



AGENDA

Infrastructure Task Force Ad Hoc Policy Committee

Thursday, May 22, 2025

4:00 p.m.

Aurora Room

15151 E. Alameda Parkway

Aurora, CO 80012

Council Member Curtis Gardner, Chair
Council Member Françoise Bergan, Member

Executive Staff: Laura Perry, Deputy City Manager
Legal Staff: Jack Bajorek, Rachel Allen

Public Participation Dialing Instructions

Dial Access Number: 1-720-388-8447

Event Number: 485 123 074#

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	Pages
1. Call to Order	
2. Approval of Minutes	
2.a April 24, 2025 Minutes	3
3. New Items	
3.a Public Safety Capital Needs / Master Plan	8
3.a.1 Aurora Fire Rescue	
3.a.2 Aurora911	
3.a.3 Aurora Police Department	
3.a.4 Shared Facilities	
4. Miscellaneous Items for Consideration	
5. Confirm Next Meeting	

5.a Wednesday July 9, 2025 at 4:00 PM

6. Adjournment

DRAFT – Subject to Approval

Infrastructure Task Force Ad Hoc Policy Committee
Thursday, April 24, 2025

Members Present: Council Member Françoise Bergan, Member

Members Absent: Council Member Curtis Gardner, Chair

Others Present: L. Perry, J. Burne, J. Zambrano, C. Essman, T. Kuntzelman, B. Dalton, T. Carpenter, K. Lardie, J. Boyd, J. Patterson, K. Stuart, J. Wardip, J. Batchelor, H. Hernandez Perez, R. Allen, I. Cordero, M. Burton, G. Hayes, T. Sedmak, T. Velasquez, N. Colwell, S. Hancock, S. Coffin, M. Bryant

CALL TO ORDER

Council Member (CM) Bergan called the meeting to order.

APPROVAL OF MINUTES

The March 27, 2025 minutes were approved.

NEW ITEMS

CM Bergan asked if anyone had a conflict of interest to disclose. None were noted.

Taxpayer Bill of Rights (TABOR)

Hans Hernandez Perez, Assistant City Attorney for Finance, discussed the Taxpayer Bill of Rights (TABOR), which is a Colorado constitutional amendment, with the main purpose of restraining the growth of government. He said the problem is that it has become really restrictive to all of the municipalities in state. He talked about what TABOR regulates, including elections, language on ballots, revenue, pension, emergency reserves and taxes, real estate taxes, and a few others. He explained that TABOR uses the term district, but it means everybody in the state, excluding enterprises. He stated that enterprises are government owned businesses authorized to issue their own revenue bonds and receive under 10% of its annual revenue in grants, but if the enterprise receives more than 10% it will be disqualified. He added that enterprises are not for profit. H. Hernandez Perez voiced that TABOR requires the government to refer any tax increase to the voters and specifically state when an election can happen. A TABOR question must start with “Shall taxes be increase”, it must contain an approximate amount of money the jurisdiction intends to raise, and must be presented in a state general election, biennial local district election, or first Tuesday of odd numbered years. He added that TABOR questions can be referred to voters for raising revenues for general purpose, but does not require a subject or program to be covered by the tax increase

Committee Discussion:

CM Bergan asked if TABOR requires jurisdictions to have a paper reserve.

H. Hernandez Perez answered correct, that they have to have 3% of your budget in reserves.

DRAFT – Subject to Approval

B. Dalton inquired what percentage of fees have gone up.

H. Hernandez Perez responded that it is correct that fees are going up, but the City of Aurora has three lines of revenue that we get to keep.

J. Zambrano added that if they go to the ballot in November 2026, there will be another question on the ballot that has already been titled through Advance Colorado that any fee that raises more than \$100 million will have to be voter approved, so they are moving toward creating a TABOR threshold for fees also.

B. Dalton asked if there have been fees that have been rejected or repealed because they are found to be not really fees and taxes.

H. Hernandez Perez answered no. He said there have been many lawsuits but not on the basis of these fees are taxed, because when we draft these legislations, the lawyers generally know how to do it. However, there has to be a connection between the fee and the benefit.

S. Coffin asked how many jurisdictions in Colorado have debruced, and does a debrucing question going to the voters have to have any of the restrictive language.

H. Hernandez Perez explained that debrucing generally is like a line item where you have sales tax, use tax, fees, property tax, and go line by line, so because of that, it varies which jurisdiction has what. For example, Aurora only has fees, sales tax, and used tax are debruced, but property tax is not.

CM Bergan stated that out of all the counties, there are not very many left that are not debruced.

G. Hays said that as of a report he did in 2023, 51 of 64 counties had some level of TABOR debrucing, and 230 of 274 municipalities and 174 school districts in Colorado had debrucing at various levels.

R. Allen expressed that most of the debrucing ballot questions start out without raising taxes, because debrucing is just a revenue and spending change, so they do not have to have the same language required for a tax increase or extension of an existing tax.

L. Perry asked Mr. Hernandez Perez to talk about the GO Bond ballot question and the rules around that.

H. Hernandez Perez stated that it would go a little bit against what they were talking about of having a specific program, because there is a lot of psychology with how the voters feel about what the government is doing versus the needs, and there is a big bridge to cross to communicate that to the community that we need money. He said it is essentially the same except they do not have to tie it to anything.

CM Bergan asked if you have to say that it is debt.

H. Hernandez Perez responded that all the debt has to be approved by voters, unless you are not incurring debt.

DRAFT – Subject to Approval

Outcome:

Information only.

Follow-Up:

No follow-up needed.

GO Bond Facts

L. Perry expressed that any time the City issues debt in the form of a bond if it is not in an enterprise, they have to go to voters and ask for approval to issue debt, and the ballot question is structured by asking for a specific purpose for which debt can be issued, including a debt limit, and a bulleted list with specific projects that will be undertaken with those funds. She stated that there is transparency to the voters on what the City will borrow and what will be delivered, which is a contract with our residents, but they cannot exceed that amount in terms of borrowing. She explained that as they look at projects over the next six months, it will be good for the Task Force to understand the TABOR piece and GO Bond aspect. She went over some facts about GO Bonds, including that they are issued as tax-exempt obligations, interest tax is exempt for the investor which makes the City interest rate and cost of borrowing lower, and IRS regulations limit the use of tax-exempt bond proceeds for private use, capital expenditures, and spenddown requirements. She talked about spenddown requirements and staleness of bond authorizations. She added that bonds should be issued within 10 years after approval of a ballot question for issuance of bonds.

J. Batchelor stated that GO Bond Programs are usually done in a 6 to 7 year period.

L. Perry shared that when they have the bond funds in hand, they have to spend 85% of those proceeds in 3 years, and it may only be spent on the purpose in the ballot question.

Committee Discussion:

CM Bergan asked if it would be prudent for us to have design already paid for and done before they get to the voters, so they are ready to go.

J. Batchelor responded that it is good to have a well-defined scope of the project, and there are different levels of design, which is already having preliminary engineering done, and the next step they could advance to a 30% design. However, sometimes for a large singular project, it can be tough.

S. Coffin asked what Aurora's success or failure rate is with going to the voters with GO bonds.

J. Batchelor answered recently not good, but the process they are doing with the public outreach and identifying what voters want and what they will support will hopefully change that.

CM Bergan stated that this work with the public outreach, communication, and honesty and transparency is so important, as voters want to make sure that whatever they agree to that those moneys will actually be spent on things they think are important.

DRAFT – Subject to Approval

Outcome:
Information only.

Follow-Up:
No follow-up needed.

MISCELLANEOUS MATTERS FOR CONSIDERATION

K. Stuart expressed that the Engage Aurora survey had 467 responses so far, and they will be distributing boxes and print surveys to the recreation centers for a few weeks and then will move to the libraries. She added that they have some internal staff that are fluent in Spanish, so if they have a special group or need for that, they can accommodate Spanish pretty easily, and they can also accommodate translators for other languages as well. She commented that they continue to do presentations at Council Member Town Halls, so each council member should be covered by the end of May. She said they did the Easter event at Town Center this weekend and it was a different crowd than who came to Engage Aurora Live, so there were many conversations on what infrastructure is and how they learn more about this.

M. Burton went over confirmed events and meetings and events to be scheduled. She informed the Task Force that they will be hearing from a member of the PR team to make sure they know what is coming up, what is close to them, and what they may want to be involved in. She expressed that they need contacts from Task Force Members, such as places they have not identified on these updates and who they should be talking to or who could be a natural ambassador for this effort.

C. Essman stated the Engage Aurora Event was amazing and they got great feedback and a lot of appreciation for the rec centers. She said there was a lot of engagement of people taking the surveys there and having a translator there was very helpful. She shared that they also did a lot of educating on what infrastructure is and a lot of people were already aware of Build Up Aurora.

J. Burne voiced that he engaged with HOAs and topics of safety and internet infrastructure were the two strongest themes that came back from those.

CONFIRM NEXT MEETING

The next meeting will be May 22, 2025, at 4:00 p.m.

ADJOURNMENT

The April 24, 2025 Infrastructure Task Force Ad Hoc Policy Committee Meeting adjourned at 4:52 p.m.

