City Manager's 2005 Adopted Budget

2005 Budget Acknowledgements

| City Council | |
|-----------------------|------------------------------|
| Edward J. Tauer | |
| | Mayor Pro-Tem and Ward II. |
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| | |
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| | At-Large |
| | At-Large |
| | At-Large |
| 9 | At-Large |
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The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Aurora, Colorado for its annual budget for the fiscal year beginning January 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe that our current budget continues to conform to, and in many cases exceed, program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SPECIAL RECOGNITION

The following individuals and groups played a key role in the development of the 2005 budget for the City of Aurora. We recognize them here for their hard work and valuable contributions.

Council Appointees

Charles Richardson, City Attorney

Zelda DeBoyes, Municipal Court Administrator

Richard Weinberg, Presiding Judge

Laurie Cole, Chief Public Defender

Deputy City Managers

Nancy Freed, Deputy City Manager of Operations Frank Ragan, Deputy City Manager of Community Services Katherine Svoboda, Deputy City Manager of Administration

Directors

Ricky Bennett, Police

Peter Binney, Utilities

Jack Cooper, Parks & Open Space

John Gross, Finance

John Hilton, Internal Services

Darrell Hogan, Public Works

Thomas P. Nicholas, Library, Recreation,
& Cultural Services

Mark C. Pray, Information Technology

Nancy L. Sheffield, Neighborhood Services

Kin Shuman, Human Resources

Kim Stuart, General Management-Communications

Casey Jones, Fire Dianne Truwe, Development Services

Terry Kulbe, Civil Service Robert Watkins, Planning

Janice Napper, General Management-Management Support

Budget Coordinators

Jan Adamcyk/Marie McCrary, City Attorney's Office Betty Haarberg, Internal Services

Cathy Beddow, Development Services Yvonne Madril-Brawner, City Council/Boards

Debra Collins/Steve Wasiecko, Library, Recreation, & Commissions

& Cultural Services Charlene Mayo, Public Works
Bill Curtis/Christine Waters, Police Joyce Pugh, Public Defender's Office

Dawn Cussins, Human Resources

Terry Teske, Fire

Helen Damaskos, Court Administration Larry Schroeder, Finance

Bonni Dommer/Huyen Doan/Raisa Nikolayevsky, Utilities Nancy Smith, General Management

Peter Francis, Capital Improvement Program Janice Stewart, Planning

Kim Nerbonne, Judicial Nikke Stinson, Neighborhood Services Christine Grimaud/Coni Ellis, Parks & Open Space Paula Sumpter, Information Technology

Council Committees

Citizen's Advisory Budget Committee Citizens' Utilities Advisory Committee

Citizen's Advisory Committee Human Relations Commission

on Housing and Community Development

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2005 Aurora CITY COUNCIL





Mayor Ed Tauer



Ingrid Lindemann Mayor Pro-Tem (Ward III)



Nadine Caldwell Ward I



Kathy Green Ward II



Molly Markert Ward IV



Sue Sandstrom Ward V



Bob Broom Ward VI



Bob FitzGerald At-Large



Ryan Frazier At-Large



Steve Hogan At-Large



Brad Pierce At-Large

Aurora's Vision Statement

Aurora will remain the best city in Colorado and an integral part of the metro area. Through broad participation, the City of Aurora will provide the leadership and direction to develop a high quality community that meets the needs of its citizens. We envision a city that is economically strong, people oriented, environmentally sensitive, visually pleasing and cohesive with permanence. These attributes will create a positive identity and image for the community. Aurora will be a city of the future that works. It will determine its destiny and set an example for others.

Introduction to the City of Aurora 2005 Adopted Budget

This 2005 Adopted Budget for the City of Aurora is the product of a well-established cooperative process carried out by City staff with the guidance and direction of City Council. The purpose of this document is to provide both summary-level and detailed information on the 2005 budget as adopted by City Council this past fall. In keeping with best practices adopted by the City and reflected in criteria published by the Government Finance Officers Association, this budget is intended to serve as:

- A policy document that highlights the key issues that shape the budget and outlines the financial and other policies that guide the City's operating plans;
- A financial plan that describes and summarizes relevant information related to: revenues, expenditures, debt service, and funds available for all City funds;
- An operations guide that provides useful information on the nature, purpose, and accomplishments of the City's various organizational units; and
- A communications device that summarizes and illustrates key information related to: the City's people, resources, planning processes, and budget outlook.

In order to fulfill these purposes, the budget is divided into several sections. The *Budget Message* and attachments provide summary information that describes the contours of the City's budget and the issues that shaped its development. The *Profile of Aurora* provides information on Aurora's economic, demographic, and community outlook along with specific information on the City's organizational structure. The *2005 Economic and General Fund Revenue Overview* provides a detailed description of the City's revenue outlook for 2005 and beyond. The *Long Range Financial Outlook* identifies expected revenues and expenditures for all general government functions from 2005 through 2009. The *Fund Summaries* provide tables and narrative that explain major changes in funds available for all City funds. The *Department Budgets* provide information on departmental operating appropriations, staffing, and programs. The *Capital Improvement Program* section describes the City's five-year capital improvement program for all funds. A set of appendices is included with additional information on the City's budget.

The figures and narratives published in this document reflect the status of the 2005 budget as originally adopted by City Council, and the status of the 2004 projected budget at the time the 2005 budget was adopted. There are inevitably changes that occur each year after the budget is adopted which are not reflected in the totals reported here. Such changes will be documented in the 2006 budget.

We hope that all who make use of this Adopted Budget document find it helpful and easy to use.

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BUDGET MESSAGE



TOROB!

CITY OF AURORA



Ronald S. Miller 15151 E. Alameda Parkway Aurora, Colorado 80012 Phone: 303-739-7010 Fax: 303-739-7123 www.auroragov.org

DATE: January 31, 2005

TO: Mayor Tauer and Members of City Council

FROM: Ronald S. Miller, City Manager

SUBJECT: 2005 BUDGET MESSAGE

This memorandum serves as a summary and transmittal of the 2005 Adopted Budget. This budget cycle was one of the most challenging the City has experienced in a number of years. Development of this budget required difficult choices. Because of the careful and detailed approach followed in developing this budget, I am confident that this balanced budget represents a viable plan that, through prioritization of services, will ensure the City's continued fiscal health and operational effectiveness in 2005.

The 2005 budget effectively addresses the challenges of responding to consistently lower levels of revenue growth, maintaining critical service priorities, and keeping pace with the continued growth and development needs of the City. These needs include:

- Maintaining 2 police officers per 1,000 population;
- Maintaining street maintenance and improvement programs including: asphalt overlay, concrete repair, interchange reconstruction, intersection improvements, and snow removal;
- Maintaining services at newly-opened facilities such as the Martin Luther King Jr. Library/Service Center and the Tallyn's Reach Municipal Service Center;
- Ensuring adequate water supplies for current and future needs by acquiring new water rights and constructing necessary infrastructure to store, treat, and distribute water;
- Rebuilding Fire Stations #1 and #7;
- Continuing redevelopment efforts in Original Aurora and the Fitzsimons area;
- Expanding acquisition of open space, parks, and recreational properties;
- Continuing alley paving and lighting in Original Aurora;
- Planning neighborhood and corridor improvements for City Center, Havana, Colfax, Abilene, and Montview;
- Continuing the successful Enhanced Development Review program;
- Enhancing the management of Utilities Department technical/operational services and capital improvement programs; and
- Maintaining public health and safety services.

This budget for 2005 reflects the guidance and feedback provided by Council, in addition to extraordinary staff efforts, to develop a comprehensive program of municipal services and capital projects that take into account the constraints imposed by ongoing adverse economic circumstances. This budget also reflects the City's focus on identifying <u>sustainable budget reductions</u> through careful prioritization of services and projects. These reductions are chosen in large measure because they have the least impact on the provision of essential City services.

Without an infusion of new revenue, the City will also face a significant budget challenge in 2006. This challenge will further strengthen our emphasis on developing strategic, citywide priorities as a basis for identifying which services to retain and which lower-priority services are candidates for budget reductions. With the City's short-term reserves largely depleted and City services diminished from across-the-board cuts in prior years, difficult decisions about funding options and essential services will likely continue.

This budget message provides: a brief review of the City's goals - which form the foundation of the City's budget priorities; an overview of the budget and the assumptions used to build the budget; a summary of expected revenues, spending, and staffing for the General Fund and other funds; a review of the five-year Capital Improvement Program; and descriptions of the major issues affecting the 2005 budget. The attachments to this document and the remainder of the budget book provide more detailed information.

CITY VISION AND GOALS

The 2005 budget provides funding for services, programs, and projects that support City Council's established goals. The updated Goals and Objectives adopted by the City Council in 2004 collectively outline the City's vision for the future. This vision encompasses nine major areas of focus:

- 1. Economic vitality expanding jobs and tax base;
- 2. A fiscally responsible and customer oriented City;
- 3. Identifying funding enhancements for public safety;
- 4. Evaluate the geography of growth and service delivery;
- 5. Well-planned, quality development: green community;
- 6. Serve as leaders regionally and statewide;
- 7. Ensure a safe community for people;
- 8. Effective transportation system for moving people and goods; and
- 9. Water management/utility systems.

This budget is, in effect, a work plan to implement City Council's Goals and Objectives.

BUDGET OVERVIEW

This is the fourth consecutive budget affected by the economic downturn that began in 2001. This downturn is longer and deeper than generally anticipated. Coming on the heels of several years of higher than average growth, the downturn presents the City with a substantially weakened revenue outlook. This downturn is evident in Figure 1, which compares past revenue growth to recent history and future projections.

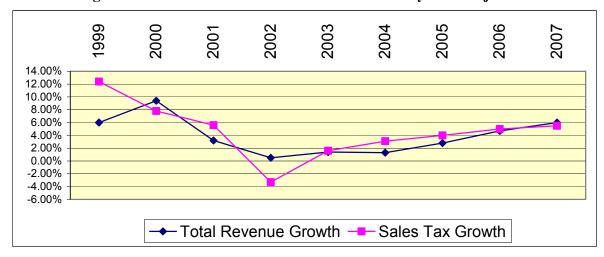


Figure 1: General Fund Revenue Growth: History and Projections

As Aurora adapts to modest revenue growth, adjustments to the City's operating and capital budgets are required. Past adjustments included: reductions in staffing (vacant positions) and services, hiring freezes, delays and deferrals of projects and other one-time expenditures, and use of short-term reserves. The list below identifies the total adjustments for each year.

✓ 2002: \$15.0 million ✓ 2003: \$20.0 million ✓ 2004: \$15.4 million¹

Attachment 1 presents a summary of the City's total revenues, expenditures, and staffing. This snapshot of the City's budget provides information on all sources of revenue as well as presenting appropriations by category and by function.

Economic and Revenue Outlook

In 2003, total City revenues and other sources of funds stood at \$539.2 million. In 2004, this total will decrease to \$495.0 million, with a subsequent rise to \$567.5 million in 2005, of which \$524.3 million is for budgeted appropriations (see Table 1 on the next page) and the remainder is for future uses. The primary reason for the large fluctuations in revenue is the issuance of utility revenue bonds to fund new water-related capital projects. Taxes and other general revenues will increase by no more than four percent from 2003 to 2005.

¹ These adjustments reflect the changes necessary to balance the 2004 budget before the start of the year. Since that time, a further revenue shortfall and some additional expenditures will necessitate use of \$4.5 million in short-term reserves to maintain a balanced budget in 2004.

Overall, the Aurora economy remains active as new retail centers and other businesses continue to locate in Aurora. In addition, revenue from construction activity remains near record-setting levels. With continued strength in construction-related revenue and improvement in sales and use tax revenues, 2005 should mark a return to moderate, but stable general revenue growth. In addition, the City is taking steps to generate additional revenues to support population growth and to "harden" the City's water supply to protect against drought conditions.

Because of these factors, Aurora's overall revenue outlook for 2005 is positive, although growth will continue at a much slower pace than in the years before 2001. Unfortunately, slower revenue growth means that the City will not "re-capture" lost revenues from 2002-2003. Consequently, as the City strives to maintain services for existing residents and extend services to newly developed areas, the primary challenge for 2005 and beyond is to maintain balanced budgets in the face of increasing demands for City services.

Summary of Appropriations – All Funds

The adopted budget totals \$524.3 million for all funds, including enterprise and capital funds. This compares with a 2004 adjusted budget (estimate) of \$459.8 million including amendments for all funds. The difference between 2004 and 2005 is primarily due to changes in the Water and Wastewater funds. Table 1 summarizes appropriations for the City's major funds. Attachment 2 presents this information in more detail.

Table 1: Appropriations Summary

| | | 1 | • | |
|---------------------------|----------------|----------------|----------------|----------------|
| | 2002 | 2003 | 2004 | 2005 |
| Fund | Actual | Actual | Estimate | Adopted |
| General Fund | \$ 193,722,284 | \$ 213,472,115 | \$ 216,233,927 | \$ 213,971,637 |
| Capital Projects Fund | 32,828,507 | 39,551,209 | 33,533,692 | 30,688,563 |
| Golf Fund | 9,070,852 | 9,937,195 | 8,844,890 | 10,338,907 |
| Recreation/Cultural Funds | 9,344,867 | 10,889,169 | 11,183,350 | 11,933,904 |
| Water Fund | 67,391,190 | 187,331,030 | 84,458,011 | 132,259,848 |
| Wastewater Fund | 36,871,461 | 31,863,039 | 42,939,185 | 57,335,862 |
| Other Funds | 54,732,841 | 62,663,306 | 62,566,466 | 67,723,385 |
| GRAND TOTAL | \$ 403,962,002 | \$ 555,707,063 | \$ 459,759,521 | \$ 524,252,106 |

As noted earlier, the 2005 budget is balanced for all funds. As an ongoing part of the City's budget-balancing efforts, increases and decreases in funds available are tracked and incorporated into the City's long-range financial outlook. Attachment 3 identifies all such changes that exceed \$200,000. The items below reflect several notable changes.

- In 2004, short-term General Fund reserves declined by \$7.7 million \$4.5 million is used to offset a projected revenue shortfall in 2004 the rest is designated for other uses.
- In 2004, available funds in the Conservation Trust Fund will be drawn down by \$1.2 million to fund parks, open space, and recreation projects.
- In 2004, available funds in the Development Review Fund will grow by \$1.6 million as significant revenue growth caused by the rapid pace of development allows the City to set aside funds for future contingencies.
- In 2005, the City will use \$2.5 million of available General Fund monies generated by carrying forward savings from prior years.

- In 2005, the City will use of \$1.2 million from the Risk Management Fund for a transfer to the General Fund along with increased premium costs.
- In both 2004 and 2005, the Wastewater and Water funds show significant changes in funds available as bond proceeds accumulate and then are used for the Utilities Department Capital Improvement Program.
- In both 2004 and 2005, funds available in the TABOR Reserve and Policy Reserve funds will increase, primarily due to interest earnings. With these earnings and a small additional transfer, the TABOR reserve will remain at the three percent reserve requirement. Interest earnings alone will maintain the balance of the Policy Reserve at ten percent of unrestricted General Fund operating costs.

The Fund Summaries section in this budget book provides more detail on revenues, expenditures, and funds available for all City funds, including the General Fund.

2005 Base Budget Adjustments

The 2005 budget incorporates changes in ongoing personal services and operating costs. These changes include cost increases that apply citywide as well as other non-discretionary increases. Collectively, these adjustments reflect changes in the "base budget." The most significant items incorporated into the 2005 base budget include:

- No increase in pay for career service and civil service employees;
- A 3.3 percent increase in planned City contributions for anticipated employee health insurance costs the total increase in funding is \$474,000, of which \$274,000 is from the General Fund:²
- A change in dental insurance premiums to equalize City payments for supervisory and non-supervisory employees this change saves the City \$156,000 of which \$108,000 is savings to the General Fund;
- Other provisions of fire and police salary and benefit contracts that adds a net total of approximately \$300,000 to the General Fund budget;
- A 6.9 percent increase in anticipated vehicle maintenance costs primarily as a result of continued high gasoline costs; the total amount included for this increase is \$332,000, with a \$321,000 increase in the General Fund; and
- A 7.9 percent increase in anticipated electricity costs the total increase in funding is \$734,000, with \$290,000 coming from the General Fund.

The budget also contains baseline adjustments to reflect necessary funding for increased costs related to ongoing maintenance contracts and other non-discretionary funding needs. The total cost of these additional adjustments is \$1.6 million, with \$615,000 in the General Fund. The City also incorporates technical adjustments, such as elimination of one-time costs, into the base budget. Table 3 on page A-8 shows these changes in more detail for the General Fund and Attachment 4 notes significant base budget changes in other City funds.

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² Employee contributions for health insurance will rise for participants in some plans, as the City restructures its benefit offerings to ensure that participants in the various plans make equitable premium payments.

