APPROVED

PLANNING AND ECONOMIC DEVELOPMENT (PED) POLICY COMMITTEE MEETING

January 13, 2021

Members Present: Councilmember Marsha Berzins, Chair, Councilmember David Gruber, Vice Chair,

Councilmember Angela Lawson

Others Present: Councilmember Juan Marcano, Andrea Amonick, Andrea Barnes, Antonnio Benton,

Becky Hogan, Bill K, Bob Gaiser, Bob Oliva, Brad Pierce, Brandon Cammarata, Chad Argentar, Chance Horiuchi, Colin, Brown, Daniel Money, Debbie Bickmire, Becky Hogan, Dennis Lyon, Elena Vasconez, Eric Sakotas, Frank Butz, Gayle Jetchick, George Adams, Heather Lamboy, Ian Best, Jacob Cox, Jason Batchelor, Jeffrey Moore, Jennifer Orozco, Julie Patterson, Karen Hancock, Kevin Hougen, Kimberly Wargo, Marisa Noble, Mark Witkiewcz, Maxwell Blair, Marcia McGilley, Margaret Sobey, Melissa Rogers, Melvin Bush, Mindy Parnes, Morgan Cullen, Rachel Gruber, Ryan

Loomis, Scott Berg, Stephen Rodriguez, Yuriy Gorlov

Approval of Minutes

December 9, 2020 minutes were approved.

Review of 2020 PED Agenda Items

Summary of Issue and Discussion:

George Adams provided a summary of agenda items covered during 2020 PED meetings for review. CM Berzins asked if the June 10 meeting discussing the Aurora Places Comprehensive Plan included the Metro Center. Mr. Adams confirmed that it did not, clarifying it was only a general update. CM Berzins referred to the Construction Education Foundation discussion from July questioning if that would return to PED in 2021. Mr. Adams confirmed that the discussion would return and clarified that some details were still being worked through during the initial presentation. Mr. Adams explained the next discussion on Construction Education Foundation would have more information.

Outcome:

2020 PED agenda items were reviewed and no additional follow up was requested.

Review and Discussion of Proposed 2021 PED Agenda Items

Summary of Issue and Discussion:

George Adams brought forth a proposed list and discussion of agenda topics to be covered during 2021 PED meetings. CM Lawson conveyed interest in Retail, specifically vacancies and precise conditions contributing to open retail space. Mr. Adams stated that there was a Retail presentation in December 2020 and indicated an update could be brought back to the committee in 2021. Mr. Adams also offered to share the December 2020 presentation to Councilmembers that had not already seen it. Andrea Amonick added that Bob Oliva, Senior Retail Project Manager, is also working with Tax & Licensing to obtain more specific and quantifiable data. Ms. Amonick indicated Mr. Oliva's next Retail presentation will be available by the March 2021 PED meeting. CM Lawson questioned if the presentation would include comparative analysis. Ms. Amonick conveyed the data will be assessed to determine if comparative analysis is obtainable from the available metrics.

CM Gruber stated he would like more discussion on development in the city defined by area (ex: what is going on near the Municipal Center, Nine Mile, The Point, Northeast Aurora, etc.). CM Gruber explained he is looking for a clearer picture of the development across the city and how this affects consumerism and

employment, specifically as we come out of the pandemic. CM Gruber stated the goal is to identify potential hurdles and plan around them, so the city is better prepared when it fully reopens. Mr. Adams indicated staff would focus discussions of development into more strategic areas of the city.

CM Berzins asked for clarification regarding the Development Updates. CM Berzins requested a presentation on how the development process works, specifically what developers need to do, what the timeline of the process should be, and what potential holdups exist. Jason Batchelor clarified the intent for the Development Update agenda is to cover what workloads and timelines were achieved last year and indicated that an overall development process plan will be provided. Mr. Batchelor explained that Tod Kuntzelman, Development Process Improvement Manager, will be conducting the Development Update for 2021 and will present any process improvements in place as well as those being evaluated. CM Berzins asked for clarification if Mr. Kuntzelman's presentation would encompass all departments development processes, specifically drainage studies. Mr. Bachelor confirmed that the presentation will address any division that participates in the development process (including Public Works, Planning, Water, Drainage, etc.).

CM Berzins requested to see information regarding housing development costs, specifically as it relates to City issued expenses. Mr. Batchelor confirmed that information about housing development costs associated to permitting, land and other fees will be included in the 2021 Development Update presentation.