DRAFT – Subject to Approval

APPROVED: _____
CM Curtis Gardner, Chair

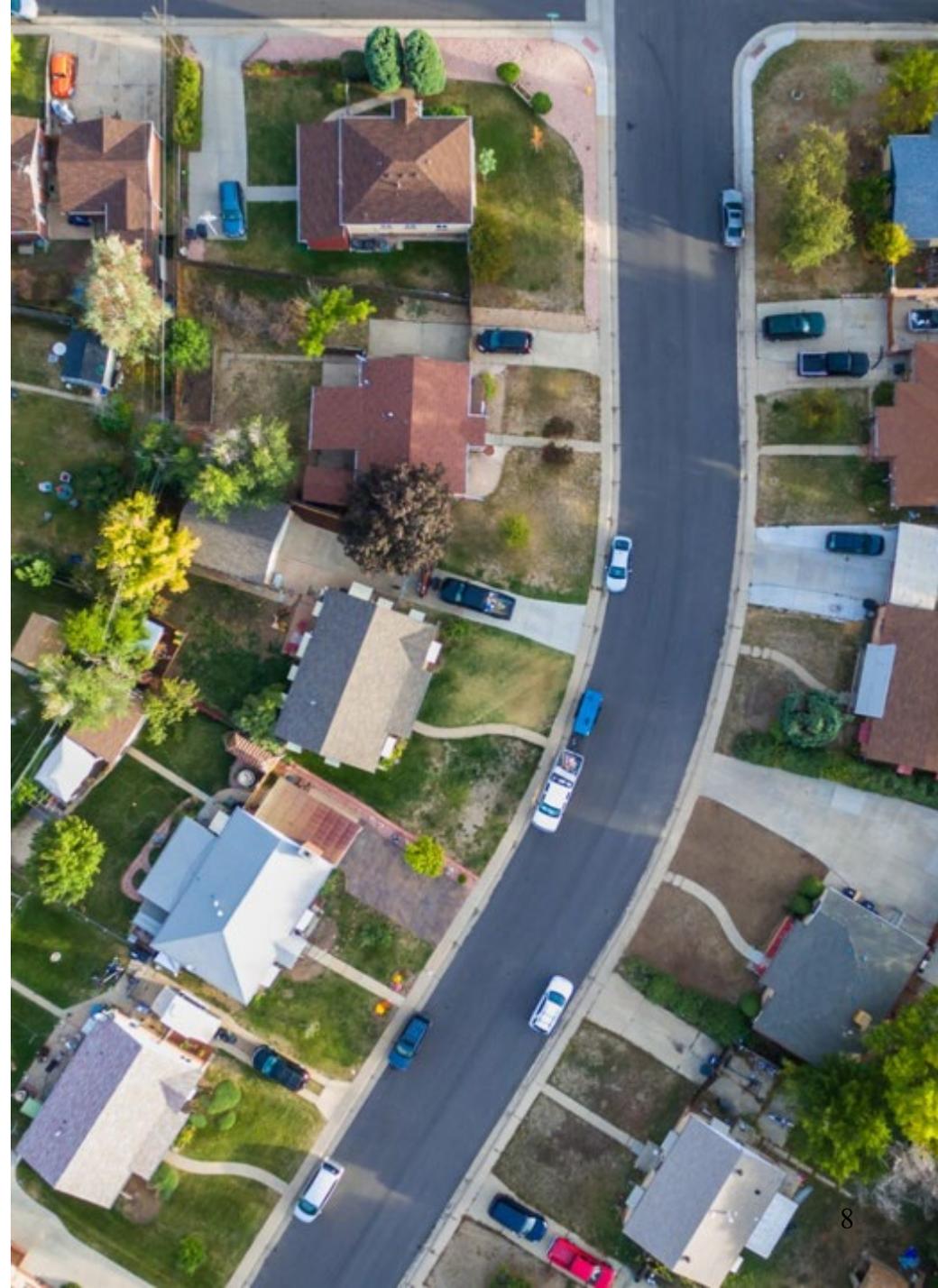


*Care for What We Have
Provide for What We Need*

Infrastructure Task Force Advisory Committee

Thursday, May 22, 2025

Source: <https://engageaurora.org/buildupaurora>



Agenda



- **Welcome**
 - Conflict of Interest Disclosure
- **Capital Needs Presentations Overview**
- **Public Safety**
 - Public Safety Master Plan Overview
 - Capital Needs Presentations by Department
 - Aurora Fire Rescue
 - Aurora 911
 - Aurora Police Department
 - Shared Facilities
- **Communications and Engagement Update**
- **Information Requests**
- **Next Meeting Lookahead**

Capital Needs Presentations

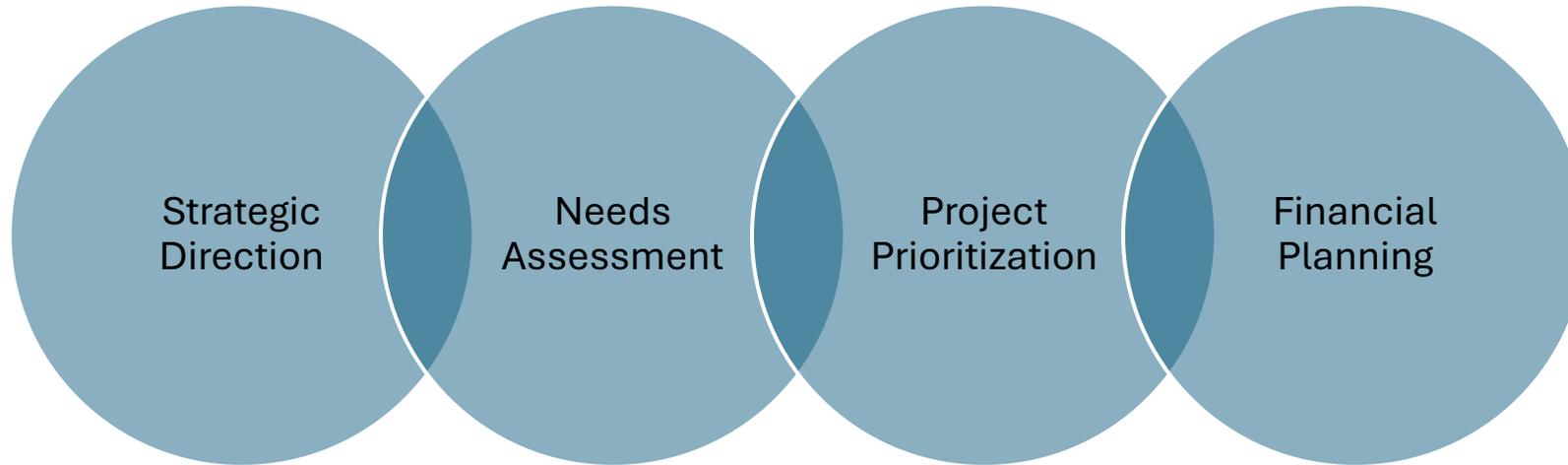


ITF Date*	Topic / Department
May 22	Public Safety (AFR, APD, 911) ★
July 9 th	Parks and Open Space (PROS)
August 28 th	Transportation (P&BD, Public Works) ADA Transition Plan
September 25 th	Recreation Facilities City Facilities Other Capital Programs
October 23 rd	Library & Cultural Services Public Engagement Summary

**Date subject to change*

- Presentations will include the following information:
 - Services and operations summary
 - Capital asset(s) condition
 - Capital master plan recommendations (if applicable)
 - Capital project priority highlights

Public Safety Master Plan (PSMP)



Evaluated 30 public safety facilities, assessing current and future needs, operational efficiency, mission effectiveness, and major building systems to determine long-term viability and necessary improvements.

Objectives

- Serve as a roadmap for facility and capital planning
- Provide a strategic 25-year planning framework

Public Safety Master Plan (PSMP)



Focus Areas

- Identification of current facility use and space availability and/or deficiency
- Examination of how operational changes, city population, and area growth projections will impact facility needs including timeline for when and where space needs will arise.
- Determination of the best utilization of space on a 10-year, 15-year, and 25-year horizon at all facilities, including recommended new facilities.
- Assessment reports of existing facility conditions



AURORA911



The Public Safety Master Plan guides facility infrastructure planning for Aurora Fire Rescue, Aurora911, and the Aurora Police Department, over the next 25 years, fostering progress, innovation, and community impact.

Project Timeline



Project Approach



Initial Visioning Session: Engagement with steering committee from APD, AFR, and Aurora911

Data Collection

- Site tours and in-depth facility assessments
- Interviews with user groups and stakeholders
- Review of historical studies and documentation

Phased Analysis:

1. Evaluation of existing public safety infrastructure
2. Forecasting future staffing and space needs
3. Verification workshops and consensus building



Facility Condition Assessment



Facilities were evaluated for their current conditions.
Each facility was scored and ranked utilizing a scorecard.

Legend

- Critical (-4 or more)**
Operations: Does not meet operational needs; address immediately.
Conditions: Address as soon as possible.
- Poor (-3 to -2)**
Operations: Causes severe operational deficiencies; address within 2-3 years.
Conditions: Beyond the useful service life; addressed within 2-3 years.
- Fair (-1 to 1)**
Operations: Causes operational challenges; address within 6-10 years.
Conditions: Same remaining service life; reassess/replace within 6-10 years.
- Good (2 or more)**
Operations: Meets operational needs; reassess in 10 years.
Conditions: Majority of service life remains; reassess in 10 years.
- Not Assessed**
Operations: Meets operational needs; reassess in 10 years.
Conditions: Majority of service life remains; reassess in 10 years.

