



## AGENDA

### Housing, Neighborhood Services and Redevelopment Policy Committee

Thursday, October 28, 2021, 8:30 a.m.

VIRTUAL MEETING

City of Aurora, Colorado

15151 E Alameda Parkway

#### Public Participation Dialing Instructions

Dial Access Number: 1.408.418.9388 | Access code: 2491 655 3746

Council Member Alison Coombs, Vice Chair

Council Member Marsha Berzins

The Housing, Neighborhood Services and Redevelopment Policy Committee's goal is to:

- Maintain high quality neighborhoods with a balanced housing stock by enforcing standards, in relation to new residential development, and considering new tools to promote sustainable infill development;
- Plan for redevelopment of strategic areas, including working with developers and landowners, to leverage external resources and create public-private partnerships

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#### Pages

1. Call to Order
2. Approval of Minutes
  - 2.a. July 8, 2021 1
  - 2.b. August 5, 2021 7
3. Announcements
4. New Items

**4.a. Neighborhood Engagement Update**

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Agenda long title: Neighborhood Engagement Update

Waiver of reconsideration requested, and if so, why: N/A

Sponsor name: Jessica Prosser, Director of Housing and Community Services

Staff source name and title / Legal source name and title: Meg Allen and Scott Campbell, Community Engagement Coordinators / Tim Joyce, Assistant City Attorney

Outside speaker name and organization: N/A

Estimated Presentation/discussion time: 10 minutes

**5. Miscellaneous Matters for Consideration**

**5.a. Housing Strategy Update**

**5.a.1. City of Aurora Housing Strategy Update**

16

Agenda long title: City of Aurora Housing Strategy Update

Waiver of reconsideration requested, and if so, why: N/A

Sponsor name: Jessica Prosser, Director of Housing and Community Services

Staff source name and title / Legal source name and title: Rodney Milton, Community Development Manager / Tim Joyce, Assistant City Attorney

Outside speaker name and organization: N/A

Estimated Presentation/discussion time: 30 minutes

**5.b. Aurora Mobile Response Team Update**

**5.b.1. Aurora Mobile Response Team Update**

35

Agenda long title: Aurora Mobile Response Team Update

Waiver of reconsideration requested, and if so, why: N/A

Sponsor name: Jessica Prosser, Director of Housing and Community Services

Staff source name and title / Legal source name and title: Courtney Tassin, Mental Health Program Supervisor / Angela Garcia, Senior Assistant City Attorney

Outside speaker name and organization: N/A

Estimated Presentation/discussion time: 30 minutes

**5.c. Youth Violence Prevention Program Update**

**5.c.1. Youth Violence Prevention Program Update**

37

Agenda long title: Youth Violence Prevention Program Update

Waiver of reconsideration requested, and if so, why: N/A

Sponsor name: Jessica Prosser, Director of Housing and Community Services

Staff source name and title / Legal source name and title: Christina Amparan, Youth Violence Prevention Program Manager / Angela Garcia, Senior Assistant City Attorney

Outside speaker name and organization: N/A

Estimated Presentation/discussion time: 30 minutes

**5.d. Updates From Community Members**

**6. Adjournment**

**HOUSING, NEIGHBORHOOD SERVICES & REDEVELOPMENT POLICY COMMITTEE**

July 8, 2021

Members Present: *Council Member, Vice-Chair Alison Coombs*  
*Council Member, Marsha Berzins*

Others Present: Dayna Ashley-Oehm, Melinda Townsend, Lana Dalton, Jessica Prosser, Rodney Milton, Tim Joyce, Mindy Parnes, Juan Marcano, Heather Lamboy, Marlo Alston, Mike Franks, Brittany Mcgaughy, Sharon Duwaik, Andrea Amonick, Christina Amparan, Angela Garcia, Jeffrey Hancock, Sandra Youngman, Scott Campbell, George Adams, Clarise Canales, Daniel Brotzman, Emma King, Daniel Kryzanowski, Teresa Sedmak, Roberto Venegas

**WELCOME AND INTRODUCTIONS**

Council Member Coombs welcomed everyone to the meeting.

**MINUTES**

CM Coombs asked CM Berzins if there were any changes to the minutes. CM Berzins noted that there were no minutes to approve. CM Coombs stated that there will be minutes in August.

**ANNOUNCEMENTS**

No announcements were made.

**NEW ITEMS****ALTERNATIVE SHELTERING OPTIONS COMMUNITY ENGAGEMENT RESULTS****Summary of Issue and Discussion**

This item was moved up on the agenda due to technical difficulties.

Staff presented the results of the community engagement effort to discuss alternative sheltering options. The results found that pallet shelters are the preferred option and tiny homes came in second. Safe parking ranked third, followed by tents. Comments reflected the belief that pallet shelters are the more fiscally responsible option, but tiny homes seem to fit into neighborhoods better. Other comments reflected an interest in more options for single women and the LGBTQ community, as well as the belief that a combination of all options may be best.

With regards to the safest options, pallet shelters ranked first. Tents came in second, and it was theorized that people may feel this is a safe option for people currently in encampments who may be interested in going to a safe type of camping site. Tiny homes came in third and safe parking ranked fourth. A location finder also identified the areas in the City that were thought to be best suited for these options. The preferred locations were in Ward 1, 3, and 5.

**Questions/Comments**

CM Berzins asked about the difference in price between pallet shelters and tiny homes. Lana responded that pallet shelters range from \$6,800 to \$10,000 a piece, while tiny homes range from \$10,000 to \$20,000 depending on what one wants in their tiny home. CM Berzins also asked if staff had considered repurposing railroad cars that are no longer in service for people to live in. Lana said she has seen that model built into an actual apartment building, but she did not know the cost associated with that or no additional research had been conducted.

CM Coombs asked if the locations in Ward 5 centered around Cherry Creek State Park or were spread out. Lana said it was spread out and she thinks that specific component did influence the Ward 5 selection.

CM Coombs asked about next steps. Lana stated that the pilot program for safe camping with the Salvation Army has been approved and staff hopes to collect data on that program over the next 90 days. The safe parking initiative has started at Restoration Christian Ministries and is going well, but staff would like to put up additional sites and have submitted requests to use American Rescue Act dollars for additional sites. Jessica added that staff is working through the budget process and ARPA funding requests. She acknowledged that Council will have a myriad of options to consider and once more assurances are available, staff will begin actively working with the community more.

CM Berzins asked if this will go to study session. Lana said this presentation was specifically informational for HORNS, but she would be happy to bring it to study session if it would be valuable. CM Berzins expressed a desire for the whole Council to hear the presentation and Lana said she would get it on study session. CM Coombs pointed out that it might be worth waiting until there are more updates on next steps, but that she would leave it up to Lana and Jessica.

#### Outcome

Councilmembers Coombs and Berzins supported this item moving forward to study session.

### **AURORA HOUSING AUTHORITY UPDATE**

#### Summary of Issue and Discussion

Director Prosser introduced Melinda Townsend, Deputy Executive Director, and Dayna Ashley-Oehm, Housing Developer with the Aurora Housing Authority (“AHA”). Melinda began by describing the AHA as a quasi-governmental agency that has been in operation since 1975. The mission of the AHA is to develop and promote quality housing while supporting and encouraging economic opportunities leading to self-sufficiency and independence. The AHA operates with 60 employees on a \$55 million budget and receives low-income housing tax credits to assist residents in need of rental assistance. The AHA offers 810 units of affordable rental housing that house over 1,700 households. Additionally, there are 1,492 units where the AHA is the limited partner including Range View, Cornell, Hoffman, Alameda View, and Providence at the Heights. In 2020, they administered vouchers to over 1,800 households for subsidized housing and assistance. Additionally, between 2017 and 2020, \$53 million was used for construction and rehabilitation on housing in the City. Melinda discussed the various types of available vouchers, and Dayna explained how these vouchers work and the competitive nature of the resource. She also provided statistics on the demographics and locations of clients.

