AGENDA

Infrastructure Task Force Ad Hoc Policy Committee

Friday, November 21, 2025
11:00 a.m.
Aurora Room
15151 E. Alameda Parkway
Aurora, CO 80012

Council Member Curtis Gardner, Chair
Council Member Françoise Bergan, Member

Executive Staff: Laura Perry, Deputy City Manager
Legal Staff: Jack Bajorek, Rachel Allen

		Pages
1.	**Call to Order**	
2.	**Approval of Minutes**	
	2.a July 9, 2025 Minutes	3
3.	**New Items**	
	3.a Conflict of Interest Disclosure	10
	3.b Transportation Capital Needs	
	3.c Library and Cultural Services Capital Needs	
	3.d Information Requests	
	3.e Next Meeting Lookahead	
4.	**Miscellaneous Items for Consideration**	
5.	**Confirm Next Meeting**	
	5.a December 3, 2025 4:00 PM - 6:00 PM	

6. Adjournment

DRAFT – Subject to Approval

Infrastructure Task Force Ad Hoc Policy Committee
Wednesday, July 9, 2025

Members Present:	Council Member Curtis Gardner - Chair, Council Member Françoise Bergan, Member
Others Present:	L. Perry, J. Burne, C. Essman, T. Kuntzelman, K. Lardie, J. Patterson, K. Stuart, J. Batchelor, I. Cordero, M. Burton, G. Hayes, S. Newman, B. Green, S. Coffin, N. Ankeney, E. Watson, J. Knight, R. Sewald, R. Barnes, R. Connerly, R. Frazier, J. Prosser, T. Tully, J. Bajorek, J. Wesolowski
Online:	M. Bryant, K. Muehlemyer, S. Hancock, J. Zambrano, J. Wardrip, J. Boyd, B. Dalton, C. Colip, T. Sedmak, T. Carpenter

CALL TO ORDER

CM Gardner called the meeting to order and started the meeting off with an icebreaker.

APPROVAL OF MINUTES

The May 22, 2025 minutes were approved.

NEW ITEMS

Parks and Open Space (PROS)

Brian Green, Director of Parks, Recreation, and Open Space (PROS), gave a presentation on Parks and Open Space. He went over the mission of PROS, which is to encourage active lifestyles and create healthy environments for people, nature, and community, and talked about park system history. He said they have seven divisions within their department and gave a PROS system overview, which includes over 12,000 acres, 15 pocket parks, 63 neighborhood parks, four special use parks, one cultural and historic site, seven community parks, 16 natural and conservation areas, one regional park, 46 greenways and greenbelts, and five golf courses. He added that it also include 75,000 trees, 117 miles of trails, and 75 miles of median landscaping. He briefly discussed other amenities and assets included in the PROS system. B. Green expressed that they are currently working on a system to analyze, process, and assess all the sites at the sub-asset level, so they can roll that information into a complete score for a site. He discussed PROS annual capital budget and several sources that they receive money from, including the Open Space Fund, Conservation Trust Fund, Golf Fund, Parks Development Fund, and Capital Projects Fund. He shared that they have worked hard on the first system wide master plan for PROS for the last few years that is called Our Parks, Our Places, which lays out the guiding principles of how they plan to manage PROS for Aurora. The guiding principles consist of strengthening connectivity to PROS assets, meeting evolving needs of the community, creating opportunities for lifelong education, serving as stewards to the environment, providing welcoming and safe spaces, and proactively investing in the present and future.

B. Green noted that as part of the master planning efforts, they did robust public engagement efforts for over 18 months and received over 1,000 location based comments, over 1,500 responses on two surveys, had 18 in-person engagement events or pop-ups, and over 16,000 touchpoints with the community. He discussed the main takeaways from the public engagement, including upgrading existing parks, facilities, trails, and open space, which was the most requested ask, acquiring and protecting land for natural open space, expanding and developing the regional trails system, improving community connections, increasing safety, and improving operational efficiency. He voiced that they analyzed which neighborhoods have the highest needs by density, demographic vulnerability, and park acreage per capita. They broke down the PROS capital project needs into four categories, the full park renovations, half-life park renovations, master planned park buildouts, and destination sites. The full park renovations include Del Mar Park, Bicentennial Park, Springhill Park, and Lowry Park, with an estimated total of $15 million per park. The half-life park renovations consist of 63 neighborhood parks over 20 years old, including playgrounds, shelters, paths, courts, and ADA upgrades, with an estimated cost of $4 million per park on average, totaling $223 million. The master planned park buildouts include Red-tailed Hawk Park, Central Community Park, and an un-named neighborhood park in Ward 6, with each park estimated to cost $15 million, with a total of $45 million. He added that the current funding totals $17 million, so there is a $28 million dollar gap, and having that funding is critical to provide these parks. He explained the destination sites include Aurora Reservoir, Aurora Sports Park, Plains Conservation Center, and Sports Park II. For Aurora Reservoir, they want to replace a lower lot restroom, replace four deteriorating shelters, repave roads and parking lots, solve ingress/egress issues, develop a new activity area and relocate the boat ramp and expand swim area/beach, expand amenities at plaza, and replace 2 miles of asphalt trail surface. He stated that the current Aurora Sports Park is not complete, and want to address that and add four additional synthetic fields, a visitor services building, parking on already owned land, and expand maintenance/rec office and shop. The Aurora Sports Park II would be a new construction but the location is not yet determined.

CM Bergan expressed that they get revenue from the sports teams at Aurora Sports Park.

J. Batchelor added that they do bring in good revenue, but it is not a profit center.

J. Zambrano asked how many acres Sports Park I is.

B. Green responded about 245 acres in turf.

B. Green then discussed the Plains Conservation Center improvements, which include replacing visitor center in a proper location, upgrading utilities, adding amenities to the use areas, expanding maintenance functions, and doing a full restoration of the site, with a capital cost of $35 million. Altogether, the total capital project needs come to $442 million, which would leave funding needed at $396 million, as they currently have $46 million of that.

CM Bergan mentioned that a constituent reached out to her and asked why Aurora did not have any parks, when they have over 100.

CM Gardner asked what the average new home impact fee is that goes towards parks, and he asked for confirmation that it only is for regional parks.

L. Perry responded that she did not have the average, but confirmed that it is only for regional parks.

CM Gardner expressed that most everything on this list are renovations with very little new, and there is nothing in large aeras of the city, so there is a lot of park land they need to figure out.

B. Green said a lot of that comes through the development process as the master plans are approved.

CM Bergan added that when they dedicate land, we have to build it.

N. Ankeney stated that there are several different mechanisms in the PROS dedication and development criteria manual, which they are revamping. She said there are three to four different options, and they determine the calculations. She expressed there is a complicated calculation on the B structure on how many acres are owed, which is based upon essentially population rejections. The options are that the developer keeps ownership of the land and then potentially has a metro district complete the maintenance for eternity, or the developer builds the park and then turns it over to the city. She added there other creative options could involve the city building the park, which varies per metro district on whether or not they want to maintain the park or dedicate it to us and have the city do maintenance. She added there is no direct tie on funding of operations, staff, or equipment in the manual.

CM Bergan expressed that in the case of metro districts, the residents are paying for the park, but in city parks in that do not have metro districts, the cost is spread out over all taxpayers.

J. Knight asked if the metro district is paying for Aurora Highlands park system.

B. Green responded that those parks are maintained by the developer.

J. Batchelor said that is one that looks like a park and walks like a park, but a lot of that is actually drainage, and they are also very creative about how to utilize the creek.

J. Knight asked if there is a park that we will maintain in the Highlands.

N. Ankeney answered yes, the community park. She stated that currently Aurora Highlands is slated to build out all of their parks, where the fees would be paid in lieu of either land dedication or park development.

CM Gardner voiced that it sometimes seems like we build a park and not do it all at once, and often times that makes it more expensive. He asked how they make that decision and if it is just that they do not have the money.

B. Green answered yes, that is how they have to make those decisions, but that is one way that they get a complete park is by phasing things.

CM Bergan asked if it is budgeted per year to allocate money to get through those phases.

J. Batchelor said that they’re chasing it a lot of times.

S. Coffin voiced that there are a couple of strong things in their favor, including quality of life, which touches people on a really deep level, and that the public outreach is already done.

CM Gardner noted that the initial poll results indicated residents were more likely to support something existing, and most of this is existing.

J. Batchelor added that these renovations will be a new park for the community around them. He stated that occasionally they will do new amenities, as they have done community gardens in different parks in the past several years.

CM Bergan asked if the grants like Open Space and Lottery are specific in terms of how they use them.

B. Green answered there are grant opportunities available, and they will set their spending tiers and what they want to fund. He added that they compete with everyone else.

CM Bergan asked if lottery is automatic per jurisdiction.

B. Green responded that they get a piece that way and a piece that they can go after for grants, which is the same way for Open Space. He added that their group is good at being successful in getting those grants, but it is usually the money that sures up the bigger pot of money that we already have.

S. Coffin asked if the graph showing the acres going up was done on a per capita basis.

B. Green responded no, but that was a good question would be interesting to do.

S. Coffin asked if they ever do any shared projects with the schools.

B. Green answered yes.

N. Ankeney shared that a huge benefit is in scenarios where it would be quite difficult for them to go out and secure and acquire additional land, so it allows a partnership to best use the land available, so they are serving the community from the school and Parks and Open Space.

B. Green added that in that case, they are able to build amenities on land owned by the school district for the benefit of the whole community.

MISCELLANEOUS MATTERS FOR CONSIDERATION

M. Burton gave an update on communications and engagement. She said they have gotten questions on how taskforce members can be involved in this process, what to do with the Meeting in a Box kit, or other different groups they are a part of or meeting with. She stated that most of them have received their Meeting in a Box kit, and they ask that they take those cards with them and have conversations and encourage people to take the survey.

K. Stuart asked everyone to let them know if they have been meeting with people, so they can add it to their records.

M. Burton stated that if they have the meeting and do not want to give a presentation, they are happy to come and speak on it.

CM Gardner asked what the response has been like and how the conversations have been going.

M. Burton answered that people have been very interested in engaging in the survey and depending on where they are, they hear very different things. She noted that there have been 1,600 surveys completed, and they have had conversations with almost 1,900 people through community events. She added that they have done about 30 events and they have had very good participation with the city departments.

R. Sewald complimented the city team and the members that have been showing up.

R. Connerly asked if they are finding that people want more specifics on what the money is going to be used for and what is going to be improved. She felt like we are still in an information gathering phase.

J. Batchelor said they got that comment last month when they presented the Public Safety Master Plan to Council. He stated that he feels they are building the momentum.

CM Gardner added that they also need to be careful to not make it look like the cake is already baked, as they will lose credibility very quickly if they put that out before doing any engagement.

R. Connerly said she felt like they are still hearing from departments on identifying what the improvements are, so she felt they are still in the information gathering phase.

M. Burton responded that is the answer they give people when they ask that question.

R. Sewald added that it was unanimous to set up the taskforce, and it’s very open and transparent, which is why they are trying to hear from the taskforce on what is working and what is not, so they can come back with plans with numbers next to them. He said they have to know what is important, what it is going to cost, and then council can decide if they want to move forward and how to move forward.

CM Bergen expressed that she gets questions from constituents about what the city has done to budget for it, so making sure they understand how they get moneys, what has been spent, where the gap is, and why there is a gap is important.

R. Frazier expressed that from the engagement side, it is a good reminder that they have been engaging collectively on Build Up Aurora since mid-March, so there has been a nice sequence of feedback way before these presentations took place.

L. Perry shared that every month through October they will hear a specific area of need around department asset class, and parallel to that, they have the continued community engagement, which will all come together in October. At that point, they will pivot to more specificity, and they will have subcommittees for different project areas that will begin to dive into what was heard from the public and the city needs, and then formulate those recommendations back to the Infrastructure Taskforce for recommendations on how to solve those needs and the financial options.

T. Carpenter commented that having taskforce numbers at events gives them a lot of credibility. She added that it would be great to see them this Saturday.

M. Burton voiced that one of the engagement pieces at the events is the staff and the pride they have in the city and their departments, and that is a huge contribution to the whole cause.

S. Coffin asked if they have a goal of how many surveys they are trying to capture.

K. Stuart answered that they did not set a number, but they want to continue the active involvement until they get to the closing.

J. Batchelor stated that ultimately they will come up with a list of projects and questions to put forward, and they will have this engagement to show what they did to come up with those.

T. Carpenter asked if they were still keeping the survey open until August 30, as they have some more events later in September.

K. Stuart responded that they said August, but they have complete control over that, so they can see continued activity and adjust accordingly. She added that they commissioned with a community sentiment organization, and they use them to monitor social media, organic commentary out in the community, and they launched their first quarterly community survey. She added that each quarter, they will have five additional specific questions they can ask. She said they are excited to see the first quarterly survey results in October, and they can do an update on that at a future meeting. J. Batchelor expressed that he contacted Adams and Arapahoe County on getting something scheduled probably in September to go and present, and outreach to metro districts can be done in that same timeframe.