Site

Architectural

Structural Elements

Electrical

Key Challenges Identified



- **Aging Infrastructure:**

Facilities exceeding 30–35 years requiring major updates

- **Space and Operational Constraints:**

Limited capacity for modern training, specialized functions, and new technology

- **Systemic Impacts:**

Cascading effects on service delivery, response times, and personnel efficiency

- **Shared Facility Issues:**

Compromised operations due to multi-purpose facility design

Needs total ~**\$1.53 billion** across APD, AFR, Aurora911, and shared functions (plan is financially unconstrained and requires funding in both capital and operating budgets).



Strategic Plan

AURORA POLICE DEPARTMENT

TOTAL APD INVESTMENT = \$634,466,952

AURORA FIRE RESCUE

TOTAL AFR INVESTMENT = \$466,711,000

AURORA911

TOTAL AURORA911 INVESTMENT = \$119,745,500

SHARED FUNCTIONS

TOTAL SHARED INVESTMENT = \$315,123,855

TOTAL PSF INVESTMENT = \$1,536,047,307

SHORT-TERM (10-YEAR)

MID-TERM (15-YEAR)

LONG-TERM (25-YEAR)

<p>New P&E storage & operations building - land acquisition required - \$47,928,000 New P&E City-owned Impound lot & support buildings - land acquisition required- \$59,220,500 New District 4 station - land acquisition required - \$46,439,000 * Training Infrastructure Investment, phase 1 - see Shared Functions below New Special Operations building - land acquisition required -\$83,646,500 New Headquarters building and parking garage - on existing site - \$240,513,000</p>	<p>** Training Infrastructure Investment, phase 2A - see Shared Functions below New District 1 station and parking garage - on existing site and Quonset Hut site - \$66,752,500 New District 2 station and parking garage - on existing site - \$66,752,500 District 3 - remodel on existing site - \$8,619,609</p>	<p>District 3 - expansion on existing site - \$14,596,000</p>
<p>Fire Station 2 - remodel on site - \$6,073,000 Fire Station 3 - remodel on site - \$6,688,000 New Fire Station 18 - Highlands - \$19,153,000 Fire Station 8 - land acquisition required - \$17,711,000 New Fire Station 19 Southshore - \$22,334,000 Apparatus Storage - location/land TBD - \$2,532,500 * Training Infrastructure Investment, phase 1 - see Shared Functions below Fire Warehouse - location/land TBD - \$3,137,000 Fire Station 4 - replace on new site - land acquisition required - \$17,711,000 Fire Station 6 - replace on existing site - \$20,603,500 Fire Station 7 - replace on existing site - \$18,448,500 Fire Station 1 - remodel - \$6,096,500 Fire Station 10 - replace on existing site - \$21,862,500 New Fire Station Transport - \$25,154,000 New Fire Station Kings Point - \$23,264,500 New Fire Station 17 - Harmony - \$19,950,000 Old Fire Station 5 - remodel - \$2,639,500 Fire Station 11 - remodel - \$11,652,000 New Fire Station Horizon - new site - \$19,950,000 Fire Station 12 - land acquisition required - \$18,448,500 Fire Station 13 - remodel on site - \$5,809,000 Fire Station 14 - remodel - \$6,108,500 New Fire Station Porteos - land acquisition may be required - \$24,558,000 New Fire Station Green Valley - \$23,940,000 New Fire Station 2-12 Infill - land acquisition required - \$18,448,500 *** Training Infrastructure Investment, phase 2B - see Shared Functions below Fire Station 15 - remodel - \$8,902,500 Fire Station 16 - remodel - \$11,130,500 Fire Station 5 - remodel - \$12,585,000 New Fire Station Cottonwood - \$23,940,000 New Fire Station South of Bennet - \$23,940,000 New Fire Station Northeast - \$23,940,000</p>		
<p>New Real-time Operations Center, Phase 1 - Dispatch Operations - land acquisition required - \$119,745,500 Aurora911 IT Infrastructure Stabilization Plan - detailed scoping and cost analyses are outside the scope of this report</p>		
<p>Public Safety IT Infrastructure Resiliency Enhancement - detailed scoping and cost analyses are outside the scope of this report *Training Infrastructure Investment - phase 1, CAPSTC remodel & expansion - \$46,816,941 New Real-time Operations Center, Phase 2 - fully Functional EOC - \$33,853,000</p>	<p>**Training Infrastructure Investment - phase 2A - APD Training Complex - land acquisition required - \$221,524,500 ***Training Infrastructure Investment - phase 2B - remodel to CAPSTC after Phase 2A - \$12,929,414</p>	



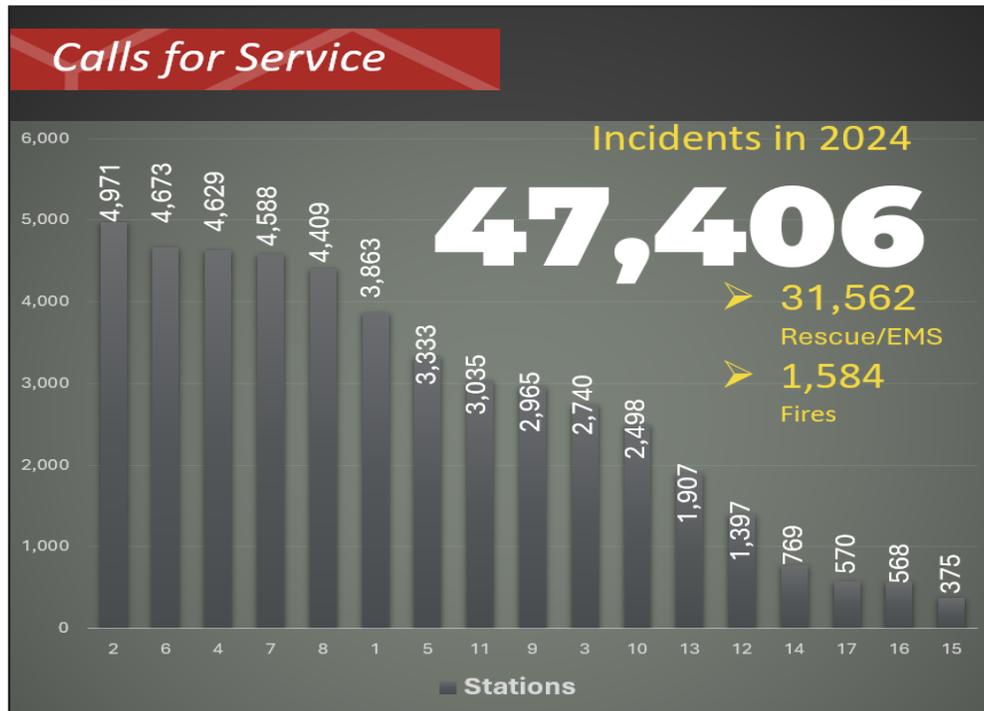
Aurora Fire Rescue



Aurora Fire Rescue



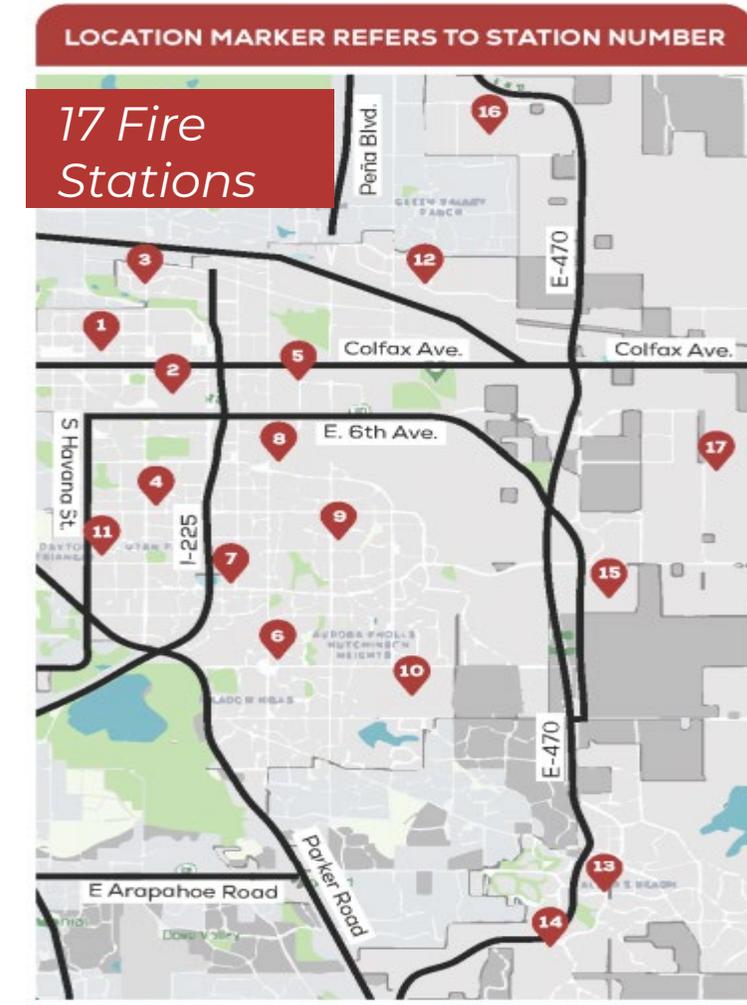
VISION: To lead the nation in fire, rescue, and emergency services through our culture of excellence, investment in our members, and connection with our community. We will never settle for mediocrity but always strive for perfection.