There was a technical issue at 33:23 which caused Melinda to fall off the call. Dayna Ashley-Oehm took over the presentation in Melinda’s absence. Once Melinda rejoined the call, she discussed the Aurora @ Home program and their new and existing partners in the community. She explained that historically, Aurora @ Home has provided HORNS with a statistical report annually to be accountable for the funds and services provided. Melinda said they could provide such a report if the committee would like, but it would need to be directly from the collaborative since the AHA does not own Aurora @ Home.

#### Questions/Comments

CM Berzins expressed her support of the AHA and her desire to give them more latitude to what do what they do best. She also mentioned she was on the Council in 2010 when Mayor Tower started the Aurora

@ Home program, and that she voted for it. She thanked Melinda and Dayna for their work. Melinda thanked CM Berzins for the support and expressed a desire to be the best partners they can be with the City in order to increase the housing needed in the community.

CM Coombs asked if they could attend a Board meeting in-person to hear more about what the AHA is doing, and Melinda welcomed them to do so.

CM Coombs asked if people in subsidized housing have certain First Amendment protections from the AHA and HUD in response to concerns from residents being told that certain exterior decorations are a violation of their lease. Melinda suspects it is part of the lease to maintain a certain external appearance in the community, but she expressed a desire for further conversation on the issue.

#### Outcome

This item was informational only and no action was taken.

CM Coombs thanked the AHA staff for their time and the services they provide.

### **HOUSING AND HOMELESSNESS UPDATE**

#### Summary of Issue and Discussion

This is the Q1 report on the various homeless service funding agreements. Rodney discussed the reporting and performance requirements, and noted that anything receiving federal funds (including CDBG dollars) have federal requirements that are included in all the agreements. A template agreement was included in the documentation.

Lana discussed the redesign of the Aurora Flexible Housing Fund, formerly known as the House Aurora Partnership (HAP) which was launched March 1, 2021. Over 60 applicants were approved and about \$120,000 was spent. The top requests were for rental assistance, deposit assistance, and motel assistance. 50 households were assisted.

Lana discussed the homeless service agreements which include ESG funds, marijuana funds, and general funds. In Q1, four agencies spent funds allocated to them, but there are over ten nonprofit agencies that were funded through 31 different agreements. Funds were spent on emergency shelter, rapid rehousing, the Aurora Day Resource Center, street outreach, and homelessness prevention. 3,114 individuals and 2,797 households were served through these funds. Additionally, 696 crisis calls were answered, 111 households received counseling services, and 126,239 meals were served.

Rodney provided an update on rental assistance. Although there was no spending with CDBG CARES Act dollars in Q1, Council has seen most of these agreements already and these are agencies that have been funded.

Rodney also discussed activity with community investment and gap financing. Four projects were recommended and awarded: Aurora Housing Authority (\$750,000 in HOME funds), Community Housing Partners (\$500,000 in HOME funds), Habitat for Humanity (\$500,000 in HOME funds), and Elevations Community Land Trust (\$500,000 in general fund dollars).

#### Questions/Comments

CM Coombs asked if the utilization was 82% over the entire first quarter, and if there were fluctuations based on kind of weather or per month essentially within the utilization rate. Lana responded that the emergency shelter was open through April and then moved to the Aurora Day Resource Center. Over time, they had to taper the days down because they were being utilized regularly at maximum capacity when they were open.

CM Berzins asked whether these programs have an end date and if they will continue to be fully funded until HUD funds are exhausted. She also asked if they are on a sliding scale. Jeff Hancock explained that the COVID grants were one-time grants from HUD which were shared with the community. Those funds must be spent within a certain time frame determined by HUD, but once it is spent, it's done. He pointed out that at this time, no additional funds are expected.

CM Coombs noted that some of these programs are funded through other HUD dollars at other times, and that these are just the specific request came out of COVID funds. Therefore, the programs will not necessarily end when the COVID funds run out. Jeff explained that some programs receive funding from various sources like CDBG as well as CDBG-COVID dollars. Some of the agencies are first-time agencies that were specifically worked with COVID dollars so those may or may not continue depending on the availability of the funds and the performance of the programs. CM Coombs followed up by saying that those programs may receive other money from other sources are not through the City and through HUD funds that the City receives.

#### Outcome

This item was informational only and no action was taken.

CM Coombs thanked staff for their presentation.

### **AFFORDABLE HOUSING GAP FINANCING PROGRAM FUNDING RECOMMENDATION FOR HABITAT FOR HUMANITY**

#### Summary of Issue and Discussion

Staff explained that this item relates to the spring round of gap financing. The Habitat for Humanity allocation is \$500,000 in HOME dollars for permanent home ownership.

#### Questions/Comments

CM Coombs said this is an important model and work that the City should be doing. She added that if she understood correctly, Habitat for Humanity is also partnering with other people to have access to the land in order to do this, and that it is a benefit to the City when we work with folks that are building broader partnerships to help address the housing needs.

#### Outcome

Councilmembers Coombs and Berzins supported the item and approved to forward the item to study session.

### **COMMUNITY DEVELOPMENT BLOCK GRANT AGREEMENT BETWEEN THE CITY OF AURORA, COLORADO, AND AURORA/ARAPAHOE BATTERED WOMAN'S SHELTER, INC. DBA GATEWAY VIOLENCE SERVICES**

#### Summary of Issue and Discussion

Staff shared this is a previous allocation that needs to go under agreement for \$300,000 in CDBG funds for rehabilitation of the Gateway Violence Services facility.

#### Questions/Comments

CM Coombs stated it is important to continue these services.

#### Outcome

Councilmembers Coombs and Berzins supported the item and approved to forward the item to study session.

### **HOUSING AND COMMUNITY SERVICES CDBG-CV GRANT AGREEMENT WITH WEECYCLE**

#### Summary of Issue and Discussion

This agreement is for roughly \$128,000 in CDBG-CV funds for diapers and formula to youth services and victims of domestic violence.

#### Questions/Comments

CM Coombs asked if staff knew whether legislation passed by the state to fund similar programs would help provide services in the City in the future. Rodney did not know, but will follow up with WeeCycle. CM Coombs responded that maybe WeeCycle could get additional funds to continue their impact through that legislation.

#### Outcome

Councilmembers Coombs and Berzins supported the item and approved to forward the item to study session.

### **COMMUNITY INVESTMENT FUNDING RECOMMENDATIONS 2021**

#### Summary of Issue and Discussion

This item was inadvertently skipped and was discussed as the last item on the agenda.

Staff presented the second round of community investment funding recommendations. Eight projects were submitted. The total created or newly constructed affordable housing opportunities totaled 555, and the preserved totaled 152. Received a request for about \$84 million in private activity bonds and presented the application summaries. Five projects for multi-family new construction, two projects for multi-family presentation, and a commercial acquisition project outside of the housing component. The group recommends the following:

- Peoria Crossing II (Aurora Housing Authority): \$13 million in private activity bonds; \$650,000 in HOME funds; Ward I
- Greenleaf – Village Verde (Archway Investment Corp): \$4 million in private activity bonds; Ward I
- 15 South Sable (Zocalo Community Development): \$4 million in private activity bonds; \$1.5 million in HOME funds; Ward III
- Citywide (Urban Land Conservancy): \$250,000 in CDBG funds; Ward I

#### Questions/Comments



CM Coombs asked how the need compares to the need in the AMI ranges in terms of what is being created in the 0-30% AMI range versus the unit shortage in that range. Rodney said the housing strategy identified almost 1,000 units of gap.