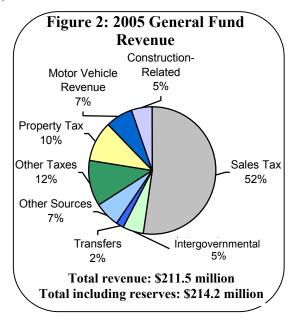
THE GENERAL FUND

The General Fund is the primary source of funding for most City operations. Funding for operating costs related to public safety, public works, parks, libraries, and other City services comes primarily from the General Fund. In addition, annual transfers from the General Fund to the Capital Projects Fund provide monies for many of the City's capital needs.

As we developed the General Fund budget for 2005, we identified a projected deficit of \$11.0 million. The deficit is largely attributable to continued weakness in revenue along with increases in mandated costs such as the Police 2/1000 program, the "Old Hire" pension plans, maintenance costs, and gasoline, electricity and natural gas charges. The adopted budget corrects the deficit by incorporating numerous adjustments. The adjustments include:

- 1. Use of \$3.7 million from short-term reserves in the General Fund and the Risk Management Fund;
- 2. \$3.2 million in savings from eliminating or reassigning 44.6 FTE and associated costs from the General Fund:
- 3. A net reduction of \$1.1 million from various programmatic cuts, such as reductions in human resources, recreation, and cultural programs;
- 4. \$860,000 in changes to the allocation of revenues and expenditures between the General Fund and the Capital Projects Fund;
- 5. \$540,000 in one-time transfers from other City funds;
- 6. \$500,000 from anticipated increases in fines and forfeiture revenue;
- 7. \$400,000 from increased employee contributions for health and dental plans;
- 8. \$400,000 from a one-time transfer of costs for economic development agencies to the Development Review Fund; and
- 9. \$300,000 from reductions in funding for outside agencies and events.

Table 4 on page A-8 provides additional detail on the \$6.3 million in specific department cuts that are incorporated into this budget balancing plan.



General Fund Revenues³

Figure 2 illustrates the distribution of revenue sources within the General Fund. Budgeted revenue for the General Fund will increase by 2.8 percent in 2004 (over the 2003 actual) to \$208.6 million and will increase by 1.4 percent in 2005 to \$211.5 million.

³ General Fund revenues pay for most typical City operations and exclude revenues associated with the City's water utility and other self-funded City services such as golf.

As Table 2 notes, sales tax revenues are expected to grow by 4.0 percent (\$4.3 million) in 2005 if a modest economic turnaround and new retail activity continue to take hold. Constructionrelated revenues (building materials use tax and construction permit revenues) are likely to decline after a spike in 2004 as residential construction cools due to higher interest rates. Small increases in other revenue sources contribute to a projected 2.8 percent (\$5.6 million) increase in total General Fund revenues. before transfers. Including transfers, General Fund revenues will increase by only 1.4 percent in 2005. The revenue

| Table 2: Key General Fund Revenues 2004 Estimate to 2005 Budget | |
|--|--------|
| Sales Tax | 4.0% |
| Construction-Related Revenue | -13.8% |
| Other Taxes and Audit Revenue | 4.0% |
| Motor Vehicle Revenue | 5.0% |
| Intergovernmental Revenue | 3.2% |
| Property Tax | 2.5% |
| Other Revenue (including interest) | 4.7% |
| Total Excluding Transfers | 2.8% |
| Transfers | -24.4% |
| Total Including Transfers | 1.4% |

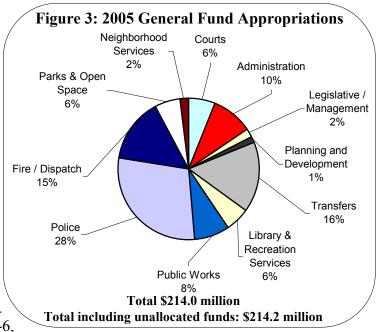
section of this book presents a complete view of the City's economic and revenue outlook.

Retail sales remain the backbone of Aurora's General Fund revenue, with sales tax revenue expected to account for 52.3 percent of total General Fund revenue in 2005. If use taxes (which reflect collections in special categories of sales) are added to this total, <u>sales-driven revenue sources account for 64.3 percent of total general revenue</u>. This degree of reliance on sales and use taxes causes significant variability in the City's revenue outlook, as the City is then vulnerable to economic fluctuations. The City's ability to cushion the impact of economic fluctuations is limited further by a three-mill reduction in the property tax levy implemented between 2001 and 2004.

General Fund Appropriations

General Fund appropriations (excluding increases in reserves) for 2005 total \$214.0 million, a decrease of 1.8 percent from the \$218.0 million 2004 amended budget. Figure 3 illustrates the distribution of appropriations within the General Fund for 2005.

For the General Fund, the 2005 budget represents an austere level of funding. Reductions included in this budget follow on the heels of \$15.4 million in General Fund budget adjustments made in 2004. The 2005 budget continues the prior budget reductions and includes additional reductions needed to offset increased costs for critical City priorities. In addition, as noted on page A-5 and A-6,



the City will continue to draw down operating reserves in 2004 and 2005.

Additions to the budget total \$2.3 million. In order to maintain a balanced budget and fund necessary increases, the adopted budget also includes reductions totaling \$6.3 million. The decrease in appropriations for 2005 is the result of several factors described elsewhere in this budget message and detailed in Table 3. After accounting for additions and reductions, funds available in 2005 will increase by approximately \$203,000. Table 4 (below) and Table 5 (next page) list the additions and reductions in the General Fund. In addition, Attachment 5 provides a list of all General Fund appropriations by department.

Table 3: 2005 General Fund Summary

| Sources | An | nount | Comment |
|---|----|-------------|--|
| Expected Revenues, Transfers and | | | Includes \$211.5 million in revenue and \$2.7 |
| Other Funding Sources | \$ | 214,175,016 | million of fund balance. |
| Uses | | | |
| 2004 Adopted Budget | \$ | 217,982,935 | |
| Minus 2004 one-time costs | | (3,109,495) | 2004 salary increase now incorporated into departments' personal services base. |
| Additional personal services costs | | | Includes \$4.5 million for Old Hire pension costs, \$3.1 million for 2004 pay increases plus step / grade increases for civil employees and funding for benefit costs less \$2.5 million in vacancy |
| (net of vacancy savings) | | 6,104,254 | savings attributable to the City's hiring freeze. |
| | | | Includes \$1.2 million for mandated cost increases such as gasoline and electricity less savings from refinancing debt service, a reduced CPF transfer due to lower revenues, lower incentive obligations |
| Other base budget adjustments | | (3,038,394) | and other adjustments. |
| 2005 Adds | | 2,348,967 | 2/1000 costs plus maintenance costs for new facilities and public lighting. |
| 2005 Reductions | | (6,316,637) | Budget cuts in all City departments net of Council adjustments. |
| Total 2005 Adopted GF Budget | \$ | 213,971,630 | |
| Increase in Funds Available | | 203,379 | Set aside for 2006 |
| Total Uses of Funds | \$ | 214,175,009 | |

Table 4: 2005 General Fund Additions

| Department | rtment Item | | |
|-------------------|---|--------------|--|
| Internal Services | New facilities maintenance net GF cost | \$ 12,955 | |
| Police | Add 14.0 police officer FTE for 2/1,000 | 876,622 | |
| Police | Additional academy costs | 813,000 | |
| Police | Equipment for new staff | 115,600 | |
| Public Works | Public lighting growth and maintenance | 483,290 | |
| Public Works | Signal maintenance costs | 47,500 | |
| Total Adds | | \$ 2.348.967 | |

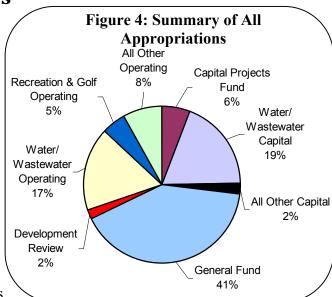
Table 5: 2005 General Fund Reductions

| Department | Item | Amount |
|-------------------------|--|-------------------|
| City Attorney | Cut travel and training | \$ (51,722) |
| City Council | Cut vacant staff, reduce travel and dues payments | (71,286) |
| Court Administration | Vacancy savings and overtime reductions | (136,133) |
| Development Services | Move AEDC and Adams EDC to other funding source | (365,974) |
| Finance | Move lock box in-house, transfer capital FTE to CPF | (130,910) |
| Fire | Cut Fire Education, Quartermaster, & vacant FTE | (834,922) |
| General Management | Cut vacant TV FTE and use PEG funds for other staff, cut | |
| | vacant PIO, Internal Audit staff, and receptionist | (476,789) |
| Human Resources | Cut citywide celebration and vacant training FTE | (99,850) |
| Info. Technology | Cut vacant reception and webmaster positions | (119,040) |
| Internal Services | Reduce fleet, transfer Purchasing staff to CPF | (909,027) |
| | Reduce library hours, cut vacant staff and bookstock, increase | |
| | some recreation fees, reduce cultural/recreation subsidy, use | |
| Library, Rec & Cultural | Arapahoe Library District funds | (878,490) |
| Neighborhood Svcs. | Cut minigrants & animal care FTE, NABA to other source | (166,356) |
| Non-Departmental | Cut VPAB transfer for 1 yr, reduce CPF, use auction funds | (715,207) |
| Parks & Open Space | Reduced maintenance & planting, reassign staff | (698,895) |
| Planning | Reduced staffing, supplies, and consulting | (158,387) |
| Police | Consolidate front desk service, cut property supervisor | (279,452) |
| Public Defender | Realign staffing | (29,657) |
| Public Works | Cut fence program staff & general maintenance | (189,404) |
| All Other | Civil Service, Judicial, Public Safety Communications | (5,136) |
| Total Reductions | | \$ (6,316,637) |

OTHER FUNDS – OPERATING BUDGETS

The City's other funds include: the Water and Wastewater funds, the Golf Fund, the Print Shop Fund, the Development Review Fund, and various internal service and governmental funds. Appropriations for these funds provide for operating, debt service, and capital costs.

Figure 4 provides detail on the City's total appropriations in 2005. The General Fund accounts for approximately 41 percent of total appropriations, while another 27 percent of the budget is dedicated to capital projects. As the graph indicates, nearly one-third of the City's total budget is for operating costs that are not included in the General Fund. Over half of this



amount (17% of the total budget) represents operating costs for the Utilities Department.

Table 6 summarizes the major operating budget additions and reductions in all other funds. Since many of these funds operate as enterprise or internal service funds, the appropriation adjustments often reflect the need to raise or lower spending in response to changes in the level of demand for various services (such as increased use of development review services).

In 2005, many of the reductions in the Cultural Services Fund, the Print Shop Fund, and the Recreation Fund reflect changes made to help balance the General Fund budget. In those cases, the City either transferred savings in each fund to the General fund or used the savings to reduce the General Fund subsidy for various programs.

Table 6: Significant 2005Adds and Cuts in Other Operating Funds

| Fund | Item | Amount |
|-----------------------------|--|------------------|
| | New fund for Araphoe County Open Space - amount is for | |
| ArCo | expected operating costs in 2005 | \$ 631,074 |
| Cultural Services | Net change due to all budget adjustments | 29,189 |
| | Includes TV service funding, Smoky Hill bridge repayment, | |
| | Arapahoe Library District funding, and funding for economic | |
| Designated Revenue | development agencies | 1,758,256 |
| | Additional staff costs and transfer to Designated Revenue Fund | |
| Development Review | for economic development agencies | 866,409 |
| E-911 | Reverse E-911 and global positioning services | 165,682 |
| Fleet Maint. | Gasoline and maintenance costs | 248,303 |
| Golf | Primarily debt service | 134,390 |
| Policy Reserve | Transfer excess interest to the General Fund | 97,000 |
| Print Shop | Transfer to the General Fund (net of other changes) | 129,955 |
| Recreation | Net cut due to staffing reductions | (45,374) |
| Risk | Transfer to the General Fund (net of other changes) | 999,024 |
| S&D | For debt service | 30,000 |
| Wastewater | Primarily Metro Wastewater contract and added staff | 2,477,779 |
| | Primarily for short-term water leases, SE Colorado Water | |
| Water | Conservancy District payments and added staff | 6,715,247 |
| All Other | Community Development, Conservation Trust, Gifts/Grants | 15,198 |
| Total Operating Incr | rease - All Funds Except General Fund | \$ 14,252,132 |

STAFFING

In 2004, the City eliminated a net of 43.1 vacant General Fund FTE. In 2005, the budget proposes a total reduction of 49.1 vacant FTE citywide, including a transfer of 9.0 FTE from the General Fund to other funds. The largest staffing reductions are in:

1. Fire – where 4.0 FTE in the Fire Education and Quartermaster programs will be reassigned to other vacant positions and 5.0 unassigned vacant positions will be eliminated;

- 2. General Management where TV Services will transfer 3.0 FTE to the Designated Revenue Fund and eliminate 2.0 vacant FTE; 3.0 vacant positions in Communications and Management Support will be eliminated; and 5.0 FTE in the Office of Development Assistance will be transferred to the Development Review Fund;
- 3. Library, Recreation & Cultural Services where 4.8 General Fund FTE will be eliminated due to reductions in library hours and another 1.0 FTE will be eliminated from the Recreation Fund; and
- 4. Police where 6.0 civilian FTE are eliminated.

The reductions noted above are generally offset by the addition or transfer of 51.3 FTE in several City funds including 14.0 General Fund FTE in the Police Department for the 2/1000 program and 27.5 FTE in the Water and Wastewater funds (Utilities Department) for system growth, a major expansion of the capital program, and drought response. In addition, the Designated Revenue and Development Review funds will absorb the costs of 9.0 FTE previously paid from the General Fund. Table 7 provides a summary of staffing additions and reductions. Attachment 6 presents a staffing summary for all departments/funds.

Table 7: 2005 Staffing Changes All Funds

| | out staring e | . , | |
|--------------------------|---------------|--------------------|--------|
| Department | Additions | Budget Cuts | Net |
| General Fund | | | |
| City Council | 0.0 | (1.0) | (1.0) |
| Fire | 0.0 | (9.0) | (9.0) |
| General Management | 0.0 | (13.0) | (13.0) |
| Human Resources | 0.0 | (1.0) | (1.0) |
| Information Technology | 0.0 | (2.0) | (2.0) |
| Library, Rec. & Cultural | 0.0 | (4.8) | (4.8) |
| Neighborhood Services | 0.0 | (1.0) | (1.0) |
| Parks & Open Space | 0.0 | (3.8) | (3.8) |
| Planning | 0.0 | (2.0) | (2.0) |
| Police | 14.0 | (6.0) | 8.0 |
| Public Works | 0.0 | (1.0) | (1.0) |
| Subtotal General Fund | 14.0 | (44.6) | (30.6) |
| | | | |
| Other Funds | | | |
| ArCo | 0.8 | (0.0) | 0.8 |
| Development Review | 6.0 | (0.0) | 6.0 |
| Designated Revenue | 3.0 | (0.0) | 3.0 |
| Print Shop | 0.0 | (1.0) | (1.0) |
| Recreation | 0.0 | (1.0) | (1.0) |
| Wastewater | 8.3 | (2.0) | 6.3 |
| Water | 19.2 | (0.5) | 18.7 |
| Grand Total | 51.3 | (49.1) | 2.2 |

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) provides funding over a five-year period for projects of \$25,000 or more that help the City to provide for its facility and infrastructure needs. All such projects must have a long-term benefit of five years or more.

The CIP budget continues the funding of programs for:

- Public facilities;
- Street overlay and reconstruction;
- Park development and improvements;
- Major maintenance of facilities;
- Technology improvements and infrastructure;
- Traffic signal installation;
- Sidewalk and ADA improvements; and
- Major equipment purchases.

The Capital Improvement Program budget is balanced, i.e., the budget identifies funding sources for all recommended projects for all five years of the plan. Annual capital appropriations from all City funds will reach \$141.0 million in 2005. Nearly \$1.0 billion in capital projects is budgeted or planned between 2005 and 2009. Attachment 7 provides a summary of the Capital Improvement Program, including projects currently underway as well as projects planned for each of the next five years.

A major component of Aurora's Capital Improvement Program is nearly complete. Phase I of the Facilities Master Plan (FMP) was the first comprehensive review of City facility needs ever conducted (completed in November 1999). In December 2000, the City issued bonds for \$50.1 million to fund many of the FMP projects after citizen approval of several bond issues in November of that year. Now most of the projects funded by those bonds, including the Tallyn's Reach Municipal Service Center; the Martin Luther King Jr. Library; construction renovation, and rebuilding of multiple fire stations; and numerous parks are all complete or nearing completion.

Another major CIP project was completion of the Aurora Municipal Center. The City-controlled Aurora Capital Leasing Corporation (ACLC) issued Certificates of Participation (COPs) for the Aurora Municipal Center in 2000. The capital costs for the Aurora Municipal Center are not included in the City budget, but are part of the ACLC budget. To pay for use of the building, the City of Aurora makes capital lease payments to the ACLC. The City uses a similar leasing arrangement to pay debt service associated with the 800-megahertz radio system.

With the completion of most FMP Phase I projects, the City is preparing to embark on the next phase of its ongoing services and facilities master planning efforts. Phase II of the Facilities and Services Master Plan is currently underway. A comprehensive inventory of current and planned City facilities is now complete and we have begun developing preliminary cost estimates for future facility and service needs. We expect completion of Phase II in 2005.