8:02
Response Time
90th Percentile

6:42
Travel Time
90th Percentile

2:08
Fire Turnout Time
90th Percentile



Aurora Fire Rescue



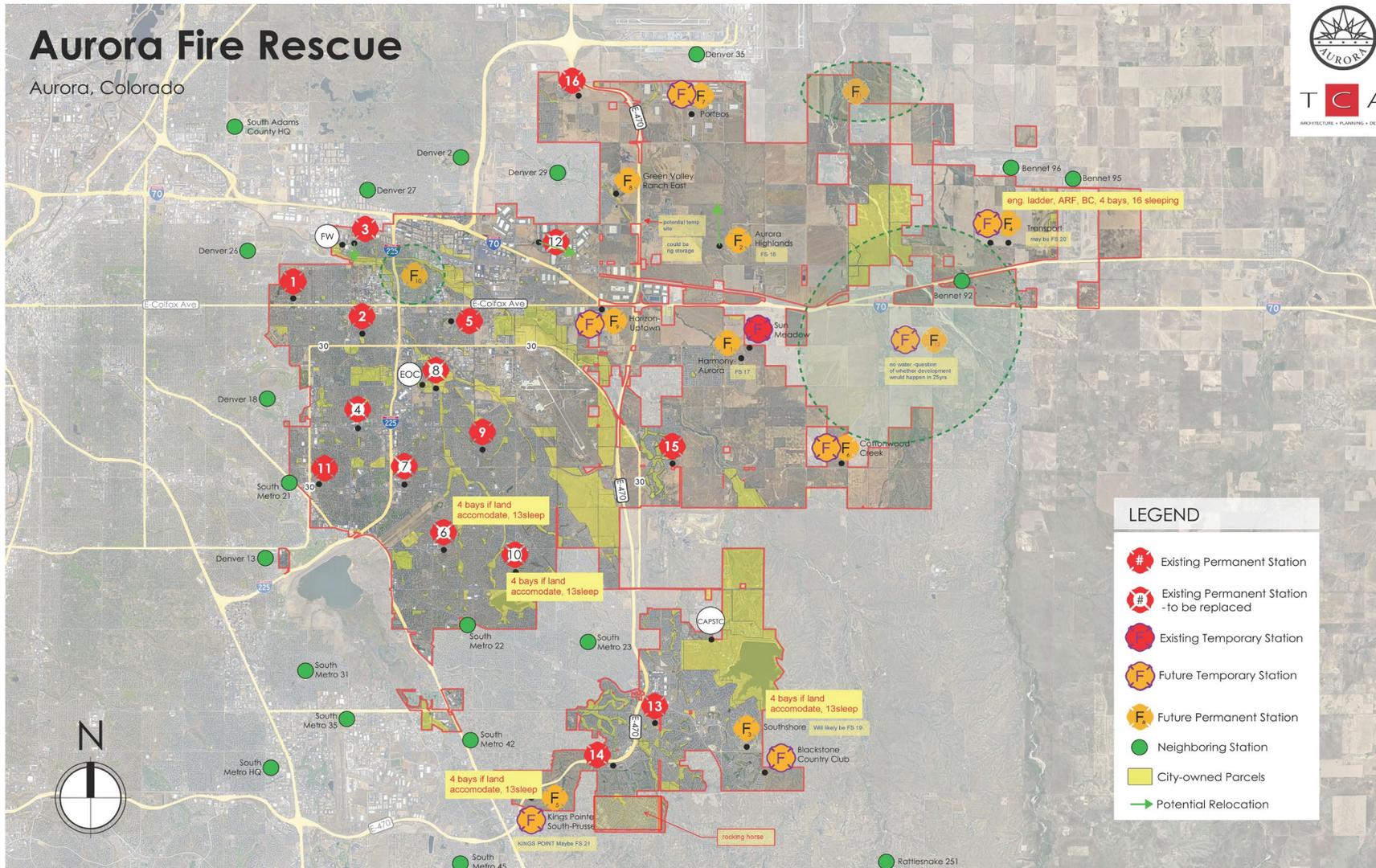
Keep up and catch up

- Average AFR travel time in East/South Aurora CURRENTLY 2-3X industry standard benchmarks
- 50 years is typical operational lifespan of a firehouse, assuming ongoing upkeep
- AFR stations range from 4 to 50 years old
 - Average age: 26
 - 5 stations near/over 50 years old
- Thanks to Public Works for routine maintenance and incremental updates
- Updates needed for:
 - Changes in building codes/standards
 - New technology
 - Firefighter wellness initiatives
 - Evolving operational needs/broader range of services
 - Population/density growth

	10-Year Plan	11- to 15-Year Plan	16- to 25 Year Plan
New builds	\$103.1 M	\$190.0 M	\$95.8 M
Remodels & Expansion	\$12.8 M	\$32.3 M	\$32.6 M

Aurora Fire Rescue

Capital Projects Map



Aurora Fire Rescue

10-Year Master Plan Recommendations



Building/Location	Remodel	Replace	New	Detail
Fire Station - Aurora Highlands (#18)			✓	Location/ Land TBD
Fire Station 2	✓			
Fire Station 3	✓			
Fire Station 8		✓ New Site		Location/ Land TBD
Fire Station - Southshore (#19)			✓	Location/ Land TBD
Reserve Storage			✓	Location/ Land TBD
Fire Warehouse			✓	Location/ Land TBD
Fire Station 4		✓ New Site		Location/ Land TBD
Fire Station 6		✓ Existing Site		

Building/Location	Remodel	Replace	New	Detail
Fire Station 7		✓ Existing Site		
Fire Station 1	✓			
Fire Station 10		✓ Existing Site		
Fire Station - Transport			✓	Location/ Land TBD
Fire Station (#17) - Harmony			✓	Location/ Land TBD
Fire Station 11	✓			
Original Fire Station 5	✓			

Aurora Fire Rescue

11- to 25-Year Master Plan Recommendations



Building/Location	Remodel	Replace	New	Detail
Fire Station 12		✓ New Site		Location/ Land TBD
Fire Station 13	✓			
Fire Station 14	✓			
Fire Station - Porteos			✓	Location/ Land TBD
Fire Station 2-12 Infill			✓	Location/ Land TBD
Fire Station - Green Valley			✓	Location/ Land TBD
Fire Station Infill			✓	Location/ Land TBD
Fire Station 15	✓			

Building/Location	Remodel	Replace	New	Detail
Fire Station 16	✓			
Fire Station 5	✓			
Fire Station - Cottonwood			✓	Location/ Land TBD
Fire Station - South of Bennett			✓	Location/ Land TBD
Fire Station - Northeast			✓	Location/ Land TBD



Fire Stations 1, 3, 5, 13, 14, 15, 16 -
Provide adequate O&M budget to
maintain facilities

AFR Station 18 (Highlands)



Project Name: Station 18

Capital Cost: \$19.2 million*

Ward: II

Status: Planning

Scope Statement: Construct an approximately 15,000 sq foot new fire station in Aurora Highlands (near E470 and Highlands Parkway).

Background: This growing development currently lacks local fire, EMS and emergency resources. A new fire station is needed to serve the area's current and future needs.



AFR Station 19 (Southshore)



Project Name: Station 19

Capital Cost: \$22.3 million*

Ward: VI

Status: Planning

Scope Statement: Construct an approximately 17,600 sq foot new fire station serving the Southshore area (near Smoky Hill and Powhatan).

Background: Additional fire and EMS resources are needed to serve the current and future needs of this growing development area.



AFR Station 8 Replacement



Project Name: Station 8 Land Acquisition and New Station

Capital Cost: \$17.7 million* plus land acquisition

Ward: III

Status: Planning

Scope Statement: Acquire land and build an approximately 15,000 sq foot new fire station to relocate and replace Fire Station 8.

Background: Built in 1987, Fire Station 8 is a double-company firehouse with an engine, ladder and brush truck. The station, and its building systems, have reached the end of useful life. The station is undersized, lacks operational efficiencies of a modern-day station, and is in overall poor condition. The current site at Chambers and Alameda would not accommodate the space needed for expansion.



*All project costs based on best available information in 2025 and subject to change

AFR Station 2 Remodel



Project Name: Station 2 Remodel

Capital Cost: \$6.1 million*

Ward: 1

Status: Planning

Scope Statement: Remodel the existing fire station to address operational limitations, increase efficiency, update interior finishes, replace the roof, and improve building systems.

Background: The firehouse located near Hoffman Park was built in 1998 to replace Aurora's original Fire Station 2. This station houses AFR's Hazmat unit as well as an engine and ladder company. A remodel would optimize the existing space, address maintenance needs and add modern-day efficiencies.