CM Berzins acknowledged that while these units serve a purpose, Council has received emails from residents that are unhappy with the multi-story residential units that have low income residences. She said they would prefer a mixture and more of a say in what the City is doing in their neighborhoods. CM Coombs responded to this by noting that the emails Council received that morning related to the East Bank development in her ward. She noted that it is not a low-income project and that the main issue is the displacement of small businesses in the area. CM Berzins responded that she has heard from many people about more than just the East Bank development.

#### Outcome

Councilmembers Coombs and Berzins supported the item and approved to forward the item to study session.

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### **MISCELLANEOUS MATTERS FOR CONSIDERATION**

#### **Updates from Community Members**

CM Coombs invited community members to give updates. Chance Horiuchi with On Havana Street extended an invite to the upcoming public meeting on July 15 from 6:00 – 7:30 p.m. regarding the year-long, multi-modal study along Havana Street.

**Next meeting:** Thursday, August 5, 2021 at 8:30 a.m.

**Meeting adjourned:** 9:52 a.m.

APPROVED:

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Committee Vice Chair, Allison Coombs

**HOUSING, NEIGHBORHOOD SERVICES & REDEVELOPMENT POLICY COMMITTEE**

August 5, 2021

Members Present: *Council Member, Vice-Chair Alison Coombs*  
*Council Member, Marsha Berzins*

Others Present: Allison Hiltz, Lana Dalton, Jessica Prosser, Rodney Milton, Tim Joyce, Juan Marcano, Mike Franks, Sharon Duwaik, Andrea Amonick, Christina Amparan, Jeffrey Hancock, Sandra Youngman, Daniel Brotzman, Daniel Krzyanowski, Roberto Venegas, Karen Hancock, Kiwa Anisman, Sarah Martin, Alex James, Brittany Mcgaughy, Tandis Hashemi, Tom Henley, Courtney Tassin, EJ Becker, Nikki Caicedo, Bianca Lopez, Luke Palmisano, Omar Lyle, Daniel Money, Emma King, Chance Horiuchi, Melinda Townsend, Mindy Parnes, Charise Canales, Julie Patterson

**WELCOME AND INTRODUCTIONS**

Council Member Coombs welcomed everyone to the meeting.

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**MINUTES**

CM Coombs asked CM Berzins if there were any changes to the May minutes. CM Berzins noted a misspelling of CM Marcano’s name. She also requested that the “mixed income” piece from CM Marcano’s statement about social housing be removed from the minutes. CM Coombs disagreed because he was specifically talking about that aspect and asked that only the name be corrected. There were no changes to the June minutes. Both minutes were approved.

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**ANNOUNCEMENTS**

No announcements were made.

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**NEW ITEMS**

**XCEL ENERGY ADVANCED GRID INITIATIVE**

Summary of Issue and Discussion

Karen Hancock (Planning) introduced Sarah Martin with Xcel Energy (“Xcel”), Aurora’s community facilitator for the Partners in Energy program, to discuss the Advanced Grid Initiative. Partners in Energy is a two-year collaboration with Xcel to develop and implement an energy action plan, and is an opportunity to engage stakeholders, create goals and strategies, and develop a work plan to be successful. The Advanced Grid Initiative is Xcel Energy-wide, while Partners in Energy is more of a sub program that works directly with communities.

Kiwa Anisman and Nikki Caicedo gave an overview of the Advanced Grid Initiative. The idea revolves around adding additional technology to electric service to provide customers clean and reliable energy,

new ways to save money, and a better experience for the City as a community. There are four main aspects of the Advanced Grid:

1. Smart meters which enable two-way communication to wirelessly transmit data that is safe, secure, fully licensed, and has multi-layered encryption to improve transmission security
2. Advanced Distribution Management System which acts as the operating system for Xcel and provides better control of electric distribution. It also provides timely, more accurate outage detection and restoration for improved service reliability
3. Field Area Network (FAN) which is the linkage point between smart meters at homes and the Advanced Distribution Management System, and provides data communication back to Xcel
4. Integrated Volt-VAR Optimization which ensures more even voltage distribution across the entire system and allows for higher usage of renewable energy sources by using sensors and voltage devices

Sarah tied the behind-the-scenes elements into the community goals and listed the potential benefits including resiliency (fewer and shorter outages), climate mitigation (ability to deliver more renewable supplies onto the grid and integrate electric vehicles), economic development (business attraction and retention), cost savings (more control for residents, businesses, and local governments to reduce energy costs), and equity (ensuring all community members enjoy reliable, affordable access).

Installation of smart meters in Aurora will likely occur in Q4 and will be preceded by a communications campaign. Customers will receive a postcard 60 days before installation, a letter or email with more detailed information 30 days before, and a door hanger once the meter has been installed. Installations will occur Monday through Friday between 7:00 AM and 6:00 PM. Customers do not need to be home unless the meter is inaccessible. Once the meters are installed, customers will receive their first bill that is reflective of the installation. The meters will allow for personalized account information with real-time, detailed energy use and cost information. Customers can expect to receive projected cost impacts on bills, personalized tips to save on energy costs, and access to new products and services. Time of use rates (paying a different rate for energy based on when energy is used) will also be new. These offer more control over energy bills as well as opportunities to reduce energy costs while helping the environment.

#### Questions/Comments

CM Coombs asked what role Council should play in engaging the community and giving feedback. Kiwa said she's working on community engagement efforts and has developed templates for newsletters, email, social media posts, and flyers for local governments to distribute to communities. She offered to create some for Aurora as well as add more community events. Sarah added that hopefully this presentation and the playbook help as the roll out begins and the community has questions. CM Coombs agreed that more digital information for distribution closer to Q4 would be helpful.

CM Berzins said she has already received a door hanger about it and was glad to hear there is no cost to the customer. She asked if someone would need to let the installer in if the meter is in the backyard, to which the answer is yes. CM Berzins thanked Xcel for their partnership and innovation.

CM Berzins expressed uncertainty about the time of use rates. Staff explained that the rate is based on pilot studies conducted throughout Colorado from 2017-2019, which found that on average, most customers do not see much of a bill change. If they are incurring bill changes, there is an option to opt out and go to an alternative flat rate instead. It was suggested that Xcel come back and report once they have

more data about the time of use rates. Customers will be rolled on biannually in April and October so the first group enrolled in rates will be in April 2022. Nikki said they could plan to report next summer.

CM Berzins asked how time of use rates will impact businesses that use a lot of electricity, specifically the marijuana industry. Currently, the time of use default rate is meant for residential-only customers. An alternative rate structure for commercial customers is being investigated, but Nikki will find out if anything has officially been approved. Tom Henley added that the goal of this change is to shift the curve since it costs Xcel the most to produce energy in the summer between 3:00 p.m. and 7:00 p.m. The result should be a benefit to both the consumer and Xcel.

### Outcome

This item was informational only and no action was taken.

## **AURORA MOBILE RESPONSE TEAM UPDATE**

### Summary of Issue and Discussion

Jessica opened by saying that the Aurora Mobile Response Team is nearing the start line and hopes to launch in early September. She highlighted that the name was chosen to differentiate from the co-responder program with the police department as well as the Colorado Crisis Line. The established geographic area for the program is mostly in northwest Aurora with the ability to expand. This area was chosen because of the call volume and because the requests for service parallel STAR's. The team will operate Wednesday through Saturday from 10:00 a.m. to 8:00 p.m. as these are the peak volume of calls. Currently, there is only one team, but data will be collected to evaluate effectiveness and any issues that need to be resolved. The team is currently doing engagement in the community.

Tandis Hashemi is the team's clinician and has worked in the mental health field since 2013. Her experience is primarily in crisis, but she has worked with all levels of care including residential, in-patient hospitals, crisis services, stabilization units, and the crisis line.

