one of these on a scale of 0-10? (10 being the most important)





Build Up Aurora Bond Proposal Poll Presentation April 28, 2026

***The Aurora Bond Measures Poll** — April 2026 results are based on a hybrid poll (phone and text-to-online) of 800 likely November 2026 voters in the City of Aurora. The respondents in this poll are distributed to accurately represent voters in the City of Aurora based on party registration, gender, age, and ethnicity. The worst-case margin of error at the 95% level for the full sample of 800 respondents is plus or minus 3.5%. For split-samples on the ballot measure amounts — where half the sample heard a smaller amount and half heard a larger, the margin of error is plus or minus 4.9 percentage points. The poll was conducted from April 12-15, 2026, by Keating Research.*

DRAFT
ORDINANCE NO. 2026-_____

A BILL

FOR AN ORDINANCE SUBMITTING TO A VOTE OF THE REGISTERED ELECTORS OF THE CITY OF AURORA, COLORADO, AT THE GENERAL ELECTION OF NOVEMBER 3, 2026, A QUESTION RELATING TO THE ISSUANCE OF REVENUE BONDS AND INCREASING TAXES FOR THE PURPOSE OF OPERATION, REPAIR, MAINTENANCE, AND IMPROVEMENTS TO COMMUNITY FACILITIES SUCH AS LIBRARIES, RECREATION, AND COMMUNITY CENTERS

WHEREAS, the City of Aurora, Colorado, (the “City”), is a home rule municipality, organized and existing under and by virtue of Article XX, Section 6 of the Colorado Constitution, and it has the power to regulate matters of local concern; and

WHEREAS, the City Council (the “Council”) unanimously created the Build Up Aurora Infrastructure Task Force (the “Task Force”) in 2024 to develop a phased strategic plan for the efficient allocation of resources to support city capital improvement needs; and

WHEREAS, the Task Force engaged with Aurora residents through a variety of methods to understand their capital improvement needs, preferences, and concerns, and incorporate their input into recommendations; and

WHEREAS, after receiving public input and recommendations from the Task Force, the City Council of the City of Aurora, Colorado, has carefully considered the capital improvement needs of the City; and

WHEREAS, the Council recognizes the need to provide for community facilities, including without limitation the operation, repair, maintenance, and improvements to libraries, recreation centers, and community centers; and

WHEREAS, because the City does not have sufficient funds in its treasury, the Council finds and determines that it is necessary to issue revenue bonds to finance the costs associated with t such projects; and

WHEREAS, the Council further finds and determines that an increase in the City's sales and use tax is required to fund the debt service on the bonds, and that authorization from the voters is necessary to secure additional funding through debt mechanisms available to the City; and

WHEREAS, the Council deems it appropriate submit the question of issuing such bonds and increasing such taxes to the registered electors of the City at the November 3, 2026, general election; and

WHEREAS, the Council hereby finds that the question to the voters contained in this

Ordinance is in the best interest of the City and its citizens.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, COLORADO:

Section 1. The following question shall be submitted to a vote of the registered electors of the City at the general election on November 3, 2026:

DEDICATED SALES TAX FOR COMMUNITY FACILITIES

SHALL CITY OF AURORA TAXES BE INCREASED UP TO \$12,640,000 AND AS MAY BE GENERATED ANNUALLY THEREAFTER BY THE IMPOSITION OF A NEW 0.129% SALES AND USE TAX (THAT EQUALS 12.9 CENTS ON EVERY ONE HUNDRED DOLLAR PURCHASE) FOR A PERIOD BEGINNING ON JANUARY 1, 2027, AND ENDING ON DECEMBER 31, 2057, TO PROVIDE FOR THE OPERATION OF AND REPAIRS, MAINTENANCE, AND IMPROVEMENTS TO COMMUNITY FACILITIES, INCLUDING WITHOUT LIMITATION LIBRARIES, RECREATION AND COMMUNITY CENTERS;

AND SHALL CITY OF AURORA DEBT BE INCREASED BY AN AMOUNT NOT TO EXCEED \$105,000,000 WITH A MAXIMUM REPAYMENT COST OF UP TO \$204,870,000 TO ACCOMPLISH THE PURPOSES STATED ABOVE, INCLUDING BUT NOT LIMITED TO:

- PARK RENOVATIONS AND NEW PARK CONSTRUCTION;
- RECREATION CENTER IMPROVEMENTS AND NEW RECREATION CENTER CONSTRUCTION;
- LIBRARY BRANCH IMPROVEMENTS AND NEW LIBRARY CONSTRUCTION;