CM Berzins requested to be able to investigate the feasibility of using artificial turf in some locations which are currently prohibited. Mr. Batchelor confirmed he would follow up with the Water department and provide an update in either February or March. CM Berzins asked for clarification on the City Center Update and if that was specific to the mall, Metro Center, or all combined. Mr. Adams confirmed that the presentation is intended to be everything combined and an overall review for the visioning of the area.

CM Lawson requested more detail on the proposed Office Market Update agenda item, specifically on whether it will cover vacant space. CM Lawson stated anticipation of trends evolving due to the pandemic with more people working remotely, further explaining she'd like clarification on whether the update would address a plan for the vacant space. Ms. Amonick confirmed that office trends would be addressed in the Office Market Update and that information regarding utilization and construction would be provided. Ms. Amonick expressed that there will be continued analysis on the varying business types and office setup spaces they are seeking. The purpose of the Office Market Update is to present that analysis and to identify new policies on how the City would like to address office space.

CM Gruber stated that he agrees with the topics identified for discussion and reiterated a need to see housing prices and office space addressed.

Outcome:

Proposed 2021 agenda items are approved with the expectation that additional items may be added in the future.

For an ordinance of the City Council of the City of Aurora, Colorado, amending and repealing certain sections of the Unified Development Ordinance pertaining to Oil and Gas Development.

Summary of Issue and Discussion:

Jeffrey Moore presented a request for an ordinance to repeal and/or amend existing sections from the Unified Development Ordinance (UDO) related to oil and gas and refer to the Oil and Gas Manual (OGM) for all oil and gas regulations. Mr. Moore shared that the Oil and Gas Division's vision is to steward access to the natural resources under their authority, with integrity and respect for the citizens, the businesses and the environment. Mr. Moore explained that the OGM is comprised of 175 pages of regulations that have been prepared by

several 1,000 hours of staff time as well as a robust stakeholder process. The regulations are based on the best management practices that came from the Operator Agreements.

Mr. Moore addressed the timeline and some of the major components of this project. This is a long-term timeline which has already taken almost one year. Major components of the project have been a six-week legal evaluation by the Oil and Gas legal team, City attorneys, and outside counsel reviewing the structure of the agreement and operator language transitioning to regulatory language now included in the OGM. Legal review was followed by a 60-day public comment period, and there was also an additional review from the Oil and Gas Advisory Committee. From September through November of 2020 the project was on hold while the Colorado Oil and Gas Conservation Commission (COGCC) established its rulings, to ensure that any changes that affected local jurisdictions were captured. Mr. Moore stated the objective of the discussion was to get voted forward to present at Council Study Session in February and to move on to regular Council Meeting from there.

Mr. Moore further detailed that during the 60-day public comment period there were four Town Hall meetings that took place. Two of those Town Halls were dedicated Oil and Gas and two were Question and Answer sessions in conjunction with Council Member Town Halls. Twenty-nine emails were received from groups that represent a very large number of organizations and individuals including hundreds of comments. Some organizations provided redline updates of the full 175-page manual which culminated to over 500 pages of comments which were reviewed and incorporated into the final version. Corrections were made based on the comments and posted on a weekly basis to the Oil & Gas page on the City website. Comments came from individual citizens, other state and local agencies including Buckley Air Force Base, Arapahoe County, CDPHE, environmental advocacy groups, industry groups and City staff. After revision from the comments received the draft OGM was circulated with Oil and Gas staff, many of which were involved in the original creation of the Operator Agreements. Mr. Moore explained that after all the comments were addressed a redline version of the OGM was posted in December for review by everyone. Those who had provided feedback during the comment periods were notified that the final update draft was available for review.

Mr. Moore continued to further detail some of the changes that were made and the varying types of comments which were received and addressed during the review. CM Berzins questioned what the plan was to handle any new comments that continue to come in. Mr. Moore explained that as the Oil and Gas Manager he is always happy to receive comments on rules and regulations at any time. Mr. Moore stated no changes are being made to the OGM between the time of PED and the next Council Study Session. However; comments will be captured into two categories, one which affect legal requirements, and other general comments. Those comments that affect legality will be forwarded to City attorneys for review and will be incorporated into the final presentation for City Council. General comments, if not addressed during a Council meeting, will be archived and revisited in the fall when the OGM will likely be reviewed again. CM Berzins expressed concern about comments still coming in and ensuring that Council has enough time to review the complete OGM without changes prior to voting. Mr. Moore agreed he is never in favor of a jurisdiction passing regulations without being reviewed and acknowledged that approximately 95% of the language and provisions from the OGM come from the Operator Agreements which were negotiated by City Council in 2019.