Capital Projects Fund

The Capital Projects Fund (CPF) provides support for general government capital projects, including all projects funded by general obligation bonds. Appropriations from the CPF will be \$30.7 million in 2005, while a grand total of \$143.3 million in capital projects is planned between 2005 and 2009. Table 8 lists the major projects funded by the CPF. As the table shows, with the completion of most of the FMP projects, the remaining funding in the Capital Projects Fund is primarily dedicated to ongoing street maintenance, reconstruction, and other Public Works projects.

| Project | Total Cost | Anticipated Completion |
|--|---------------|---------------------------|
| Street Maintenance, Reconstruction & Improvements | \$ 65,680,000 | Ongoing |
| Traffic Signals – New | 9,259,000 | Ongoing |
| Transfer to Building Repair Fund | 9,294,000 | Ongoing |
| 800 Mhz radio system debt service (transfer to E-911 Fund) | 7,222,280 | Ongoing |
| Transportation Improvement Program (TIP) | 9,100,000 | Varies |
| Maintenance Facilities | 9,230,558 | Varies |
| 6 th Ave. Widening Airport to Tower Rd. | 6,517,000 | 2008 |
| Fire Station #1 Reconstruction | 1,963,055 | 2006 |

Table 8: Summary of Major CPF Projects 2005-2009

In 2004 and 2005, the budget and long-range financial outlook include a provision to reduce the General Fund transfer to the Capital Projects Fund. City ordinance requires that the CPF receive a transfer equal to 100 percent of all building materials and equipment use taxes plus 4.0 percent of all other General Fund revenues less revenues from the 0.25 percent sales and use tax dedicated to the 2/1000 program. The 2004 Adopted Budget retained the transfer of all use taxes, but reduced the transfer of all other General Fund revenues from 4.0 percent to 2.0 percent. In 2005, the budget includes a further reduction in the General Fund portion of the transfer to 1.8 percent. A supermajority vote by City Council was required to approve this adjustment.

This change results in a \$4.0 million reduction in the 2005 General Fund transfer to the CPF. In order to maintain a positive balance for the duration of the five-year capital plan, this reduction is offset by:

- 1. Deferring several projects, such as the South maintenance facility and a new animal care facility;
- 2. Lapsing unspent funds, including some contingency funding that was set aside for FMP projects, the unspent balance from Alameda Corridor improvements, and a planned Fire Annex/EMS facility that may be incorporated into a future bond proposal; and
- 3. Using project savings, along with allocating allowable costs to the Water and Wastewater Funds, to offset debt service costs for the 800 Mhz radio system.

Attachment 8 summarizes, in more detail, all adjustments to the Capital Projects Fund required to maintain a positive balance for the duration of the five-year plan. The listed adjustments include: changes in revenue and expenditures, lapses, deferrals, changes in scope, and new projects.

Beyond these immediate adjustments, the City is now working on addressing a growing list of unfunded capital needs. As the City continues its work on Phase II of the Facilities and Services Master Plan, the gap between the City's long-range needs and available funding has become more evident. Part of the challenge in developing Phase II of the Master Plan will be to develop a long-term funding strategy to bridge this gap.

Other Capital Funds

In 2005 through 2009, the primary sources of funding for other capital projects incorporated into the adopted budget come from the newly-created Arapahoe County Open Space Fund, the Conservation Trust Fund, the Wastewater Fund, and the Water Fund. Planned expenditures from these funds are divided up as follows:

- √ Arapahoe County Open Space Fund \$17.2 million
- √ Conservation Trust Fund \$10.4 million
- √ Wastewater Fund \$103.7 million
- √ Water Fund \$689.5 million

The Utilities Department is continuing a major long-range capital improvements planning effort that redefines the water acquisition and infrastructure program for the next 30 years. The information contained in this budget presents the City's highest priority needs for the capital program through 2009. In this time period, capital expenditures from the Water and Wastewater funds will represent the City's largest capital expenditures.

Drought hardening, improving system reliability, and meeting the needs of growth define the focus of the Utilities Department Capital Improvement Program. To fulfill these objectives, the City needs to acquire additional water rights, provide additional water delivery capacity, expand reservoir and water treatment capacity, and make other infrastructure improvements. The five-year capital improvement plan includes a series of capital projects that will improve system reliability, diversify available water sources, and serve projected growth. Table 9 summarizes major items in the Utilities Department's revised five-year capital plan.

Table 9: Major Utilities Department Capital Projects 2005-2009

| | , | Total Cost | Anticipated |
|---|--------------|-------------|-------------|
| Projects | Through 2009 | | Completion |
| Water Fund | | | |
| South Platte Planning/Engineering | \$ | 366,500,000 | 2011 |
| Aurora Reservoir Water Purification Facility | | 135,000,000 | 2011 |
| Lower South Platte Water Rights Acquisition | | 50,000,000 | 2020 |
| East Reservoir | | 40,000,000 | 2025 |
| Rampart Delivery System Improvements | | 25,000,000 | 2016 |
| Water Acquisition | | 17,500,000 | Ongoing |
| Homestake & Headwater Source Acquisition, Phase I | | 10,000,000 | 2010 |
| Water Pipeline Replacement | | 9,500,000 | Ongoing |

| Projects | | otal Cost rough 2009 | Anticipated Completion |
|--|----|-------------------------|---------------------------|
| Wastewater Fund | | | |
| Tollgate Creek Paralleling | \$ | 14,140,000 | 2008 |
| E-470 Corridor Regional Drainage Improvements, Phase I | | 12,000,000 | 2011 |
| First Creek Lift Station & Force Main | | 5,700,000 | 2013 |
| Fitzsimons Drainage Improvements | | 4,000,000 | 2010 |
| SE Sewer Agreement at Aurora Reservoir | \$ | 6,000,000 | 2013 |

The City is also embarking on a substantial program to improve its parks, acquire open space, and build parks and recreation infrastructure. The newly-approved Arapahoe County Open Space tax and the Conservation Trust Fund provide the primary sources of funding for these projects. Table 10 lists the major categories of projects planned between 2005 and 2009.

Table 10: Summary of Major Parks, Open Space, and Recreation Projects 2005-2009

| n : . | Total |
|---|--------------|
| Project | Cost |
| Construction - Parks | \$ 7,322,000 |
| Park and Open Space Acquisitions | 6,925,000 |
| Infrastructure - Parks | 5,134,000 |
| Infrastructure - Trails | 1,385,000 |
| Beck Recreation Center Remodel | 2,225,000 |
| Del Mar Pool Bathhouse and Family Aquatics Center | \$ 1,200,000 |

KEY ISSUES AFFECTING THE 2005 BUDGET

The City's budget, like those of other metropolitan cities, is dynamic. Responding effectively to changing needs is a key criterion for managing a municipal budget. In addition, budget adjustments made in one year have definitive effects on future years. As a result, budget development must always take into account long-range financial implications. The following sections describe the primary issues influencing development of Aurora's 2005 budget. A more detailed look at the factors affecting the City's long-range General Fund outlook is provided later in this book.

These primary issues affecting the 2005 Adopted Budget include:

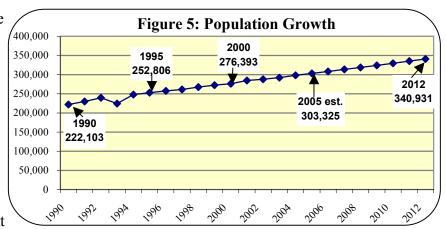
- Ensuring that City services keep pace with continuing growth;
- Police funding requirements; and
- The Facilities and Services Master Plan.

Ensuring Services Keep Pace with Growth

Although the rate of growth slowed somewhat in recent years, Aurora's population continues to grow at a relatively robust pace. The City projects that the population will grow at a 1.75 percent average rate for each of the next ten years (see Figure 5 on the following page). The continuing importance and appeal of the E-470 Corridor, the Fitzsimons Health Sciences Center, Buckley Air Force Base, and Denver International Airport are expected to fuel much of this growth. In addition, successful revitalization projects such as the Martin Luther King Service Center / Fletcher Plaza

project, the remodeling of the Aurora Mall, and the new Aurora City Place retail development provide the foundation for sustaining both Aurora's economic base and extraordinary quality of life.

Such growth provides economic and other advantages to Aurora and its citizens. It also presents significant



challenges related to managing growth and ensuring that City services and infrastructure keep pace with new development. This budget takes ongoing City growth into account as a major factor both for planning and funding operations, as well as capital improvements.

As the City continues to experience modest rates of revenue growth, its financial resources are limited by considerable use of its short-term reserves. These uses will effectively exhaust all but \$1.3 million of the City's short-term reserves. Even with these uses of short-term reserves, however, the City's long-term reserves will remain at required levels. The TABOR reserve will remain at three percent of General Fund revenue and the Policy Reserve will remain at ten percent of General Fund operating expenditures. Maintaining long-term reserves at these levels will remain an important financial priority, as the purpose of such reserves is to protect against serious emergencies and provide for the long-term financial stability of the City.

As we consider the situation for 2006 and beyond, other needs will arise for which funding is not yet identified. The potential projects and services that will likely require added funding include:

- Staffing and maintaining Fire Station #14 at Eagle Bend;
- Construction and operation of Fire Station #15 at Murphy Creek;
- Constructing and operating a Fire Annex/EMS facility and a new Police firing range along with other elements of a potential Public Safety Complex;
- Expanding operations for both Library and Police facilities at the new Tallyn's Reach Municipal Services Center;
- Opening the Division 5 courtroom at the Municipal Justice Center;
- Restoring funding for parks maintenance and planting;
- Increasing replacement of aging fleet vehicles and other assets;
- Completing deferred capital projects such as the Piccadilly Road improvements;
- Undertaking new median/streetscape projects; and
- Returning to normal hours of operation at City library and recreation facilities.

In the absence of additional revenue sources, the 2006 budget is expected to incorporate even deeper service-level reductions. Projections for 2006-2009 developed during the City's budget deliberations in 2004 highlighted the need for either additional budget reductions or an infusion of

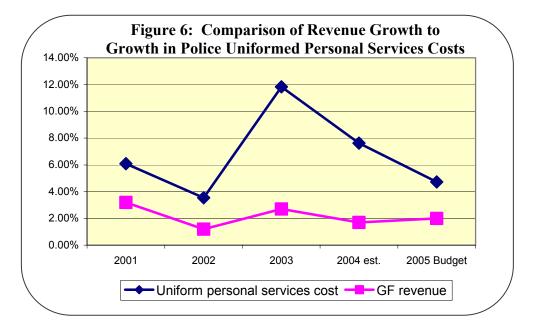
new revenue. These projections indicated that significant ongoing deficits were likely in 2006 and beyond. In order to address potential deficits and other future budget needs, our approach will:

- 1. Continue to utilize a systematic approach to budget-balancing;
- 2. Ensure that cuts are sustainable not one-time fixes;
- 3. Take a strategic citywide view of priorities;
- 4. Maintain options to deal with unexpected contingencies; and
- 5. Continue advance planning to anticipate factors affecting revenues and service needs.

The 2005 Adopted Budget already incorporates the basic elements of this approach. Many of the budget reductions necessitate significant programmatic adjustments.

Police Funding Requirements

Every year since 2001, personal services costs for uniformed Police officers have increased at a rate that exceeds GF revenue growth. This growth results primarily from substantial increases in the number of uniformed officers hired under the 2/1000 program along with normal pay and benefit enhancements.



Between 2001 and 2005, the City added funding for an additional 85 Police officers to maintain two uniformed Police officers for every 1000 residents. At an average cost of \$75,000 per position (including salaries, benefits, and operating costs), these 85 additional officers account for expenditures totaling \$6.4 million in 2005. Current population estimates indicate that the City will need to hire 12.0 additional officers in 2005, along with 10.0 additional officers per year in 2006 and beyond, to maintain police staffing at two officers per 1000 population. In addition, the City added 9.0 additional officers in 2004 and 2005 to ensure that the officer count never falls below levels specified in a court-approved consent decree that governs the program.

Since 1994, the City has operated with a voter-approved 0.25 percent sales and use tax that is used to offset the costs of the 2/1,000 program. Until 2000, annual revenues from the dedicated 0.25 percent sales and use tax exceeded the costs of the 2/1,000 program. With these dedicated tax revenues and the use of federal grants, the City was able to cover the annual 2/1,000 program costs while generating a surplus for the program. As a result, the City accumulated a fund balance for this program that peaked in 2000.

At the inception of the program, and throughout the last decade, projections consistently noted that the dedicated sales and use tax would eventually be inadequate to fund 2/1000. Beginning in 2000, annual costs exceeded annual revenues. The accumulated fund balance was then drawn down to help fund the annual costs of the program. This balance was depleted by the end of 2003. After 2003, other General Fund revenue subsidizes the program. In 2005, the gap between total 2 per 1000 expenditures and revenues generated by the 0.25 percent tax will reach approximately \$10 million. Without adequate funding, continued increases in the cost of the program will necessitate further budget reductions in other City services.

Facilities and Services Master Plan (FMP Phase II)

The City of Aurora undertook a major initiative in 2004 - a 10-year evaluation of the facilities and services needed to meet the needs of existing and future residents and businesses. This project follows on the heels of successful completion of most of the capital projects associated with Phase I of the FMP. The need for the project is greater than ever. Aurora is growing at a rate exceeding regional and state averages; the City is projected to exceed 300,000 population in 2005. Much of Aurora's recent and projected growth will occur along the E-470 corridor, at some distance from the core city. The challenge is to maintain the service standards that make up the City's excellent quality of life.

When City Council adopted the 2003 Aurora Comprehensive Plan, Phase II of the Facilities and Services Master Plan was made a high priority. Accordingly, in January of 2004, we began a three-pronged effort that included an exhaustive review of the City's service standards and guidelines, a review of departmental master plans for delivering those services, and an inventory of community needs for the period 2006-2015.

We have completed a summary of community needs through 2015 by identifying the projects needed to allow the City to maintain its current level of services. City Council accepted this inventory at its 2004 Spring Workshop and authorized proceeding to the next phase of the project. This phase includes project prioritization, costing, and revenue source evaluation.

In 2005, we will present City Council with strategic recommendations for implementation. These may include future bond elections for selected projects or other new approaches (e.g., using a planned metro district mill levy for regional infrastructure). Some service standards and guidelines may be re-visited in light of revenue and cost constraints. The study will conclude with specific project delineation and proposed short-term, mid-term and long-term funding actions.

ACKNOWLEDGMENTS

I would like to thank the Deputy City Managers, Assistant City Manager, Finance Director, Budget Officer, Department Directors, and City Council Appointees for their cooperative approach and valuable assistance in developing this budget. I also wish to thank the Office of Budget and Financial Planning staff and all Department Budget Coordinators for their many diligent hours devoted to the development of the budget. In recent years, the City's budget process worked well in meeting several objectives including:

- Provision of excellent customer service delivery;
- Early identification and response to economic changes;
- Effective anticipation of needs;
- Advance planning for services, programs, and projects;
- Maximizing efficient utilization of resources; and
- Maintaining necessary funding for essential City services.

The Citizens' Advisory Budget Committee, the Citizens' Utilities Advisory Committee, the Human Relations Commission, and the Citizens' Advisory Committee on Housing and Community Development are to be commended and thanked for their valuable efforts in reviewing all of the departmental budgets and making beneficial recommendations to City Council. I appreciate their independent reviews and participation in this important process.

I want to especially express my appreciation for the work of the Mayor and City Council in developing progressive goals and a visionary policy framework within which these budget plans and recommendations could be formulated. The cooperative process undertaken by Council and City staff has been especially important for ensuring that the budget remains balanced while maintaining essential City services and an extraordinary quality of life for the Citizens of Aurora.