CM Bergan asked if they could just send an email to the metro districts with the QR code.

J. Batchelor stated typically when you want to communicate with a lot of metro districts using legal counsel is a great way to do it.

CM Gardner suggested also doing them at boards and commissions, and said he would be happy to do them.

CONFIRM NEXT MEETING

The next meeting will be Thursday, August 28, 2025, at 4:00 p.m.

ADJOURNMENT

The July 9, 2025 Infrastructure Task Force Ad Hoc Policy Committee Meeting adjourned.

DRAFT – Subject to Approval

APPROVED: ______________________________
CM Curtis Gardner, Chair

Build Up AURORA

Care for What We Have
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Infrastructure Task Force Advisory Committee

Transportation

Library and Cultural Services

Friday November 21, 2025

Source: https://engageaurora.org/buildupaurora

Agenda

- **Welcome**
- **Conflict of Interest Disclosure**
- **Capital Needs Presentations Schedule**
- **Connecting Aurora and Transportation Capital Needs**
  - Transportation Planning
  - Americans with Disabilities (ADA) Transition Plan
  - Transportation Capital Projects
- **Library and Cultural Services Capital Needs**
- **Information Requests**
- **Next Meeting Lookahead**

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Conflict of Interest Disclosure

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Capital Needs Presentations

ITF Date*	Topic / Department
May 22nd	Public Safety (AFR, APD, 911)
July 9th	Parks and Open Space (PROS)
November 21st *11:00AM-1:00PM*	Transportation (P&BD, Public Works) ADA Transition Plan Library & Cultural Services Master Plans
December 3rd *4:00 - 6:00PM*	Courts and Detention Housing and Community Services City Satellite Facilities (Public Works) Recreation Centers (PROS) Public Engagement Summary 2026 Next Steps

**Date subject to change*

Presentations will include the following information:

- Services and operations summary
- Capital asset(s) condition
- Capital master plan recommendations (if applicable)
- Capital project priority highlights

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Frequently Used Acronyms / Project Partners

DRCOG
Denver Regional Council of Governments

TIP
Transportation Improvement Program

FHWA
Federal Highway Administration

CDOT
Colorado Department of Transportation

SARIA
South Aurora Regional Improvement Authority

RTD
Regional Transportation District

ARTA
Aerotropolis Regional Transportation Authority

E-470
Public Toll Authority

Aurora has strong partnerships with various entities to program, fund, and deliver transportation projects.

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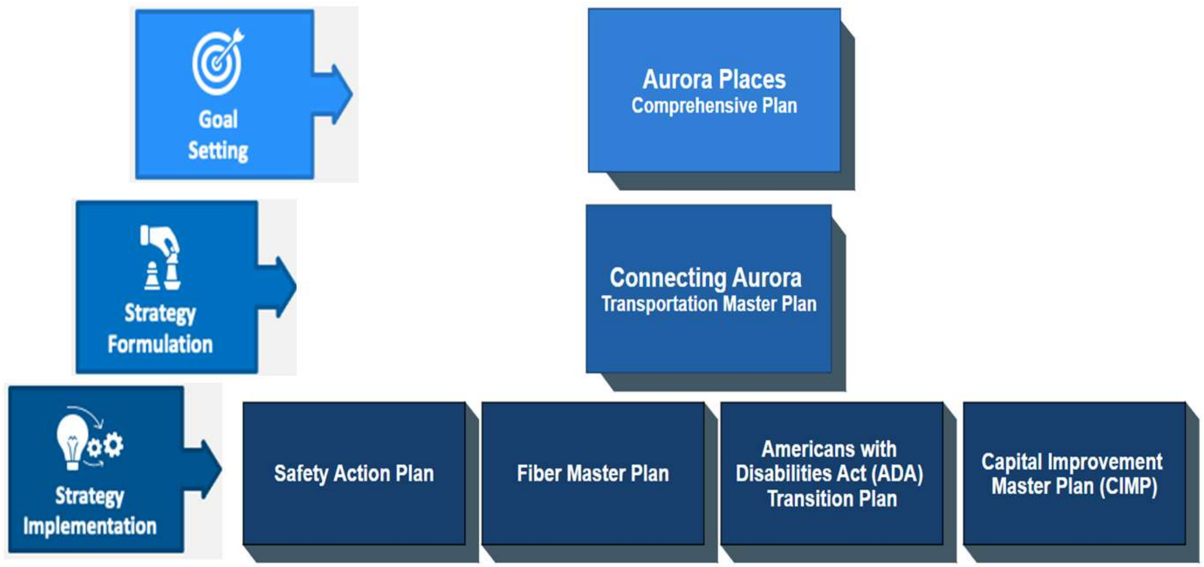
Transportation Project Development Process

Overview

- Comprehensive plan requires consistency with the Denver Regional Council of Government's Metro Vision Plan
- Guided by the city's comprehensive plan, Aurora Places – establishes long-range vision for growth in the city, including the transportation system, aligning mobility goals with land use, environmental, and fiscal policies.



Connecting Aurora Master Plan

Connecting Aurora is the first-ever citywide multimodal transportation master plan to look holistically at the transportation needs throughout Aurora.

LET'S BUILD THE FUTURE OF AURORA TRANSPORTATION TOGETHER!

Connecting Aurora aims to identify ways to better connect our residents, employees, and visitors to various destinations across the city.

- Creates a vision for the city's transportation system (bikes, pedestrian, transit, freight, and vehicular traffic).
- Guides the development, design, and delivery of future multimodal transportation projects and programs.
- Strives to improve safety and provide more convenient ways to travel for all people of Aurora.

Connecting People. Connecting Places.
CONNECTING AURORA
OUR MULTIMODAL TRANSPORTATION MASTER PLAN

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Connecting Aurora Master Plan

OUR SHARED VISION

OUR VISION

Aurora safely connects all people to our places for a healthy, sustainable, and economically strong community.

OUR MISSION

The city of Aurora will provide a complete transportation system to meet the needs of all people. The city will engage the public in the delivery of plans, programs, policies, standards, and projects.

OUR GOALS

Safe

People are safe and feel safe traveling in our city.

Reliable

People can depend on all forms of transportation.

Convenient

People can move around our city efficiently and easily.

Connected

People are well-connected to the places they want to go however they choose to move.

Sustainable

Infrastructure and services can be built, operated, and maintained at high levels, in a fiscally and environmentally sustainable way.

Economically Strong

The community's economic vitality is supported and enhanced by the transportation network.

Healthy

The community is served by transportation that supports a healthy lifestyle and environment.

Authentic

Infrastructure design contributes to the creation of great places and preservation of traditionally unique places.

Equitable

All people have viable transportation choices to meet their needs.

Integrated

People have easy access to a mix of places because land use and transportation are fully woven together.

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Connecting Aurora

What we heard Overall

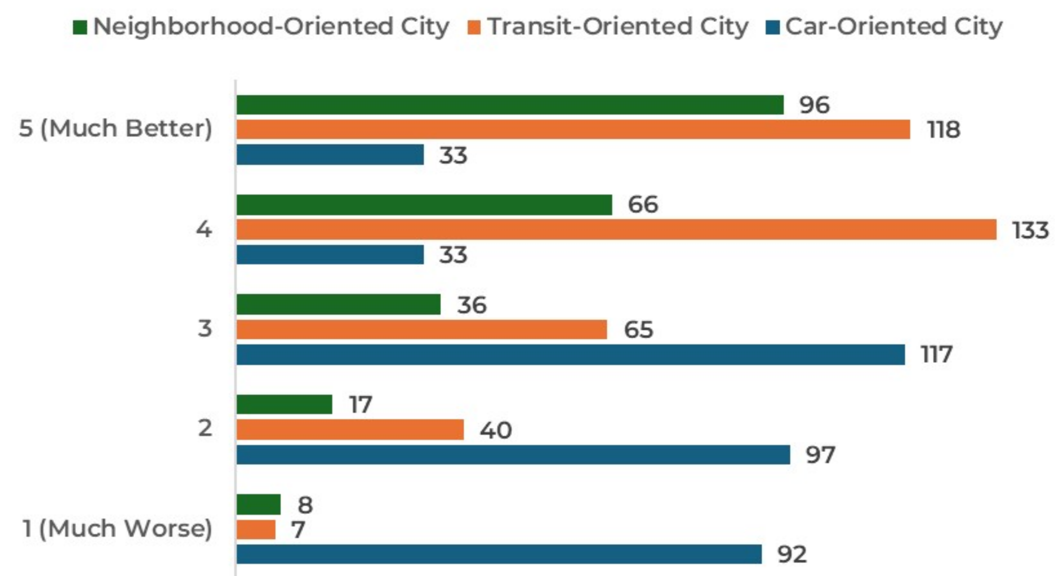
Staff presented three potential future scenarios to the public: Transit-Oriented, Neighborhood-Oriented, and Car-Oriented

At all in-person and virtual engagement opportunities, participants were asked how each future would impact their quality of life.

Transit-oriented and **neighborhood-oriented** cities were preferred in relation to improving quality of life.

A **car-oriented** city would keep quality of life the same as today or make things worse.

"How do you think each of the three futures would impact your overall quality of life?"



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ADA Transition Plan

ADA Transition Plan Purpose

As part of its planning strategy, the city of Aurora is updating its **ADA Self-Evaluation and Transition Plan** to ensure compliance with **Title II of the Americans with Disabilities Act (ADA)**. This plan will:

- **Assess and address** accessibility in city programs, services, infrastructure, and public rights-of-way.
- **Identify barriers** and develop a roadmap for ADA compliance improvements.
- **Prioritize and integrate** accessibility improvements into Capital Planning projects
- Phase 1 of Plan focused on evaluation of PROW is nearly complete.

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Public Works Department

- Kurt Muehlemeyer, Director of Public Works
  - Carlie Campuzano, Deputy Director Transportation and Mobility
    - Traffic
    - Park Aurora
    - GIS
  - Cindy Colip, Deputy Director Project Delivery
    - Real Property
    - Facilities Project Delivery
    - Transportation Project Delivery
  - Vacant, Deputy Director Operations
    - Street Operations
    - Facilities Operations
  - Elly Watson, Assistant Director Business Services and Capital Planning

Public Works Mission and Vision

- The **mission** of the Public Works Department is to effectively promote and maintain a high level of economic welfare and quality of life in Aurora through the planning, design, construction, and maintenance of Aurora's transportation and facilities infrastructure.

- The **vision** is to continually improve and maintain the City's infrastructure as its population grows, as well as effectively promote citizens, businesses and roadway users with exceptional quality engineering, right-of-way, traffic, and maintenance services.

Public Works Department

Core Functions:

- **Street Operations**
- Facilities Management
- **Capital Planning for Transportation** and Facilities
- **Project Delivery of Transportation and Facilities projects**
- Real Property and Survey Services
- **Traffic Engineering**
- **Traffic Operations**
- **Streetlighting**
- Parking

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Public Works Department

Core Functions:

- **Street Operations**

  Maintains our roadways, sidewalks and curb/gutter, performs street sweeping, snow removal & pavement maintenance.

- **Transportation & Mobility**

  Includes Traffic Engineering, Traffic Operations, Streetlighting, GIS, & Park Aurora. Maintains traffic signals, pavement markings, street signs, and manages the Neighborhood Traffic Calming Program.