Mr. Moore continued to elaborate on the major changes from the Operator Agreements the first being water quality. New water monitoring wells will be drilled on the location of the oil and gas facility and they will be able to sample all aquifers. Mr. Moore explained that previously operators were required to sample existing water wells within a half mile of their location if they could get access. Since most water wells in the east are private residence wells a landowner could deny a request for sampling which makes it difficult for operators to get access to determine and provide baseline data. The new requirements would provide for a new water monitoring well to be on the location near the oil and gas well that would be able to discreetly sample all the aquifers that are below the surface.

CM Gruber questioned how deep the water wells are expected to be. Mr. Moore explained that the water well would penetrate the deepest aquifer at each location, and that all aquifers vary in depth based on their location. CM Gruber asked how the cost would be determined if the depth varies. Mr. Moore stated that the aquifers are defined on a regional basis and not by the City. CM Gruber elaborated that he would like to understand the definitive piece of information that will be used to assess whether the driller has appropriately complied with the ordinance, and what document the driller can be referred to. Mr. Moore explained that the aquifers are defined by name in the rules and regulations in section 4.3 Protection of Water Quality. CM Gruber asked what the authoritative source is for the depth of the aquifers to ensure that both the City and driller have a definitive depth for each location. Mr. Moore clarified that the Oil and Gas Division would coordinate with Aurora Water using existing maps of the aquifers to define the depth of each location.

Mr. Moore continued the presentation further outlining key changes made to the OGM from public comments. Mr. Moore stated there is a requirement to show critical infrastructure on applications. Additional phrases and categories have been added to the list of critical infrastructures (water treatment plants, dams, levees and reservoirs). A new requirement has been included that earthen berms will be lined around tanks at well locations. The purpose of baseline water sampling has been clarified and what type of water can be used for dust suppression on the surface. The prohibition on disposal of wastewater within the City has also been adapted to specifically include frack flowback and produced water.

Next Mr. Moore reviewed changes to the manual regarding air quality. There is a requirement for baseline air monitoring for five consecutive days before construction (previous requirement did not include consecutive). An air monitoring requirement has been added for the production phase. There is now a defined timeframe for control of odors to twelve hours, if there is a complaint of odors coming from a site, operators must respond and address the issue very quickly. There is a now a requirement of quarterly reporting of air quality data. Prohibition of venting of natural gas except for emergencies and required maintenance has been added to the manual. "Continuous air monitoring" has been defined as monitoring at least an hourly sample. There is now a requirement of reporting air quality results instead of making it available "at City request". There is also now a requirement of reporting of LDAR data instead of "at City request".

CM Berzins asked if there is equipment for the hourly monitoring or if it was done manually. Mr. Moore confirmed there is equipment and it's not a manual job that needs to be performed hourly. CM Lawson asked if there would be a time cushion for special circumstances regarding the five consecutive day air quality reporting. She provided the example of the poor air quality created specifically from fires in the summer of 2020 and asked how the manual addresses those circumstances. Mr. Moore stated that as of now, the manual does not address these types of instances and only includes the baseline of completing the five consecutive day air quality reporting prior to construction activities. Mr. Moore agreed to research the matter further and to provide more information. CM Gruber agreed that he would like to have an established baseline of air quality that could be compared to the ambient impacts that could impact pre-construction reporting.

Next Mr. Moore reviewed changes to manual regarding surface quality. "Wetlands" have been added to the list of required permit submittal materials. Included setback to PROS areas (350'). A requirement has been included to provide an Alternative Location Analysis to match COGCC rules. All production to be through pipelines rather than surface tanks is now a requirement. Landscape requirements have been included. Specific reporting requirements for fires and explosions have been added. There is a new provision for temporary portable lighting if needed for safety. The manual also allows for some flow lines to remain buried in place, if they are properly abandoned to avoid further environmental disturbance. Mr. Moore explains that in these scenarios there will be a discussion between the operator, the City, and landowners.