Respectfully submitted,

Roma W. SMille

Ronald S. Miller City Manager



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ATTACHMENTS



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Attachment 1 Budget in Brief

| | | 2002 | 2003 | 2004 | 2005 |
|------------------------------|----|-------------|-------------------|-------------------|-------------------|
| | | Actual | Actual | Projection | Adopted |
| Revenues by Source: | | | | * | • |
| Taxes | \$ | 176,303,681 | \$ 178,405,091 | \$ 183,019,952 | \$ 186,547,419 |
| Other Revenue | | 46,311,682 | 48,532,829 | 65,037,235 | 49,459,204 |
| Licenses and Permits | | 9,394,758 | 8,902,353 | 10,058,736 | 8,984,070 |
| Intergovernmental | | 24,335,793 | 23,516,306 | 29,932,235 | 23,799,944 |
| Charges For Services | | 38,056,881 | 36,517,360 | 40,093,378 | 43,226,454 |
| Utility Sales | | 61,996,545 | 64,200,756 | 75,659,823 | 97,912,233 |
| Fines and Forfeitures | | 4,858,918 | 5,312,628 | 5,478,596 | 6,170,855 |
| Operating Transfers | | 41,819,222 | 48,495,394 | 44,472,765 | 41,390,149 |
| Sale of Assets | | 62,052 | 68,017 | 82,941 | 49,170 |
| Proceeds from Borrowing | | - | 125,293,156 | 41,125,000 | 109,965,000 |
| Total Revenues | \$ | 403,139,532 | \$ 539,243,890 | \$ 494,960,661 | \$ 567,504,498 |
| Expenditures by Category: | | | | | |
| Salaries & Benefits | \$ | 157,319,180 | \$ 169,315,143 | \$ 179,513,232 | \$ 189,698,688 |
| Supplies & Services | | 68,274,837 | 89,262,482 | 103,879,811 | 106,024,767 |
| Interfund Charges | | 9,660,469 | 10,021,070 | 10,671,709 | 11,376,899 |
| Debt Related | | 29,889,109 | 90,223,863 | 27,774,415 | 30,466,232 |
| Capital Related | | 11,354,129 | 4,544,090 | 5,501,920 | 6,504,171 |
| Operating Transfers | | 41,545,838 | 52,004,669 | 44,828,042 | 39,228,849 |
| Total Operating Expenditures | \$ | 318,043,563 | \$ 415,371,317 | \$ 372,169,129 | \$ 383,299,606 |
| Expenditures by Function: | | | | | |
| Administrative Services | \$ | 31,585,180 | \$ 34,657,149 | \$ 35,061,144 | \$ 36,668,733 |
| City Manager's Office | * | 4,953,176 | 3,713,101 | 4,114,694 | 4,176,352 |
| Community Services | | 116,814,653 | 122,873,349 | 129,421,307 | 132,316,839 |
| Council / Appointees | | 9,295,576 | 12,867,049 | 13,784,810 | 13,866,724 |
| Development Services | | 7,186,599 | 9,688,974 | 6,980,251 | 7,802,399 |
| Non-Departmental (Transfers) | | 49,050,041 | 63,636,053 | 57,019,842 | 50,232,513 |
| Operations | | 99,158,338 | 167,935,642 | 125,787,081 | 138,236,046 |
| Total Operating Expenditures | \$ | 318,043,563 | \$ 415,371,317 | \$ 372,169,129 | \$ 383,299,606 |
| Capital Improvement Program | \$ | 85,918,439 | \$ 140,335,746 | \$ 87,590,392 | \$ 140,952,500 |
| Total Budget | \$ | 403,962,002 | \$ 555,707,063 | \$ 459,759,521 | \$ 524,252,106 |
| FTE by Function: | | | | | |
| Administrative Services | | 224.50 | 228.50 | 224.50 | 220.50 |
| City Manager's Office | | 42.50 | 40.50 | 45.80 | 40.80 |
| Community Services | | 1,433.00 | 1,422.40 | 1,396.40 | 1,388.60 |
| Council / Appointees | | 140.50 | 195.00 | 196.00 | 195.00 |
| Development Services | | 90.00 | 90.00 | 75.00 | 75.00 |
| Non-Departmental (Transfers) | | 70.00 | 70.00 | 75.00 | 75.00 |
| Operations | | 703.92 | 726.42 | 732.42 | 752.42 |
| Total FTE | | 2,634.42 | 2,702.82 | 2,670.12 | 2,672.32 |
| i otal F 1 E | | 2,037.72 | 2,702.02 | 4,070.14 | 2,012.32 |

Attachment 2 Appropriations Summary: All Funds

| | | 2000 | 0000 | 2000 | 2000 | 2000 |
|---------------------------------|----------------|---------------|----------------|----------------|----------------|----------------|
| | 7007 | 7007 | 7007 | 5007 | 2002 | c007 |
| Fund Name | Operating | Capital | Actual | Operating | Capital | Actual |
| Non-General Fund: | | | | | | |
| Abatement Fund | \$ 155,082 | · • | \$ 155,082 | \$ 234,860 | • | \$ 234,860 |
| Arapahoe County Open Space Fund | ı | ı | • | • | ı | ı |
| Bond Proceeds Fund | • | ı | | | 1 | ı |
| Building Repair Fund | • | 1,993,201 | 1,993,201 | 1 | 2,038,118 | 2,038,118 |
| Capital Projects Fund | 1 | 32,828,507 | 32,828,507 | 1 | 39,551,209 | 39,551,209 |
| Community Development Fund | 4,888,510 | • | 4,888,510 | 5,443,415 | 1 | 5,443,415 |
| Community Maintenance Fund (a) | 1,734,554 | • | 1,734,554 | 100,789 | 1 | 100,789 |
| Conservation Trust Fund | 378,137 | 1,819,000 | 2,197,137 | 435,941 | 2,328,000 | 2,763,941 |
| Cultural Services Fund | 1 | • | • | 2,099,775 | 1 | 2,099,775 |
| Debt Service (GO) Fund | 8,803,405 | 1 | 8,803,405 | 10,550,833 | ı | 10,550,833 |
| Debt Service (SID) Fund (b) | • | • | • | 535,000 | 1 | 535,000 |
| Designated Revenue Fund | 7,312,492 | • | 7,312,492 | 13,641,107 | 1 | 13,641,107 |
| Development Review Fund | 7,591,874 | 1 | 7,591,874 | 8,135,842 | 1 | 8,135,842 |
| Emergency Contingency Fund | • | ı | | | 1 | ı |
| Enhanced E-911 Fund | 706,048 | 2,068,770 | 2,774,818 | 963,000 | 1,290,000 | 2,253,000 |
| Fleet Management Fund | 4,729,019 | 1 | 4,729,019 | 2,668,696 | ı | 5,668,696 |
| Gifts & Grants Fund | 5,256,486 | 261,897 | 5,518,383 | 3,134,138 | (27,000) | 3,107,138 |
| Golf Courses Fund | 8,878,103 | 192,749 | 9,070,852 | 8,522,195 | 1,415,000 | 9,937,195 |
| Parks Development Fund | ı | 331,600 | 331,600 | ı | 420,000 | 420,000 |
| Policy Reserve Fund | ı | ı | | | ı | 1 |
| Print Shop Fund | 1,132,958 | 1 | 1,132,958 | 1,263,307 | 1 | 1,263,307 |
| Recreation Fund | 9,344,867 | ı | 9,344,867 | 8,789,394 | ı | 8,789,394 |
| Risk Management Fund | 3,952,264 | ı | 3,952,264 | 6,465,760 | ı | 6,465,760 |
| Surplus & Deficiency Fund | 1,617,545 | 1 | 1,617,545 | 41,500 | 1 | 41,500 |
| Tabor Reserve Fund | • | ı | | | 1 | ı |
| Wastewater Fund | 21,960,456 | 14,911,005 | 36,871,461 | 22,665,925 | 9,197,114 | 31,863,039 |
| Water Fund | 35,879,480 | 31,511,710 | 67,391,190 | 103,207,725 | 84,123,305 | 187,331,030 |
| Total Non-General Fund | \$ 124,321,280 | \$ 85,918,439 | \$ 210,239,719 | \$ 201,899,202 | \$ 140,335,746 | \$ 342,234,948 |
| General Fund (c) | 193,722,284 | ı | 193,722,284 | 213,472,115 | 1 | 213,472,115 |
| Total Budget | \$ 318,043,563 | \$ 85,918,439 | \$ 403,962,002 | \$ 415,371,317 | \$ 140,335,746 | \$ 555,707,063 |
| | | | | | | |

January 31, 2005

Appropriations Summary: All Funds

Attachment 2
Appropriations Summary: All Funds

| | 7000 | 7000 | 7000 | -000 | | |
|---------------------------------|-------------------|------------|----------------|----------------|----------------|----------------|
| | 2004 | 7004 | 7007 | C007 | S007 | c007 |
| Fund Name | Operating | Capital | Projection | Operating | Capital | Adopted |
| Non-General Fund: | | | | | | |
| Abatement Fund | \$ 221,604 \$ | ı | \$ 221,604 | \$ 263,260 | · • | \$ 263,260 |
| Arapahoe County Open Space Fund | | ı | 1 | 631,074 | 3,507,000 | 4,138,074 |
| Bond Proceeds Fund | • | ı | ı | | | ' |
| Building Repair Fund | • | 1,716,500 | 1,716,500 | • | 2,246,500 | 2,246,500 |
| Capital Projects Fund | • | 33,533,692 | 33,533,692 | ı | 30,688,563 | 30,688,563 |
| Community Development Fund | 4,247,074 | ı | 4,247,074 | 4,295,067 | 1 | 4,295,067 |
| Community Maintenance Fund | 2,500,000 | 1,000,000 | 3,500,000 | 15,105 | 1 | 15,105 |
| Conservation Trust Fund | 547,992 | 3,281,750 | 3,829,742 | 500,982 | 2,213,750 | 2,714,732 |
| Cultural Services Fund | 2,369,620 | ı | 2,369,620 | 2,411,913 | 1 | 2,411,913 |
| Debt Service (GO) Fund | 7,980,932 | ı | 7,980,932 | 7,992,853 | 1 | 7,992,853 |
| Debt Service (SID) Fund | • | ı | 1 | 1 | 1 | • |
| Designated Revenue Fund | 12,855,484 | ı | 12,855,484 | 10,652,451 | 1 | 10,652,451 |
| Development Review Fund | 8,540,259 | I | 8,540,259 | 10,517,973 | ı | 10,517,973 |
| Emergency Contingency Fund | • | ı | ı | • | ı | ' |
| Enhanced E-911 Fund | 1,272,377 | 1,250,000 | 2,522,377 | 1,705,095 | 2,288,981 | 3,994,076 |
| Fleet Management Fund | 5,732,040 | I | 5,732,040 | 5,584,604 | I | 5,584,604 |
| Gifts & Grants Fund | 3,325,503 | ı | 3,325,503 | 5,499,255 | 560,000 | 6,059,255 |
| Golf Courses Fund | 8,806,134 | 38,756 | 8,844,890 | 10,101,907 | 237,000 | 10,338,907 |
| Parks Development Fund | | 933,422 | 933,422 | ı | 591,600 | 591,600 |
| Policy Reserve Fund | • | ı | 1 | 97,000 | 1 | 97,000 |
| Print Shop Fund | 997,156 | ı | 997,156 | 990,406 | ı | 990,406 |
| Recreation Fund | 8,813,730 | ı | 8,813,730 | 9,521,991 | ı | 9,521,991 |
| Risk Management Fund | 6,122,730 | ı | 6,122,730 | 7,498,929 | ı | 7,498,929 |
| Surplus & Deficiency Fund | 41,643 | ı | 41,643 | 71,500 | ı | 71,500 |
| Tabor Reserve Fund | • | ı | 1 | 1 | 1 | • |
| Wastewater Fund | 25,202,446 | 17,736,739 | 42,939,185 | 28,016,088 | 29,319,774 | 57,335,862 |
| Water Fund | 56,358,478 | 28,099,533 | 84,458,011 | 62,960,516 | 69,299,332 | 132,259,848 |
| Total Non-General Fund | \$ 155,935,202 \$ | 87,590,392 | \$ 243,525,594 | \$ 169,327,969 | \$ 140,952,500 | \$ 310,280,469 |
| General Fund | 216,233,927 | • | 216,233,927 | 213,971,637 | ı | 213,971,637 |
| Total Budget | \$ 372,169,129 \$ | 87,590,392 | \$ 459,759,521 | \$ 383,299,606 | \$ 140,952,500 | \$ 524,252,106 |
| | | | | | | |

Attachment 2

Appropriations Summary: All Funds

- (CAFRs) in that 2002 includes a \$634,554 transfer increase that was authorized as a 2002 amendment in the Spring 2003 amending ordinance, after the 2002 CAFR was finished. (a) 2002 Community Maintenance Fund - The transfers out shown in the 2002 and 2003 actual columns differ from their respective Comprehensive Annual Financial Reports It is shown in 2003 in the CAFR.
- (b) The 2003 revenues and expenditures differ from the CAFR in that the Smith Road Settlement is treated like a capital project, where the entire amount is shown as recieved and spent in the first year. The CAFR shows only the spending that occurred in 2003.
- (c) The 2002 and 2003 General Fund amount differs from the CAFR in that it includes \$1,349,500 as an additional expenditure to offset the transfer from the Development Review Fund, which is shown as a negative expenditure.

Attachment 3 Major Changes in Fund Balances

Significant Decreases in 2004 Fund Balances

| Amount | Fund | Comments |
|---------------|--------------------------|--|
| (\$7,673,724) | General Fund | \$4.5 million of this total reduction will be used to offset an unexpected revenue |
| | | shortfall. The rest is set aside for other uses. |
| (1,184,742) | Conservation Trust Fund | Expenditures are planned for parks, open space, and recreation projects. |
| (1,194,853) | Designated Revenues Fund | Use of monies set aside for special purposes such as Art in Public Places. |
| (302,540) | Fleet Management Fund | A transfer to the General Fund was required to fund fleet vehicle acquisitions. |
| (\$5,011,104) | Wastewater Fund | Increased capital project expenditures. |

Significant Increases in 2004 Fund Balances

| Amount | Fund | Comments | | | |
|--------------|----------------------------|--|--|--|--|
| \$1,091,040 | Community Development Fund | Additional federal revenue is expected - will be appropriated in 2005. | | | |
| 1,626,097 | Development Review Fund | Significant revenue growth caused by the rapid pace of development allows the | | | |
| | | City to set aside funds for future contingencies. | | | |
| 1,090,386 | E-911 Fund | Results from a transfer from the Capital Projects Fund. | | | |
| 615,788 | Gifts and Grants Fund | Timing variances between grant receipt and spending. | | | |
| 1,102,066 | Golf Fund | Financing was obtained for Aurora Hills Golf Course irrigation. | | | |
| 740,684 | Policy Reserve and | Expected increase is due primarily to interest earnings. With these earnings and | | | |
| | TABOR Reserve Fund | a small additional transfer, the TABOR reserve will continue to remain at the 3 | | | |
| | | percent reserve requirement. Interest earnings alone will raise the balance of the | | | |
| | | Policy Reserve to 10 percent of unrestricted General Fund operating costs. | | | |
| \$44,167,520 | Water Fund | Anticipated bond proceeds. | | | |

Significant Decreases in 2005 Fund Balances

| Amount | Fund | Comments |
|---------------|--------------------------|--|
| (\$2,516,621) | General Fund | Savings carried forward from prior years used to maintain balance in 2005. |
| (318,700) | Building Repair Fund | Fund balance used for additional facilities maintenance projects. |
| (12,750,157) | Capital Projects Fund | Planned result of the \$3.0 million Arapahoe County (ArCo) revenue in 2004 |
| | | being transferred to the new 2005 ArCo Fund and planned spending on one-time |
| | | capital projects. This is a result of the balanced five-year plan. |
| (406,236) | Cultural Services Fund | Fund balance designated for Art in Public Places project funding. |
| (828,411) | Designated Revenues Fund | Use of monies previously set aside for special purposes such as DIA noise |
| | | mitigation. |
| (1,119,721) | Development Review Fund | Use of contingency reserves built up in past years to offset increased costs and a |
| | | projected temporary weakening of revenue. Transfer two years of funding to |
| | | Designated Revenue Fund for economic development agency funding. |
| (354,407) | Golf Fund | Fund balance used to cover debt related expenditures related to financing for |
| | | capital improvement projects. |
| (\$1,170,441) | Risk Management Fund | Fund balance used to cover a transfer to the General Fund along with increased |
| | | premium costs. |
| | | |

Significant Increases in 2005 Fund Balances

| Amount | Fund | Comments | | | | |
|--------------|----------------------------|--|--|--|--|--|
| \$944,833 | Community Development Fund | Increase in federal funding is expected - will be appropriated in 2005. | | | | |
| 669,000 | Policy Reserve and | Expected increase is due primarily to interest earnings. With these earnings and | | | | |
| | TABOR Reserve Funds | a small additional transfer, the TABOR reserve will continue to remain at the 3 | | | | |
| | | percent reserve requirement. Interest earnings alone will raise the balance of t | | | | |
| | | Policy Reserve to 10 percent of unrestricted General Fund operating costs. | | | | |
| 23,826,573 | Wastewater Fund | Anticipated bond proceeds. | | | | |
| \$36,004,969 | Water Fund | Anticipated bond proceeds. | | | | |
| | | | | | | |

Attachment 4 Significant Base Budget Adjustments, Non-General Fund

| Fund | Item | Description | Amount |
|---------------------------|----------------------------------|---|--------------|
| Designated Revenues | Aurora City Place Cost Recovery | Development Services -City Place development completed. | \$ (450,000) |
| | Incentive Adjustments | Non-Departmental -accounts for completion of Arapahoe Crossing and Pioneer Hills, not of other charges. | (2,977,418) |
| Development Review | Office of Development Assistance | Transfer from General Fund -Program moved to Development Review from General Fund. | 422,000 |
| E-911 | 800 Mhz Radio | Increase in maintenance contracts and new 800 Mhz radio system contract. | 367,000 |
| Print Shop | Postage | Removal of General Fund, Recreation Fund, & Cultural Fund postage costs. | (223,000) |
| Recreation Services | Risk Charges | Risk Fund balance covered risk charges in 2004 only. | 136,358 |
| Risk | Mandated Costs Adjustment | Adjust for average cost of claims, incurred, but not reported (IBNR). | 350,000 |
| Wastewater | Mandated Costs | Mandated costs adjustments; primarily electricity, utilities, and risk charges. | 143,480 |
| Water | Mandated Costs | Mandated costs adjustments; primarily electricity, utilities, supplies, and risk charges. | \$ 640,269 |