- **Transportation Project Delivery and Capital Planning**

  Transportation Project Delivery plans, designs, constructs, and manages capital improvement projects. Over the next 5 years will manage and deliver over $230 million of capital projects

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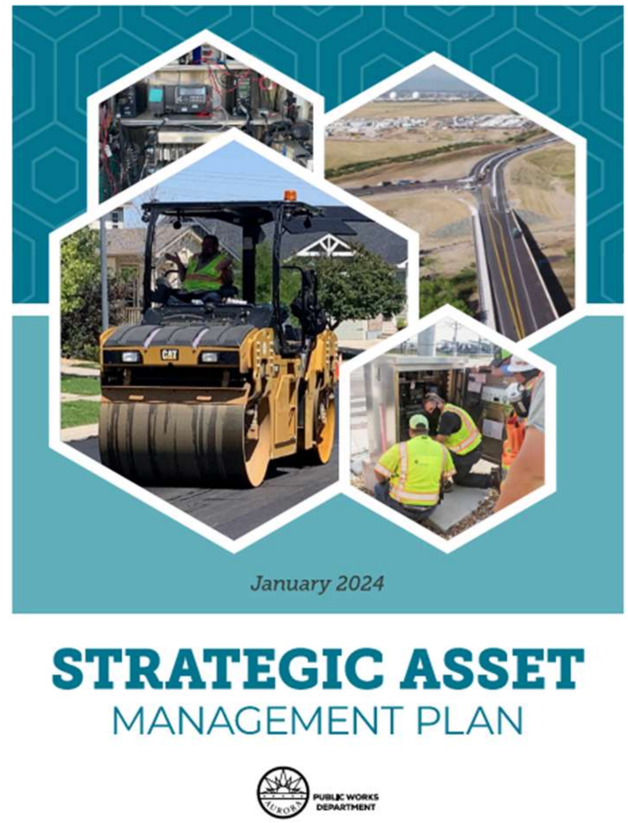
Public Works Department

Strategic Asset Management Plan categories

- Roads – 4,880 lane miles
- Bridges – 99
- Signals – 400
- Curb ramps – 27,300
- Sidewalks – 1,727 miles
- Streetlights – >3,500
- ADA transition plan gap needs



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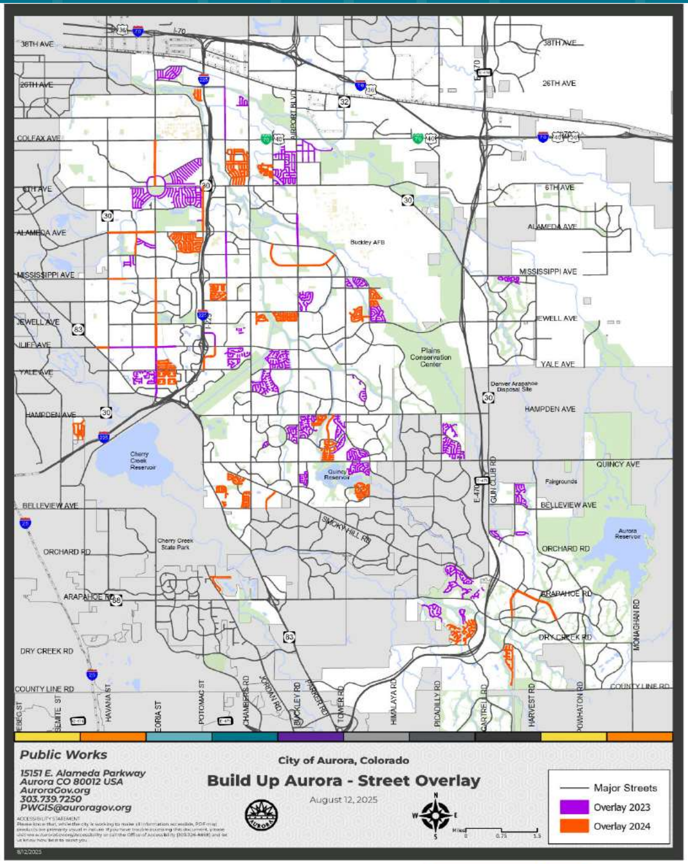
Build Up Aurora Phase 1

- **$35 million** in Certificates of Participation (COPs) to fund residential street paving.
- **First phase of work:** 2023-24 focused on roads with the greatest need for improvement.
- Over 246,000 tons of asphalt placed in 2023
- ADA curb ramp & sidewalk improvements
  - **2023- $7M**
  - **2024- $5.6M**
  - **2025- $5.3M**

Road Type	Lane Miles		
	2023	2024	2025
Arterial	31	34	32
Collector	11	18	33
Residential	229	118	82
Total	**271**	**170**	**147**



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Residential Street Plan

- City roadway network target of **73 PCI (Pavement Condition Index)**
  - Started at a 69 PCI, now estimated to be 71 PCI
- **$30 Million** dedicated to annual Street Improvements
  - Mill & overlay
  - Pavement preservation
  - ADA Barrier removal (curb ramps & sidewalks)

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Projects Delivered

Over the last 5+ years:

Delivered design and construction for 20 city funded projects (~$26M) ranging from sidewalk improvements to intersection or larger corridor projects that address

- Congestion
- Multimodal access and connectivity
- Fill network gaps

Delivered design and construction for over $20M in grant funded projects including the Highline Canal Trail over I-70 and 25th Ave Pedestrian Blvd.

Delivered design and construction for $22M SARIA projects

City funded project:
Alameda Sidewalk northwest of Mississippi/Tower
Before and after

SARIA project:
Harvest Road extension (Orchard to Alexander)
Before and after

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Transportation Capital Funding Sources

- Capital Projects Fund
  - For general government infrastructure and facilities
  - Funded by use tax plus 4% of other General Fund Revenues (less public safety dedicated sales tax)
  - Transportation Capital Impact Fees (residential development only)

- Transportation Maintenance Fund
  - Created in 2023, separates maintenance budgets to create a clearer vision for road maintenance
  - Funded by transfer from Capital Projects Fund

- Authorities; such as SARIA, ARTA

- Grant Funds

- Developer Improvements

- Partner Funds (other agencies, developers, etc.)

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Transportation Capital Budget (Uses)

Ongoing transportation program budgets (anticipated)

Program	2026	2027	2028	2029	2030	Program Info
Miscellaneous Street Improvements	1,480,000	1,480,000	1,480,000	1,480,000	1,480,000	Smaller scale intersection and roadway improvements
Traffic Operations and Safety	3,250,000	2,850,000	2,850,000	2,725,000	2,725,000	Traffic signs and signals construction, upgrades, and safety enhancements
Traffic Signal Component Replacement	1,025,000	735,000	745,000	755,000	765,000	Traffic sign and signal maintenance
Northwest Aurora Alley Paving	607,750	638,138	670,045	703,547	738,724	Allows for paving of 3-4 alleys/year
Bridge Maintenance	1,050,000	50,000	50,000	50,000	50,000	Bridge repair and maintenance
Multimodal Connections	-	200,000	200,000	200,000	200,000	Improve access to bus stops and light rail
Neighborhood Traffic Calming	1,300,000	100,000	100,000	100,000	100,000	To reduce speeding and cut-through traffic on residential streets
Transportation Maintenance Fund	33,819,992	34,496,392	36,221,210	38,032,271	39,933,885	Concrete repair, overlay, chip seal, reconstruction
TOTAL	**42,532,742**	**40,549,530**	**42,316,255**	**44,045,818**	**45,992,609**	

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Current Capital Grants

Project	Phase	Federal/Other	Local Match
Box Elder Creek (PROTECT)	Construction	$10.8M	$3.5M
13th Multimodal (TIP)	Design	$900K	$600K
Gun Club Multimodal (TIP)	Design	$1.5M	$375K
I-225 & Alameda Bridge (TIP)	Design	$2.4M	$450K
Peoria over Sand Creek Bridge (TIP)	Design	$1.8M	$450K
Laredo Bridge (TIP)	Design	$1.8M	$445K
Parker/Quincy/Smoky Hill (TIP)	Design & Construction	$6.0M	$1.5M
11th/Havana Del Mar Safety Improvements (HSIP)	Design & Construction	$3.9M	$436K
Advanced Signal Controllers (TIP)	Equipment	$0.8M	$0
Missing Sidewalks (TIP)	Design & Construction	$2.2M	$553K
Missing Sidewalks Phase 2 (TIP)	Design & Construction	$5.3M	$864K
Smith Road Multimodal (TIP)	60% Design	$4.5M	$500K
Traffic Signal System (TIP)	Software	$400K	$0
I-70 & Picadilly (BUILD/FASTER)	Design & Construction	$33.5M	$6.25M
9-Mile Ped Bridge (TIP)	Design & Construction	$6.6M	$1.7M
Signal Equipment Upgrade (TIP)	Equipment	$1.0M	$0
Traffic Management Center (TIP)	Design & Construction	$1.1M	$275K
Communications Infrastructure (TIP)	Design & Construction	$736K	$184K
Connecting Aurora (TIP)	Planning	$2.58M	$644K
Safety Action Plan (TIP)	Planning	$1.6M	$150K
Hazmat Roadways (Fuel Grant)	Design & Construction	$10M	$0
NW Aurora Intersection Safety (Safer Main Streets)	Design & Construction	$1.6M	$400K
	Total	**$101M**	**$19.6M**

City is currently leveraging $100M in grant funding to complete key transportation projects

Capital Funding Needs & Prioritization

Previous efforts have identified more than $2.5B in needed transportation projects

Safety

(1) Project provides safety improvements for high severity crashes or reduces crashes at a specific location
(2) Project may provide a 15% or more reduction in relevant crashes as identified by DRCOG Crash Reduction Criteria

Fiscal Capacity

This criteria include the probability that a project can leverage other funding sources and reimbursement opportunities.

Meets complete streets framework

(1) Project serves a high number of users (> 5.000 per day)
(2) Project facilitates alternate modes of transportation (bike, ped, etc.)
(3) Project provides a parallel route to minimize travel delays and out of direction travel

Network Connectivity & Completeness

(1) Project is within a criticral corridor or "hot spot"
(2) Project addresses out of direction travel. bottleneck, congestion, or improved operation
(3) Project closes a network gap.
(4) Project connects areas to key activity centers

Cost/ Daily Trip Served

This criteria is a relative measure of cost effectiveness for the project. The metric provides a comparison between the Total Planning Level Cost Estimate and existing traffic volumes.

22

Signal, Sign, Marking, Lighting Maintenance

Project Name: Signal, sign, marking, lighting maintenance

Capital Cost: $8M

Ward: All

Status: Planning

Scope Statement: Catch up on deferred maintenance for signal equipment, lighting, and signs & markings

IMPACT DAMAGE IN NORTH SIDE OF COLUMN

IMPACT DAMAGE ON SOUTHWEST SIDE OF COLUMN

TORCH CUT HOLE IN WEST SIDE OF COLUMN ADJACENT TO UPPER CONNECTION

Build Up AURORA
Care for What We Have
Provide for What We Need

*All project costs based on best available information in 2025 and subject to change

Intersection Safety & Traffic Calming Citywide

Project Name: Intersection Safety & Traffic Calming
Capital Cost: $15M
Ward: I, II, IV, VI
Status: Partial design
Scope Statement: Design and Construct intersection safety projects at various locations:

- 3 Roundabouts:
  - Powhaton & Wheatlands, Harvest & Belleview, Wesley & Dunkirk
- 2 New Traffic Signals:
  - 2nd & Abilene
  - Mississippi & Quentin
- Projects on the city's traffic calming program list that are currently unfunded or underfunded (at least 10 applications)

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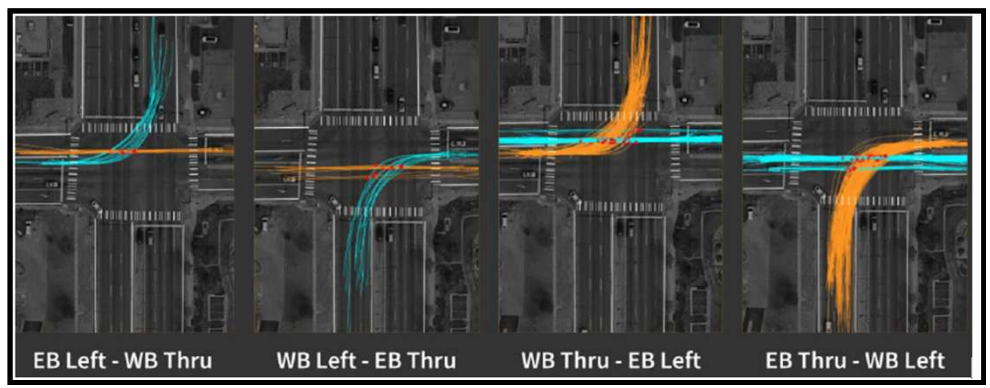
*All project costs based on best available information in 2025 and subject to change

Traffic Safety & Technology – Citywide

Project Name: Traffic Safety & Technology
Capital Cost: $22M
Ward: All
Status: Planning
Scope Statement: Modernize the city's traffic signals to enhance safety for all road users.

- This project installs and integrates smart signal technologies that improve real-time responsiveness, pedestrian safety, and signal operations.
- Includes detection that can adapt to drivers and safety modules to inform signal changes.
- Includes communications infrastructure to support the data collection and transmission.