Mr. Moore addressed permitting changes in the manual. Operators must demonstrate financial and operational capability to comply with the OGM before the pre-application meeting and must also submit a list of previous violations in the past three years. The general insurance requirement has been lifted from \$1M to \$2M as well as Control of Well from \$10M to \$25M. Defined "compatibility with master plans" as "impact on current and future development". If Operators want to add wells or increase location size, a permit review is required. Added additional detail to the permitting requirements for clarity. New approval step for locations with Planning and Zoning Commission and added criteria for approval. Added variance request procedures. Variance requests may not diminish the protection of public health, safety, welfare, the environment, or wildlife resources. Approved permits now have an expiration. Approval may be extended only after review by the City. Added requirement for purchasing Operators to determine compliance with regulations.

CM Gruber expressed concern with expiration of permits, stating he would like to see review or discussion included to avoid nullifying the Operator's investment. Next CM Gruber expressed concerns with the financial and operational capability stating it was unclear what metric would be used to demonstrate that capability. Mr. Moore agreed both were valid issues and stated he would provide more information about what criteria Operators would be evaluated on for financial and operational capability. Mr. Moore addressed the concern with expiration of permits agreeing the intent is not to nullify the Operator's investment. Mr. Moore explained that the language and permit expiration follows the COGCC, which does have a three-year expiration. He elaborated that the intent of the expiration is to avoid an open-ended permit approval time. Mr. Moore agreed that the language can be revisited to include additional verbiage of a review held after a certain period. CM Berzins asked how long an additional review might take and conveyed that she wouldn't want projects to come to a dead stop. Mr. Moore commented that the primary review would have already taken place for most items, and the review would only cover any new impacts that had occurred during the three-year period. CM Lawson asked where the metric of three years came from regarding the requirement of Operators to provide a list of past violations. She expressed that she would like to see a longer history, possibly five years but wanted to confirm where the timeline stemmed from. Mr. Moore expressed that the three-year criteria was based on a staff discussion. The idea behind not going farther back was to give any Operators who had previously experienced issues credit for improving, perhaps they have new leadership, process improvements, etc.

Mr. Moore next addressed changes made to the OGM regarding pipelines. A 1-mile notification radius for Central Gathering Facility and Associated Facilities (above ground) and 350' notification radius for Gathering Lines (below ground) were added. There is a requirement for midstream Operators to only use water from Aurora Water. Clarified appropriate separation distances between pipes during construction. Clarified required depth of burial for pipelines in various locations. Changed pigging of flowlines from quarterly to "routine" (COGCC is every 3 years) to reduce hydrocarbon emissions as a result of the process. Removed some regulations which conflicted with Federal and State regulations at the advice of City Attorneys and outside attorneys. Mr. Moore explained that the Operator Agreement was a private agreement, but the OGM would be a regulatory structure which should not overstep the Federal government regulations.

CM Gruber asked for clarification if the midstream pipes extend outside of the City of Aurora, and if so, are they still required to use water from Aurora Water. Mr. Moore verified that some pipes do extend outside of the city and were only required to use water from Aurora Water for the section of pipe within the City. CM Gruber made a recommendation to amend the text to more accurately define the use of City water.

Mr. Moore continued with other updates for the OGM. Future updates will only be by ordinance after review by Oil & Gas Advisory Committee. Included Objective at the beginning to be in line with SB 19-181 (protection of public health, safety, welfare, the environment, and wildlife resources). Added Annual Inspection Fee of \$3,000 per well site and \$1,500 per individual well. Reduced inspection notification from 48 hours to "reasonable notice". Added clarity that fines, and penalties can be charged for violations. Require reporting of noncompliance within 24 hours of discovery, and the need to craft a mitigation plan to avoid

repeating noncompliance. Added requirement for annual emergency training. Added and updated many definitions in the OGM.

CM Lawson questioned how the open-ended concerns, comments, and questions would be communicated to other Councilmembers from this PED discussion. Mr. Moore indicated that he had made note of those items and would include any changes as part of the next presentation to Council. Mr. Moore indicated that he would call out which changes stemmed from PED so that everyone is very clear on what has been discussed and what changes were made based on all discussions. CM Gruber stated that with comments about the OGM still incoming he would like the City to be able to remain flexible to continue the conversation with stakeholders prior to the next presentation at Study Session. Mr. Moore agreed that the presentation at PED was an initial review about what is being proposed to move forward for discussion at Study Session. Additional questions or concerns can be brought up for Study Session and the OGM can be revisited prior to moving on for Public Hearing and voting.

Outcome:

Mr. Moore requested to approve the item and move forward to Council Study Session.