Attachment 5 General Fund Appropriations

| Department | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|---|----------------|----------------|--------------------|-----------------|
| City Attorney | 3,926,905 | 4,153,348 | 4,429,073 | 4,366,001 |
| City Council | 889,046 | 858,730 | 957,149 | 895,702 |
| Civil Service | 514,173 | 528,269 | 465,860 | 505,080 |
| Court Administration | 2,341,961 | 5,689,074 | 5,971,205 | 6,142,996 |
| Development Services | 1,491,929 | 1,588,825 | 1,231,098 | 882,331 |
| Finance | 3,817,376 | 4,275,228 | 4,503,358 | 4,478,211 |
| Fire | 26,961,703 | 28,524,196 | 28,239,126 | 28,017,221 |
| General Management | 3,316,715 | 3,455,644 | 3,623,795 | 2,973,911 |
| Human Resources | 1,421,624 | 1,960,492 | 1,393,603 | 1,395,757 |
| Information Technology | 6,339,326 | 6,225,199 | 6,407,647 | 6,421,474 |
| Internal Services | 9,179,323 | 7,785,065 | 8,560,734 | 8,552,757 |
| Judicial | 1,589,980 | 1,568,081 | 1,766,630 | 1,820,254 |
| Library, Rec & Cultural Svcs | 9,997,273 | 10,492,572 | 11,819,052 | 11,848,081 |
| Neighborhood Services | 3,859,635 | 4,178,163 | 4,081,007 | 4,056,068 |
| Non-Departmental | 32,870,775 | 43,515,710 | 36,555,207 | 34,397,096 |
| Parks & Open Space | 11,430,829 | 12,278,763 | 12,569,884 | 12,369,351 |
| Planning | 1,701,854 | 1,609,020 | 1,548,719 | 1,396,617 |
| Police | 55,119,027 | 57,939,090 | 60,431,530 | 61,435,046 |
| Public Defender | 451,366 | 501,137 | 501,166 | 501,619 |
| Public Safety Communications Center (a) | 0 | 0 | 3,897,934 | 3,972,202 |
| Public Works | 16,501,463 | 16,345,512 | 17,280,151 | 17,543,861 |
| Total General Fund Appropriations | \$193,722,284 | \$213,472,115 | \$216,233,927 | \$213,971,636 |

⁽a) Prior to fiscal year 2004, this operation was a part of both the Fire and Police Departments.

Attachment 6 Staffing Summary by Fund

| Fund | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|-------------------------------------|----------------|----------------|--------------------|-----------------|
| Abatement Fund | 1.00 | 1.00 | 1.00 | 1.00 |
| Arapahoe County Open Space Fund (a) | 0.00 | 0.00 | 0.00 | 0.75 |
| Community Development Fund | 23.00 | 26.00 | 29.00 | 29.00 |
| Conservation Trust Fund | 4.50 | 5.00 | 4.50 | 4.50 |
| Cultural Services Fund (b) | 0.00 | 18.00 | 18.00 | 18.00 |
| Designated Revenues Fund | 12.50 | 11.50 | 10.50 | 13.50 |
| Development Review Fund | 111.95 | 111.95 | 106.85 | 112.85 |
| Fleet Management Fund | 40.00 | 40.00 | 40.00 | 40.00 |
| General Fund | 2,009.67 | 2,047.17 | 2,010.47 | 1,979.92 |
| Gifts & Grants Fund | 6.50 | 8.40 | 4.50 | 4.50 |
| Golf Courses Fund | 57.00 | 57.00 | 57.00 | 57.00 |
| Print Shop Fund | 8.00 | 8.00 | 5.00 | 4.00 |
| Recreation Fund | 83.30 | 72.80 | 69.30 | 68.30 |
| Risk Management Fund | 11.00 | 11.00 | 10.00 | 10.00 |
| Wastewater Fund | 98.75 | 104.75 | 111.75 | 118.08 |
| Water Fund | 167.25 | 180.25 | 192.25 | 210.92 |
| Grand Total | 2,634.42 | 2,702.82 | 2,670.12 | 2,672.32 |

⁽a) The Arapahoe County Open Space (ArCo) Fund was established in 2005.

⁽b) The Cultural Services Fund was established in 2003.

Attachment 6 Staffing Summary by Department

| Department \ Fund | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|-----------------------------------|----------------|----------------|--------------------|-----------------|
| City Attorney | | | | |
| General Fund | 49.00 | 50.00 | 50.00 | 50.00 |
| City Attorney Total | 49.00 | 50.00 | 50.00 | 50.00 |
| City Council | | | | |
| General Fund | 14.50 | 14.00 | 14.00 | 13.00 |
| City Council Total | 14.50 | 14.00 | 14.00 | 13.00 |
| <u>Civil Service</u> | | | | |
| General Fund | 4.00 | 4.00 | 4.00 | 4.00 |
| Civil Service Total | 4.00 | 4.00 | 4.00 | 4.00 |
| Court Administration | | | | |
| General Fund | 46.00 | 100.00 | 101.00 | 101.00 |
| Court Administration Total | 46.00 | 100.00 | 101.00 | 101.00 |
| Development Services | | | | |
| Development Review Fund | 74.00 | 74.00 | 66.00 | 66.00 |
| General Fund | 16.00 | 16.00 | 9.00 | 9.00 |
| Development Services Total | 90.00 | 90.00 | 75.00 | 75.00 |
| <u>Finance</u> | | | | |
| General Fund | 54.50 | 57.50 | 60.50 | 60.50 |
| Finance Total | 54.50 | 57.50 | 60.50 | 60.50 |
| <u>Fire</u> | | | | |
| General Fund | 355.50 | 345.50 | 317.50 | 308.50 |
| Gifts & Grants Fund | 0.50 | 0.50 | 0.50 | 0.50 |
| Fire Total | 356.00 | 346.00 | 318.00 | 309.00 |
| General Management | | | | |
| Designated Revenues Fund | 0.00 | 0.00 | 0.00 | 3.00 |
| Development Review Fund | 0.00 | 0.00 | 0.00 | 5.00 |
| General Fund | 42.50 | 40.50 | 45.80 | 32.80 |
| General Management Total | 42.50 | 40.50 | 45.80 | 40.80 |
| <u>Human Resources</u> | | | | |
| General Fund | 18.00 | 17.00 | 17.00 | 16.00 |
| Risk Management Fund | 11.00 | 11.00 | 10.00 | 10.00 |
| Human Resources Total | 29.00 | 28.00 | 27.00 | 26.00 |
| <u>Information Technology</u> | | | | |
| General Fund | 49.00 | 48.00 | 45.00 | 43.00 |
| Information Technology Total | 49.00 | 48.00 | 45.00 | 43.00 |

Attachment 6 Staffing Summary by Department

| Department \ Fund | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|-------------------------------------|----------------|----------------|--------------------|-----------------|
| Internal Services | | | | |
| Fleet Management Fund | 40.00 | 40.00 | 40.00 | 40.00 |
| General Fund | 44.00 | 47.00 | 47.00 | 47.00 |
| Print Shop Fund | 8.00 | 8.00 | 5.00 | 4.00 |
| Internal Services Total | 92.00 | 95.00 | 92.00 | 91.00 |
| <u>Judicial</u> | | | | |
| Designated Revenues Fund | 2.00 | 2.00 | 2.00 | 2.00 |
| General Fund | 22.00 | 22.00 | 22.00 | 22.00 |
| Judicial Total | 24.00 | 24.00 | 24.00 | 24.00 |
| Library, Rec & Cultural Svcs | | | | |
| Cultural Services Fund (b) | 0.00 | 18.00 | 18.00 | 18.00 |
| Designated Revenues Fund | 4.50 | 3.50 | 2.50 | 2.50 |
| General Fund | 97.00 | 101.00 | 95.00 | 90.20 |
| Gifts & Grants Fund | 3.00 | 2.90 | 3.00 | 3.00 |
| Recreation Fund | 83.30 | 72.80 | 69.30 | 68.30 |
| Library, Rec & Cultural Svcs Total | 187.80 | 198.20 | 187.80 | 182.00 |
| Neighborhood Services | | | | |
| Abatement Fund | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Development Fund | 23.00 | 26.00 | 29.00 | 29.00 |
| General Fund | 64.20 | 60.20 | 58.60 | 57.60 |
| Neighborhood Services Total | 88.20 | 87.20 | 88.60 | 87.60 |
| Parks & Open Space | | | | |
| Arapahoe County Open Space Fund (a) | 0.00 | 0.00 | 0.00 | 0.75 |
| Conservation Trust Fund | 4.50 | 5.00 | 4.50 | 4.50 |
| General Fund | 138.30 | 141.30 | 134.80 | 131.05 |
| Golf Courses Fund | 57.00 | 57.00 | 57.00 | 57.00 |
| Parks & Open Space Total | 199.80 | 203.30 | 196.30 | 193.30 |
| Planning | | | | |
| Development Review Fund | 25.10 | 25.10 | 28.00 | 29.00 |
| General Fund | 24.02 | 24.02 | 18.12 | 16.12 |
| Planning Total | 49.12 | 49.12 | 46.12 | 45.12 |
| <u>Police</u> | | | | |
| Designated Revenues Fund | 6.00 | 6.00 | 6.00 | 6.00 |
| General Fund | 788.00 | 776.00 | 725.00 | 733.00 |
| Gifts & Grants Fund | 3.00 | 5.00 | 1.00 | 1.00 |

Attachment 6 Staffing Summary by Department

| Department \ Fund | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|--|----------------|----------------|--------------------|-----------------|
| <u>Police</u> | | | | |
| Police Total | 797.00 | 787.00 | 732.00 | 740.00 |
| <u>Public Defender</u> | | | | |
| General Fund | 7.00 | 7.00 | 7.00 | 7.00 |
| Public Defender Total | 7.00 | 7.00 | 7.00 | 7.00 |
| Public Safety Communications Center (c) | | | | |
| General Fund | 0.00 | 0.00 | 66.00 | 66.00 |
| Public Safety Communications Center Total | 0.00 | 0.00 | 66.00 | 66.00 |
| Public Works | | | | |
| Development Review Fund | 12.85 | 12.85 | 12.85 | 12.85 |
| General Fund | 176.15 | 176.15 | 173.15 | 172.15 |
| Public Works Total | 189.00 | 189.00 | 186.00 | 185.00 |
| <u>Utilities</u> | | | | |
| Wastewater Fund | 98.75 | 104.75 | 111.75 | 118.08 |
| Water Fund | 167.25 | 180.25 | 192.25 | 210.92 |
| Utilities Total | 266.00 | 285.00 | 304.00 | 329.00 |
| Grand Total | 2,634.42 | 2,702.82 | 2,670.12 | 2,672.32 |

⁽a) The Arapahoe County Open Space (ArCo) Fund was established in 2005.

⁽b) The Cultural Services Fund was established in 2003.

⁽c) Prior to fiscal year 2004, this operation was a part of both the Fire and Police Departments.

Attachment 7 - Capital Improvement Program Summary

2005 Adopted Budget

2002-2009 Capital Improvement Program Summary Attachment 7

| | | 2002 | 2003 | | 2004 | | 2005 | 2006 | 2007 | 2008 | 2009 | | Total |
|---------------------------------------|----------|---------------|-------------|--------------|------------|--------------|----------------|----------------|----------------|----------------|-------------|----------|-------------|
| Fund\Department | Ā | Actual | Actual | | Projected | | Adopted | Planned | Planned | Planned | Planned | `` | 2005-2009 |
| Arapahoe County Open Space Fund: | | | | | | | | | | | | | |
| | €9 | | | ۰ جو | ' | ∽ | 3,507,000 \$ | 2,892,000 \$ | 3,422,000 \$ | 3,662,000 \$ | 3,692,000 | € | 17,175,000 |
| Fund: | | | | | | | | | | | | | 1 |
| Internal Services \$ | S | 1,993,201 \$ | 2,038,118 | 81 | 1,716,500 | ∽ | 2,246,500 \$ | 1,920,000 \$ | 1,920,000 \$ | 1,920,000 \$ | 1,920,000 | ∽ | 9,926,500 |
| Capital Project Fund: | | | | | | | | | | | | | |
| Court Administration \$ | 8 | | 679,130 | 30 \$ | 60,000 | s | · · | | | ٠ | 1 | s | 1 |
| Development Services | | • | (500,000) | 00) | (162,900) | | 282,580 | 282,580 | 32,580 | 32,580 | 32,580 | | 662,900 |
| Finance | | (85,000) | 200,000 | 00 | 60,000 | | 135,113 | 110,113 | 113,518 | 117,060 | 95,740 | | 571,544 |
| Fire | | 446,661 | 335,283 | 83 | 30,000 | | 1,993,055 | 30,000 | 30,000 | 30,000 | 30,000 | | 2,113,055 |
| General Mangement | | 2,402,034 | 9,433,542 | 42 | 540,000 | | 3,336,558 | | 540,000 | 2,060,000 | 3,544,000 | | 9,480,558 |
| Information Technology | | (119,568) | 900,000 | 00 | 1,710,000 | | 1,586,140 | 1,466,140 | 2,130,000 | 2,130,000 | 2,130,000 | | 9,442,280 |
| Internal Services | | 79,382 | 44,618 | 81 | 700,000 | | 376,808 | 376,808 | 391,880 | 407,560 | 423,860 | | 1,976,916 |
| Library & Recreation | | 1,711,162 | 287,116 | 91 | 1,442,295 | | | | 1 | 1 | 1 | | |
| Neighborhood Services | | 1 | | | 1,000,000 | | 1 | ı | | | 900,000 | | 900,000 |
| Non Departmental | | 3,521,496 | 3,317,483 | 83 | 3,408,105 | | 6,194,309 | 2,230,280 | 2,068,060 | 2,109,873 | 2,072,650 | | 14,675,172 |
| Parks & Open Spaces | | 11,944,175 | 2,321,170 | 70 | (73,000) | | 585,000 | 615,000 | 615,000 | 615,000 | 615,000 | | 3,045,000 |
| Police | | 1,017,000 | (591,467) | 67) | 250,000 | | 350,000 | ı | | 857,267 | ı | | 1,207,267 |
| Public Works | | 11,911,165 | 23,364,334 | 34 | 24,569,192 | | 15,849,000 | 17,628,000 | 24,386,800 | 23,004,060 | 18,317,760 | | 99,185,620 |
| Total Capital Project Fund § | s | 32,828,507 \$ | 39,551,209 | \$ 60 | 33,533,692 | S | 30,688,563 \$ | 22,738,921 \$ | 30,307,838 \$ | 31,363,400 \$ | 28,161,590 | s | 143,260,312 |
| Community Maintenance Fund: | | | | | | | | | | | | | |
| Public Works | S | - | | · | 1,000,000 | S | . | · · | € | - | 1 | ∽ | • |
| Conservation Trust Fund: | | | | | | | | | | | | | |
| Library & Recreation \$ | s | \$ - | | <u>-</u> | - | ∽ | 891,750 \$ | 1,110,000 \$ | 1,125,000 \$ | 432,000 \$ | 1,821,500 | s | 5,380,250 |
| Parks & Open Spaces | | 1,819,000 | 2,328,000 | 00 | 3,281,750 | | 1,322,000 | 1,038,600 | 909,400 | 870,000 | 882,370 | | 5,022,370 |
| Total Conservation Trust Fund § | s | 1,819,000 \$ | 2,328,000 | \$ 00 | 3,281,750 | S | 2,213,750 \$ | 2,148,600 \$ | 2,034,400 \$ | 1,302,000 \$ | 2,703,870 | \$ | 10,402,620 |
| | 9 | 3 022 830 0 | 000 000 1 | | 1 250 000 | 9 | | | | | 1 706 693 | 9 | 11 620 681 |
| δ. | • | | 1,290,00 | 9 | 000,007,1 | 9 | 2,288,981 | 3,800,032 | 2,320,804 | 1,/0/,182 | 1,/00,082 | • | 11,629,081 |
| | | | | | | | | | | | | | |
| Spaces | ee | 261,897 \$ | (27,000) | \$ (00 | 1 | ∞ | \$ 000,095 | | | | 1 | S | 260,000 |
| | | | | | | | | | | | • | | • |
| Total Gifts & Grants Fund | ∽ | 261,897 \$ | (27,000) | s (00 | • | ∽ | \$ 000,095 | | se 1 | • | 1 | ∽ | 260,000 |
| Golf Course Fund: Parks & Open Spaces | €9 | 192,749 \$ | 1,415,000 | \$ 00 | 38,756 | S | 237,000 \$ | 1,368,000 \$ | 347,650 \$ | 195,000 \$ | 75,000 | € | 2,222,650 |
| Parks & Development Fund: | | | | | | | | | | | | | |
| Parks & Open Spaces | se. | 331,600 \$ | 420,000 | \$ 00 | 933,422 | ↔ | \$ 91,600 \$ | 191,600 \$ | 191,600 \$ | 201,600 \$ | 211,600 | s | 1,388,000 |
| Wastewater Fund: | | | | | | | | | | | | | |
| Utilities | ~ ~ | 14,911,005 \$ | 9,197,114 | 14 8 | 17,736,739 | 8 | 29,319,774 \$ | 20,830,720 \$ | 21,444,600 \$ | 12,040,700 \$ | 20,076,760 | S | 103,712,554 |
| Water Fund: Utilities | ∞ | 31,511,710 \$ | 84,123,305 | | 28,099,533 | S | 69,299,332 \$ | 104,937,217 \$ | 161,148,768 \$ | 192,527,183 \$ | 161,579,112 | €9 | 689,491,612 |
| Total CIP § | | 85,918,439 \$ | 140,335,746 | 46 S | 87,590,392 | S | 140,952,500 \$ | 160,833,090 \$ | 223,137,660 \$ | 244,919,065 \$ | 220,126,614 | S | 989,968,929 |
| | | | | | | | | | | | | | |