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*All project costs based on best available information in 2025 and subject to change

Gun Club Road (Quincy to Aurora Pkwy)

Project Name: Gun Club Road (Quincy to Aurora Pkwy) Multimodal and Safety Improvements

Capital Cost: $34M

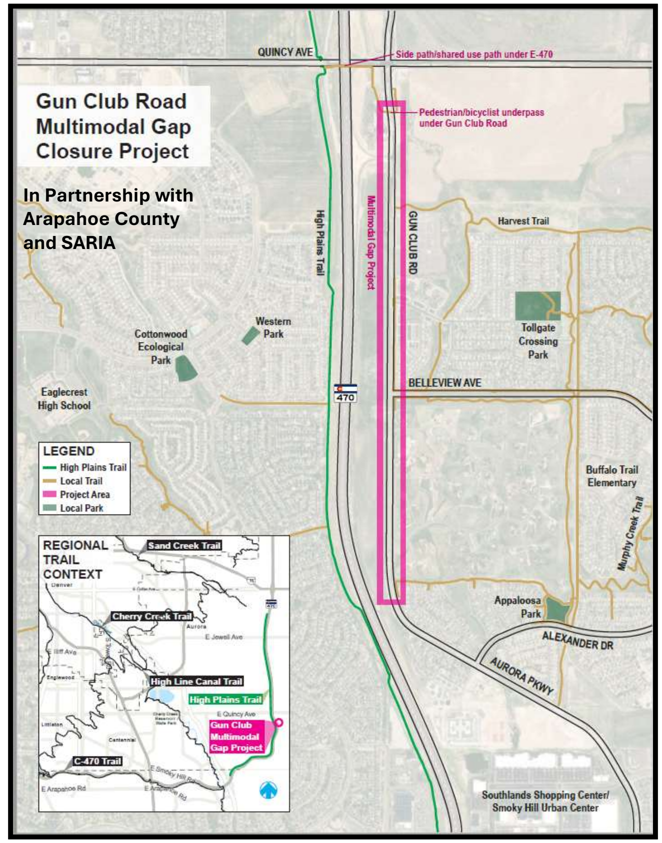
Ward: VI

Status: In design (grant funded)

Scope Statement: Construct a 4-lane section of Gun Club Road. Includes traffic signal upgrades, multimodal and safety improvements.

Note: Staff is also completing a **Planning Study** for SH 30/Gun Club/6th Ave (Airport to Yale) Multimodal and Safety Improvements.

Early action items include improvements at the Picadilly Rd., Gun Club Rd, and Jewell intersections



Peoria Bridge (over Sand Creek)

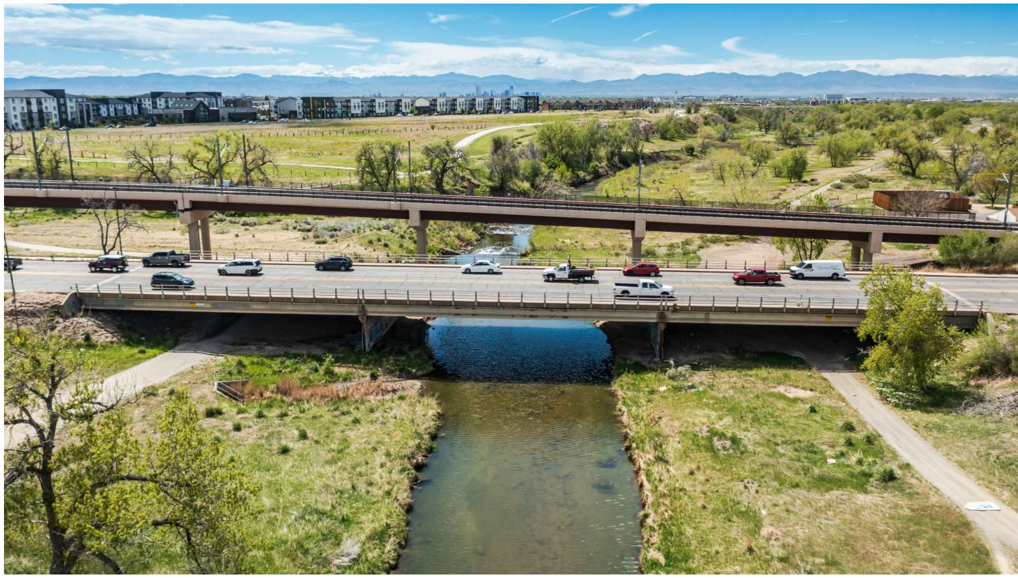
Project Name: Peoria over Sand Creek Bridge Replacement

Capital Cost: $35M construction

Ward: I

Status: In design (grant funded)

Scope Statement: Replace the bridge along Peoria Street over Sand Creek that is reaching end of life. The project includes a wider 6-lane bridge, operational improvements, safety improvements, and sidewalk widening and connections to the trail below



*Design is fully funded via grant and local match

*All project costs based on best available information in 2025 and subject to change

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Alameda Bridge (over I-225)

Project Name: Alameda Bridge over I-225
Capital Cost: $45M
Ward: III
Status: In design (grant-funded)
Scope Statement: Replace the bridge at the Alameda & I-225 interchange that is reaching end of life. The project includes operational improvements, safety improvements, signal reconstruction, and sidewalk widening

*CDOT owns the bridge and is a design funding partner

*All project costs based on best available information in 2025 and subject to change

Montview (Peoria to Fitzsimons) Multimodal Improvements

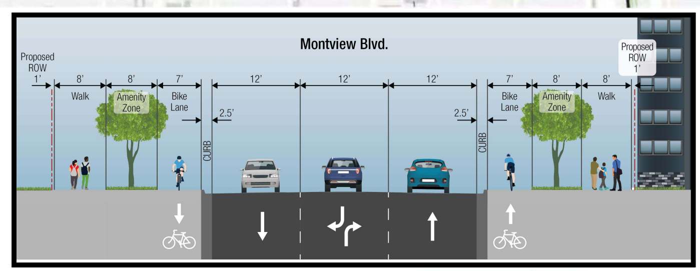
Project Name: Montview Blvd (Peoria St to Fitzsimons Pkwy) Multimodal Improvements

Capital Cost: $35M

Ward: I

Status: Design complete

Scope Statement: Widen Montview Blvd to improve operations and safety. This project includes multimodal facilities (wider sidewalks and separated bike path) as well as traffic signal construction and safety improvements throughout the corridor.



*All project costs based on best available information in 2025 and subject to change

Tower Rd Extension (6th to Colfax)

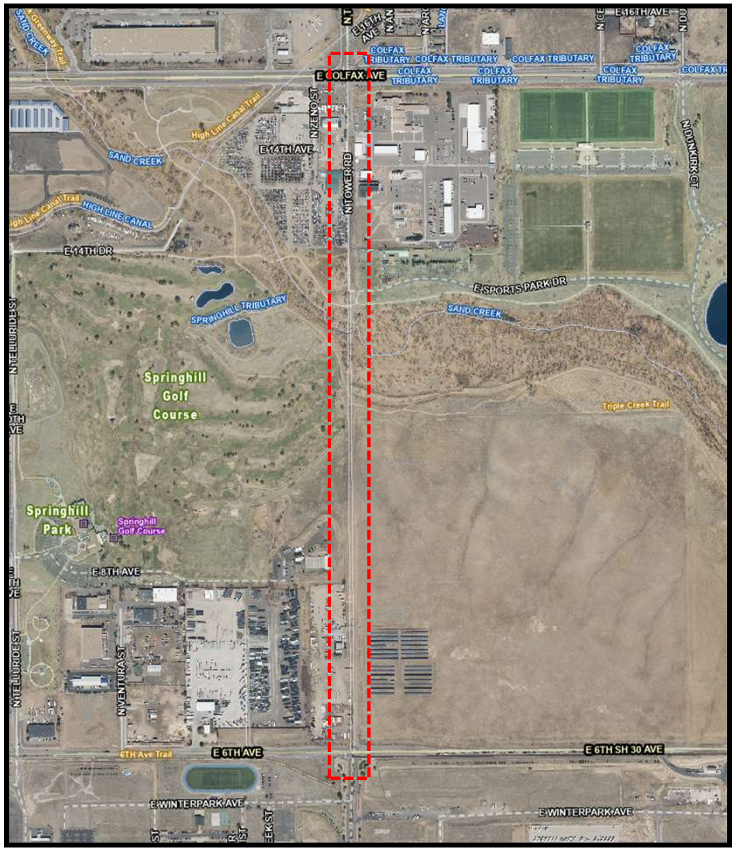
Project Name: Tower Road Extension

Capital Cost: $71M

Ward: II

Status: Concept

Scope Statement: Design and construct the extension of Tower Road from 6th Ave (SH 30) to Colfax Ave (SH 40). This proposed 4-lane roadway will include sidewalk connections. This project will complete a regional connection and will provide additional access for Buckley Space Force Base.



*All project costs based on best available information in 2025 and subject to change

Build Up AURORA
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Provide for What We Need

Tower Rd Widening (Colfax to I-70)

Project Name: Tower Road Widening

Capital Cost: $13M

Ward: II

Status: Concept

Scope Statement: Design and construct the widening of Tower Road from Colfax to I-70. This proposed 4-lane roadway will include sidewalk connections. This project will relieve congestion on Tower Rd.

*All project costs based on best available information in 2025 and subject to change

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13th Ave Multimodal

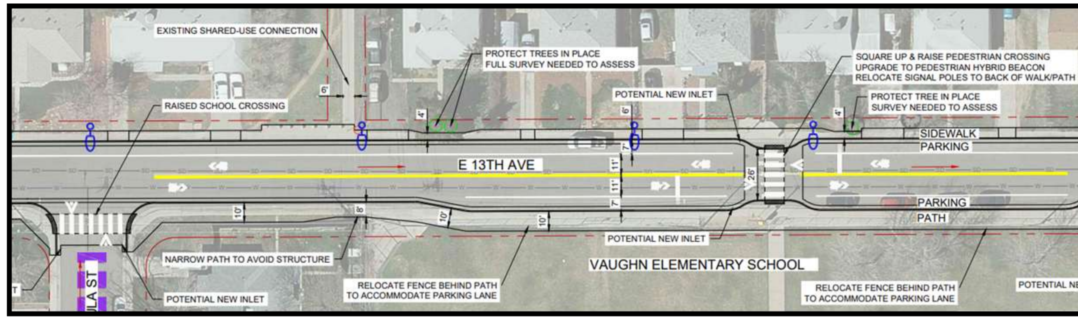
Project Name: 13th Ave Multimodal and Safety Improvements

Capital Cost: Entire project $25M
One Mile Focus Area: $6.5M

Ward: I

Status: In design (grant funded)

Scope Statement: Develop 30% to 60% corridor design plans and progress approximately 1 mile of improvements to approved construction documents at select areas near schools, including traffic calming and safety improvements.



*All project costs based on best available information in 2025 and subject to change

Complete Streets Projects

Project Name: Complete Streets Projects

Capital Cost: $14-17M

Wards: I, II, IV, VI

Status: Planning

Scope Statement: Design and construct missing roadway and sidewalk segments at 8 to 10 locations throughout the city for multimodal access.

Example locations – Village East

*All project costs based on best available information in 2025 and subject to change

Missing Sidewalks – Citywide

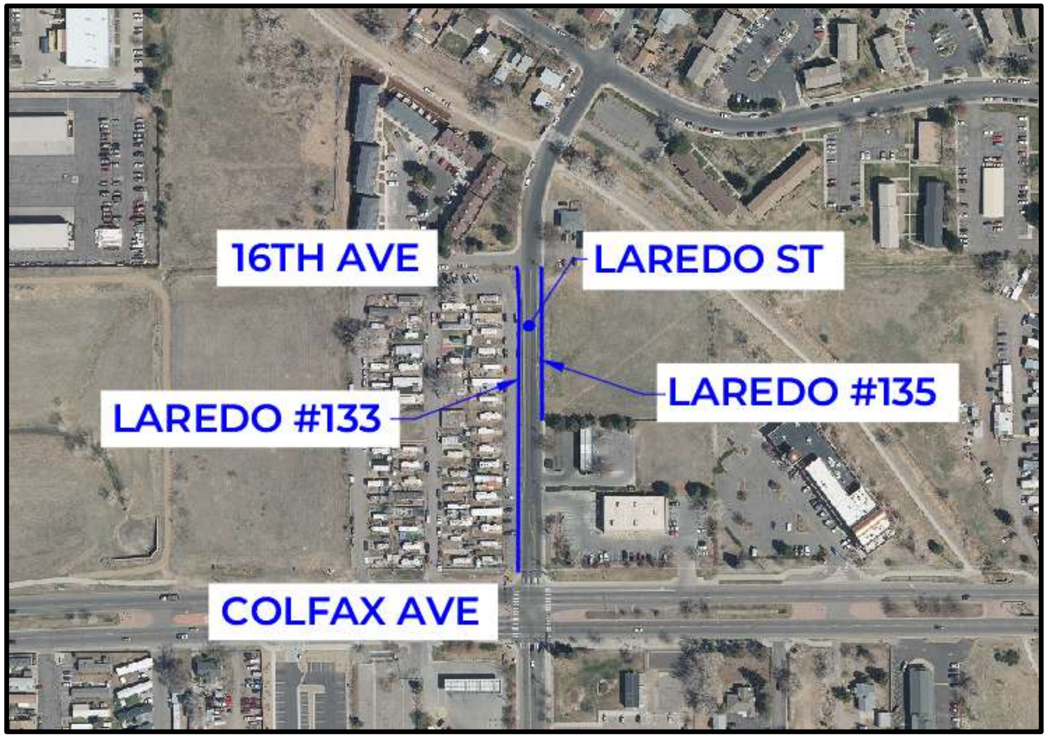
Project Name: High Priority Missing Sidewalks

Capital Cost: $6M

Ward: 10 locations – multiple Wards

Status: Planning/prioritization

Scope Statement: Install high-priority sections of missing sidewalk throughout the city. Public Works has an established prioritization process to rank missing sidewalks.