Alex James is the team's paramedic and has worked in the mental health field since 2013. He has been an EMT since 2014, a paramedic since 2017, and he received his associate degree in Emergency Medical Services in 2019. His experience is split between 911 and inter facility transfers (IFT). To prepare for this program, he received his adolescent and adult Mental Health First Aider. He has been doing a lot of shadowing, including with the crisis response team, and has connected with the STAR program.

Courtney Tassin is the team's program manager. She has a master's degree in forensic psychology from the University of Denver. She has worked with Aurora Mental Health Center and the Aurora police department co-responder team. She has experience with case management and acting as a co-responding clinician. She also has experience with the federal prison system, court systems, community mental health centers, and competence restoration.

### Questions/Comments

CM Coombs said this program will improve outcomes in the community and will be a great support for public safety services. She thanked the team for their work.

CM Berzins asked how the work of this team will differ from other teams that respond to these calls. Lana explained this is a paramedic mental health clinician co-response team so there is no police involvement, but there will be response to police calls for service. The program will handle incidents like trespassing,

individuals experiencing homelessness, and behavioral health emergencies by providing a qualified clinician and paramedic to help solve the social service issue rather than it being a police issue. CM Berzins asked if the 911 dispatch person is the one who decides whether to send police or the response team. Lana said there are specific call flows and decision trees to make sure everyone stays safe based on the situation. CM Berzins asked if they will go in teams and if Alex is the only EMT. The paramedic and clinician will respond in one van to these calls, and while Alex is the only EMT at this time, he hopes the program expands to provide 24/7 coverage after the initial rollout.

CM Hiltz clarified that Council voted on this program in October. She expressed excitement for the program given her previous involvement. She highlighted that 911 dispatch must be properly trained to ensure they don't send the co-responder team rather than this pilot program. She also noted that since Aurora Mental Health Center is involved in both programs, there is a financial incentive for them if both programs continue operating. The intent of this program is to phase out the co-responder model and move to a non-police model. She noted that the data collected does influence outcomes and urged everyone to be mindful of the inherent biases in the program. Lana mentioned the data collection spreadsheet and offered to share it with CM Hiltz to ensure it meets her vision. CM Hiltz said that would be great.

CM Berzins asked if the team will receive safety training in case they are unable to handle a situation or dispatch sends them instead of the police. The team will receive specific trainings through Falck and will wear police vests. Lana said the call flows have been built to have a very low need for police response. She highlighted that STAR has never had to call police since the program started and they hope the same will be true for this program. Alex added that a large part of EMS training revolves around situational awareness and avoiding unsafe situations. He prides himself on this ability and will ensure both he and Tandis are safe. Courtney added they will also have police radios connected to Police District 1 dispatch so if a police response is necessary, all surrounding patrol officers can respond if necessary. She is also looking into private companies to do regular safety training refreshers.

CM Hiltz asked how the team resolved the issue of an unlicensed clinician not being able to do an M1 hold in the field. Lana said Tandis is fully licensed.

### Outcome

This item was informational only and no action was taken.

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## **MISCELLANEOUS MATTERS FOR CONSIDERATION**

### **Housing Strategy Update**

Rodney discussed the three working groups that are working on implementation of the Housing Strategy: People, Production and Preservation, and Places and Process.

The People Working Group is focused on:

- Displaying, tracking, and monitoring current outputs and outcomes
- Creating narrative and storytelling of outputs and outcomes
- Improving outreach and awareness of programs and services and improve overall community engagement

The Production and Preservation Working Group is focused on:

- Implementing and improving transparent community investment funding process

- Improving outreach and relationships with development community
- Facilitating pipeline for housing development
- Increasing resources for housing production and preservation

The Places and Process Work Plan is focused on:

- Creating and improving community investment process
- Improving housing development process (streamline affordable housing delivery system)
- Creating and implementing city-owned land redevelopment processes
- Establishing placemaking and place keeping processes

Rodney also discussed the city-owned land redevelopment process:

- Step 1: inventory (inventory of city and partner/non-profit/faith-based land)
- Step 2: site analysis (site feasibility assessment to determine suitability for redevelopment)
- Step 3: site selection (site criteria/neighborhood readiness/incentive assessment)
- Step 4: engagement (select engagement option/conduct engagement)
- Step 5: RFP (bid and selection process/continued engagement)

Rodney also mentioned HB21-1271 DOLA Innovative Affordable Housing Strategies which provides state assistance to local governments to promote the development of innovative affordable housing strategies in a manner that is compatible with best local land use practices.

CM Coombs said she has received questions about what is being done to quickly find short-term solutions for people experiencing homelessness. She asked how the team is finding locations for options including safe camping, pallet homes, etc. and whether they are looking at places that have a future redevelopment use as a possible site for a short-term solution. Rodney said one or two sites have been identified as feasible. Lana added that they're engaging faith-based communities, like Restoration Christian Ministries.

CM Berzins asked where the safe parking is located at the Restoration site. Lana said it is fenced off with barrier fencing so it isn't noticeable. CM Berzins said she only saw two vehicles parked and asked if it fills up more in the evening. Lana said it is a 24/7 facility, but many people leave during the day. CM Berzins asked if registration is required to know who is staying there. Lana said they have to go through an intake process and be registered with the organization. They also work with a case manager to help resolve the situations they're currently in. CM Berzins noted that she thought the parking spaces would be more spread out than they are.

CM Coombs asked if greenhouse gas impacts are being considered in relation to housing land use. Jessica said the community investment process and gap financing for affordable housing projects look to co-locate resources, including transportation, to ensure access to services. The Planning department also seeks to address the issue of greenhouse gases and transportation impacts related to access to transit, walkability, and mixed-use districts that offer jobs and opportunities for services.

### **Youth Violence Prevention Program Update**

The Youth Violence Prevention Program coordinator, Kayla Salmon, starts Monday, August 9. She has experience with at-risk youth, law enforcement, investigations, and initial case management. She also has an MSW and has worked on mentoring initiatives. She will engage the Youth Advisory Council and provide support to the Outreach Specialist.

The Youth Advisory Council has 13 members between the ages of 14 and 24 that live in Aurora. The group is very engaged and has been meeting once a month. Some of the members are going with the Outreach Specialist to pop-up events to engage the community. Ten focus groups are scheduled with over 80 individuals including parents, youth, faith-based leaders, and service providers, to provide perspective on how the community is impacted by youth violence. Additionally, a survey is in the community and over 160 responses have already been received related to community perspectives. This information will be included in an executive report with recommendations on how the program should move forward.

CM Coombs asked what is being done to ensure these efforts are actually reaching at-risk young people and not youth already engaged in some type of programming. Christina said the current Youth Advisory Council is very diverse and only two of the members are actively involved in other efforts. The goal is to target youth that have not been engaged in the past. For the most part, these youth have had some level of impact from one or more risk factors in their upbringing so they bring real-life experience. She is also working closely with Aurora and Cherry Creek schools, Adams County and Arapahoe County Human Services departments, and criminal justice agencies to ensure they're looking at prevention and intervention level efforts to target high-risk youth.

**Updates from Community Members**

There were no updates from community members.