Attachment 8

Capital Projects Fund Adjustments for 2005 through 2009

| Adjustments to Sources | | | |
|--|-------------|-----------------|---|
| | | Total Over Five | |
| <u>Additions to Sources</u> | | Years | |
| Net Additional Funds Available for Future Projects | 2005 - 2009 | \$ 18,376,535 | Five-year plan as adopted for 2004 - 2008, plus 2009. |
| Developer Contributions - Traffic Signals | 2005 - 2009 | 500,000 | Additional \$100,000 contribution per year for each of the five years; total developer contribution will be \$1.5 million over 5 years. |
| Additional Bond Revenue | 2005 | 230,640 | Additional bond interest earned in 2004 to be transferred to the Bond Proceeds Fund in 2005. |
| Reimbursement for Tenant Finish | 2005 | 150,000 | Aurora Federal Credit Union reimbursement for 2003 expenditure. |
| Fitzsimons Redevelopment Authority | 2005 | 31,965 | Partial repayment of loan. |
| Sub-Total Additions to Sources | | \$ 19,289,140 | |
| Reductions to Sources | | | |
| Reduce GF Transfer to CPF | 2005 - 2009 | \$ (21,126,053) | (21,126,053) Total downward revision to General Fund revenue forecast between 2005 and 2009. |
| Transportation Improvement Program | 2005 - 2009 | (6,699,638) | Revised Transportation Improvement Program (TIP) reimbursements. |
| A Additional Deduction to Of Theoryten | 0000 3000 | (012 550 1) | As part of the 2005 General Fund balancing plan; the planned transfer is reduced by \$395,502 |
| Additional Reduction to GF 11anster | 2002 - 2009 | (015,//6,1) | annually for five years. |
| Reduction of Interest Earnings | 2005 - 2009 | (622,600) | Reduce overall interest projection due to decreased revenues. |
| Sub-Total Reductions to Sources | | \$ (30,425,801) | |
| Total Net Adjustments to Sources | | \$ (11,136,661) | |
| | | | |
| Adjustments to Uses | | | |
| Additions to Uses | | | |
| Fire Station No. 1 Reconstruction | 2005 | \$ 1,963,055 | Use in combination with existing Public Safety bond funds to reconstruct fire station. |
| Direct Costs Purchasing Services | 2005 - 2009 | 1,976,916 | Purchasing FTE paid directly from CPF in lieu of charging 1/2% administrative contract fee. |
| Transfer to Bond Proceeds Fund | 2005 | 955,053 | Move reserved bond funds to Bond Proceeds Fund. |
| NW Community Center Land Acquisition | 2005 - 2006 | 500,000 | City share for land acquisition associated with potential northwest area community center. |
| Direct Costs Financial Services | 2005 - 2009 | 446,544 | General Fund 2005 balancing plan; one Finance FTE paid directly from CPF. |
| District I Parking Lot | 2005 | 350,000 | Replaces portion of District I parking lot removed during Sand Creek Parkway construction |
| | | | City share of the Smoky Hill/E-470 bridge project, remaining construction costs funded through |
| Smoky Hill Bridge - City Share | 2005 | 250,000 | exaction revenue. |
| Facilities Master Plan II Study | 2005 | 250,000 | Funding for Phase II Facilities Master Plan Study. |
| Great Plains Community Park Shelter | 2005 | 175,000 | Planned Fall 2005 budget amendment item using bond interest. |
| Merrick Use Tax Reimbursement | 2005 | 100,000 | Approved in the Spring 2004 budget amending ordinance. |
| MJC Remodel - PC replacements | 2005 | 60,000 | Approved in the Spring 2004 budget amending ordinance. |
| Sub-Total Additions to Uses | | \$ 7,026,568 | |
| | | | |

2005 Adopted Budget

Capital Projects Fund Adjustments

Attachment 8

Capital Projects Fund Adjustments for 2005 through 2009

| Reductions to Uses | | | |
|---|-------------|--------------|--|
| Transportation Improvement Program - Net Impact | 2005 - 2009 | (7,582,638) | (7,582,638) Removal of the Sand Creek Parkway - Peoria Bridge project due to limited TIP funds |
| Lapse Fire Annex/EMS Facility | 2008 | (2,713,134) | (2,713,134) Incorporate into a Public Safety Complex with potential to be funded by bonds |
| | | | Slower than anticipated growth in traffic warrants project deferral. Deferral results in the Picadilly |
| Deferral of Picadilly Road Improvements | 2008 - 2009 | (2,106,000) | (2,106,000) Road: 26th to 38th Avenue project falling outside the five-year plan |
| | | | Debt service for 800 MHz radio communication system supported by this transfer will be replaced |
| | | | with surplus savings in the radio project and Utilities Department contribution for its share of the |
| Reduce Transfer to Enhanced E-911 Fund | 2005 - 2006 | (1,787,720) | system. |
| New Animal Care Facility | 2007 | (1,745,050) | (1,745,050) Defer funding to 2009/2010; retaining \$900,000 for planning and design in 2009. |
| Facilities Master Plan (FMP), Phase I | 2006 | (1,000,000) | (1,000,000) Contingency for FMP Phase I no longer needed as projects near completion |
| Alameda Corridor | 2004 | (900,000) | (900,000) Change in project scope. |
| Art in Public Places | 2005 -2009 | (268,452) | (268,452) Equals 1% of the downward revision in overall Capital Improvement Program appropriations |
| | | | Technical change in use of bond interest. Lapsed funds will be transferred to the Bond Proceeds |
| Re-allocation of Appropriated Parks Bond Interest | 2004 | (180,000) | (180,000) Fund through the Spring 2005 supplemental. |
| | | | Adjustment to direct cost of engineering services to reflect long-term planned employee pay |
| Revision to Public Works Direct Engineering Costs | 2006-2008 | (112,140) | (112,140) increases. |
| Sub-Total Reductions to Uses | 5 | (18,395,134) | |

\$ (11,368,566) Total Net Adjustments to Uses

Other Significant Adjustments

Transfer revenue temporarily located in the Capital Projects Fund to the Arapahoe County Open Space Fund. Defer Southeast Maintenance Facility to 2009.

Defer South Maintenance Facility to 2007.

Expenditure and offsetting revenue for Dam West Neighborhood Fence construction. Defer 6th Avenue Widening project to 2007

| \$ 231,905 |
|--|
| Total Funds Available at Year-End 2009 (a) |

(a) The \$231,905 is also found on page G-13 of the Capital Improvement Program as the Funds Available for Future Projects figure at year-end 2009.

Note: Adjustments that occur in 2004 impact the beginning funds available for 2005.

PROFILE OF OF AURORA



(CROP)

2005 Profile of Aurora

This section presents both information about the profile of the City of Aurora and City organizational charts.

The Aurora-in-Brief section provides general City demographic, economic, and community overview information. Sources for the document include: the City of Aurora Planning Department; Aurora Economic Development Council; Home Builders Association; Metrolist Inc.; Aurora Public Schools; and Cherry Creek School District.

The organizational charts depict the overall structure of the City and the five functional groupings of City departments and offices. The organizational chart information is depicted using the following categories:

- City of Aurora Organizational Chart;
- City Council / City Council Appointees;
- City Manager's Office;
- Administrative Services Group;
- Community Services Group; and
- Operations Group.

AURORA IN BRIEF

Demographics

The City of Aurora covers 145.3 square miles, establishes the eastern border of the metro-Denver area, and includes portions of Adams, Arapahoe, and Douglas Counties. With 84 square miles of undeveloped land, it is a city with room to grow.

Population

Population (2005 est.): 303,325 Households (2005 est.): 116,216

Age

Median: 32.54 (2004 est.) % Between Ages:

20-34: 22.5% (2004 est.) 35-64: 37.8% (2004 est.)

Income

Per Capita: \$23,711 (2004 est.) Median Household: \$51,662 (2004 est.)

Skilled Workforce

Percent of Aurora's population 25 years and older who are:

High School Graduates: 84.3% (2004 est.) College Graduates: 32.4% (2004 est.)

Total employment in Aurora: 97,000 (2005 est.)

Industrial Sectors

Largest industries:

Services, Trade (wholesale and retail), and Construction.

Product Types:

Software & Systems Manufacturing Health Care Financial Services

Transportation

Roadway Miles: (2004 est.)

1031 miles of streets 163 miles of major roads 158 miles of highways

Taxes

Income Tax Rates

State Personal Income: A flat 4.63% of

Colorado taxable

income

Colorado Corporate Income: 4.63%

Sales and Use Tax

| Adams County (2005): | Aurora State Other | 3.75% 2.90% <u>1.90%</u> 8.55% |
|-------------------------|--------------------------|---|
| Arapahoe County (2005): | Aurora State Other | 3.75% 2.90% <u>1.45%</u> 8.1% |

Quality Of Life

Neighborhoods

A range of housing options and planned communities, located in proximity to major employment centers, provide an enjoyable living environment.

Climate

Aurora has a semi-arid, four-season climate with mild temperatures and more than 300 days of sunshine a year.

Housing Costs

Average cost of a new home (2004): \$ 282,400 Average home resale price (2004): \$ 162,140 Average apartment rent (2004): \$ 781

Schools

Aurora Public Schools

Schools: Elementary 31
Middle School 7
High School 4
Public Non-traditional 5

2004 Fall Enrollment: 32,183

Cherry Creek School District

Schools: Elementary 36
Middle School 8
High School 6
Public Non-traditional 5

2004 Fall Enrollment: 46,654

City of Aurora

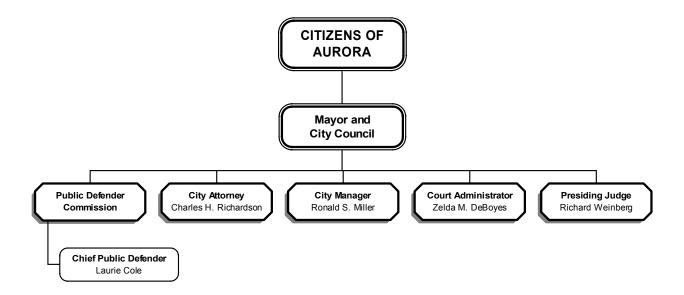
SUMMARY

The City Council institutes policies that ensure city operations meet the needs of Aurora citizens. To carry out this mission, the City is structured into five organizational units that group departments providing similar services to the community. The five units are:

- * City Council / City Council Appointees;
- * City Manager's Office;
- * Administrative Services Group;
- * Community Services Group; and
- * Operations Group.

Organizational units are composed of departments, commissions, and other offices. These units are made up of divisions, which are comprised of numerous programs.

ORGANIZATION CHART

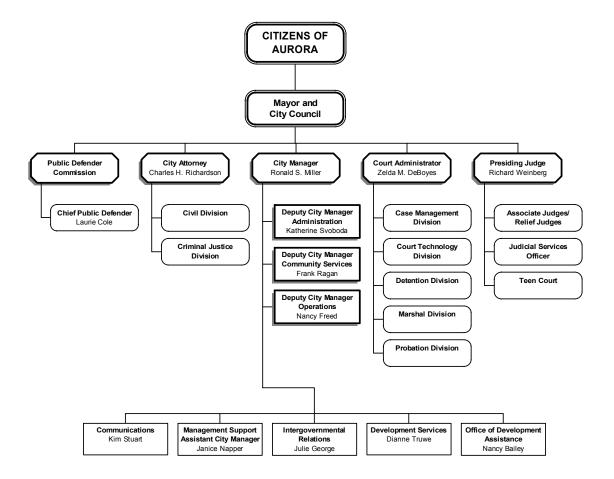


Council/Appointees

SUMMARY

The Council/Appointees function is comprised of: the City Council, Public Defender's Office, City Attorney's Office, City Manager's Office, Court Administration Department, and the Judicial Department. The primary function of the Public Defender's Office is to represent indigent defendants in the City of Aurora. The City Attorney's Office has two divisions: Civil and Criminal Justice. The City Attorney oversees approximately forty-four Assistant City Attorneys, Deputy City Attorneys, Paralegals, and other support staff. The City Manager's Office ensures that all City departments operate efficiently and effectively and meet the goals established by the City Council. The Court Administration Department oversees the administrative services of the municipal courts. The Judicial Department presides over the municipal courts. The City Manager, City Attorney, Court Administrator, Presiding Judge, and members of all Boards and Commissions are appointed by City Council. The Chief Public Defender is appointed by the Public Defender Commission.

COUNCIL/APPOINTEES

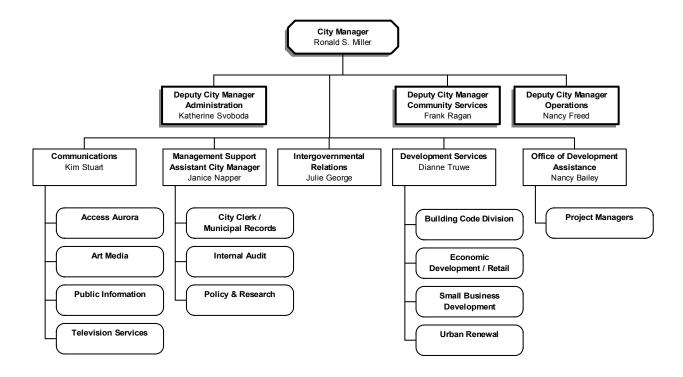


City Manager's Office

SUMMARY

The City Manager's Office is responsible for ensuring that all City departments operate efficiently and effectively and meet the goals established by the City Council. The City Manager's Office is comprised of: General Management, Development Services, and the Office of Development Assistance. General Management includes: the Office of the City Manager; the Administrative, Community Services, and Operations offices; the Management Support and Communications departments; and the Intergovernmental Relations function. Management Support includes the Assistant City Manager and the following functions: the City Clerk's Office, Internal Audit, Municipal Records, Elections, and Policy and Research. Additionally, the City Clerk's Office oversees the Boards & Commissions function of the City, which is a group of 30 boards and commissions appointed by City Council to both oversee various operations within the City and provide recommendations to City Council for review and comment. Communications communicates the activities of the City of Aurora to citizens and others via news media, City-produced materials, and customer service operations. The Intergovernmental Relations function provides monitoring and lobbying for state/federal legislation, research on legislative issues impacting th City, and fostering relationships with elected officials at various governmental levels. Development Services functions include: economic development initiatives, retail development, small business programs, urban renewal activities, and building reviews and inspections. The Office of Development Assistance exists to assist in explaining the development review process and facilitating solutions to problems that may arise during the review and construction of projects.

CITY MANAGER'S OFFICE

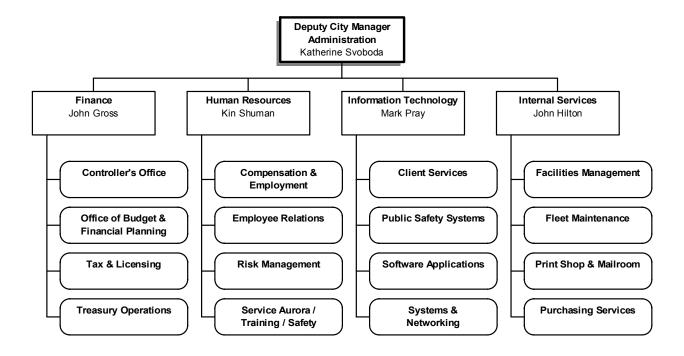


Administrative Services

SUMMARY

The Administrative Services Group consists of: the Finance, Information Technology, Human Resources, and Internal Services departments. The Finance Department provides general financial functions, business licensing, tax collection, and budgeting functions. The Information Technology Department is responsible for maintaining, improving and providing support for systems on a citywide basis. The Human Resources Department provides overall support for internal operations such as compensation and employment, risk management, employee relations, and training/safety. The Internal Services Department provides overall management, organization, and financial control for purchasing and contracts, fleet maintenance, facilities management, and print shop and mailroom functions.