Follow-up Action:

Councilmembers agree to provide approval to move item forward for further discussion at Study Session.

For an ordinance of the City Council of the City of Aurora, Colorado, adding Chapter 135 of the City Code pertaining to Oil and Gas Rules and Regulations.

Summary of Issue and Discussion:

Jeffrey Moore presented a request for revisions to the Unified Development Ordinance (UDO) and outlined those recommended changes. First, Section 1 amends to existing text to refer to Chapter 135 of the Aurora City Code. Section 2-4, 6-8 removes all other provisions in the oil and gas section. Section 5 gives the Planning and Zoning Commission authority to "make decisions on Oil and Gas Locations applications and appeals pursuant to the criteria set forth in the Chapter 135 Oil & Gas Manual, as amended.". Almost all definitions were removed with exception of "Oil and Gas Facility" in case it might be referred to in the future.

Mr. Moore moved on to discuss the second ordinance which creates a new Chapter 135 and Aurora City Code. Mr. Moore explained that the department is working with a new codifier to get the numbering adjusted to align with other ordinances within the City and the municipal code, to move from muni code to code publishing.

Mr. Moore summarized that he is proud of the team and believes the regulations are the best for Aurora communities and the environment. Mr. Moore requested to move the item to Study Session and opened for questions.

CM Berzins requested clarification on Section 5 asking if City Council would still have authority to call these items up. Mr. Moore confirmed that City Council always has the authority to call items up, the purpose of going to Planning and Zoning Commission is to get additional information to provide to City Council for review. Brad Pierce added comment for consideration regarding City Council's authority to call items up for discussion. Mr. Pierce offered that with the Operator Agreement the locations were defined and not subject to City Council. Mr. Pierce explained that this provided certainty to both the Operators and the City. Mr. Pierce described a situation with a well pad location that was approved by Planning and Zoning Commission that was later called up by City Council. Mr. Pierce stated the issue has been unresolved for approximately six months. In response to Mr. Pierce's comment Mr. Moore explained that for this specific event the call out was deferred by the Operator and not City Council. Mr. Moore continued that an Operator agreement must be negotiated by City Council.

Outcome:

Mr. Moore requested to approve the item and move forward to Council Study Session

Follow-up Action:

Councilmembers agree to provide approval to move item forward for further discussion at Study Session.

Miscellaneous Matters

Aurora Economic Development Council Update (Yuriy Gorlov):

- Have had an extremely busy first few weeks of the year. This is a good indicator of the year to come.
- Recapping 2020, AEDC was able to create and retain more than 2,000 jobs in the City which were tied to 15 deals. This will generate approximately \$360M worth of capital investment into the City and Counties and will generate between \$15-20M in new revenue to the municipality.
- Critical wins in 2020 were 64th Ave which was approved. This is a P5 which will be critical to positioning Aurora to win lots of deals.
- Possibility to attract 10M plus square feet of industrial commercial office data center operations, as the demand currently exists. Business has not slowed down in Colorado in general, there has been a dip in the pipeline over the last 9-10 months but anticipate that will bounce back.
- Will be continuing to forecast and monitor trends and data moving into 2021.

Havana Business Improvement District Update (Chance Horiuchi):

- 2021 Certification of assessed valuations: \$114,648,028 at 4.50 mill levy Prop Tax: \$439,719 & URA Prop Tax: \$76,197 for a total of \$515,916. Total Rev & Balance: \$1,006,403 Total Expenditures: \$449,739.
- Received the sales tax report from the City of Aurora, review, YTD Total Sales Tax is \$20.8M as of 12/2020
- Sales Tax by percent change from prior year as of 12/2020
 - Total Sales Tax is at -1.8% YTD
 - Food & Dining is at -14.7% YTD
 - Auto Dealers is at -11.6% YTD
 - Total Use tax is at -12.6%YTD
- We are preparing for our 2020 AUDIT & requesting proposals for a new accountant this year.
- As of 10/31/2020 On Havana Street's 4.3-mile corridor with over 25+ shopping centers are at 94% occupancy with our retail. However, we expect the occupancy to decline in 2021 Q1 & Q2.
- 2 businesses closed due to the State of Colorado Industry Specific Health Orders or By Choice, & 19 permanent closures as of 1/13/2021 Uncle Maddio's & Stampede.
- NEW BUSINESSES: COMFORT DENTAL, ROCKET FIZZ, GEICO, SARA'S MARKET & BAKERY, COLORADO PUPPY RESCUE AND ADOPTION, HOPEFUL HOUND, ROSS DRESS FOR LESS, AFC URGENT CARE pad development STILL MOVING FORWARD.
- Construction On-Going Argenta (Havana & 3rd), Stinker Stores (Havana & Iliff)- NOW OPEN and the Kum & Go (Havana & Yale) OPENING SOON
- Multi-Modal Study Collaboration continues into 2021, next Public Meeting 2/17 6-8:30pm, Stakeholder meeting 2/10 or 2/11 TBD
- We continue to receive inquiries from other businesses wanting to relocate and open in Aurora On Havana Street. Chance began hosting driving tours of Havana to prospects, marketing companies, and developers.
- ART2C Public Art installed for 2020-2022 check it out and visit a small business safely.
- Brochure: Art Exhibits City of Aurora (auroragov.org)
 Map: Art in Public Places Art2C (arcgis.com)