SUCH DEBT TO CONSIST OF REVENUE BONDS WHICH SHALL BEAR INTEREST, MATURE, BE SUBJECT TO REDEMPTION, WITH OR WITHOUT PREMIUM, AND BE ISSUED, DATED AND SOLD (AT, ABOVE OR BELOW PAR) IN SUCH MANNER AND CONTAINING SUCH OTHER TERMS, NOT INCONSISTENT HERewith, AS THE CITY COUNCIL MAY DETERMINE; SHALL THE CITY OF AURORA BE AUTHORIZED TO PAY SUCH BONDS FROM, AND TO SECURE SUCH PAYMENT BY A PLEDGE OF, THE NEW 0.129% SALES AND USE TAX AND OTHER LEGALLY AVAILABLE FUNDS;

AND SHALL THE CITY OF AURORA BE ENTITLED TO COLLECT, RETAIN, AND SPEND THE FULL REVENUES FROM SUCH TAX INCREASE AND THE PROCEEDS OF ANY INVESTMENT THEREOF

NOTWITHSTANDING ANY LIMITATION IN THE STATE CONSTITUTION,
STATE LAW OR THE CITY HOME RULE CHARTER?

YES _____ NO _____

Section 2. Pursuant to Article XX, Sections 5 and 6 of the Colorado Constitution, the City Clerk shall publish, with the Clerk's official certification, three (3) times, a week apart, in a newspaper of general circulation within the City, the full text of the ballot issue. The first publication of the ballot issue shall be made together with notice of the date and time of the election.

Section 3. The City Clerk shall secure from each county the votes in favor of, and opposed to the ballot issue, and shall report the same to the City Council within seven (7) days following the election.

Section 4. In the event the ballot issue is approved by a majority of the registered electors voting thereon, the City Clerk shall publish once, in the same newspaper, within ten (10) days following the election the results. At such time, the City Clerk shall also file with the Secretary of State two (2) copies of the ballot issue along with the official tally of the vote for and against, as certified by the City Clerk.

Section 5. The provisions of this ordinance and the question authorized to be submitted hereby are severable. If any portion of this Ordinance or the question shall be judicially determined to be invalid or unenforceable, such determination shall not affect the remaining provisions of such ordinance or question.

Section 6. Pursuant to Section 5-5 of the Charter of the City of Aurora, Colorado, the second publication of this Ordinance shall be by reference, utilizing the ordinance title. Copies of this Ordinance are available at the Office of the City Clerk.

Section 7. Repealer. All orders, resolutions, or ordinances in conflict with this Ordinance or with any of the documents hereby approved, are hereby repealed only to the extent of such conflict. This repealer shall not be construed as reviving any resolution, ordinance, or part thereof, heretofore repealed.

INTRODUCED, READ AND ORDERED PUBLISHED this _____ day of _____, 2026.

PASSED AND ORDERED PUBLISHED this _____ day of _____, 2026.

MIKE COFFMAN, Mayor

ATTEST:

KADEE RODRIGUEZ, City Clerk

APPROVED AS TO FORM:

PETER A. SCHULTE, CITY ATTORNEY

By: _____
HANOSKY HERNANDEZ, Sr. Assistant City Attorney

DRAFT
ORDINANCE NO. 2026-_____

A BILL

FOR AN ORDINANCE SUBMITTING TO A VOTE OF THE REGISTERED ELECTORS OF THE CITY OF AURORA, COLORADO, AT THE GENERAL ELECTION OF NOVEMBER 3, 2026, A QUESTION RELATING TO THE ISSUANCE OF REVENUE BONDS AND INCREASING TAXES FOR THE PURPOSE OF OPERATION, REPAIR, MAINTENANCE, AND IMPROVEMENTS TO POLICE, FIRE AND OTHER PUBLIC SAFETY INFRASTRUCTURE AND FACILITIES

WHEREAS, the City of Aurora, Colorado, (the “City”), is a home rule municipality, organized and existing under and by virtue of Article XX, Section 6 of the Colorado Constitution, and it has the power to regulate matters of local concern; and

WHEREAS, the City Council (the “Council”) unanimously created the Build Up Aurora Infrastructure Task Force (the “Task Force”) in 2024 to develop a phased strategic plan for the efficient allocation of resources to support city capital improvement needs; and

WHEREAS, the Task Force engaged with Aurora residents through a variety of methods to understand their capital improvement needs, preferences, and concerns, and incorporate their input into recommendations; and

WHEREAS, after receiving public input and recommendations from the Task Force, the City Council of the City of Aurora, Colorado, has carefully considered the capital improvement needs of the City; and

WHEREAS, the Council recognizes the need to provide for public safety, including without limitation the operation, repair, maintenance, and improvements to police, fire, and other public safety infrastructure and facilities; and

WHEREAS, because the City does not have sufficient funds in its treasury, the Council finds and determines that it is necessary to issue revenue bonds to finance the costs associated with such projects; and

WHEREAS, the Council further finds and determines that an increase in the City's sales and use tax is required to fund the debt service on the bonds, and that authorization from the voters is necessary to secure additional funding through debt mechanisms available to the City; and