**Next meeting:** Thursday, September 2, 2021 at 8:30 a.m.

**Meeting adjourned:** 9:58 a.m.

APPROVED: \_\_\_\_\_  
Committee Vice Chair, Allison Coombs



# CITY OF AURORA

## Council Agenda Commentary

<b>Item Title:</b> Neighborhood Engagement Update
<b>Item Initiator:</b> Jessica Prosser, Director of Housing and Community Services
<b>Staff Source/Legal Source:</b> Meg Allen and Scott Campbell, Community Engagement Coordinators; Tim Joyce, Assistant City Attorney
<b>Outside Speaker:</b> N/A
<b>Council Goal:</b> 2012: 1.2--Develop neighborhood and community relationships

### COUNCIL MEETING DATES:

**Study Session:** N/A

**Regular Meeting:** N/A

### ITEM DETAILS:

- Neighborhood Engagement Update
- N/A
- Jessica Prosser, Director, Housing and Community Services
- Meg Allen and Scott Campbell, Community Engagement Coordinators; Tim Joyce, Assistant City Attorney
- N/A
- 10 minutes

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### ACTIONS(S) PROPOSED *(Check all appropriate actions)*

- |   |  |
|---|--|
| <input type="checkbox"/> Approve Item and Move Forward to Study Session   | <input type="checkbox"/> Approve Item as proposed at Study Session   |
| <input type="checkbox"/> Approve Item and Move Forward to Regular Meeting   | <input type="checkbox"/> Approve Item as proposed at Regular Meeting |
| <input checked="" type="checkbox"/> Information Only  |  |
| <input type="checkbox"/> Approve Item with Waiver of Reconsideration<br>Reason for waiver is described in the Item Details field. |  |

---

### PREVIOUS ACTIONS OR REVIEWS:

**Policy Committee Name:** Housing, Neighborhood Services & Redevelopment

**Policy Committee Date:** 10/7/2021

**Action Taken/Follow-up:** *(Check all that apply)*



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Recommends Approval

Does Not Recommend Approval

Forwarded Without Recommendation

Recommendation Report Attached

Minutes Attached

Minutes Not Available

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**HISTORY** (*Dates reviewed by City council, Policy Committees, Boards and Commissions, or Staff. Summarize pertinent comments. ATTACH MINUTES OF COUNCIL MEETINGS, POLICY COMMITTEES AND BOARDS AND COMMISSIONS.*)

The Community Engagement Coordinators (formerly Neighborhood Liaisons) gathered input from residents, neighborhood groups and HOAs in April of 2021 to determine what incentives would encourage participation in its Neighborhood Registration Program. Staff launched a related Engage Aurora site which took feedback throughout the month and held a community brainstorming session on April 21, 2021. Based on that input, staff prepared a roadmap for community programming moving forward.

Staff has researched programming from other municipalities to see if we could glean insight from some of their most popular programming. We also considered our budget, our staffing levels, and ways to make the programs run more efficiently. Based on the research and feedback received, staff drew a roadmap that both honors our most-requested programming as well as invigorates our offerings to provide benefits to more groups as part of the Neighborhood Registration Program.

Staff presented to the HORNS committee on June 3, 2021 and gave an update about the proposed new programming. In July of 2021, staff launched the new community mini-grants and the updated block party program.

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**ITEM SUMMARY** (*Brief description of item, discussion, key points, recommendations, etc.*)

**In July of 2021, staff launched the following community programming:**

- **Know Your Neighbor Grant** which gives residents a \$100 gift card to King Soopers for neighborhood events or a \$50 Home Depot gift card for neighborhood clean up events.
- **Printing Assistance Grant** which assists residents with marketing materials for their neighborhood events
- **Small Activity Grant** which gives up to \$250 to residents for reusable or more substantial items to use for larger community events.
- **Re-launch of the Block Party Program** which provides a permit for a street closure to host a block party to get to know their neighbors. They also receive barricades to close off the street at the approved intersections.

**The next programs to launch:**

- **September 2021: Neighborhood Engagement Survey**—This is something that will be sent out in the Spring and the Fall every year to measure social connectedness.
- **October 2021: Trash Related Programming**—the city will utilize its existing contract with Keesens to remove bulky waste from residents who request assistance.
- **October 2021: Neighborhood Leader Network**—Staff will host a kick-off meeting to gather neighborhood leaders to discuss community issues and provide educational opportunities. The group itself will determine their goals and format based on their needs and input.
- **January 2022: Beautification Grant**—The process will kick off with several meetings for prospective applicants to learn about program guidelines and updates.
- **Spring of 2022: Block Party Trailer**—Residents will be able to reserve the block party trailer which will have items used to host a block party.

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**QUESTIONS FOR COUNCIL**

Do you have any feedback on current or future neighborhood engagement programs?

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**LEGAL COMMENTS**

The City has the powers which are necessary, requisite, or proper for the government and administration of its local and municipal matters. (City Charter, art. 1-3). Council shall act by ordinance, resolution, or motion. (City Charter, art. 5-1). Council has the authority to do what is deemed necessary and proper to promote the prosperity, improve the order, comfort and convenience of the City and its inhabitants. (City Code § 2-32) This item is informational only. No formal council action necessary. (TJoyce)

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**PUBLIC FINANCIAL IMPACT**

YES       NO

**If yes, explain:** N/A

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**PRIVATE FISCAL IMPACT**

Not Applicable       Significant       Nominal

**If Significant or Nominal, explain:** N/A



# CITY OF AURORA

## Council Agenda Commentary

<b>Item Title:</b> City of Aurora Housing Strategy Update
<b>Item Initiator:</b> Jessica Prosser, Director of Housing and Community Services
<b>Staff Source/Legal Source:</b> Rodney M. Milton, Jr./Tim Joyce
<b>Outside Speaker:</b> N/A
<b>Council Goal:</b> 2012: 4.0--Create a superior quality of life for residents making the city a desirable place to live and work

### COUNCIL MEETING DATES:

**Study Session:** 11/1/2021

**Regular Meeting:** 11/8/2021

### ITEM DETAILS:

- Agenda long title
- Waiver of reconsideration requested, and if so, why
- Sponsor name
- Staff source name and title / Legal source name and title
- Outside speaker name and organization
- Estimated Presentation/discussion time

City of Aurora Housing Strategy Update

Update will provide a summary of Housing Strategy implementation, activities underway, tool kit, quick wins, and areas of futher need.

30 minutes

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### ACTIONS(S) PROPOSED *(Check all appropriate actions)*

- |   |  |
|---|--|
| <input type="checkbox"/> Approve Item and Move Forward to Study Session   | <input type="checkbox"/> Approve Item as proposed at Study Session   |
| <input type="checkbox"/> Approve Item and Move Forward to Regular Meeting   | <input type="checkbox"/> Approve Item as proposed at Regular Meeting |
| <input checked="" type="checkbox"/> Information Only  |  |
| <input type="checkbox"/> Approve Item with Waiver of Reconsideration<br>Reason for waiver is described in the Item Details field. |  |

---

### PREVIOUS ACTIONS OR REVIEWS:

**Policy Committee Name:** Housing, Neighborhood Services & Redevelopment

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**Policy Committee Date:** 10/28/2021

**Action Taken/Follow-up: (Check all that apply)**

- |   |   |
|---|---|
| <input type="checkbox"/> Recommends Approval              | <input type="checkbox"/> Does Not Recommend Approval    |
| <input type="checkbox"/> Forwarded Without Recommendation | <input type="checkbox"/> Recommendation Report Attached |
| <input type="checkbox"/> Minutes Attached                 | <input type="checkbox"/> Minutes Not Available          |

---

**HISTORY (Dates reviewed by City council, Policy Committees, Boards and Commissions, or Staff. Summarize pertinent comments. ATTACH MINUTES OF COUNCIL MEETINGS, POLICY COMMITTEES AND BOARDS AND COMMISSIONS.)**

Aurora is a growing city whose vision is to continue to be a welcoming and safe community with a strong economy and quality and attainable housing. The City’s housing stock must serve the entire income spectrum, including those experiencing homelessness, households with low incomes, new families, first-time or move-up homebuyers, downsizing empty-nesters, and those seeking higher-end executive housing, among others. The Aurora Housing Strategy is designed to help guide policymakers, city staff, housing developers and community members in achieving a city for all Aurorans.