Aurora Chamber of Commerce Update (Kevin Hougen):

- The Chamber directory and newsletter went out this week (1/13/2021) including 1,500 of the directories. Membership continues to grow rapidly.
- Continuing with ribbon cuttings.
- In recovery and lead area of the business model to buy local and support brick and mortars.
- Had approximately 290 people on for the Government Affairs Release. Will have General Assembly and will provide an update on February 10 PED.
- State of the Base is scheduled for January 29 which will cover Buckley Space Base and how Buckley Garrison is moving on.
- There is an Armed Forces luncheon plan currently scheduled for May 14. Also, the Chamber's award banquet is currently scheduled in June. Backup dates have been slated for both events in case they need to be moved. Zooms are highly attended with up to 300 people per session so there is good outreach.

Planning Commission Update (Dennis Lyon):

- There are three open positions for appointment and reappointment.
- Two items on the agenda for the next Planning & Zoning Commission a Coffee shop with a drive through at Buckley and Exposition and Marydel Homes is building 72 dwelling units in Murphy Creek.

Oil & Gas Advisory Committee Update (Brad Pierce):

• Quarterly report is included in the 1/13/2021 agenda packet, contact Brad Pierce for questions.

Business Advisory Board (Chance Horiuchi):

- Update on the Business Awards regarding the criteria which will be slightly different from previous years. Going to have emphasis on resiliency during the pandemic, innovation, creativity, sustainability, community impact, job retention, and the ability to provide essential services to the community as well as staff. Special consideration will be given to businesses with 15 or fewer employees.
- Awards will be virtual in the spring & are hoping to include more features with AuroraTV.

Retail (Bob Oliva)

- Anticipate economic activity coming out of 2020 to be relatively flat but start to rise in second quarter. Really anticipate the second half of the year to pick up.
- There's been a decent amount of leasing activity on smaller space, but on the larger big box space not so much. Turnkey restaurants have continued to have a decent amount of activity over the last month.
- ICSC has been moved to December so the ramp up for that is expected in May.
- There is a large push on the Arts District.
- Have been having calls with retailers and restaurants as they start to come out of COVID, anticipate the next big issue for them will be minimum wage questions.

AER and Small Business (Marcia McGilley, Executive Director):

- We continue to assist citizens with finding funding through federal, state, county and City of Aurora channels:
 - NEW CARES ACT funding for SBDC services NEW Supplemental Funds 1/1/21 9/30/21
 \$54,000
 - NEW Federal Economic Aid Act of 2021
 - SBA training staff now on the details
 - Webinar scheduled with SBA Senior Lender, Steven White, for Tuesday, Jan 19th at 9am, Coffee with the SBA: The Federal Economic Aid Act overview
 - Overview:

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- Extension of SBA Debt Relief Program
- EIDL (Economic Injury Disaster Loan) program
- PPP (Paycheck Protection Program)
- NEW Shuttered Venue Operator Grant
- NEW 5 Star Recovery Partner Program in Arapahoe County
- Colorado Special Session: COVID-19 Relief Small and Minority Business Arts Organizations (SB20B-001)
- New SBDC Programs in both English and Spanish:
 - Start-Ups 4-Part Start-Up Essentials program (Launching, Marketing, Cash Flow and Biz Plan Essentials)
 - Existing Businesses 4-part Strategic Planning Series (pivot their business model)
 - Developing Early Childhood Dev program for 2021 in both English and Spanish

Approved:	
Committee Chair Marsha Berzins	Date

Next meeting date: February 10, 2021