*All project costs based on best available information in 2025 and subject to change

AFR Station 3 Remodel



Project Name: Station 3 Remodel and Expansion

Capital Cost: \$6.7 million*

Ward: I

Status: Planning

Scope Statement: Remodel the existing fire station to repair site deficiencies, update interior finishes, replace roof, and improve building systems.

Background: Located near 32nd and Peoria, Fire Station 3 was built in 2003 and is a single-company house. A remodel is needed to address maintenance needs and modernize the space and systems.



*All project costs based on best available information in 2025 and subject to change



Aurora Fire Rescue Questions





Aurora911



AURORA911



The Mission of Aurora911 is to get the **Right Resources** to the **Right Place** at the **Right Time**, for **Everyone**, **Every Time**.

Aurora911's Vision: We are igniting a worldwide transformation in public safety communications, fueled by innovation and heartfelt **compassion**. We will bridge diverse communities and nurture an Aurora where **respect** is foundational, **integrity** preserves mutual trust, and **teamwork** is our North Star.



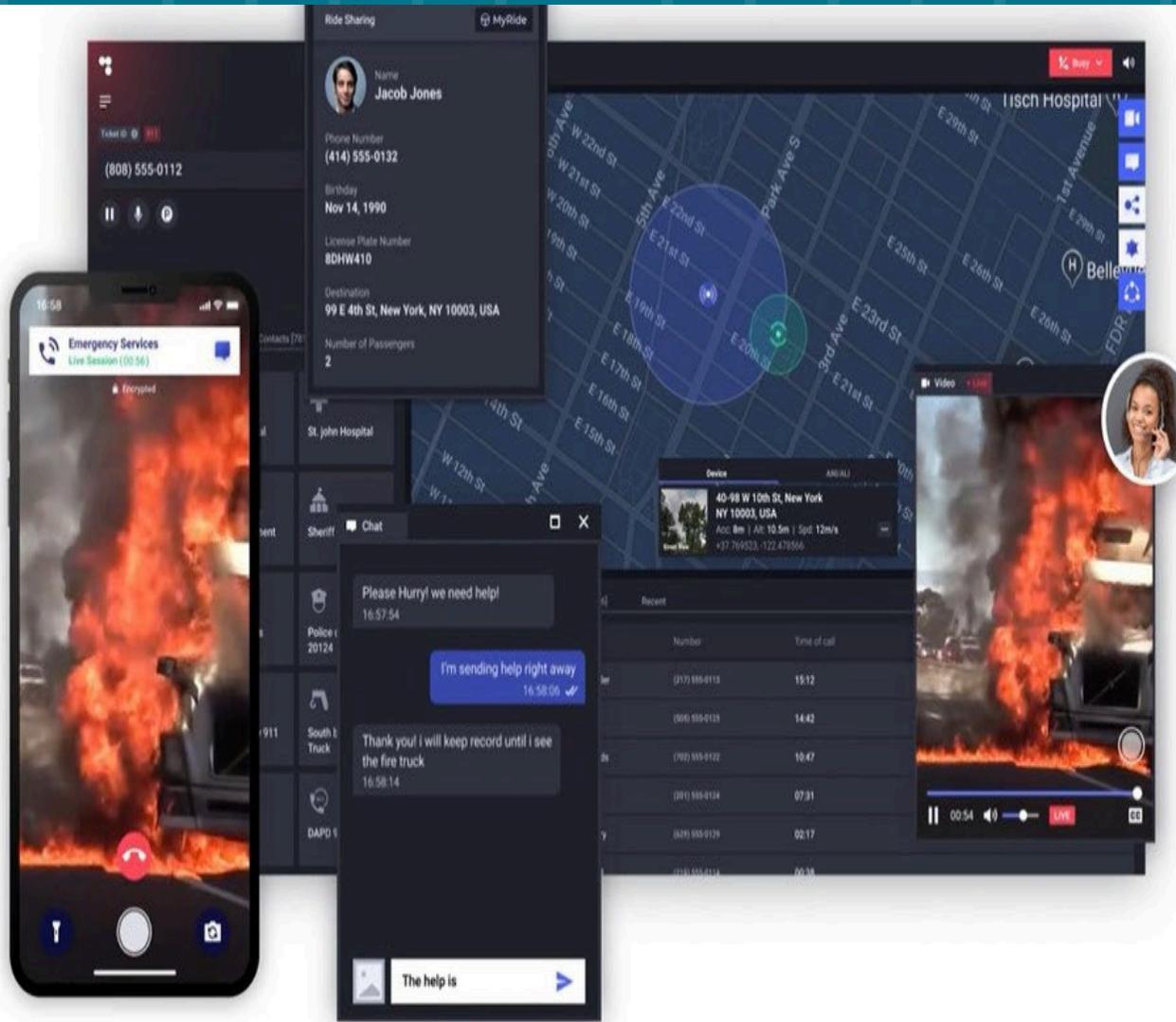


- Budgeted FTE: **91** (static since 2016)
- Since 2020, team has worked to improve culture, engagement, retention, professional development, and right-sizing jobs
- In 2024, Filled all budgeted FTE for the first time in decades, currently over-hiring to increase service level.
- Operational needs are diversifying as response requests continue to grow

2024 In review:

- **302,208 9-1-1 calls (826 per day, 8.23 sec. avg answer)**
- **279,944 Non-Emergency Calls (765 per day)**
- **6,796 Text-2-911 dialogues (avg 6.16 messages, 406 seconds)**

Aurora911 is changing!

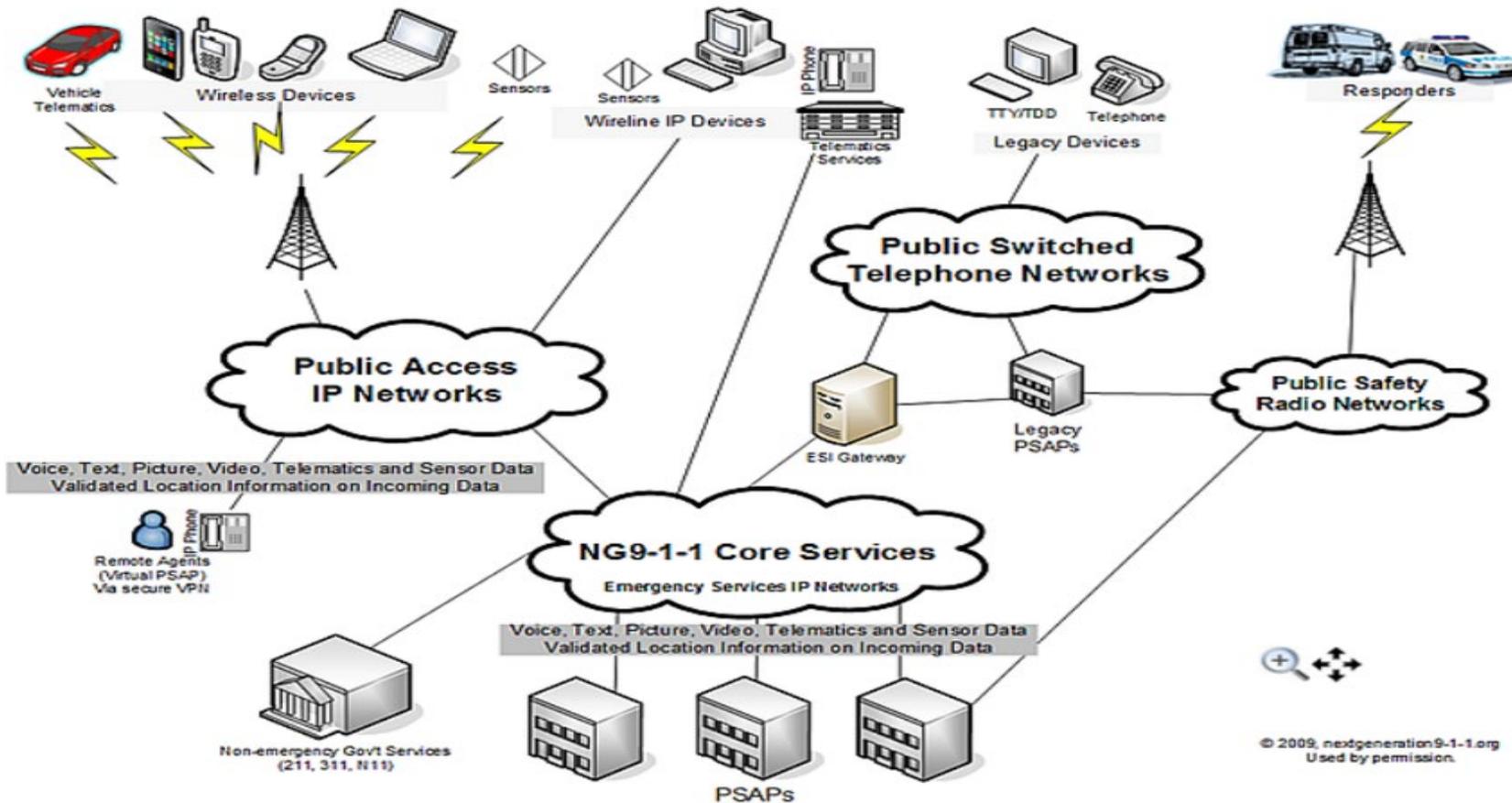


- Landlines are almost obsolete. (6,699 of 302,208, or 2.22%)
- **Voice Call volume has plateaued** and will begin decline
- Data alerts will outnumber voice calls **in less than five years**
- Text-2-911 use is increasing
- Digital Alerts have entered the picture
 - Fall detection
 - Automated alarms (fire, residential and commercial security)
 - Health telemetry (assisted living, for example)
 - Vehicle Telematics (crash detection, airbag deployment, speed of impact)
- Third Party Translation Services are being replaced with AI-assisted language detection and translation
- AI Attendants for non-emergency requests
- Multi-media, live streaming video to 9-1-1
- Drone Technology
- Alternative Response Models – no longer limited to police, fire, EMS

Aurora911 – NG911 is NOW



The Next Generation 9-1-1 Environment



- **Data will surpass voice calls to 911 in less than 5 years.**
- Cloud Native ecosystem creates geographical flexibility, reduces need for brick-and-mortar backup locations.
- Partnering with neighbors to create data sharing pathways (CAD, Call Handling, Radio Systems, Data Sharing)
- Network and Information Security is **CRITICAL**, must be isolated from main city network and heavily protected.