The City of Aurora adopted its Housing Strategy in December of 2020.

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**ITEM SUMMARY (Brief description of item, discussion, key points, recommendations, etc.)**

The Community Development Division will provide an update on the implementation of the Housing Strategy to include:

- A description of the implementation Working Groups and their initiatives;
- “Quick wins” to include establishing a process for redeveloping city owned land for affordable housing; design charette for a city owned site on Emporia/Colfax city-owned land; submission of grant funding to the State for feasibility study for fee waivers, infrastructure funding, and other housing policies; general administration of federal programs to include rental assistance and home rehab/repair; funding of over 500+ affordable housing units to be created or preserved through the Community Investment process;
- Status of Strategies and Tools
- Next Steps

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**QUESTIONS FOR COUNCIL**

Does Council have tools or strategies they would like to prioritize in the next 6-9months?

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**LEGAL COMMENTS**

This item is informational only. No formal Council action is necessary. The City has the powers which are necessary, requisite, or proper for the government and administration of its local and municipal matters. (City Charter, art. I, sec. 1-3) Council has the authority to do what is deemed necessary and proper to promote the prosperity, improve the order, comfort and convenience of the City and its inhabitants. (City Code § 2-32) (TJoyce)

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**PUBLIC FINANCIAL IMPACT**

- YES       NO

**If yes, explain:** N/A

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**PRIVATE FISCAL IMPACT**

Not Applicable     Significant     Nominal

**If Significant or Nominal, explain:** N/A



# AURORA HOUSING STRATEGY UPDATE

*October 28, 2021*





## Community Vision Statement

Aurora is a welcoming and safe community and a city of opportunities where people of all backgrounds can prosper.

Aurora is known for its unique places, strong economy, community involvement, quality and attainable housing, integrated and healthy neighborhoods, smart ways to get around and a thriving natural and cultural environment.



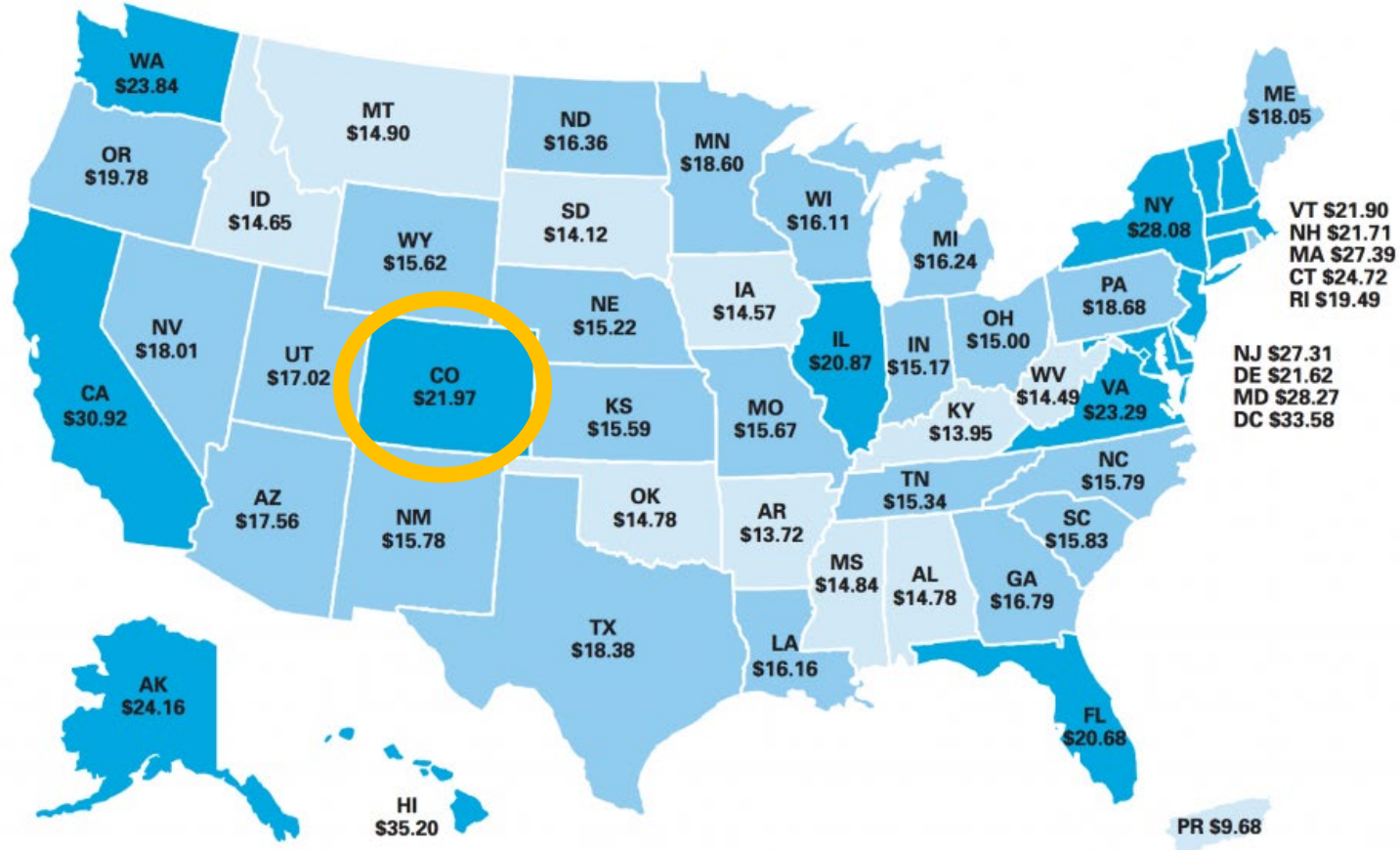
# THE CHALLENGE





# 2017 TWO-BEDROOM RENTAL HOME HOUSING WAGE

Represents the hourly wage that a householder must earn (working 40 hours a week, 52 weeks a year) in order to afford the Fair Market Rent for a **TWO-BEDROOM RENTAL HOME**, without paying more than 30% of their income.



**Two-Bedroom Housing Wage**

Less than \$15.00
  \$15.00 to less than \$20.00
  \$20.00 or More

©2017 National Low Income Housing Coalition

[www.nlihc.org/oor](http://www.nlihc.org/oor)



# THE APPROACH



# HOUSING STRATEGY POLICIES

## FRAMEWORK

Foster a balanced and sustainable housing portfolio in Aurora

Strengthen the City's capacity for addressing housing issues

Strengthen the local economy and expand employment opportunities in Aurora

Preserve the long-time affordability of existing housing stock

Expand the inventory of housing options throughout Aurora

Support protections for homeowners and renters

# HOUSING FOR ALL

INCLUSIVE CITY W/ HOUSING AT ALL INCOME LEVELS



# HOUSING SPECTRUM

## TARGETING STRATEGIES

### PRIORITY ACTIONS UNDERWAY

- Homelessness Services Campus
- Alternative Sheltering Options
- Community Investment funding for affordable housing new construction + preservation
- Direct rental assistance
- Redevelopment of City-owned property for affordable housing
- Diversify housing stock through zoning (ADUs, Triplexes, Duplexes, low-density multi-family)
- Mixed – income new construction
- Affordable housing set-asides for sub-division development
- Housing Policy
- Improving development process for more housing supply

### HOUSEHOLD TYPES

- Experiencing homelessness
- Precarious/unsafe housing situation
- Elderly and/or with disability
- Working poor/underemployed
- Families with children
- Young adults in school/working
- Non-related roommates
- Empty nesters/childless couples

### INCOME LEVEL

- POVERTY LEVEL**  
\$0 - \$30,000
- VERY LOW INCOME**  
\$30,000 - \$50,000
- LOW INCOME**  
\$50,000 - \$78,500
- MEDIAN INCOME**  
\$78,500 - \$100,000
- MODERATE - HIGH INCOME**  
\$100,000+

### HOUSING TYPES

- Temporary/transitional housing
- Public housing
- Housing vouchers/rental assistance
- Group/community living
- LIHTC
- Mobile home communities
- Private rental housing
- Shared equity/land trust ownership
- Deed-restricted ownership
- Attached homes (duplexes/condos)
- Limited single family detached
- Luxury rental housing
- Single family detached homes

Source: Root Policy Research.