WHEREAS, the Council deems it appropriate submit the question of issuing such bonds and increasing such taxes to the registered electors of the City at the November 3, 2026, general election; and

WHEREAS, the Council hereby finds that the question to the voters contained in this

Ordinance is in the best interest of the City and its citizens.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, COLORADO:

Section 1. The following question shall be submitted to a vote of the registered electors of the City at the general election on November 3, 2026:

DEDICATED SALES TAX FOR PUBLIC SAFETY

SHALL CITY OF AURORA TAXES BE INCREASED UP TO \$6,270,000 AND AS MAY BE GENERATED ANNUALLY THEREAFTER BY THE IMPOSITION OF A NEW 0.064% SALES AND USE TAX (THAT EQUALS 6.4 CENTS ON EVERY ONE HUNDRED DOLLAR PURCHASE) FOR A PERIOD BEGINNING ON JANUARY 1, 2027 AND ENDING ON DECEMBER 31, 2057, TO PROVIDE FOR PUBLIC SAFETY NEEDS, INCLUDING WITHOUT LIMITATION THE OPERATION, REPAIR, MAINTENANCE, AND IMPROVEMENTS TO POLICE, FIRE, AND OTHER PUBLIC SAFETY INFRASTRUCTURE AND FACILITIES;

AND SHALL CITY OF AURORA DEBT BE INCREASED BY AN AMOUNT NOT TO EXCEED \$53,000,000 WITH A MAXIMUM REPAYMENT COST OF UP TO \$101,600,000 TO ACCOMPLISH THE PURPOSES STATED ABOVE, INCLUDING BUT NOT LIMITED TO:

- FIRE STATION RENOVATIONS AND REMODELS;
- AURORA 911 AND POLICE FACILITIES IMPROVEMENTS;

SUCH DEBT TO CONSIST OF REVENUE BONDS WHICH SHALL BEAR INTEREST, MATURE, BE SUBJECT TO REDEMPTION, WITH OR WITHOUT PREMIUM, AND BE ISSUED, DATED AND SOLD (AT, ABOVE OR BELOW PAR) IN SUCH MANNER AND CONTAINING SUCH OTHER TERMS, NOT INCONSISTENT HERewith, AS THE CITY COUNCIL MAY DETERMINE; SHALL THE CITY OF AURORA BE AUTHORIZED TO PAY SUCH BONDS FROM, AND TO SECURE SUCH PAYMENT BY A PLEDGE OF, THE NEW 0.064% SALES AND USE TAX AND OTHER LEGALLY AVAILABLE FUNDS;

AND SHALL THE CITY OF AURORA BE ENTITLED TO COLLECT, RETAIN, AND SPEND THE FULL REVENUES FROM SUCH TAX INCREASE AND THE PROCEEDS OF ANY INVESTMENT THEREOF NOTWITHSTANDING ANY LIMITATION IN THE STATE CONSTITUTION, STATE LAW OR THE CITY HOME RULE CHARTER?

YES _____ NO _____

Section 2. Pursuant to Article XX, Sections 5 and 6 of the Colorado Constitution, the City Clerk shall publish, with the Clerk's official certification, three (3) times, a week apart, in a newspaper of general circulation within the City, the full text of the ballot issue. The first publication of the ballot issue shall be made together with notice of the date and time of the election.

Section 3. The City Clerk shall secure from each county the votes in favor of, and opposed to the ballot issue, and shall report the same to the City Council within seven (7) days following the election.

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Section 6. Pursuant to Section 5-5 of the Charter of the City of Aurora, Colorado, the second publication of this Ordinance shall be by reference, utilizing the ordinance title. Copies of this Ordinance are available at the Office of the City Clerk.

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INTRODUCED, READ AND ORDERED PUBLISHED this _____ day of _____, 2026.

PASSED AND ORDERED PUBLISHED this _____ day of _____, 2026.

MIKE COFFMAN, Mayor

ATTEST:

KADEE RODRIGUEZ, City Clerk

APPROVED AS TO FORM:

PETER A. SCHULTE, CITY ATTORNEY

By: _____
HANOSKY HERNANDEZ, Sr. Assistant City Attorney

DRAFT
ORDINANCE NO. 2026-_____

A BILL

FOR AN ORDINANCE SUBMITTING TO A VOTE OF THE REGISTERED ELECTORS OF THE CITY OF AURORA, COLORADO, AT THE GENERAL ELECTION OF NOVEMBER 3, 2026, A QUESTION RELATED TO THE ISSUANCE OF REVENUE BONDS AND INCREASING TAXES FOR THE PURPOSE OF OPERATION, REPAIR, MAINTENANCE, AND IMPROVEMENTS TO CITY TRANSPORTATION INFRASTRUCTURE AND FACILITIES