Coming Soon, Simplified Access



 311	CITY SERVICES AND INFORMATION Call 311 24 hours a day, 7 days a week for city services, information, or to report police non-emergencies.
 911	PUBLIC SAFETY EMERGENCIES Call 911 to report crimes in progress, medical emergencies, fire, smoke, or smell of gas. Always remember - call if you can, text if you can't.
 988	SUICIDE & CRISIS LIFELINE The 988 Suicide and Crisis Lifeline provides 24/7, confidential support to people in suicidal crisis or mental health-related distress.

The Equation of Service



Broad, Scalable Continuum of Resources

Centralization of Resource Requests



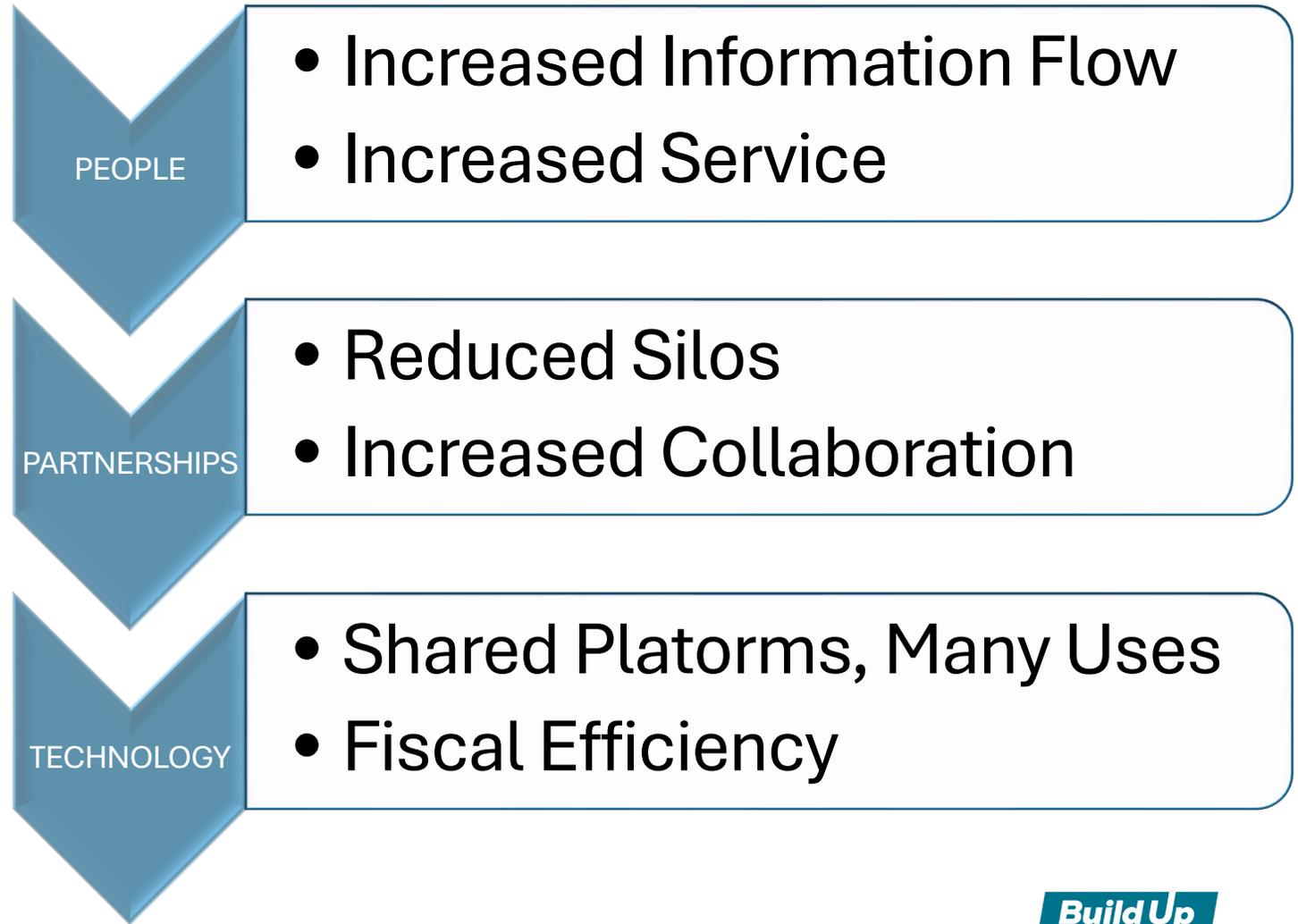
- Ability to respond to community needs, from routine to emergency
- Centralize most (if not all) Public Facing COA Services
 - Low acuity police reporting
 - Code Enforcement
 - Public Works
 - Parks and Rec
 - Housing and Community Services
 - Animal Control
 - And **MORE!**
- Centralized method of request and response data tracking
- Increased transparency and accountability to the community
- Shared resources and platforms equal reduced silos and fiscal discipline
- Simplified access to resource requests increases community trust

Obstacles to Thriving and Evolving



- Aurora911 has outgrown our space in Tallyn's. We can easily increase staffing levels – but where will we place them?
- Tallyn's facility already lacks many critical needs for employee health, safety, education and daily workspace for existing employees
- Access Aurora currently exists in a small space within AMC, making collaborative efforts logistically challenging
- Our current technological landscape lacks redundancy, agility and scalability, creating dead ends and silos that make consolidation across distance very difficult.
- Department operations and service request responses are tracked and reported in inconsistent silos after delivery by Access Aurora – proactive work also.

Convergence Equals Excellence



Short-Term (<10-Year) Recommendations



- 1. Construct a new Real-time Operations Center**
Develop a purpose-built Real-time Operations Center to consolidate Aurora911, Access Aurora, Real Time Crime Center, and Traffic operations into a unified command facility.
- 2. Implement IT Infrastructure Resiliency Plan**
Enhance and future-proof the City of Aurora's public safety communications infrastructure.

Aurora911 - RTOC



Project Name: Real-Time Operations Center, Phase 1

Capital Cost: \$119.7 million* + land acquisition

Ward: TBD

Status: Planning

Scope Statement: Construct a 120,000 sq foot consolidated emergency dispatch center that would unite Aurora911, Access Aurora, Emergency Management, Traffic Management Center, and real-time crime center operations. Land acquisition would be required.



*All project costs based on best available information in 2025 and subject to change

Aurora911 – IT Infrastructure Resiliency



Project Name: IT Infrastructure, Phase I (Aurora911)

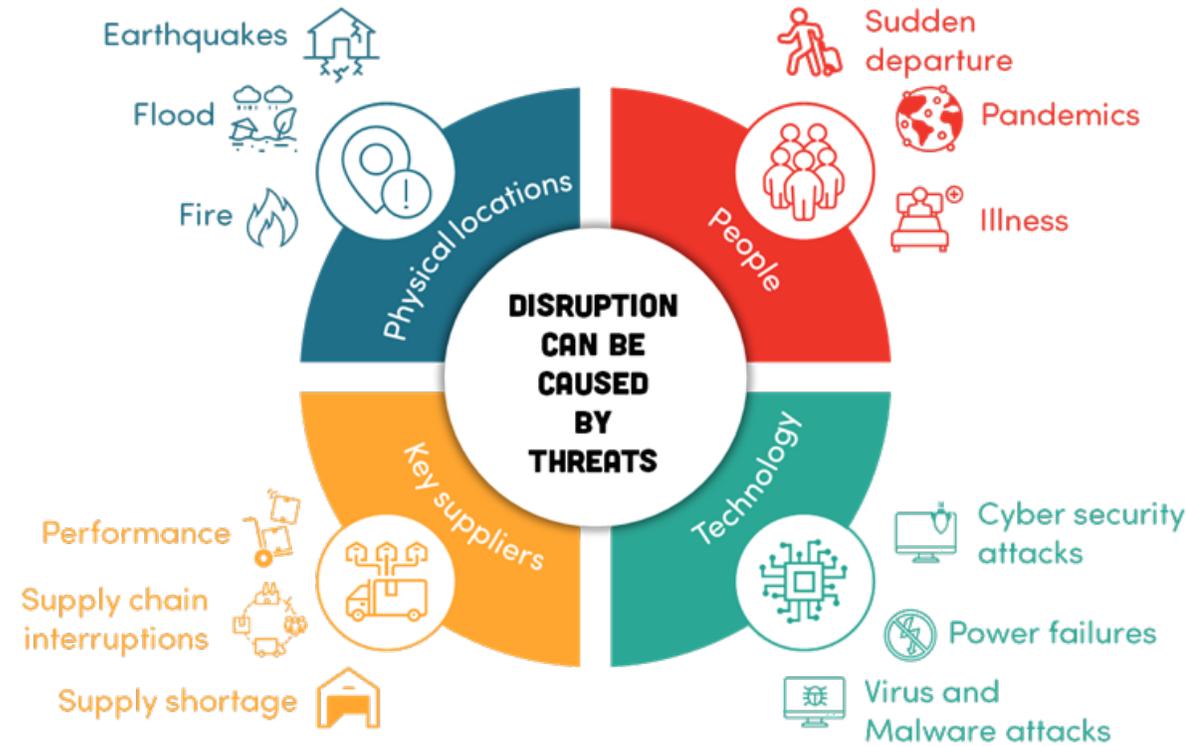
Capital Cost: TBD

Ward: N/A (All impacted)