# PRODUCTION + PRESERVATION



# PRODUCTION + PRESERVATION

COMMUNITY INVESTMENT FUNDED PROJECTS



628

Rental Housing Opportunities



32

Homeownership Opportunities



658

Total Units of Funded Projects



# LIBERTY VIEW

AURORA HOUSING AUTHORITY



- **1919 Quentin Street.**
- **60 units of permanent supportive housing**
- **Homeless and At-risk Veterans**
- **54,253 SF Four-stories**
- **Requested Amount \$1,250,000**
- **Committee Recommended Amount \$500,000**



# THE POINT

## MILE HIGH DEVELOPMENT



- **3150 South Peoria Street, Aurora, CO**
- **63 units**
- **30%-80% AMI Served**
- **Redevelopment of the former Regatta Plaza Shopping Center.**
- **Studio one bedrooms**
- **Has precured tax credits from CHFA**





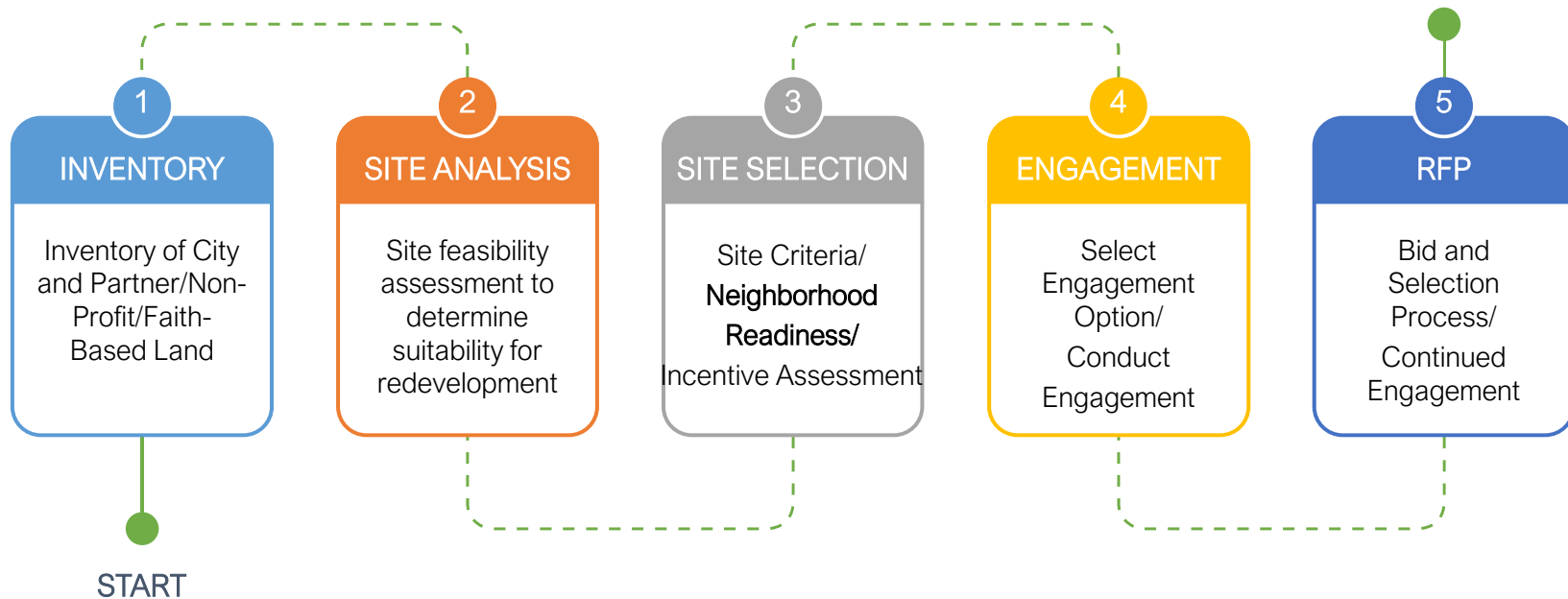
# PLACES + PROCESS



# CITY – OWNED LAND REDEVELOPMENT PROCESS

REDEVELOPMENT FOR AFFORDABLE HOUSING

MILESTONE



Sites can be classified based on their development potential

- **Large:** Above 2.0 acres, or potential to integrate with adjacent
- **Medium:** 0.5 to 2.0 acres, or potential to integrate with adjacent
- **Small:** Less than 0.5 acres, or in a low-density residential context
- **Unlikely to be Developed:** significant site constraints
- General feasibility (zoning/entitlements)
- TOD (transit-oriented development)
- Adjacent to other investments
- Adjacent to developable land outside City-control
- Existing or Pending Neighborhood/Small Area Plan
- Designated Urban Renewal/Opportunity Zone



# HOUSING POLICY + TOOLS



# DEPARTMENT OF LOCAL AFFAIRS (DOLA)

INNOVATIVE AFFORDABLE HOUSING STRATEGIES (HB21 - 1271)

## DOLA Innovative Affordable Housing Strategies (HB21-1271) Grants, Eligibility, Process



**COLORADO**  
Department of Local Affairs

The Colorado Department of Local Affairs (DOLA), with funding from HB21-1271, offers state assistance to local governments to promote the development of innovative affordable housing strategies in a manner that is compatible with best local land use practices. HB21-1271 creates three new grant programs:

- Affordable Housing Development Incentives Grant Program (“Incentives Grant Program”)
- Planning Grant Program
- Affordable Housing Guided Toolkit and Local Officials Guide Program (“Toolkit Program”)

The Community Development Office within DOLA’s Division of Local Government will manage the Incentives Grant Program and the Planning Grant Program. DOLA’s Division of Housing will manage the Toolkit Program. Municipalities, counties, and city/counties are eligible for all three grant programs. Federally recognized tribes are eligible for the Toolkit Program.



# NEXT STEPS

## HOUSING STRATEGY IMPLEMENTATION

- Continue Implementation:
  - Continue to Facilitate Affordable Housing Pipeline | **Underway**
  - Launch Winter Round of Community Investment | **December 2021**
  - City-Owned Redevelopment Emporia/Colfax Community Engagement + RFP | **Dec 2021**
  - Feasibility Study for Affordable Housing Policies (DOLA HB21-1271) | **1<sup>st</sup> Quarter 2022**
- Continue Communication + Education + Outreach





# CITY OF AURORA

## Council Agenda Commentary

<b>Item Title:</b> Aurora Mobile Response Team Update
<b>Item Initiator:</b> Courtney Tassin, Mental Health Program Supervisor, Housing and Community Services
<b>Staff Source/Legal Source:</b> Courtney Tassin, Mental Health Program Supervisor/Angela Garcia, Senior Assistant City Attorney
<b>Outside Speaker:</b> N/A
<b>Council Goal:</b> 2012: 6.1--Ensure the delivery of high quality services to residents in an efficient and cost effective manner

### COUNCIL MEETING DATES:

**Study Session:** N/A

**Regular Meeting:** N/A

### ITEM DETAILS:

Aurora Mobile Response Team Status Update

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### ACTIONS(S) PROPOSED *(Check all appropriate actions)*