WHEREAS, the City of Aurora, Colorado, (the “City”), is a home rule municipality, organized and existing under and by virtue of Article XX, Section 6 of the Colorado Constitution, and it has the power to regulate matters of local concern; and

WHEREAS, the City Council (the “Council”) unanimously created the Build Up Aurora Infrastructure Task Force (the “Task Force”) in 2024 to develop a phased strategic plan for the efficient allocation of resources to support city capital improvement needs; and

WHEREAS, the Task Force engaged with Aurora residents through a variety of methods to understand their capital improvement needs, preferences, and concerns, and incorporate their input into recommendations; and

WHEREAS, after receiving public input and recommendations from the Task Force, the City Council of the City of Aurora, Colorado, has carefully considered the capital improvement needs of the City; and

WHEREAS, the Council recognizes the need to provide for transportation infrastructure needs, including without limitation the operation, repair, maintenance, and improvements to city transportation infrastructure and facilities; and

WHEREAS, because the City does not have sufficient funds in its treasury, the Council finds and determines that it is necessary to issue revenue bonds to finance the costs associated with such projects; and

WHEREAS, the Council further finds and determines that an increase in the City's sales and use tax is required to fund the debt service on the bonds, and that authorization from the voters is necessary to secure additional funding through debt mechanisms available to the City; and

WHEREAS, the Council deems it appropriate submit the question of issuing such bonds and increasing such taxes to the registered electors of the City at the November 3, 2026, general election; and .

WHEREAS, the Council hereby finds that the question to the voters contained in this

Ordinance is in the best interest of the City and its citizens.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AURORA, COLORADO:

Section 1. The following question shall be submitted to a vote of the registered electors of the City at the general election on November 3, 2026:

DEDICATED SALES TAX FOR TRANSPORTATION

SHALL CITY OF AURORA TAXES BE INCREASED UP TO \$12,940,000 AND AS MAY BE GENERATED ANNUALLY THEREAFTER BY THE IMPOSITION OF A NEW 0.132% SALES AND USE TAX (THAT EQUALS 13.2 CENTS ON EVERY ONE HUNDRED DOLLAR PURCHASE) FOR A PERIOD BEGINNING ON JANUARY 1, 2027, AND ENDING ON DECEMBER 31, 2057, TO PROVIDE FOR TRANSPORTATION INFRASTRUCTURE NEEDS, INCLUDING WITHOUT LIMITATION THE OPERATION OF AND REPAIRS, MAINTENANCE, AND IMPROVEMENTS TO CITY TRANSPORTATION INFRASTRUCTURE AND FACILITIES;

AND SHALL CITY OF AURORA DEBT BE INCREASED BY AN AMOUNT NOT TO EXCEED \$108,000,000 WITH A MAXIMUM REPAYMENT COST OF UP TO \$209,733,000 TO ACCOMPLISH THE PURPOSES STATED ABOVE, INCLUDING BUT NOT LIMITED TO:

- TRAFFIC, INTERSECTION, AND PEDESTRIAN SAFETY IMPROVEMENTS;
- MAJOR BRIDGE REPLACEMENTS;
- ROADWAY IMPROVEMENTS AND EXPANSION;

SUCH DEBT TO CONSIST OF REVENUE BONDS WHICH SHALL BEAR INTEREST, MATURE, BE SUBJECT TO REDEMPTION, WITH OR WITHOUT PREMIUM, AND BE ISSUED, DATED AND SOLD (AT, ABOVE OR BELOW PAR) IN SUCH MANNER AND CONTAINING SUCH OTHER TERMS, NOT INCONSISTENT HERewith, AS THE CITY COUNCIL MAY DETERMINE; SHALL THE CITY OF AURORA BE AUTHORIZED TO PAY SUCH BONDS FROM, AND TO SECURE SUCH PAYMENT BY A PLEDGE OF, THE NEW 0.132% SALES AND USE TAX AND OTHER LEGALLY AVAILABLE FUNDS;

AND SHALL THE CITY OF AURORA BE ENTITLED TO COLLECT, RETAIN, AND SPEND THE FULL REVENUES FROM SUCH TAX INCREASE AND THE PROCEEDS OF ANY INVESTMENT THEREOF NOTWITHSTANDING ANY LIMITATION IN THE STATE CONSTITUTION, STATE LAW OR THE CITY HOME RULE CHARTER?

YES _____ NO _____

Section 2. Pursuant to Article XX, Sections 5 and 6 of the Colorado Constitution, the City Clerk shall publish, with the Clerk's official certification, three (3) times, a week apart, in a newspaper of general circulation within the City, the full text of the ballot issue. The first publication of the ballot issue shall be made together with notice of the date and time of the election.