Example of Locations

*All project costs based on best available information in 2025 and subject to change

Alley Paving Program

Project Name: Northwest Aurora Alley Paving Program

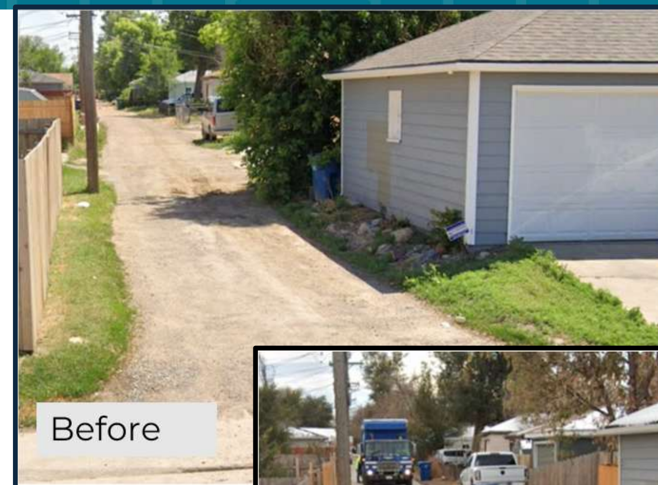
Capital Cost: $36M

Ward: I

Status: Annual on-going design and construction of 3-4 alleys per year

Scope Statement: Additional funding would pave all remaining alleys within a 10-year period.

Notes: Originally 282 unpaved alleys 171 alleys since program implementation 25+ years ago *111 alleys remain to be paved (27-37 years at current funding)



*Unless noted above all project costs based on best available information in 2025 and subject to change

ADA Barrier Removal

Project Name: ADA Barrier Removal

Capital Cost: $38.2M

Ward: All

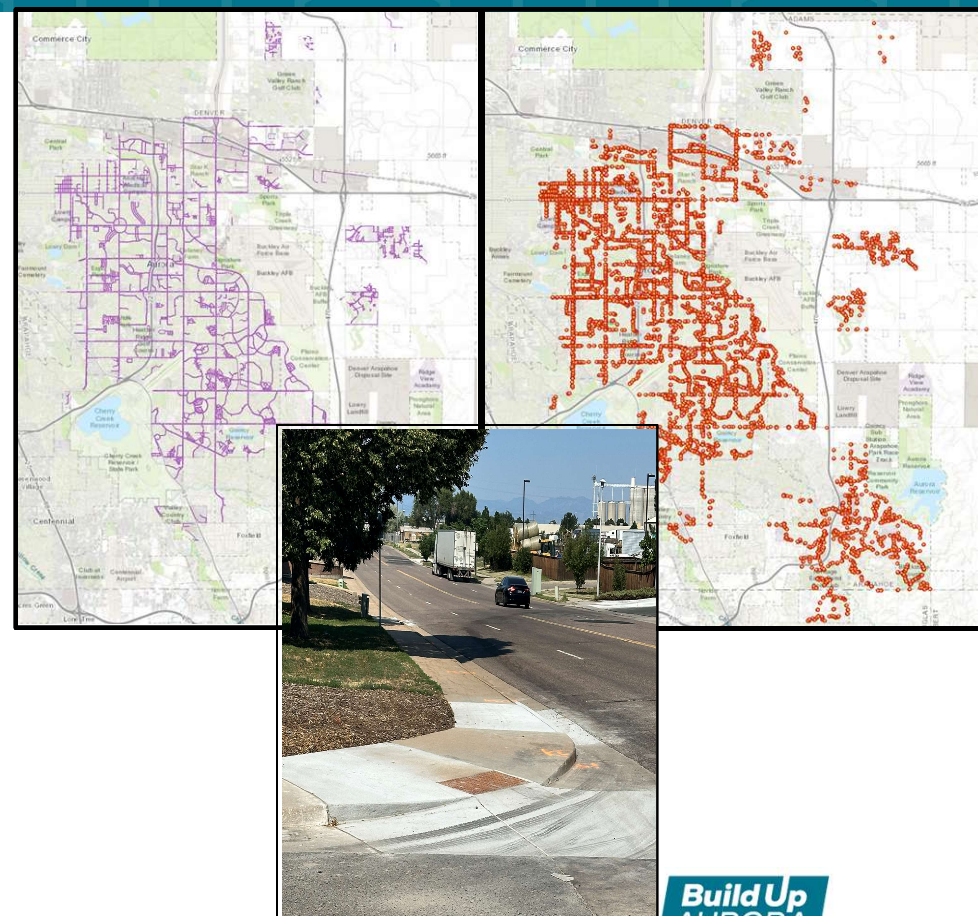
Status: Planning

Scope Statement: Five-year needs to continue citywide effort to bring non-compliant ROW infrastructure into compliance with current ADA standards:

Curb ramps- **$10.5M**

Sidewalks-**$27.0M**

Pedestrian push buttons- **$0.7M**



*All project costs based on best available information in 2025 and subject to change

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Transportation Project Needs Summary

Traffic Operations & Safety

Intersection Safety and Traffic Calming	15,000,000
Traffic Safety & Technology	22,000,000
Signal, Sign, Lighting Maintenance	8,000,000
TOTAL	**45,000,000**

Roadway Corridors

Gun Club (Quincy to Aurora Pkwy)	34,000,000
Gun Club Road (Airport to Yale Early Action)	30,000,000
Peoria Bridge over Sand Creek	35,000,000
Alameda Bridge over I-225	45,000,000
Montview Multimodal Improvements	35,000,000
Tower Road (6th to Colfax)	71,000,000
Tower Road (Colfax to I70)	13,000,000
13th Ave Multimodal Improvements	25,000,000
TOTAL	**288,000,000**

Complete Streets

Complete Streets	17,000,000
Missing Sidewalks	6,000,000
Alley Paving	36,000,000
ADA Barrier Removal	38,200,000
TOTAL	**97,200,000**

All projects total $430.2M

*All project costs based on best available information in 2025 and subject to change

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Provide for What We Need

Requests for Information

Master Facility Plans

Library & Cultural Services

Agenda

- Library Strategic Plan & Facilities Master Plan
  - Consultant: Gensler
  - Strategic Plan Overview
  - Library Facility Condition Assessment (FCA)
  - Capital Improvement and Expansion Priorities
- Cultural Services Facilities Master Plan
  - Consultant: Gresham Smith
  - Facility Condition Assessment (FCA) summary
  - Capital Improvement Priorities

Library & Cultural Services

Aurora Public Library

- Central
- Hoffman
- MLK
- Mission Viejo
- Tallyn's Reach
- Programs & Outreach
- Collections
- Tech Services

Cultural Services

- Aurora Fox Theatre
- Aurora History Museum & Historic Sites
- Art in Public Places
- Cultural Arts Education
  - Bicentennial Art Center
  - Aurora Dance Arts
  - Classes, Concerts & More!

The Library & Cultural Services Department fosters lifelong learning and cultural enrichment through literacy, creativity, arts, and history for the benefit of Aurora residents and beyond.

2024 Impact at a Glance

LIBRARY AND CULTURAL SERVICES

Community Engagement and Participation

- **72,532** community reach (Cultural Arts)
- **27,872** participants and attendees (Cultural Arts)
- **11,540** museum visitors
- **5,700** community meetings held in library spaces
- **521** Aurora Scholars
- **338** events (The People's Building)
- **180** programs by the Bookmobile
- **100+** nights open (Aurora Fox)
- **9,000+** youth program participants (APL)
- **65,000+** total program participants (APL)
- Over **16,000** visits to Aurora Cultural Arts District to see a show, concert, etc. (Aurora Fox and The People's Building)

Arts and Culture Programming

- **1.4 million** views of Art in Public Places public art collection
- **40** productions (Fox)
- **150** pottery classes
- **959** total classes/programs (Cultural Arts)
- **12** temporary sculptures (AIPP)
- **300+** public art pieces

At the Library

- **560,000** in-person visits
- **268,000** computer sessions
- **34,000** new library cards issued
- **1.2 million** items checked out
- **3.4 million** total uses across library services

Volunteers

- over **4,500** volunteer hours
- **234** volunteers

Investments and Growth

- **$278,000** in ticket sales
- **16,000+** tickets sold (Aurora Fox, Aurora Dance Arts, The People's Building)
- **$427,500** in revenue from classes
- **$34,250** in sposorships
- **$3M** in Federal grant for Central Library
- **$60,000** donated from Friends of Aurora Public Library

5+ million community touchpoints through Library and Cultural Services in 2024.

Aurora Public Library
Strategic and Facilities Master Plan

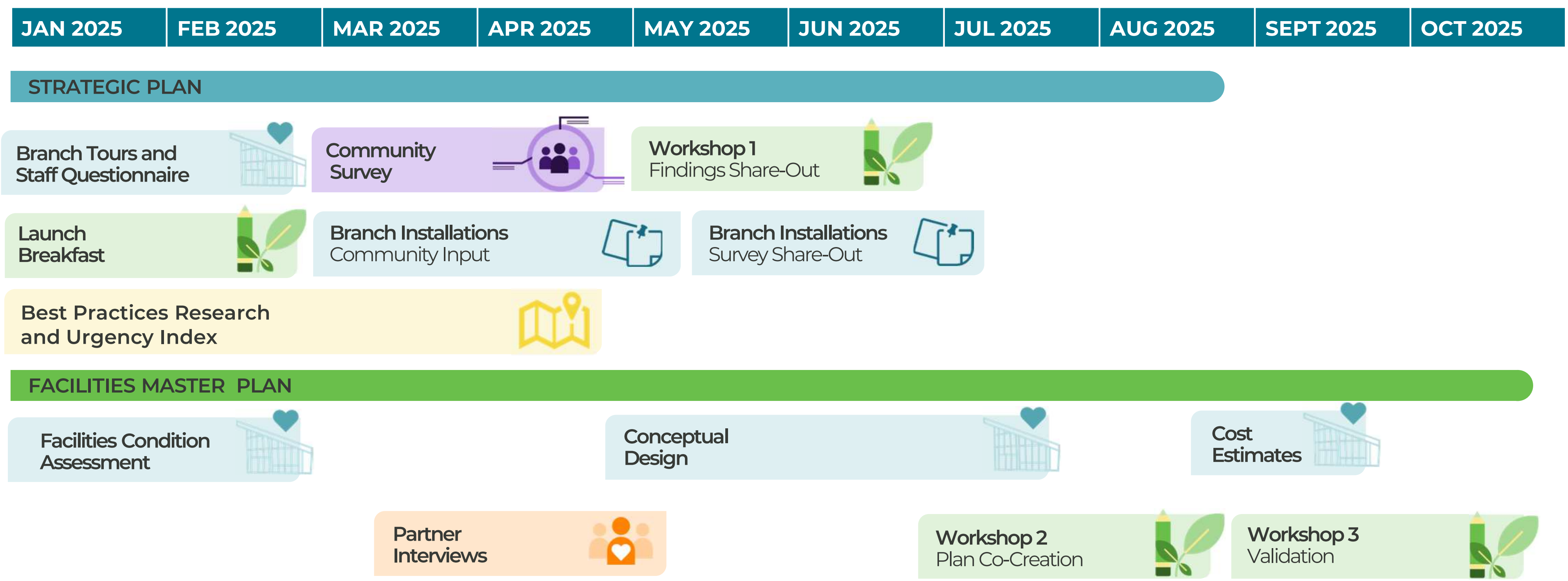
ADOPTED OCTOBER 2025

Aurora Public Library

Gensler

Planning Process

Starting in January 2025, the Strategic and Facilities Master Plan continuously engaged library leadership, staff and the community through surveys, site visits, workshops, installations and interviews to assess needs and validate recommendations.



Engagement Approach

As part of the **discovery and findings**, we gathered community input on library services, programs, facilities and priorities using both qualitative and quantitative methods.

We actively sought feedback from both library users and non-users to understand what experiences, services and spaces would be most valuable. In parallel, we engaged deeply with library staff and leadership to inform and refine recommendations based on their insights and operational needs.

- Partner Launch Breakfast
- Branch Tours and Staff Questionnaire
- Community Survey
- Partner Interviews
- Branch Installations
- Urgency Index and Growth Mapping
- Workshop Series
- Utilization Analysis

Branch Installation in Central to gather community input.

AURORA PUBLIC LIBRARY

Strategic Plan

VISION
How we envision the future for our city and our communities.

An interconnected Aurora that is full of opportunity.

MISSION
Our purpose, why we exist and what we do to achieve our Vision.

Nurture curiosity, capability and confidence throughout all of life's chapters.