Status: Researching Scope and Cost

Scope Statement:

Fortify, Modernize, Isolate, and Protect the public safety technological ecosystem to ensure continuity of operations and access to critical resources. Identify and eliminate single points of failure and information silos to create a scalable, agile, uninterruptable response system.



*All project costs based on best available information in 2025 and subject to change



AURORA911

Questions



Aurora Police Department



Aurora Police Department



Key Divisions and Functions:

1. Patrol Division:

- Manages the districts, community relations, school resources, and AuroraSAVE program.

2. Investigations Division:

- Focuses on violent crimes, special victims, regional investigations, and operates the Regional Crime Lab.

3. Special Operations Division:

- Includes homeland security, traffic enforcement, tactical response, and strategic enforcement.

4. Professional Standards & Training Division:

- Oversees recruitment, training, field training, policy development, and performance standards.

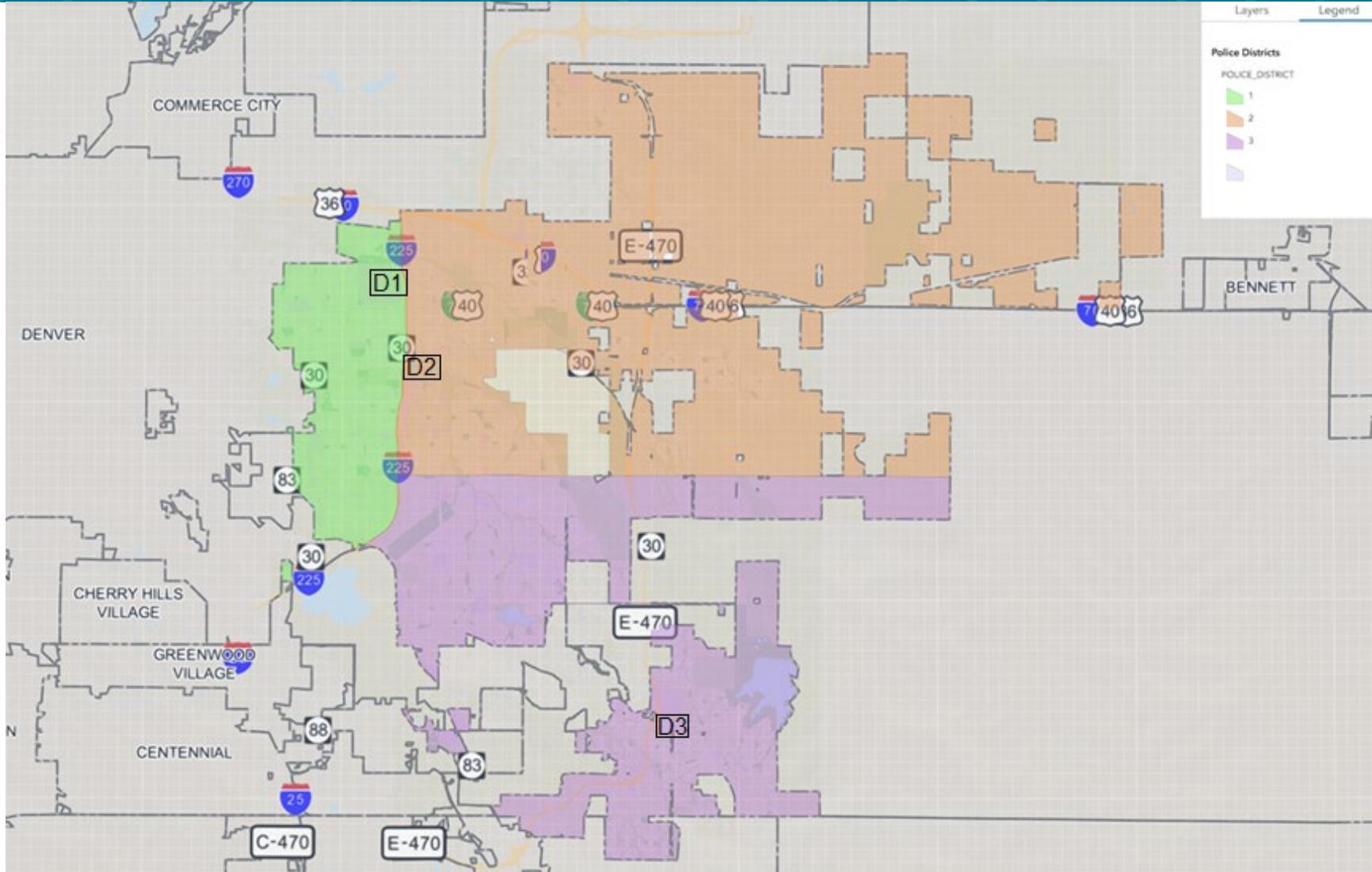
5. Business Services Division:

- Handles records, property, vehicle impound, fleet and equipment, and administrative services.

Additional Support Units:

- Internal Affairs Bureau
- Employee Wellness Unit
- Public Affairs Unit

Aurora Geographic District Map



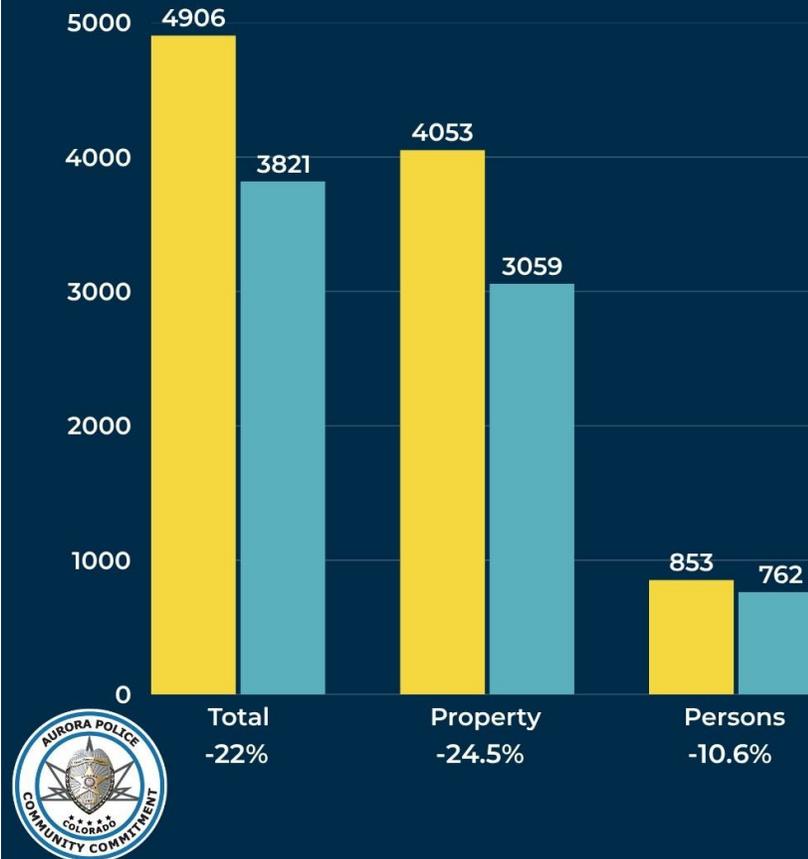
Aurora Crime Statistics



APD TOTAL, PROPERTY & PERSONS CRIMES

Year-to-Date as of May 4, 2025

● 2024 YTD ● 2025 YTD



Build Up
AURORA

Care for What We Have
Provide for What We Need



Staffing and Facilities Overview

Staffing Needs

- **Current Authorized Personnel:** 748 sworn officers and 212 civilian staff across five operational divisions.
- **Increasing population and calls for service:** Department sees increasing calls volumes in both existing areas of the city and new growth areas including east and northeast Aurora
- **Future Requirements:** To address increasing demands, APD will increase both sworn and civilian staffing over the next 10 years and beyond. The Public Safety Master Plan includes projections for that employee growth and corresponding facility / space needs.