ADMINISTRATIVE SERVICES

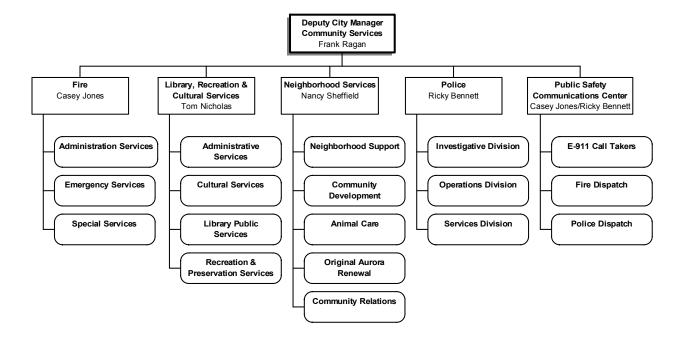


Community Services

SUMMARY

The Community Service Group is comprised of the following City departments: Fire; Library, Recreation & Cultural Services; Neighborhood Services; and Police. The Public Safety Communications Center is also included. These departments provide the following services to all residents of the City: fire protection; emergency medical response; fire inspection and education; community events; recreational and cultural programs and activities; residential and commercial code enforcement; community revitalization; animal care; neighborhood liaisons; community policing activities; patrol; investigations; traffic enforcement; and community-oriented education programs.

COMMUNITY SERVICES

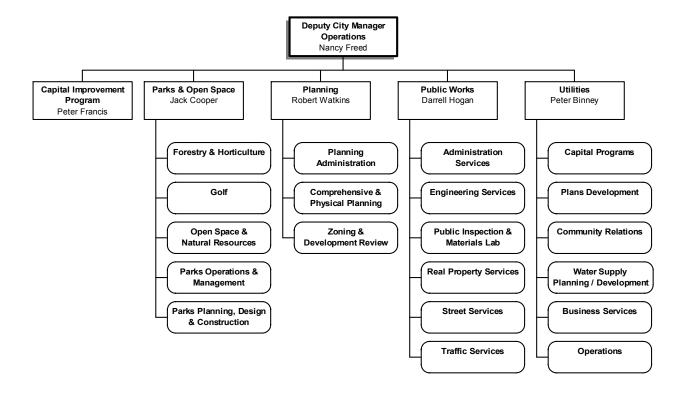


Operations

SUMMARY

The Operations Group is comprised of: the Capital Improvement Program, Parks & Open Space Department, Planning Department, Public Works Department, and Utilities Department. The Capital Improvement Program provides management for public facilities, construction, remodeling, and renovation projects. The Parks & Open Space Department is responsible for the acquisition, design, maintenance, and operation of Aurora public properties. The Planning Department provides guidance in urban design, transportation planning, environmental management, and land use planning/applications. The Public Works Department is responsible for providing safe, effective transportation within the City. The Utilities Department is responsible for providing quality water, sewer, and storm drainage services in the City.

OPERATIONS



REVENUE OVERVIEW



TOROB!

2005 Economic and General Fund Revenue Overview

The purpose of the Economic and General Fund Revenue Overview is to highlight trends, events, and decisions that affected the revenue forecast during the budget creation process. The Office of Budget & Financial Planning projects revenues for the budget year using a combination of historical trends, current knowledge, and an assessment of expected trends and events that will affect future revenues. To ensure that all known and anticipated factors are considered, outside experts, staff specialists in other departments, and members of executive staff review these projections.

Each month, the Office of Budget & Financial Planning analyzes actual revenue receipts compared to the budget. Projections are revised as needed and incorporated in a report for executive staff review. Depending on the outcome of the analysis, the City can act swiftly if a shortfall is apparent. Likewise, if revenues exceed budgeted amounts, appropriate action is taken.

National and Regional Economic Forecasts

The data presented in this section comes from several different sources, including Colorado Legislative Council staff forecasts, Office of State Planning and Budgeting documents, the National Bureau of Labor Statistics website, and Development Research Partners' June Metro Denver economic report. In addition, this section contains information from an economic and tax forecasting report prepared for the City of Aurora by the Center for Business and Economic Forecasting. These sources provide the opinions and forecasts of economic variables referenced throughout this section.

Recent Economic Trends

Stock market declines, corporate scandals, and terrorist acts all contributed to general weakness in the national economy for the past three years. Economic data for the first half of 2004, however, showed improvement suggesting that the economy is pulling out of the recession. The national *labor market* rebounded with a net increase of \$1.2 million jobs in the first five months of 2004 (with employment growth accelerating month-over-month). Inflation-adjusted gross domestic product (GDP) grew 4.5 percent in the first quarter of 2004, which is 2.5 percent higher than the growth seen in the first quarter of 2003. The first quarter of 2004 also saw *personal income* grow at an annualized rate of 5.9 percent while *wage and salary income* increased at a rate of 5.4 percent, twice the 2003 growth rates. If job growth loses strength or declines, however, wage gains, personal income growth, and consumer confidence could be adversely impacted.

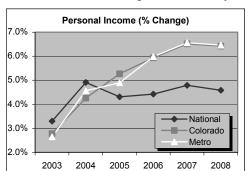
Overall, the Colorado economy showed signs of economic improvement, but still lags the national recovery. In April 2004, *employment* in Colorado increased year-over-year for the first time since July 2001. The April 2004 Colorado unemployment rate dropped to 5.1 percent, down 1.1 percent compared with the unemployment rate posted in April 2003. Colorado *personal income* grew by 2.8 percent in 2003 due to strong fourth quarter growth—an

improvement of 2.0 percent over 2002 personal income growth. However, the rate of growth in personal income still remains at relatively low levels.

The Metro Denver/Aurora economy has acted similarly to Colorado by showing signs of recovery in the early part of 2004. *Employment* in Metro Denver/Aurora increased by 34,700 positions from March to May—the strongest three-month gain in employment since June 2000. The Metro unemployment rate continued to decline in May, falling from 5.2 percent in April to 4.6 percent in May (down significantly from the May 2003 rate at 6.0 percent). Through May, total metro area residential *building permits* increased by 9.8 percent over 2003 amounts, but residential permits pulled in the metro area fell by 3.5 percent between April and May. Metro *retail sales* through April increased 6.2 percent in 2004 over 2003, which was the strongest increase in retail activity since the year 2000. Data for the summer showed lower monthly metro sales revenue. Inflationary pressures combined with interest rate increases, unsustainable levels of household debt, another terrorist attack, or continued uncertainty about gas prices could constrain consumer spending and hinder retail sales growth.

Income Growth

Nation: In the first quarter of the year, personal income grew at an annualized rate of 5.9 percent

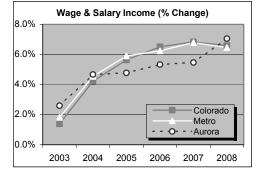


(twice the rate of growth seen in 2003). Wage and salary income increases are double that seen a year earlier and rising mortgage rates have caused household debt levels to decline and the savings rate to increase. Personal bankruptcies in the first quarter dropped 1.8 percent from a year ago, the largest year-over-year decline since the fourth quarter of 2000. According to the National Bureau of Labor Statistics, personal income will grow by 4.9 percent in 2004 and 4.3 percent in 2005.

<u>Colorado</u>: Although Colorado experienced higher income growth in 2003 (2.8 percent) than was seen in 2002 (0.8 percent), the rate of growth remains at relatively low levels. As Colorado employment growth accelerates, wage pressure may return. A sustained national economic recovery should also lead to stronger personal income growth in 2005. While income growth will be stronger, it will not approach the annualized growth rates of the last decade, when

personal income increased at an annual average rate of 8.2 percent. Personal income growth is expected to exceed the nation in 2005 and beyond.

Metro Denver/Aurora: Metro Denver/Aurora income growth is expected to follow that of Colorado's relatively closely. From 1991 to 2000 State, Metro Denver, and Aurora annual wage and salary income growth averaged 8.8 percent, 8.6 percent, and 7.7 percent respectively. From 2001 to 2003 State and Metro Denver annual wage

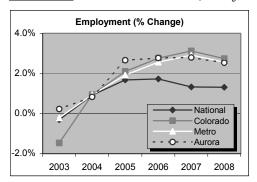


and salary income growth averaged 0.9 percent, while Aurora averaged 0.1 percent.

Employment Growth Rates

<u>National:</u> Employment is expected to increase by 0.9 percent in 2004 and 1.7 percent in 2005. Through the first five months of 2004, nearly 1.2 million jobs were created. This represents nearly half of the jobs lost during the recession. Positive employment prospects have led to labor force participation increases of 500,000 job seekers a month from March to May without corresponding increases in the percent unemployed.

Colorado: Colorado lost 32,000 jobs in 2003 on top of 45,000 lost jobs in 2002—the most



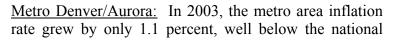
severe job losses in any reported period in the past sixty years. The decline continued in January and February, but then turned upward, as the state added 34,400 jobs in March and April. Colorado is expected to continue its recovery, lagging slightly behind the national economy. As corporate profits and the national economy recover, job prospects in Colorado should improve. Midyear projections indicate employment from 2004 to 2008 will grow at an average annual rate of 2.3 percent, increasing in strength in the later years.

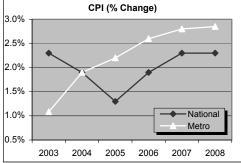
Metro Denver/Aurora: Employment in the Metro area increased by 34,700 positions from March to May 2004, the strongest three-month gain in employment since June 2000. However, the Metro area still has a long way to go as average employment for the first five months of 2004 is down 0.8 percent compared to the same period last year. Hiring expectations in Metro Denver/Aurora are also improving as 36.0 percent of the companies in the area indicated plans to hire for the July to September period, up substantially from the prior quarter when only 14.0 percent planned to add workers. Aurora employment is expected to grow 0.8 percent in 2004 and 2.7 percent in 2005. After decreases of 1.7 percent in 2001 and 3.3 percent in 2002, Aurora employment grew only 0.2 percent in 2003.

Inflation

<u>Nation:</u> In the decade of the 1990's, inflation grew at an average annual rate of only 2.8 percent, compared to the 4.8 percent average annual rate of growth witnessed in the 1980's. Midyear forecasts estimate inflation will grow at a 2.0 percent average annual rate between 2004 and

2009. Inflation was relatively flat through the last few months of 2003. However, increases in employment, wages, oil prices, and dairy products have driven prices higher. On the other hand, excess capacity in consumer goods coupled with productivity gains (GDP growth) could restrain inflation throughout the remainder of 2004 and beyond.



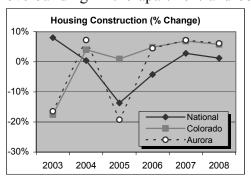


inflation rate of 2.3 percent. As the national and state economies expand, the local inflation rate may also increase. As of mid-2004, the rate is projected to be 1.9 percent in 2004 and 2.2 percent in 2005, with slightly higher rates during the next several years. Prolonged concerns surrounding the energy sector could help push prices higher.

Housing Markets

<u>Nation:</u> Investment in residential property increased 3.8 percent in first quarter 2004, following a 7.9 percent rise in fourth quarter 2003 and a 21.9 percent surge in third quarter 2003. However, as mortgage rates increase, homebuilding activity is expected to slow.

<u>Colorado:</u> Low mortgage rates helped offset the impact of the recession on the residential housing market. However, the number of permits still fell significantly the last two years due to overbuilding in the apartment and condominium market in 2000 and 2001. The multi-family



sector may have seen the bottom, but possible increases in mortgage rates could prolong the slowdown in the single-family market. However, led by employment increases, residential housing permits are expected to rebound slightly in 2004 and 2005.

<u>Aurora</u>: Continuing the housing construction boom in the nineties, Aurora's residential construction activity has acted very differently from that of the State. Aurora experienced an average annual increase of 7.7 percent in

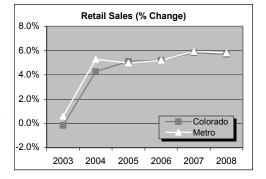
the residential housing market from 2001 to 2003. The State, however, saw a 15.2 percent decrease during the same period. In the first half of 2004, Aurora saw a considerable increase in residential construction permit activity and is projected to finish the year 33.2 percent above 2003 (well above the State's 2004 expected increase of 4.1 percent). Due to the large number of residential properties built in 2004 and rising mortgage rates, 2005 housing construction in Aurora is projected to decrease 18.7 percent.

Retail Sales

<u>Colorado</u>: Following consecutive years of declines, retail trade sales are showing signs of recovery. However, home refinancing has supported consumer spending over the last two years,

which increased homeowners' debt significantly. Paying down this increased debt could constrain some consumer spending as the economy recovers.

Metro Denver/Aurora: Metro area retail sales through April increased 6.2 percent in 2004 over 2003, which was the strongest increase in retail activity since the year 2000. However, Arapahoe County retail sales through April 2004 only increased 2.1 percent over 2003 amounts. Aurora retail sales from building materials and



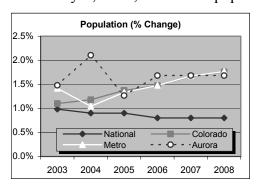
garden equipment, furniture and home furnishings, general merchandise stores, and grocery stores performed very poorly compared to the nation through the first half of 2004. Only the eating and drinking places category performed well compared to the nation. Information on trade sales by retail sector for the first six months of 2004 in both Aurora and the nation are shown in Table I below.

Table I: Aurora versus National Retail (YTD data through first six months of 2004)

| Kind of Business | Percent change from | Percent change from First Half of 2003 | | |
|---|---------------------|--|--|--|
| Kind of Business | Aurora | Nation | | |
| Retail and food services, Total | 4.1% | 7.3% | | |
| Building materials and garden equipment | 3.8% | 14.5% | | |
| Clothing and clothing accessories | 9.0% | 8.0% | | |
| Eating and drinking places | 26.0% | 10.2% | | |
| Electronic and appliance stores | 13.8% | 9.9% | | |
| Furniture and home furnishings | (10.4%) | 7.1% | | |
| General merchandise stores | 0.6% | 7.2% | | |
| Grocery stores | (5.7%) | 4.0% | | |
| Motor vehicle and parts dealers | (1.1%) | 4.3% | | |
| Sporting goods, hobby, book & music | 3.7% | (1.2%) | | |
| Utilities | 17.0% | N/A | | |

Population

As of July 1, 2003, the state's population was 4,550,688. The recession, Colorado's relatively



weak economy, and the perceived high cost of living have slowed population growth since 2001. In past recessions, Colorado residents moved out-of-state to find work. However, despite the recession, net migration remained positive. As the national and Colorado economies recover, the number of net new residents in the state will increase and the state's population growth is projected to be 1.8 percent by 2008. Future projections do not return to the 2.4 percent average growth experienced in the late 1990's.

Aurora Revenue Projections

Aurora's economy has many similarities to the Colorado economy. Colorado's retail trade sales experienced negative growth in 2002 and 2003 and will see less-than-average growth through 2004, similar to Aurora's sales tax. Both the State and Aurora are expecting population increases, but at lower levels than in recent years. Several of the employment shifts that affect Colorado are occurring in Aurora.

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There are also several significant differences between Aurora and the State. Colorado has experienced significant declines in construction, which have not materialized in Aurora. In addition, Aurora has a significant amount of new retail, which allowed greater sales tax growth in 2003 than would otherwise have been possible. Sales tax is the largest single revenue stream in Aurora, making up more than 50 percent of the City's General Fund revenue. The following section provides a General Fund revenue overview, with commentary on specific revenue projections. Revenue amounts and their associated percent changes are shown in Revenue Attachment A at the end of this section.

General Fund Overview

In Aurora, projections for 2004 show a slight increase in total General Fund revenues, primarily due to a strengthening economy. General Fund revenues, excluding transfers, are estimated to grow by \$2.6 million or (1.3 percent) over 2003 figures. This compares to the 1.4 percent increase that occurred in 2003. Including transfers, 2004 is expected to end the year approximately 1.7 percent higher than 2003. However, seven of the City's revenue streams are expected to end 2004 lower than 2003. In total, these results reflect continued weakness in revenue. The future forecast indicates that the General Fund will not make up for lost growth in the foreseeable future, meaning that growth rates will not exceed historical averages. The 2004 General Fund revenue forecast is a revision from last year's forecast—revenues have since been revised downward approximately \$4.1 million.

In 2004, overall sales tax growth, anticipated increases in audit revenue, and growth in construction related revenue should help offset significant decreases in interest, equipment use tax, and auto use tax revenue. In 2005, the General Fund (excluding transfers) is forecast to grow by 2.8 percent, which is significantly less than the 6.2 percent average rate of General Fund growth from 1988 through 2001. Because several one-time transfers made in 2004 will not recur in 2005, General Fund growth (including transfers) is expected to reach only 1.4 percent. Growth in 2005 growth is projected to be led by expected increases in fines and forfeitures revenue directly related to an approved increase in the fine schedule. Other 2005 growth leaders are projected to be auto use tax, other use tax, specific ownership tax, and county road and bridge revenue.

Sales Tax

A general sales tax of 3.75 percent is levied on all retail sales, plus leases and rentals of tangible property on the basis of the purchase or rental price. Food, fuel, drugs, prosthetic devices, and cigarettes are exempted from sales tax. Sales tax is the largest single revenue stream in Aurora, making up more than 50 percent of the City's General Fund revenue. The City receives sales tax the month after the tax is paid to the retailer (e.g. January receipts are based on December sales).