VALUES
The principles and beliefs that guide how we work and interact with each other to serve our communities.

Access
We strive to make access to information, resources and opportunities straightforward and barrier-free.

Resourcefulness
We approach challenges with creativity and persistence.

Belonging
We value everyone's needs and perspectives, so all of Aurora's diverse residents feel comfortable, accepted and represented.

Generosity
We share our time, resources and knowledge to create stronger and more interconnected communities.

Community Building
We strengthen our community by working collaboratively to create a future where we all thrive.

Wonder
We are curious, imaginative and encourage exploration.

AREAS OF FOCUS
How we serve the community:

- Resource and Access Navigation
- Comprehensive Skills and Literacy Development
- Community Building
- Digital Equity and Access
- Passion and Culture Cultivation

Our Areas of Focus

How we serve the community

Resource and Access Navigation

Help patrons access and utilize free physical collections, tools, digital resources, services and spaces that support individuals' growth and flourishing.

Comprehensive Skills and Literacy Development

Champion a broad range of development opportunities that nurture curiosity and support personal growth.

Community Building

Activate pathways that encourage connection and foster community wellbeing.

Digital Equity and Access

Empower individuals of all ages to access, navigate, utilize and critically engage with technology in a rapidly evolving digital world.

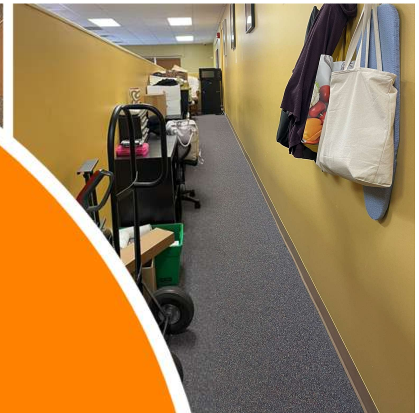
Passion and Culture Cultivation

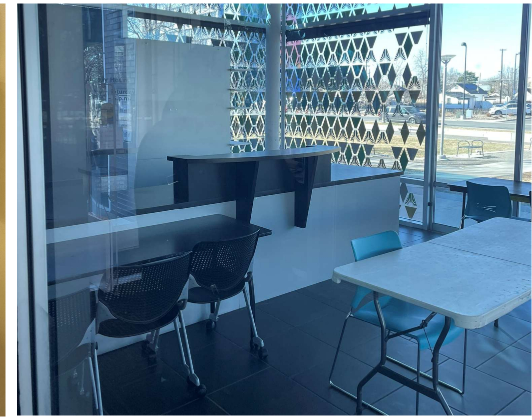
Nurture passions and celebrate culture through programs that help people feel seen and understood.

APL Facilities Master Plan

AURORA PUBLIC LIBRARY SYSTEM

System Findings – What's Not Working





Operations

- Staffing
- Reactive service model, rather than proactive community engagement.
- Limited structured knowledge sharing, causing inefficiencies.
- Staff spaces are cramped and lack privacy.
- Hours of operation may not align with community needs.

Facilities and Infrastructure

- Outdated technology frustrates users and limits resource use.
- Workspaces lack outlets/chargers, reducing usability.
- Furniture, equipment and supplies are mostly outdated and misaligned with needs.
- Teen spaces are inadequate or missing, lacking comfort and privacy.
- Space constraints at some branches limit programming and impact.
- Signage and visual cues are minimal, affecting visibility and navigation.

Community Engagement and Accessibility

- Limited community awareness of APL's locations and offerings.
- Branches near better-resourced systems create confusion and unfavorable comparisons.
- Some branches function more as quick stops, limiting deeper patron relationships.
- Partnerships focus on awareness, not resource sharing or expanded impact.
- Service gaps exist outside the north and south areas of the city.

Language and Inclusion

- Limited support for non-English speakers due to staffing, signage and programming constraints.

Harder, less functional seating at Hoffman

Imagining our Facilities Future

How our community wants to connect with the library

EXPERIENCES

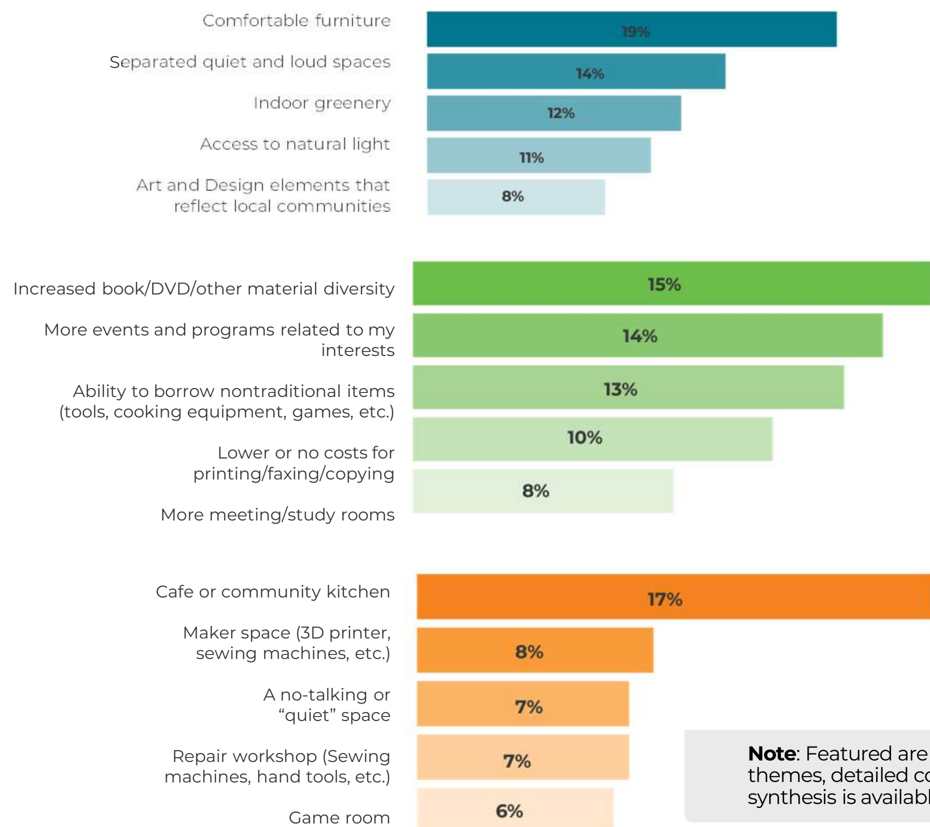
To improve patron experience, respondents would like library spaces to have comfortable furniture and separated loud and quiet spaces.

SERVICES

Respondents expressed interest in a deepening of core library services from increasing materials diversity, hosting events and offering non-traditional tool borrowing to enrich APL's offerings.

SPACES

Designated active making space types (community kitchens, makerspaces and repair workshops) for all ages resonated most.



Note: Featured are the top five themes, detailed community survey synthesis is available in the appendix

Existing Facilities

Proposed Projects & Improvements

Facility Condition Assessments by Branch

Facility Condition Assessments were conducted for each of APL's owned branches. The findings show that over the next 10 years, facilities are expected to remain in generally good condition, with relatively minor maintenance needs.





Aurora Public Library Branch	**Central Library**	**Hoffman Library**	**Mission Viejo Library**	**Tallyn's Reach Library**	**Martin Luther King Jr. Library**
Year Branch Was Built (Age)	1981 (44 Years)	1963 (62 Years)	1975 (50 Years)	2004 (21 Years)	2004 (21 Years)
Size of Branch (SF)	55,000 SF	26,645 SF	14,840 SF	23,500 SF	26,606 SF
Forecasted Maintenance Costs	$2.3 M	$687 K	$682 K	$1.5 M	$1.5 M
Priority Maintenance for Branch	• Interiors • HVAC • Sitework	• Interiors • Plumbing • Electrical • HVAC	• Interiors • Sitework • HVAC	• HVAC • Interiors • Electrical • Plumbing	• Sitework • Interiors • HVAC

Total Deferred Maintenance:

$6.7M

Note: Forecasted Maintenance Costs reflect only the expenses required to keep each building in good working condition. These estimates do not include additional construction, renovation, or project costs associated with recommended improvements for each branch.

*All project costs based on best available information in 2025 and subject to change

Central Library Remodel

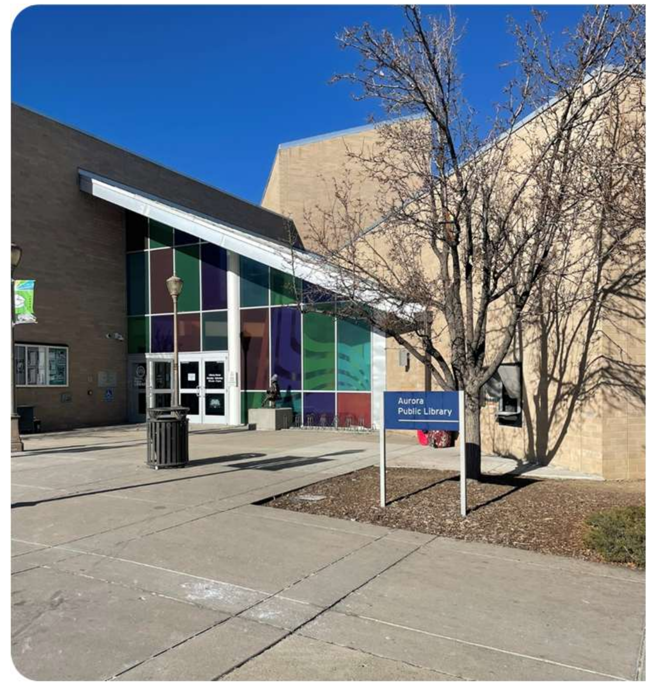
Capital Cost: $2.7M

Ward III

Status: Planning

Scope Statement

Central library is a place to gather, meet, and learn. This will be improved by co-locating the adult collections on the lower level and creating a dedicated space for families and teens on the main floor. Programming and study space will be expanded, and community meeting rooms will be improved with updated A/V equipment and furniture. Staff spaces will be renovated and co-located for more efficiency.



*All project costs based on best available information in 2025 and subject to change

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Provide for What We Need

Hoffman Heights Remodel

Capital Cost: $1.3M

Ward I

Status: Planning

Scope Statement

Hoffman Heights library will become a destination for bilingual technology and literacy help by renovating the lower level to include more technology and relocating the adult services area. On the main level, there will be more space for families and teens, more programming space, and more quiet study areas.

*All project costs based on best available information in 2025 and subject to change

Build Up AURORA
Care for What We Have
Provide for What We Need

Tallyn's Reach Remodel

Capital Cost: $1.4M

Ward VI

Status: Planning

Scope Statement

Tallyn's Reach is the 2nd busiest branch at APL. There is a need to increase the number of large enclosed study and meeting rooms and create a more welcoming safe space for teens to meet, study, and hang out with friends. Use the open areas outside to create an outdoor classroom through adapting the outside area for hands-on-intergenerational learning, collaborative play, and meaningful connection in a shared natural setting.

*All project costs based on best available information in 2025 and subject to change

Build Up AURORA
Care for What We Have
Provide for What We Need

Mission Veijo Remodel

Capital Cost: $800,000

Ward V

Status: Planning

Scope Statement

The Mission Viejo Library is a great place for building intergenerational community and connection through programming. A renovation would increase programming and teen space, provide more study space to meet the high demand for remote work activities, and improve staff space and storage to increase efficiency.