Section 3. The City Clerk shall secure from each county the votes in favor of, and opposed to the ballot issue, and shall report the same to the City Council within seven (7) days following the election.

Section 4. In the event the ballot issue is approved by a majority of the registered electors voting thereon, the City Clerk shall publish once, in the same newspaper, within ten (10) days following the election the results. At such time, the City Clerk shall also file with the Secretary of State two (2) copies of the ballot issue along with the official tally of the vote for and against, as certified by the City Clerk.

Section 5. The provisions of this ordinance and the question authorized to be submitted hereby are severable. If any portion of this Ordinance or the question shall be judicially determined to be invalid or unenforceable, such determination shall not affect the remaining provisions of such ordinance or question.

Section 6. Pursuant to Section 5-5 of the Charter of the City of Aurora, Colorado, the second publication of this Ordinance shall be by reference, utilizing the ordinance title. Copies of this Ordinance are available at the Office of the City Clerk.

Section 7. Repealer. All orders, resolutions, or ordinances in conflict with this Ordinance or with any of the documents hereby approved, are hereby repealed only to the extent of such conflict. This repealer shall not be construed as reviving any resolution, ordinance, or part thereof, heretofore repealed.

INTRODUCED, READ AND ORDERED PUBLISHED this _____ day of _____, 2026.

PASSED AND ORDERED PUBLISHED this _____ day of _____, 2026.

MIKE COFFMAN, Mayor

ATTEST:

KADEE RODRIGUEZ, City Clerk

APPROVED AS TO FORM:

PETER A. SCHULTE, CITY ATTORNEY

By: _____
HANOSKY HERNANDEZ, Sr. Assistant City Attorney

Aurora Downtown Development Authority Board Application and Appointment Process Update

City Council Spring Workshop
May 9, 2026



Downtown Development Authority (DDA)



- Governed by state statute
- Includes commercial and residential property
- Owners, residents, and tenants within district vote to create
- Led by appointed board of 5 to 11 members (mayor appoints, council confirms)
- Mainly funded by Tax Increment Financing (TIF) which allows district to keep future increases in sales/property taxes
- Future option for voter approved added tax for operations



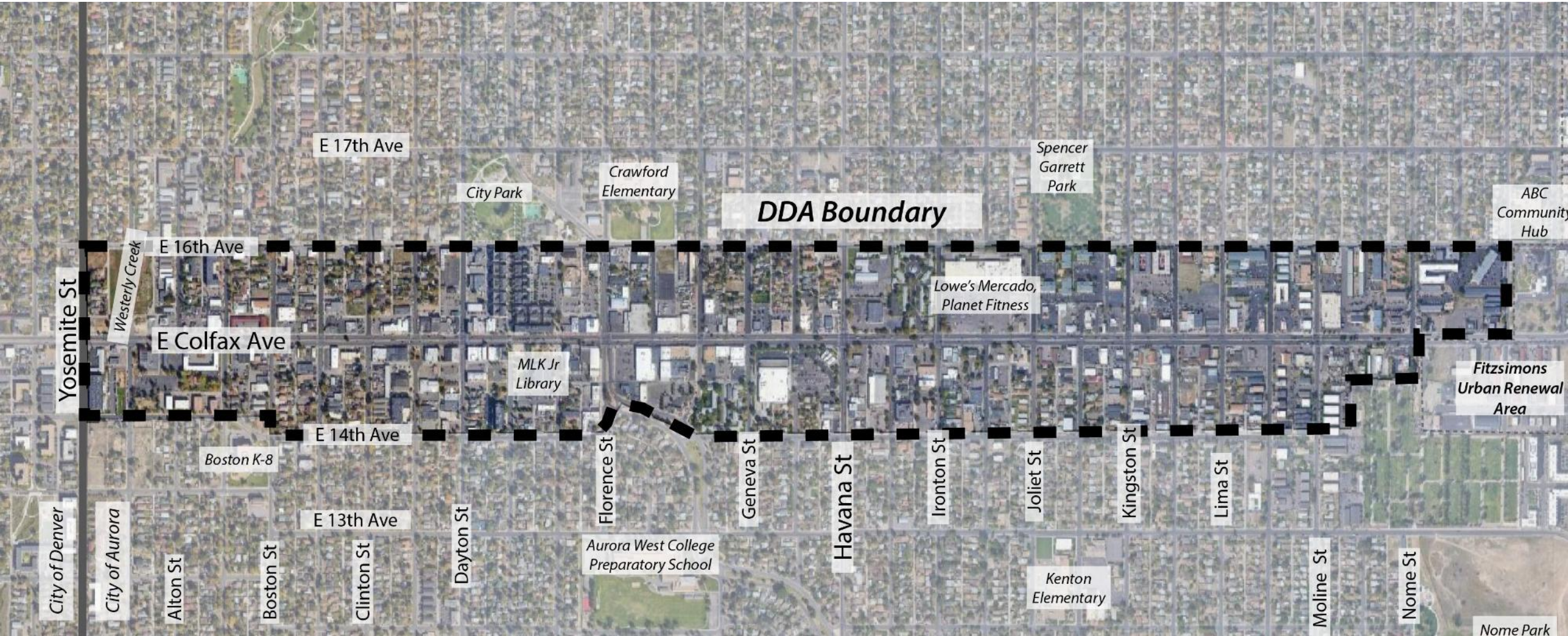
On November 4, voters in the proposed DDA boundaries approved:

1. Forming the DDA
2. Allowing the DDA to use Tax Increment Financing (TIF) under Colorado's Taxpayer Bill of Rights (TABOR).

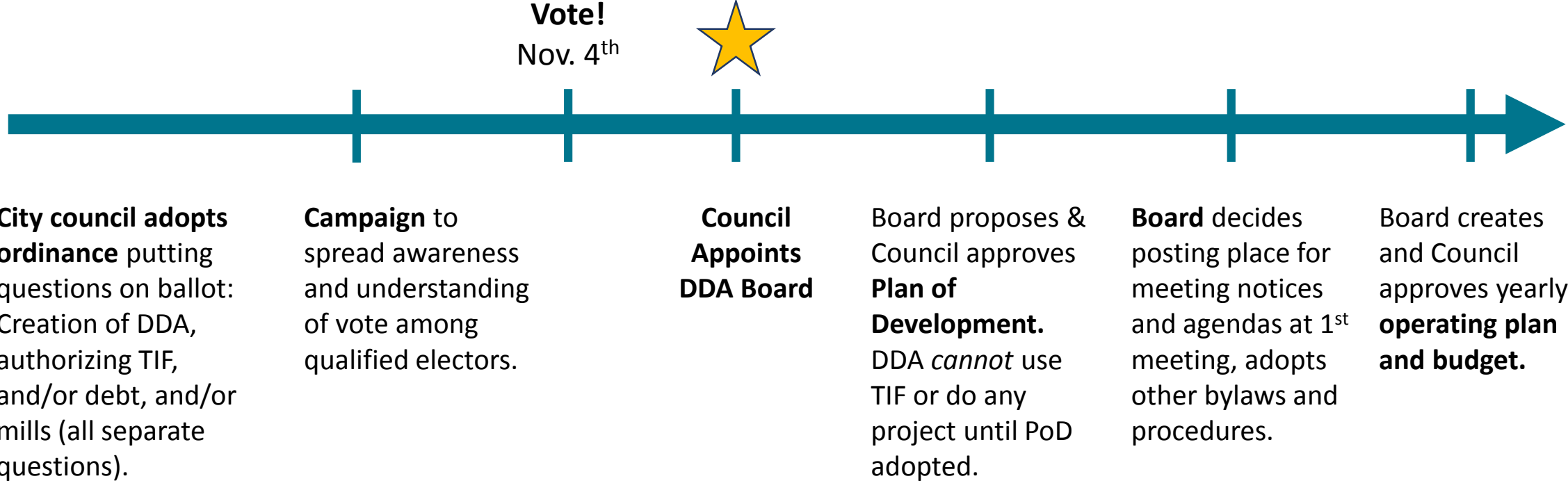
TIF is a financial tool that will allow the DDA to reinvest future tax revenue in the district into community projects outlined in the Vision and Action Plan. TIF does not raise taxes.

No action can occur by the DDA or on behalf of the DDA until the board is appointed and the “Plan of Development” is approved by City Council.