- |   |  |
|---|--|
| <input type="checkbox"/> Approve Item and Move Forward to Study Session   | <input type="checkbox"/> Approve Item as proposed at Study Session   |
| <input type="checkbox"/> Approve Item and Move Forward to Regular Meeting   | <input type="checkbox"/> Approve Item as proposed at Regular Meeting |
| <input checked="" type="checkbox"/> Information Only  |  |
| <input type="checkbox"/> Approve Item with Waiver of Reconsideration<br>Reason for waiver is described in the Item Details field. |  |

---

### PREVIOUS ACTIONS OR REVIEWS:

**Policy Committee Name:** Housing, Neighborhood Services & Redevelopment

**Policy Committee Date:** 10/28/2021

### Action Taken/Follow-up: *(Check all that apply)*

- |   |   |
|---|---|
| <input type="checkbox"/> Recommends Approval              | <input type="checkbox"/> Does Not Recommend Approval    |
| <input type="checkbox"/> Forwarded Without Recommendation | <input type="checkbox"/> Recommendation Report Attached |
| <input type="checkbox"/> Minutes Attached                 | <input type="checkbox"/> Minutes Not Available          |

---

**HISTORY** *(Dates reviewed by City council, Policy Committees, Boards and Commissions, or Staff. Summarize pertinent comments. ATTACH MINUTES OF COUNCIL MEETINGS, POLICY COMMITTEES AND BOARDS AND COMMISSIONS.)*

In the 2021 budget a pilot program was approved to create a mobile response team where a mental health worker and EMS worker respond to low risk, low acuity situations where law enforcement is not required. A cross departmental team along with Aurora Mental Health and Falck collaborated to design the program, create policies and recruit the members of the team during the first half of 2021.

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**ITEM SUMMARY** *(Brief description of item, discussion, key points, recommendations, etc.)*

The Aurora Mobile Response Team (AMRT) officially launched full operations on September 8, 2021.

As of 9/27/2021, the AMRT team has responded to 46 calls for service, none of which required additional police assistance. The team was able to successfully divert 8 individuals away from the emergency department by utilizing a lower level of care.

Prior to the official launch, the AMRT engaged in community relationship building with various stakeholders to include business owners, Aurora residents, Aurora Police Department employees, Aurora Fire Department employees, and Falck Rocky Mountain employees. The AMRT has received amazing written feedback from not only the community but from our other emergency services partners. The AMRT is being well received within the first responder world, and within the population they serve.

**Key Points:**

- Initial Outcomes
- Performance Indicators
- Evaluation Services

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**QUESTIONS FOR COUNCIL**

N/A

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**LEGAL COMMENTS**

This item is informational only. There is no formal council action necessary. The City Manager shall be responsible to the Council for the proper administration of all affairs of the city placed in his charge and, to that end, shall have the power and duty to make written or verbal reports at any time concerning the affairs of the City. (City Charter, Art. 7-4(e)) (Garcia)

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**PUBLIC FINANCIAL IMPACT**

YES       NO

**If yes, explain:** Using Aurora's general fund dollars to support the program, but are also seeing a cost savings by utilizing a civilian response to 911 calls rather than police.

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**PRIVATE FISCAL IMPACT**

Not Applicable       Significant       Nominal

**If Significant or Nominal, explain:** N/A



# CITY OF AURORA

## Council Agenda Commentary

<b>Item Title:</b> Youth Violence Prevention Program Update
<b>Item Initiator:</b> Jessica Prosser, Director of Housing and Community Services
<b>Staff Source/Legal Source:</b> Christina Amparan, Youth Violence Prevention Program Manager / Angela Garcia, Senior Assistant City Attorney
<b>Outside Speaker:</b> N/A
<b>Council Goal:</b> 2012: 1.0--Assure a safe community for people

### COUNCIL MEETING DATES:

**Study Session:** N/A

**Regular Meeting:** N/A

### ITEM DETAILS:

Youth Violence Prevention Program Update

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### ACTIONS(S) PROPOSED *(Check all appropriate actions)*

- |   |  |
|---|--|
| <input type="checkbox"/> Approve Item and Move Forward to Study Session   | <input type="checkbox"/> Approve Item as proposed at Study Session   |
| <input type="checkbox"/> Approve Item and Move Forward to Regular Meeting   | <input type="checkbox"/> Approve Item as proposed at Regular Meeting |
| <input checked="" type="checkbox"/> Information Only  |  |
| <input type="checkbox"/> Approve Item with Waiver of Reconsideration<br>Reason for waiver is described in the Item Details field. |  |

---

### PREVIOUS ACTIONS OR REVIEWS:

**Policy Committee Name:** Housing, Neighborhood Services & Redevelopment

**Policy Committee Date:** 10/28/2021

### Action Taken/Follow-up: *(Check all that apply)*

- |   |   |
|---|---|
| <input type="checkbox"/> Recommends Approval              | <input type="checkbox"/> Does Not Recommend Approval    |
| <input type="checkbox"/> Forwarded Without Recommendation | <input type="checkbox"/> Recommendation Report Attached |
| <input type="checkbox"/> Minutes Attached                 | <input type="checkbox"/> Minutes Not Available          |



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**HISTORY** (Dates reviewed by City council, Policy Committees, Boards and Commissions, or Staff. Summarize pertinent comments. ATTACH MINUTES OF COUNCIL MEETINGS, POLICY COMMITTEES AND BOARDS AND COMMISSIONS.)

The Youth Violence Prevention Program began in mid-April and has since then been working to engage internal and external stakeholders to complete a community assessment to gather information of the impacts of youth violence that will be used to create the program's strategic plan. Several workgroups have been created to support these efforts to include the Policy Steering Committee, Intervention Workgroup, Community Mobilization Team and the Youth Advisory Council.

Each group has been meeting monthly to identify a multi-sector and multi-layered public health response that will be inclusive of the four categories recommended by the CDC Public Health model to address youth violence. The program's strategic framework will be broken down into five categories that include: 1) Program Infrastructure; 2) Organizational Change; 3) Intervention & Re-Entry; 4) Secondary Prevention; and 5.) Primary Prevention. Several efforts are underway to support the above strategic framework.

Program staff last presented to the Public Safety, Courts, Civil Service policy committee in May 2021 and during the July 19, 2021 Study Session.

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**ITEM SUMMARY** (Brief description of item, discussion, key points, recommendations, etc.)

Efforts to Date:

1. Community Assessment Efforts: Focus Groups & Survey Administration
2. Program Infrastructure: Hire and train staff; develop program procedures; create the program strategic plan; development of workgroups.
3. Organizational Change: Stakeholder engagement, new collaboratives.
4. Intervention & Re-Entry: Identification of national approaches and gaps in the city in addressing these two program areas.
5. Secondary Prevention: Development of criteria, multi-agency response and referral process; pilot cases.
6. Primary Prevention: Partnership with schools; recreation center passes; pop-up event funding and Youth Advisory Council

Next steps

1. November Community Forum
2. Strategic Report
3. RFP's
4. Workgroup Efforts

---

**QUESTIONS FOR COUNCIL**

N/A

---

**LEGAL COMMENTS**

This item is informational only. There is no formal council action necessary.

The City Manager shall be responsible to the Council for the proper administration of all affairs of the city placed in his charge and, to that end, shall have the power and duty to make written or verbal reports at any time concerning the affairs of the City. (City Charter, Art. 7-4(e)) (Garcia)

---

**PUBLIC FINANCIAL IMPACT**

YES       NO

If yes, explain: N/A

---

**PRIVATE FISCAL IMPACT**

Not Applicable       Significant       Nominal

**If Significant or Nominal, explain:** N/A