Build Up AURORA
Care for What We Have
Provide for What We Need

*All project costs based on best available information in 2025 and subject to change

TOTAL COST ESTIMATES (APL)

Library	Capital Improvement	Deferred Maintenance
Central	$ 2,700,000	$ 2,300,000
Hoffman Heights	$ 1,200,000	$ 700,000
Tallyn's Reach	$ 1,400,000	$ 1,500,000
Mission Viejo	$ 800,000	$ 700,000
MLK	$ -	$ 1,500,000
TOTAL	**$6,100,000**	**$6,700,000**
GRAND TOTAL	**$12,800,000**	

*All project costs based on best available information in 2025 and subject to change

New Facility

Proposed Expansion

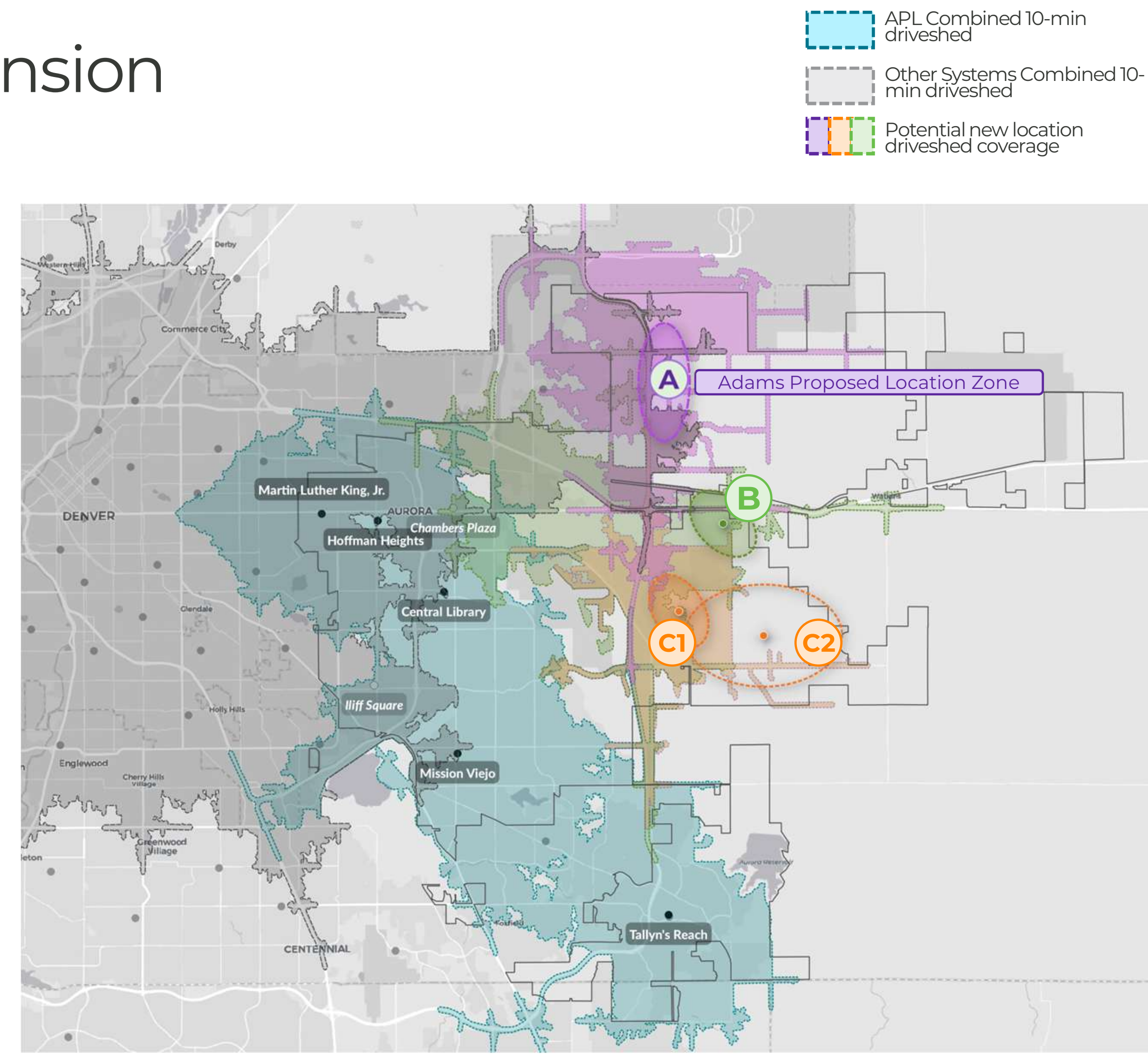
Locations for Future Expansion

Potential new library locations were identified by calculating the weighted center point of planned residential units within known developments.

Adams County:
The center point of planned development falls along E-470. However, because of Green Valley Ranch's nearby service area, the recommended site shifts east of the highway, beyond GVR's 10-minute driveshed. This zone is identified as the "Adams Proposed Location (**A**)."

Arapahoe County:

- Arapahoe Proposed Location Zone **B** covers the area left without service within a 10-minute driveshed following the closure of Chambers, while also accounting for new growth to the east.
- Arapahoe Location Zone **C1** reflects the weighted center of current residential build-out within city limits.
- Arapahoe Location Zone **C2** represents the geographic center assuming full build-out of all planned developments within city limits. This zone is much larger, owing to the limited current build out in this area.



*Drivesheds calculated using 2025 available transit infrastructure

Calculated Recommended Branch Size

Because these are new locations expected to serve communities over a building's 50+ year lifespan, **per capita standards were used to estimate space needs**, as they represent the most generous method of calculation.

The recommended branch size is calculated using the midpoint (.75 SF / per capita) of the per capita standards.

This approach allows for long-term flexibility with a shift toward a **program- and experience-based service model**.

More detailed programmatic and spatial requirements will be refined during the design phase.

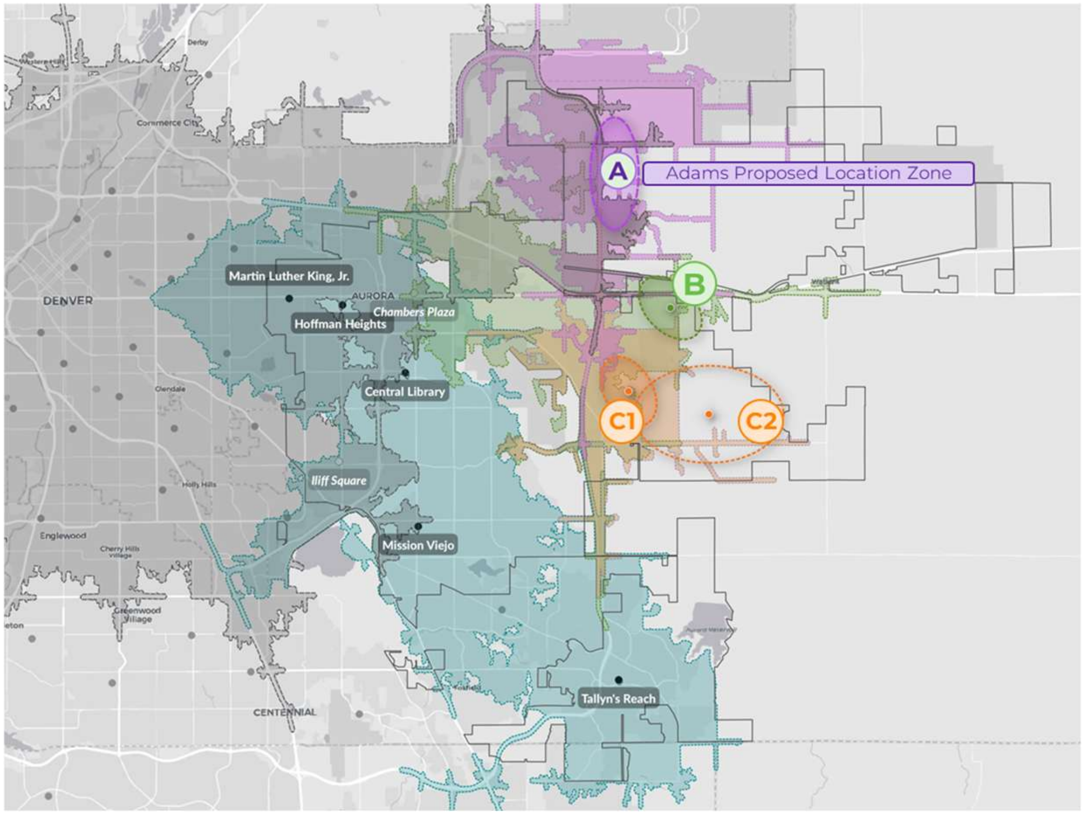
Branch	2040 Population + Development	Ideal Future Branch Size (SF) Minimum	Ideal Future Branch Size (SF) Maximum	Recommended Future Size (SF)	Notes and Exceptions
Adams County Proposed Location	39,485	19,743	39,485	30,000	Potential to explore leases, new builds and alternative models including colocations.
Arapahoe County Proposed Location A	20,759	10,380	20,759	15,000	Potential to explore leases, new builds and alternative models including colocations
Arapahoe County Proposed Location(s) B and C	104,002	52,001	104,002	77,500	To be divided across a minimum of two sites. Potential to explore leases, new builds and alternative models including colocations

New Northeast Library Branch

Capital Cost: $18,000,000 *(excludes cost of land)*

Ward II

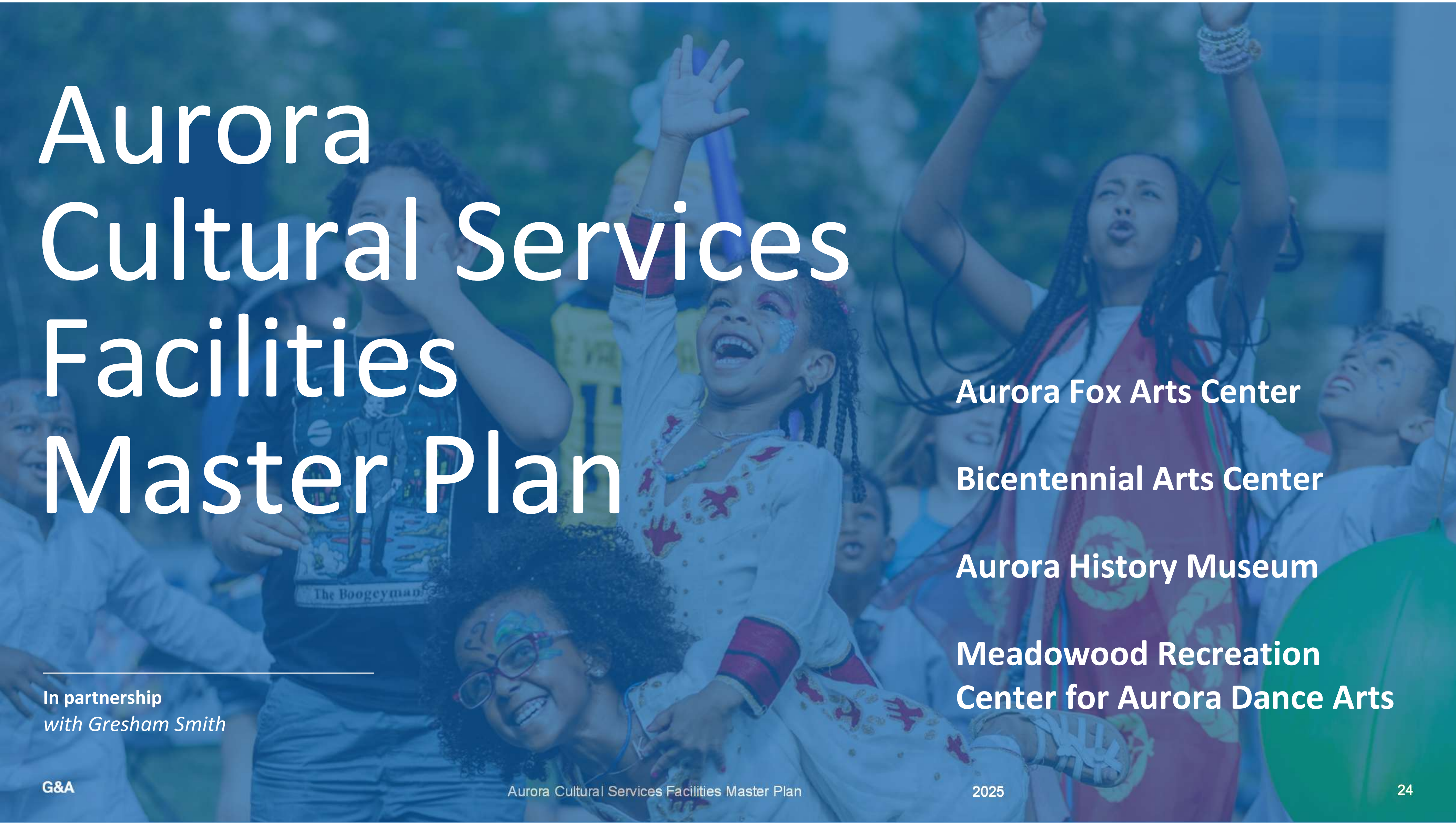
Status: Planning



Scope Statement

New 30,000 sq. ft library branch in Adams County. The center point of planned development falls along E-470. However, due to Green Valley Ranch's nearby service area, the recommended site shifts east of the highway, beyond GVR's 10-minute drive shed. This area is identified as **A,** the "Adams Proposed Location."