Aurora Downtown Development Authority Boundary



Timeline: DDA Formation and Startup

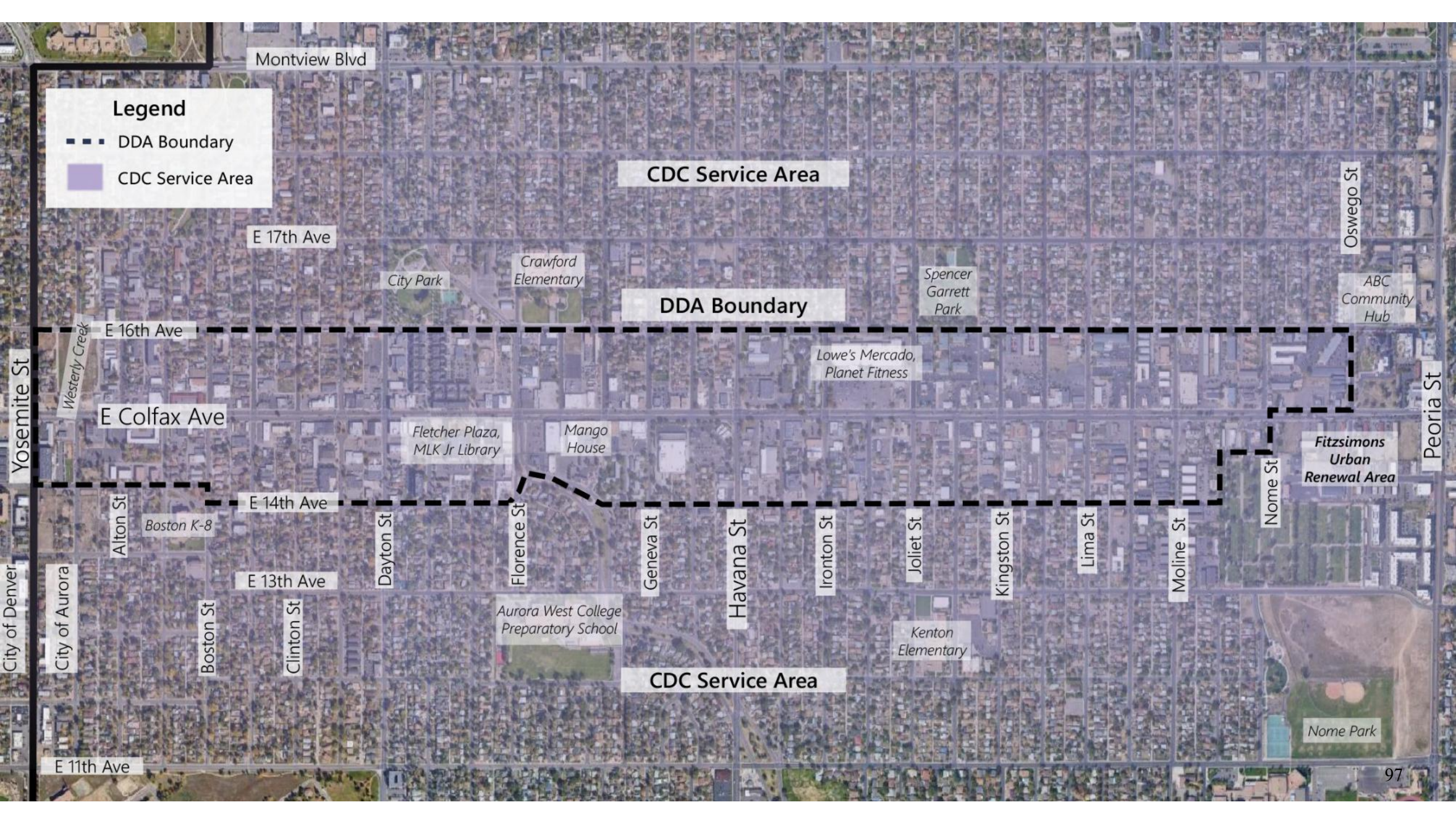


Colfax Vision and Action Plan: Six Goals Areas



- Plan serves as legally required “Plan of Development” for a new Downtown Development Authority.
- Describes structure, governance, financing, and boundaries.
- Plan requires approval by DDA board and City Council





Legend

- DDA Boundary
- CDC Service Area

CDC Service Area

DDA Boundary

CDC Service Area

Montview Blvd

E 17th Ave

E 16th Ave

E Colfax Ave

E 14th Ave

E 13th Ave

E 11th Ave

Oswego St

Peoria St

Yosemite St

City of Denver

City of Aurora

Westerly Creek

Alton St

Boston St

Clinton St

Dayton St

Florence St

Geneva St

Havana St

Ironton St

Joliet St

Kingston St

Lima St

Moline St

Nome St

Boston K-8

Fletcher Plaza, MLK Jr Library

Mango House

Aurora West College Preparatory School

Kenton Elementary

Nome Park

City Park

Crawford Elementary

Spencer Garrett Park

Lowe's Mercado, Planet Fitness

ABC Community Hub

Fitzsimons Urban Renewal Area

Aurora Downtown Development Authority (DDA)

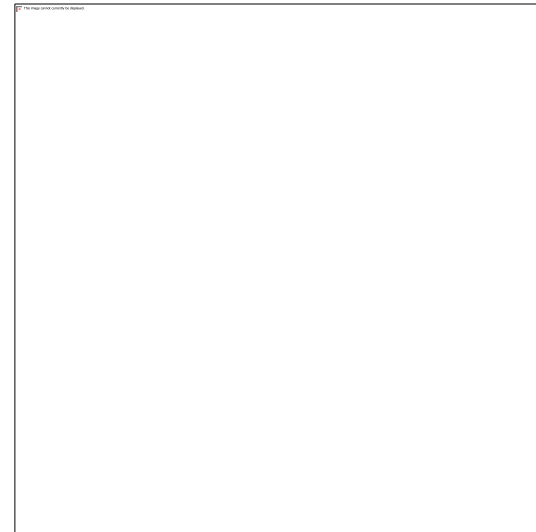
Board Appointment Legal Requirements



- **5-11 members that must be 18+** (do not have to be registered voters)
- Must be a **business (non- or for-profit), resident, or property owner** within the DDA
- A **manager, agent, or employee** of a business in the DDA is also eligible.
- The **majority** of board members must either **live** or **own property** within the DDA
- One member of the board must be a **City Councilmember**
 - No other city employee or elected official is allowed
- **Appointed by Mayor and confirmed by City Council**
- Board members **cannot be paid**, but can be reimbursed for expenses for serving