Facilities Constraints

- **Current Operations:** 14 facilities (11 city-owned, 3 leased).
- **Aging Infrastructure:** Average age of occupied buildings are 32.5 years old, with one district station built 75 years ago.
- **Capacity Issues:** Facilities are at maximum capacity; space is repurposed (e.g., storage closets converted to offices).
- **Impact on Operations:** Space limitations hinder the implementation of new programs, adaptation to emerging law enforcement practices, and expansion of services to evolving community demands.

Aurora Police Department (APD)



10- Year Recommendations

Property & Evidence Modernization

- Centralized Property & Evidence (P&E) campus
- Develop a dedicated, city-owned impound facility

Geographic Coverage Enhancement

- New District 4 station

Special Operations Consolidation

- Purpose-built Special Operations facility on a city-owned site (land acquisition may be required)
- Consolidate all Special Operations units and personnel into single location
- Repurpose vacated Special Operations space in existing facilities to accommodate departmental growth

Headquarters Modernization

- Demolish and replace Headquarters facility with dedicated police parking garage on existing site.
- Prioritize locating Command staff and Investigations Division at HQ
- Repurpose vacated Investigations space in existing facilities to accommodate departmental growth

Intermittent Improvements

- Lobby Enhancements to increase community accessibility and staff security
- Site Security Improvements
- Building Modernization such as dedicated equipment charging rooms, restroom renovations, etc.

Aurora Police- District 4



Project Name: Patrol District 4

Capital Cost: \$46.4 million* + land acquisition

Ward: II

Status: Planning

Scope Statement: Construct a 43,000 square foot district patrol station to serve growth in the northeastern areas of the city. Land acquisition would be required.



*All project costs based on best available information in 2025 and subject to change

Aurora Police- Property and Evidence



Project Name: Property and Evidence Campus

Capital Cost: \$47.9 million* + land acquisition

Ward: TBD

Status: Planning

Scope Statement: Construct a 50,000 square foot consolidated property and evidence operations and storage facility. Land acquisition will be required.



Aurora Police- Special Operations



Project Name: Special Operations Building

Capital Cost: \$83.7 million* + land acquisition

Ward: I

Status: Planning

Scope Statement: Construct a 100,000 square foot purpose-built special operations and vehicle storage facility to consolidate all Special Operations units and equipment into a single location. This will also allow room for District 1 to accommodate growth within its existing building. Land acquisition may be required.



*All project costs based on best available information in 2025 and subject to change

Aurora Police- Headquarters



Project Name: Headquarters Modernization

Capital Cost: \$240.5 million*

Ward: II

Status: Planning

Scope Statement: Demolish existing end-of-life headquarters building and construct a new 191,000 square foot facility with dedicated police parking garage on existing site



*All project costs based on best available information in 2025 and subject to change



15 and 25-Year Recommendations

Training Infrastructure Enhancement:

- Construct a new APD dedicated training facility on a city-owned site, adjacent to or near the CAPSTC facility
- Repurpose vacated APD spaces in CAPSTC to accommodate AFR training needs

District Station Modernization

- Build new District 1 station with integrated parking garage on existing site
- Build new District 2 station on existing site
- Remodel and expand District 3 facility into the space vacated by Aurora911





Aurora Police Department Questions



Shared Facilities



10- Year Recommendations

Training Infrastructure Enhancement, Phase 1

- Renovate and expand CAPSTC facility on existing site to meet immediate training operation needs for APD and AFR
- \$46.8 million* to include additional classroom space, support space, locker rooms, fitness room remodel, break room remodel, a PT Clinic, and site modifications

Construct a new fully functional EOC

- Establish an EOC operations facility for the Office of Emergency for emergency response coordination
- This is phase 2 of the of the Real-Time Operations Center recommended under Aurora911

15 and 25-Year Recommendations

Training Infrastructure Enhancement, Phase 2

- Construct a new APD dedicated training building and site. Renovate the CAPSTC facility areas vacated by APD for use by AFR





Requests for Information



Communications and Engagement Plan



Confirmed Events

- Saturday, May 17: Fire Safety Field Day
- Wednesday, May 21: Ward VI Townhall (Bergan)
- Saturday, May 31, June 28, July 26, September 2: Havana Street Night Market
- Saturday, June 7: Flagship Event at Town Center at Aurora
- Saturday, June 7, July 5 and Aug. 2 : Rebel Marketplace Farmers Market Town Center at Aurora
- Thursday, June 12: Denver Metro Realtors Presentation
- Thursday, June 12: Southlands Wine Walk
- Saturday, June 14: Global Fest
- Thursday, June 19: Southlands Concert Series (space pending)
- Saturday, June 21, July 19, August 7: Southlands Farmers Market
- Saturday, June 21: Juneteenth at Town Center at Aurora
- Wednesday, June 25: Anschutz Campus Bike to Work Day Breakfast Station
- Wednesday, June 25: Aurora Chamber of Commerce Presentation
- Saturday, June 28: Flagship Event at SE Rec Center
- Saturday, July 12: Flagship Event at Aurora Highlands
- Saturday, Aug. 2: APS Back to School Kickoff

Meetings and Events To Be Scheduled

- Rotary Club of Aurora
- Stanley Marketplace First Fridays



Next ITF Meeting: Reschedule
Combine June and July:
July 9, 2025 (4 to 6 p.m., in-person)

Parks and Open Space (PROS)
Capital Needs/Master Plan

Strategic Plan

	SHORT-TERM (10-YEAR)	MID-TERM (15-YEAR)	LONG-TERM (25-YEAR)
AURORA POLICE DEPARTMENT	New P&E storage & operations building - land acquisition required - \$47,928,000 New P&E City-owned Impound lot & support buildings - land acquisition required- \$59,220,500 New District 4 station - land acquisition required - \$46,439,000 * Training Infrastructure Investment, phase 1 - see Shared Functions below New Special Operations building - land acquisition required -\$83,646,500 New Headquarters building and parking garage - on existing site - \$240,513,000	** Training Infrastructure Investment, phase 2A - see Shared Functions below New District 1 station and parking garage - on existing site and Quonset Hut site - \$66,752,500 New District 2 station and parking garage - on existing site - \$66,752,500 District 3 - remodel on existing site - \$8,619,609	District 3 - expansion on existing site - \$14,596,000
TOTAL APD INVESTMENT = \$634,466,952			
AURORA FIRE RESCUE	Fire Station 2 - remodel on site - \$6,073,000 Fire Station 3 - remodel on site - \$6,688,000 New Fire Station 18 - Highlands - \$19,153,000 Fire Station 8 - land acquisition required - \$17,711,000 New Fire Station 19 Southshore - \$22,334,000 Apparatus Storage - location/land TBD - \$2,532,500 * Training Infrastructure Investment, phase 1 - see Shared Functions below Fire Warehouse - location/land TBD - \$3,137,000 Fire Station 4 - replace on new site - land acquisition required - \$17,711,000 Fire Station 6 - replace on existing site - \$20,603,500 Fire Station 7 - replace on existing site - \$18,448,500 Fire Station 1 - remodel - \$6,096,500 Fire Station 10 - replace on existing site - \$21,862,500 New Fire Station Transport - \$25,154,000 New Fire Station Kings Point - \$23,264,500 New Fire Station 17 - Harmony - \$19,950,000 Old Fire Station 5 - remodel - \$2,639,500 Fire Station 11 - remodel - \$11,652,000	New Fire Station Horizon - new site - \$19,950,000 Fire Station 12 - land acquisition required - \$18,448,500 Fire Station 13 - remodel on site - \$5,809,000 Fire Station 14 - remodel - \$6,108,500 New Fire Station Porteos - land acquisition may be required - \$24,558,000 New Fire Station Green Valley - \$23,940,000 New Fire Station 2-12 Infill - land acquisition required - \$18,448,500 *** Training Infrastructure Investment, phase 2B - see Shared Functions below Fire Station 15 - remodel - \$8,902,500 Fire Station 16 - remodel - \$11,130,500 Fire Station 5 - remodel - \$12,585,000	New Fire Station Cottonwood - \$23,940,000 New Fire Station South of Bennet - \$23,940,000 New Fire Station Northeast - \$23,940,000
TOTAL AFR INVESTMENT = \$466,711,000			
AURORA911	New Real-time Operations Center, Phase 1 - Dispatch Operations - land acquisition required - \$119,745,500 Aurora911 IT Infrastructure Stabilization Plan - detailed scoping and cost analyses are outside the scope of this report		
TOTAL AURORA911 INVESTMENT = \$119,745,500			
SHARED FUNCTIONS	Public Safety IT Infrastructure Resiliency Enhancement - detailed scoping and cost analyses are outside the scope of this report *Training Infrastructure Investment - phase 1, CAPSTC remodel & expansion - \$46,816,941 New Real-time Operations Center, Phase 2 - fully Functional EOC - \$33,853,000	**Training Infrastructure Investment - phase 2A - APD Training Complex - land acquisition required - \$221,524,500 ***Training Infrastructure Investment - phase 2B - remodel to CAPSTC after Phase 2A - \$12,929,414	
TOTAL SHARED INVESTMENT = \$315,123,855			
TOTAL PSF INVESTMENT = \$1,536,047,307			