*All project costs based on best available information in 2025 and subject to change


Aurora
Cultural Services
Facilities
Master Plan
Aurora Fox Arts Center
Bicentennial Arts Center
Aurora History Museum
Meadowood Recreation
Center for Aurora Dance Arts
In partnership
with Gresham Smith
G&A
Aurora Cultural Services Facilities Master Plan
2025
24

Cost Estimates:
Deferred Maintenance

	Aurora Fox Arts Center	Bicentennial Arts Center	Meadowood Recreation Center	Aurora History Museum	TOTALS
12 - 24 Months	$0	$400,000	$800,000	$730,000	**$2.0M**
2 - 3 Years	$1,000,000	$820,000	$1,300,000	$800,000	**$4.0M**
3 - 5 Years	$3,400,000	$500,000	$2,500,000	$3,400,000	**$10.0M**
TOTAL, ROUNDED	$4,400,000	$1,700,000	$4,440,000	$5,000,000	**$16.0M**

*All project costs based on best available information in 2025 and subject to change

Dharam Consulting Cost Estimation Report, includes escalation

Cost Estimates:
Proposed Improvement Projects

Aurora Fox Arts Center	Bicentennial Arts Center	Aurora History Museum	Meadowood Recreation Center
1. Lobby Reconfiguration & Enhancement *($1.48M)* 2. Courtyard Activation / Barrier Wall *($2.77M)* 3. Operable Wall Sound Barrier *($450k)* 4. Entrance Relocation *($430k)* 5. Exterior Visibility Projection *($480k)* 6. Multipurpose Redesign (Studio Theater) *($1.18M)*	1. Vista Paddock Renovation / Storage Addition *($820k)* 2. Kiln Yard Expansion *($1.19M)* 3. Exterior Identity Element *($290k)* 4. Lobby & Bathroom Renovation *($360k)* 5. Interior Reconfiguration *($350k)*	1. Support Space Consolidation & Upgrades *($1.14M)* 2. Level One Reconfiguration & Exhibit Refresh *($9.73M)* 3. Entrance Relocation *($3.18M)*	**Immediate Future State** 1. Multi-Use Gym Conversion *($3.62M)* 2. Multi-Use Lobby Reconfiguration *($600k)* 3. Pre-K Access Control Upgrade *($40k)* 4. Reconfigure and Renovate Floor 2 for Aurora Dance Arts *($740k)* 5. Pre-K Classroom/Facility Upgrades *($810k)* 6. Existing Studio Renovation, Floors 1 & 2 *($490k)* 7. Aurora Dance Arts Exterior Mural *($60k)* **Total: $6.36M** **Long Term Vision** 1. Art Room #1 Conversion, Adult Programming *($670k)* 2. Art Room #2 Conversion, Child Programming *($540k)* 3. Cover North & South Patios, Outdoor Programming *($430k)* **Total: $1.64M**
Total: $6.79M	**Total: $3.01M**	**Total: $14.05M**	

GRAND TOTAL: $31.85M

*Dharam Consulting Cost Estimation Report includes escalation; *All project costs based on best available information in 2025 and subject to change*

Fox Lobby Reconfiguration

Capital Cost: $1.95M

Ward I

Status: Planning

Scope Statement:

Reconfigure and refresh the lobby to improve circulation, comfort, and accessibility. The upgraded lobby will create an enhanced arrival and intermission experience, encouraging guests to stay longer and spend more on concessions and merchandise. The goal is to transform the lobby from a simple pass-through area into an active social space that supports revenue generation and elevates the overall guest experience.

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*All project costs based on best available information in 2025 and subject to change

Fox Courtyard Activation

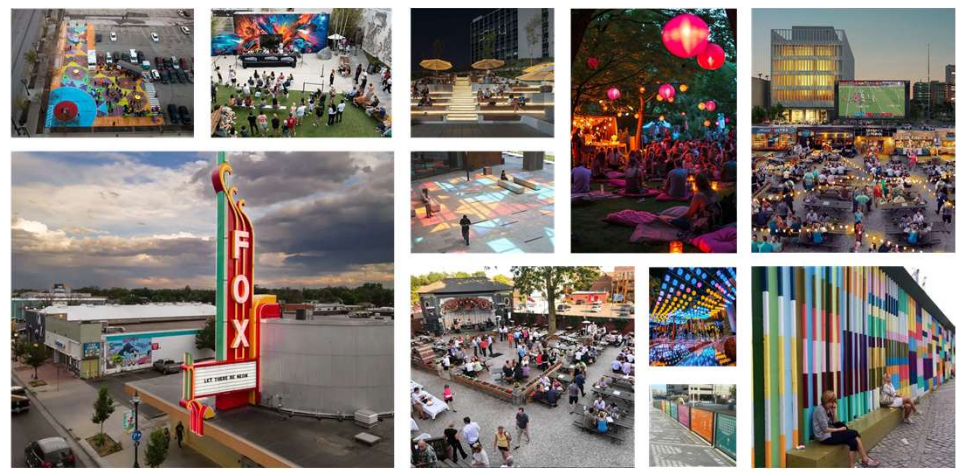
Capital Cost: $2.8M

Ward I

Status: Planning

Scope Statement:

Transform the central parking lot into an inviting, secure outdoor courtyard that works as a flexible performance and community gathering space. This area will support expanded pre-show programming, outdoor performances, rentals, and informal social use. It will help increase earned revenue, extend visitor dwell time, improve connectivity to the Arts District, and attract new audiences.



*All project costs based on best available information in 2025 and subject to change

Bicentennial Arts Center

Project Name: BAC Vista Paddock Renovation / Storage Addition

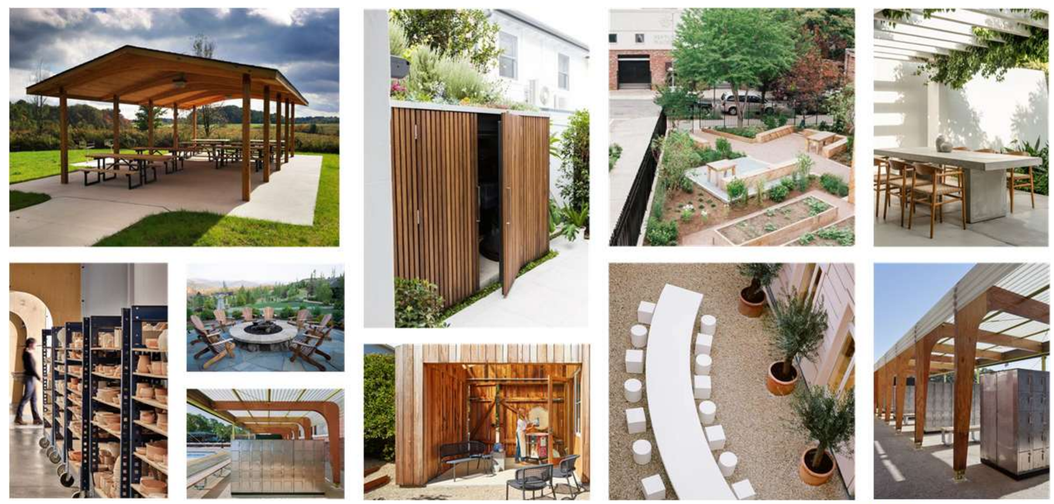
Capital Cost: $820,000

Ward III

Status: Planning

Scope Statement

Renovate the adjacent outdoor Vista Paddock area to create an active student zone with seating and climate-controlled storage for works in progress. This project will help students securely store fragile pieces, improve circulation between indoor and outdoor studios, and provide additional gathering and instructional space, extending the facility's usable area.



*All project costs based on best available information in 2025 and subject to change

Kiln Yard Expansion

Project Name: Kiln Yard Expansion
Capital Cost: $1.2M
Ward III
Status: Planning

Scope Statement

Expand and fortify the kiln yard to build on the center's core strength in ceramics and firing capabilities. This expansion will provide additional space for more kilns, demonstrations, and outdoor learning. It will increase instructional capacity and allow for apprenticeships and expanded community programming. The improved yard will create a welcoming outdoor work area that more strongly connects the facility to the park and the surrounding community.

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Meadowood Gym

Project Name: Meadowood Gym and Lobby Conversion

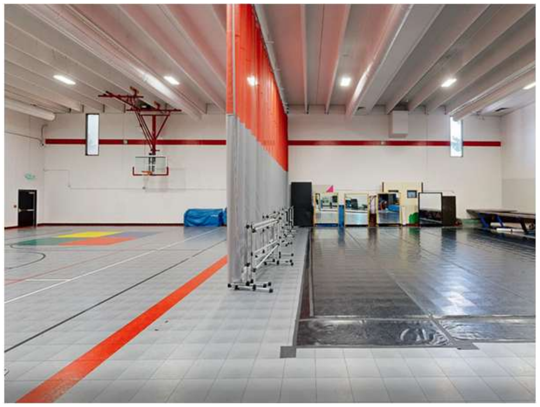
Capital Cost: $4.75M

Ward III

Status: Planning

Scope Statement

Convert the existing gymnasium into a flexible multipurpose space that supports dance classes, performances, community events, and expanded programming. This conversion will transform the space into a multi-use space that balances instructional use with community events and rentals. The new layout will offer improved acoustics, flooring, and lighting for a variety of activities. Reconfigure the existing lobby to improve access control and enhance overall flow within the building, thereby better supporting the new multi-use gymnasium. This project will create a more functional and flexible arrival area that serves both community and program needs, enhancing circulation, visibility, and access between the front desk, gym, and adjacent spaces. Upgrade the existing Level 1 dance studio to professional standards with new flooring, mirrors, improved HVAC, and acoustic enhancements. These improvements will elevate the quality of the dance experience for students and instructors and extend the lifespan of the studios for years to come.



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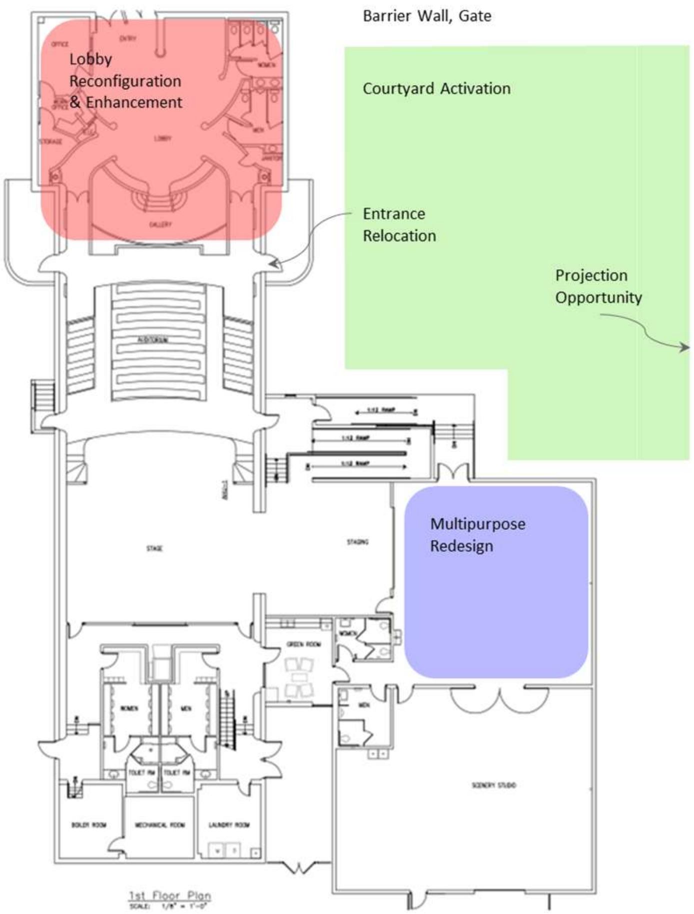
Aurora History Museum



Six (6) Projects

Lobby Reconfiguration & Enhancement ($1.48M)

Courtyard Activation ($2.77M)

Total: $4.25M

Entrance Relocation ($430K)

Exterior Visibility Projection **(**$480K)

Multipurpose Redesign (Studio Theater) ($1.18M)

Operable Wall Sound Barrier ($450K)

Grand Total: $6.79M

RECOMMENDATION: FEASIBILITY ANALYSIS

Before implementing any improvements or changes to the museum, the consultant recommends conducting a feasibility analysis to assess long-term strategic positioning.

This analysis may identify opportunities such as a strategic relocation or alignment with the Aurora Cultural Arts District.

*All project costs based on best available information in 2025 and subject to change

TOTAL COST ESTIMATES (Cultural Services)

	Priority Capital Improvement	Deferred Maintenance
Aurora Fox	$ 4,750,000	$4,400,000
BAC	$ 2,020,000	$1,700,000
Meadowood Recreation Center	$ 4,750,000	$4,440,000
TOTAL	**$ 11,520,000**	**$10,540,000**
GRAND TOTAL	**$22M**	

RECOMMENDATION: FEASIBILITY ANALYSIS FOR AHM
Before implementing any improvements or changes to the museum, the consultant recommends conducting a feasibility analysis to assess long-term strategic positioning. This analysis may identify opportunities such as a strategic relocation or alignment with the Aurora Cultural Arts District.

*All project costs based on best available information in 2025 and subject to change

Questions?

Thank you!

Ginger White Brunetti, Director
Jo McNeal, Deputy Director

LIBRARY AND CULTURAL SERVICES

Requests for Information

Task Force Look Ahead

Next ITF Meeting:
December 3rd, 2025 (4 to 6 p.m. in-person)

- Courts and Detention
- Housing and Community Services
- City Satellite Facilities (Public Works)
- Recreation Centers (PROS)
- Public Engagement Summary
- 2026 Next Steps

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