- Plan recommends **categories of representation:**
 - *“A wide cross-section of the community including property owners, businesses and their employees, artists/arts organizations (including CADA), resident renters and homeowners, schools, and other organizations from within the DDA boundaries.”*
- **Proposed Qualifications**
 - Legal eligibility
 - Ability to serve
 - Ties to community
 - Knowledge and skills/perspective
 - Commitment to collaboration
 - Alignment with Vision and Action Plan



DDA Board Application Process



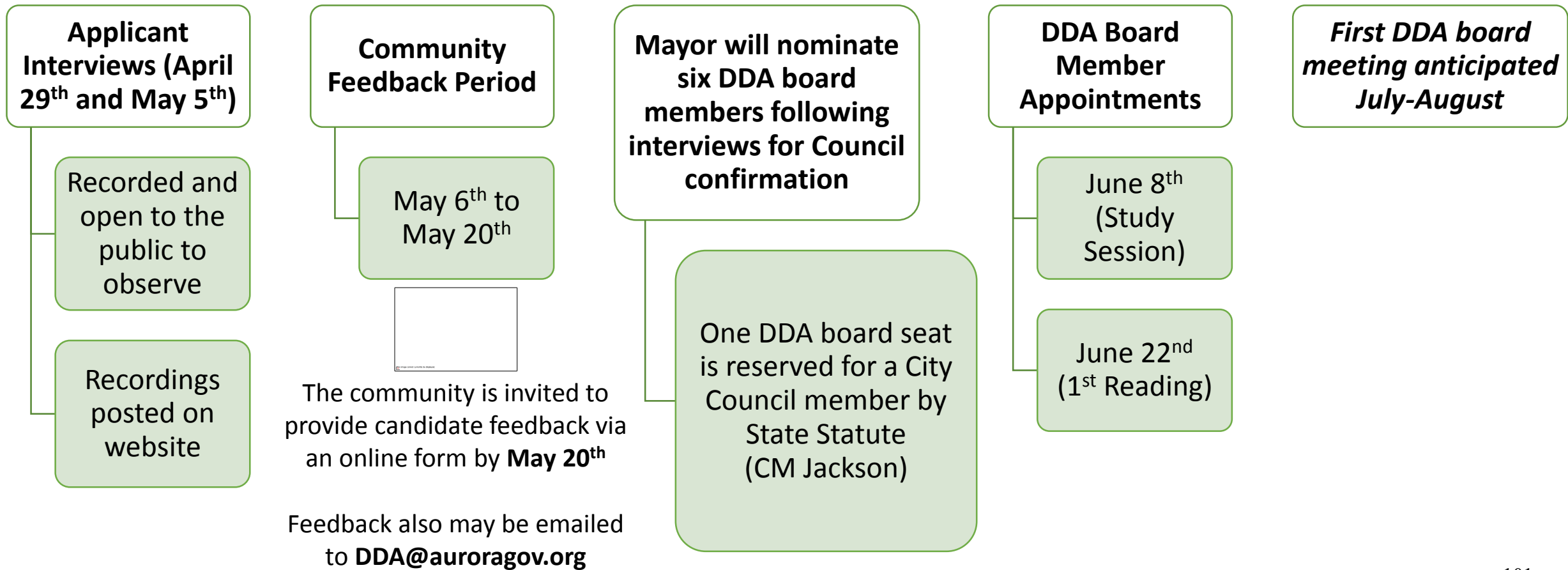
- Applications were open **January 20, 2026 - Feb 28, 2026**
 - City received **33 applications** (met state statute eligibility requirements)
 - List of eligible applicants were posted online
 - Community feedback

- **12 candidates were selected for interview (April 29th and May 5th)**

Priscilla Montoya	Matthew Horne	Amanda Blaurock
Thoa Nguyen	Cynthia Moreno-Romero	Alemayehu Eshete
Johnny Watson	Heather Adams	Matthew Rogers
Katie Goldman	Razz Cortes-Maceda	Natasha Sztevanovity

- Recordings of interviews posted online
- The community is invited to provide feedback on candidates via an online form by **Wednesday, May 20**. Feedback also may be emailed to **DDA@auroragov.org**.

DDA Board Appointment Process Timeline



Questions