Despite the opening of several new retail centers in 2002 and 2003 (e.g. Hampden Town Center, Aurora City Center, Pioneer Hills, and Saddle Rock Marketplace), 2003 sales tax revenue only increased by 1.6 percent. This is especially low by historical standards and comes on the heels of a 3.3 percent decrease in sales tax revenues in 2002.

Sales tax is expected to grow 3.1 percent in 2004 due to strong first quarter sales, a recovering economy, and strength in new retail centers. Although this figure reflects solid growth, it is well below the 4.5 percent growth rate originally projected. One other factor expected to contribute to this growth is an increase in energy rates; therefore, if weather patterns remain similar, sales tax from the City's utilities providers should increase accordingly. Aurora's overall retail performance in the first half of 2004 still lags the nation considerably and is likely to continue this trend throughout the remainder of the year.

Sales tax growth is expected to rise to 4.0 percent in 2005 as the economy and new retail continue to improve. This rate of growth is lower than the 6.2 percent average sales tax growth rate from 1986 to 2001, and is considerably lower than the 8.23 percent average growth from 1991 to 1994, after the last recession. As a result, the City expects that the sales tax growth lost in 2002 and 2003 will not be recouped.

Property Tax

All real and business-related personal property within the City of Aurora is subject to property tax. Applying the City's mill levy to assessed valuation determines the tax. For 2004, the general levy is set at 8.605 mills. There are also additional levies totaling 2.556 mills in 2004 for voter-approved projects such as the 1998 Alameda/I-225 Interchange bond, and the 2000 Public Safety, Library, and Parks bonds.

In 2000, the City passed a permanent three-mill property tax reduction that also effectively exempts the General Fund from the Taxpayer's Bill of Rights (TABOR) spending limits, a voter-approved bill that limits growth in certain revenue streams to a combination of regional inflation and property valuation growth. The primary revenue stream still affected by TABOR is the property tax. Due to slow growth in home values resulting from the weak economy, property taxes are not expected to be above TABOR limits for the foreseeable future.

Property tax revenue is expected to decrease by 8.6 percent in 2004 due entirely to the absence of onetime TABOR refund monies received in 2003—without this item, property tax receipts would be 0.2 percent higher in 2004 than 2003. These revenues are expected to grow 2.5 percent in 2005. This compares to 3.2 percent growth since 1987 and 5.3 percent growth since 1998. The lower rate of growth is primarily attributable to slower growth in home values and a recent lowering of residential assessment rates as required by state law.

Building Material Use Tax and Construction Permits

Building Material Use Tax (BMUT) incorporates a 3.75 percent tax rate on the value of all materials, fixtures, and supplies used in constructing a building or improving property within the City. Fifty percent of the permit value is taxed. Collections are dedicated primarily to capital improvement projects. Because the revenue is predominantly generated by activities from one-time construction projects, these revenues are generally used for one-time purposes (such as streets, parks, facilities, and other major investments in infrastructure).

Construction Permit revenue comes from the City rule that any party performing construction, alteration, or major repair to a building is required to obtain certain permits. This source of revenue is tied directly to new construction activity within the City. Building, plumbing, mechanical, utility, and certificate of occupancy permits are examples of permits that are captured under this revenue stream.

Aurora's construction-related revenues vary considerably year by year. In the last five years, large positive growth was followed by large negative growth. For example, 2002 BMUT revenues increased by 35.3 percent followed by a decrease of 15.8 percent in 2003. Decreases in 2003 were caused by the economic slowdown and concerns about the impact of the drought.

In the first half of 2004, Aurora experienced record construction activity. Through June 2004, BMUT revenues were 44.6 percent above 2003 revenues for the same period. Large construction projects, such as the renovation of the Aurora Mall, contributed to this increase. Building Materials Use Tax revenue is expected to drop off slightly in the remaining six months of the year, but still finish the year 29.3 percent above 2003 (excluding the one-time impact of the Aurora Mall redevelopment). In 2005, BMUT revenues are expected to decrease 13.8 percent as higher interest rates generate reduced residential construction and large construction projects near completion in 2004. Between 2006 and 2009, growth in construction-related revenues are expected to return to levels closer to historical averages.

Automobile Use Tax

All motor vehicles, trailers, and semi-trailers purchased outside the City by Aurora residents are subject to the payment of use tax at the rate of 3.75 percent. (Sales of new and used vehicles within the City by licensed vendors are reflected in the general sales tax). Automobile use tax increased an average of 6.9 percent per year since 1987, approaching 10.7 percent per year in the latter part of the 1990's and the beginning of this decade. Increased automobile purchases in 2001 and the first part of 2002, spurred by zero-percent financing, caused significant buying in those years.

Major incentive programs and a recovering economy contributed to the industry's relatively strong performance in 2003. However, reduced demand after years of strong growth still caused 2003 revenues to decrease by 4.5 percent (the first decline since 1987). In 2004, rising gas prices and interest rate increases are slowing auto sales. Consequently, auto use tax revenue in the second quarter of 2004 was the lowest quarter since the first quarter of 2000 and revenue in 2004 is expected to decrease 5.9 percent. Growth is expected to return in 2005, but at a significantly lower rate than historical averages. From 2006 to 2009, growth should approach those averages.

Highway User's Tax

The Highway Users Tax (HUT) is a state-collected tax on a per-gallon-of-gas basis that is distributed among the state, counties, and municipalities. The City's portion of HUT revenue varies from year to year based on the proportion of its gas taxes and various motor vehicle registrations, titles, and license fees to the total amounts in the State.

The Highway Users Tax has seen an average annual increase of 5.12 percent since 1986. In 2003, however, a 4.6 percent decline occurred as State HUT revenue declined, and the City of Centennial began sharing in the distribution. Through June, highway users tax is \$260,000 (7.8 percent) below 2003 values because gas prices have curbed gasoline consumption. Therefore, 2004 HUT revenues are expected to increase only 2.5 percent over 2003 actual amounts. HUT is expected to grow by an average of 3.4 percent from 2005 to 2009 based on slower, yet strengthening growth.

Franchise Tax

Franchise taxes are levied on businesses that deliver public utility services, including natural gas, electricity, telephone, and cable television service. Franchise taxes are set by ordinance and renegotiated periodically. Companies pass the cost of franchise taxes on to customers in the form of a municipal charge.

From 1988 to 2002, franchise taxes have grown by an average of only 3.8 percent, including a 13.2 percent decrease in 2002. In 2003, franchise taxes grew by 16.0 percent due in large measure to natural gas rate increases that took effect in the last four months of the year. Through June, franchise taxes are \$487,000 (12.8 percent) over 2003 values.

However, expected declines in this revenue stream suggest that 2004 revenues could finish the year 3.8 percent below 2003 year-end revenue. Starting in 2005, this revenue stream is expected to grow about 2.6 percent per year for the next several years.

Other (Equipment) Use Tax

A tax of 3.75 percent is levied on any tangible personal property purchased, leased, or rented (not subject to the City general sales tax), regardless of whether the property is purchased inside or outside of the City. The tax is applicable primarily to business capital assets and supplies.

All collections are dedicated primarily to capital improvement projects. Because the revenue is predominantly generated by activities for one-time construction projects, these revenues are generally used for one-time purposes (such as streets, parks, facilities, and other major investments in infrastructure).

Equipment Use Tax revenue decreased in 2003 by 31.4 percent from 2002, primarily because of a large one-time influx of money late in 2002 that did not recur. Telecommunication spending, a major driver for equipment use tax revenue growth, is not expected to pick up until after 2004. Therefore, revenue is expected to decrease by 3.7 percent in 2004. Less than average growth is expected in this revenue stream between 2005 and 2009 as the economy begins to recover and business investment increases.

Fines and Forfeitures

Fines are imposed by the City's municipal court on persons found to be in violation of any portion of the City Code that is subject to a fine. Fines also include charges to library patrons for lost or damaged library materials.

Based on 2004 revenues through June, fines and forfeiture revenue was expected to increase by 4.1 percent over 2003 annual amounts. However, declines in ticket issuance later in 2004 may cause a falloff. Fines and forfeiture receipts have averaged 7.1 percent growth since 1988, but fluctuate greatly from year to year depending on enforcement efforts in the City. Since 1995, this revenue stream has seen a trend of a double-digit percent increase in one year, followed by a single digit increase in the next. A large increase is expected in 2005 resulting from an increase in the City's fine schedule. Enforcement efforts are expected to remain consistent over the next few years. The resulting projections call for a 3.2 average increase per year after 2005.

Lodger's Tax

A lodger's tax of 8.0 percent is imposed on the cost of lodging within the City. This tax is imposed in lieu of the City General Sales Tax and excludes any goods, services, or commodities subject to sales tax. At the direction of City Council, up to 10.0 percent of prior year lodger's tax receipts may be dedicated to the Visitors Promotion program, established to promote tourism in the City.

Lodger's tax revenue remains down since October 2001, coinciding with the World Trade Center attacks. It is expected, however, to end 2004 even with revenue received in 2003. Nonetheless, this revenue source will not return to pre 9-11 levels any time soon. From 2005 through 2009, lodger's tax is expected to grow at an average annual rate of only 2.0 percent.

Specific Ownership Tax

Specific ownership tax is levied on all vehicles for the right to operate on public rights-of-way. The distribution of Specific ownership tax comes from the counties and is based on each municipality's respective share of the county's total property tax revenue. As an example, Aurora receives approximately 4.0 percent of Arapahoe County's specific ownership tax.

Specific ownership tax (SOT) receipts increased an average of 7.1 percent from 1988 to 2003. SOT has been highly variable in recent years, jumping significantly in 2002 due to increases in automobile purchases and then dropping significantly in 2003 due to decreased automobile sales. No growth is expected in 2004 SOT revenue. It is expected that this stream will see growth slightly below historical averages from 2005 through 2009.

Occupational Privilege Tax

An occupational privilege tax is imposed on individual employees and employers who work within the city limits of Aurora. Employees who earn at least \$250 per month and perform

services within the City are liable to pay the employee occupational privilege tax, to be withheld by the employer, and employers are liable for the business occupational privilege tax for each employee, owner, partner, and manager. The tax is \$2 per employee and \$2 per employer per month.

Since 1988, occupational privilege tax annual growth has averaged 3.1 percent. In 2003, however, revenues decreased 4.1 percent due to a decline in the number of people employed in Aurora. According to national, state, and regional economic data, the employment outlook for Aurora looks slightly better in 2004 than in 2003. Therefore, 2004 revenues are expected to increase slightly over 2003. Revenues from 2005 to 2009 are expected to grow at an average annual rate of 2.4 percent.

Other Taxes

The Other Tax revenue stream primarily includes audit revenue and those accounts that are directly related to audit proceeds, such as penalty and interest payments from sales, use, lodger's and occupational privilege tax audits. Interest on delinquent property tax payments is also included. Increased tax audit staffing levels and an added focus on collection caused this stream to increase by 49.4 percent in 2003 and will cause this stream to increase an estimated 34.1 percent in 2004. Revenues are expected to grow (on average) by 5.0 percent annually after 2004.

Internal Charges for Service

Internal charges for service include payment for services rendered by a City department or agency for another City department or agency. Internal charges for service are expected to increase 9.9 percent in 2004, but decrease 7.9 percent in 2005. The large decrease in 2005 is primarily due to the elimination of some internal charges, which are replaced by direct allocation of costs to other City funds. As a result, even though revenues declined, the City will realize net savings from this change. After 2005, growth is expected to average approximately 3.0 percent annually.

Other Revenue Streams

Currently, other revenue streams in the General Fund are not expected to have a material impact in 2004 or 2005, with the exception of transfers and interest revenue. Transfers are expected to increase by 47.9 percent in 2004 and then decrease by 24.4 percent in 2005 due to several one-time transfers of revenue from other funds occurring in 2004 that will not take place in 2005. The decline in 2005 would have been larger if not for a one-time transfers of \$1.0 million into the General Fund from the Risk Fund. Lower interest rates and the use of fund balance are causing interest revenue to fall an estimated 58.6 percent in 2004. A complete list of the revenue streams can be found in Revenue Attachment A.

Revenue Attachment A: General Fund Revenue and Percent Changes

| Ceneral Fund | | 2002 | | 2003 | | 2004 | | 2005 | | 2006 | | 2002 | | 2008 | | 2009 |
|------------------------------|---------------|-------------|---------------|-------------|---------------|-------------|---------------|-------------|---------------|-------------|---------------|-------------|---------------|---------------|---------------|-------------|
| Total Dollars | | Aotuol | | | - | Droiootion | 5 | Porocet | | Foreset | | Toronet | | Porocet | <u> </u> | Porocet |
| General Soles Tow | Ð | 101 442 722 | 9 | 103 059 017 | 9 | 106 262 000 | ٠ | UI CCASI | Ð | 116 029 104 | 9 | 122 420 200 | 9 | 178 541 710 6 | ۔ ا | 01 CC 831 |
| Property Tax | • | 19 956 489 | • | 23 130 489 | • | 21 146 823 | | 21 675 494 | • | 22 217 381 | • | 24 759 334 | • | 25 774 466 | | 27 206 249 |
| Franchise Tax | | 8,777,935 | | 10,183,683 | | 9,801,519 | | 10,028,914 | | 10,272,617 | | 10,552,032 | | 10,853,820 | | 11,162,069 |
| Use Tax - Auto | | 11,469,002 | | 10,948,899 | | 10,300,000 | | 10,815,000 | | 11,534,198 | | 12,295,455 | | 13,131,545 | | 13,985,096 |
| Use Tax-Other (Equip) | | 6,779,113 | | 4,653,301 | | 4,481,087 | | 4,929,196 | | 5,187,979 | | 5,465,536 | | 5,757,942 | | 6,040,081 |
| Use Tax-Bldg Materials | | 10,236,466 | | 8,614,855 | | 11,140,721 | | 9,603,302 | | 10,659,665 | | 11,928,165 | | 13,228,335 | | 14,313,058 |
| Occupational Privilege | | 3,824,913 | | 3,669,473 | | 3,673,713 | | 3,761,882 | | 3,852,167 | | 3,952,324 | | 4,043,227 | | 4,132,178 |
| Lodgers Tax | | 3,216,941 | | 3,058,814 | | 3,058,814 | | 3,119,990 | | 3,182,390 | | 3,246,038 | | 3,310,959 | | 3,377,178 |
| Specific Ownership | | 3,059,798 | | 2,812,811 | | 2,812,811 | | 2,953,452 | | 3,149,856 | | 3,357,747 | | 3,586,073 | | 3,819,168 |
| Other Taxes | | 1,373,392 | | 2,052,109 | | 2,752,520 | | 2,876,383 | | 3,020,203 | | 3,186,314 | | 3,345,629 | | 3,512,911 |
| Taxes Sub-Total | ∽ | 170,137,771 | € | 172,183,351 | ∽ | 175,430,008 | - • | 180,276,093 | S | 189,114,559 | S | 201,163,143 | S | 211,573,207 | 2 | 222,516,258 |
| Construction Permits | 8 | 1,548,918 | S | 1,537,025 | ↔ | 1,745,140 | € | 1,504,311 | ↔ | 1,669,033 | S | 1,866,813 | S | 2,070,296 | € | 2,240,060 |
| Motor Vehicle Fees | | 813,436 | | 821,820 | | 863,889 | | 907,083 | | 967,404 | | 1,031,253 | | 1,101,378 | | 1,172,968 |
| Business Licenses | | 654,626 | | 672,160 | | 685,850 | | 699,567 | | 713,558 | | 727,829 | | 742,386 | | 757,233 |
| License & Permit Sub-Total | \$ | 3,016,980 | ≶ | 3,031,005 | ∽ | 3,294,879 | 5 | 3,110,961 | ∽ | 3,349,995 | • | 3,625,895 | • | 3,914,060 | 64≏ | 4,170,261 |
| Highway User's Tax | 8 | 8,355,617 | S | 7,973,638 | S | 8,172,979 | € | 8,450,860 | ↔ | 8,738,189 | S | 9,035,288 | S | 9,342,488 | € | 9,660,132 |
| Cigarette Tax | | 877,577 | | 824,539 | | 844,062 | | 835,621 | | 827,265 | | 818,993 | | 810,803 | | 802,695 |
| County Road & Bridge | | 1,094,588 | | 1,154,068 | | 1,191,482 | | 1,245,099 | | 1,307,353 | | 1,379,258 | | 1,448,221 | | 1,520,632 |
| Other Intergovtl Revenue | | 249,242 | | 515,797 | | 266,552 | | 274,548 | | 282,785 | | 291,268 | | 300,006 | | 309,006 |
| Intergovernmental Sub-Total | ≶ | 10,577,024 | \$ | 10,468,042 | 9 | 10,475,075 | 6₽ | 10,806,128 | 9 | 11,155,593 | ↔ | 11,524,807 | ↔ | 11,901,517 | 6₽ | 12,292,465 |
| Fines & Forfeitures | \$ | 4,117,734 | S | 4,547,241 | ∽ | 4,732,230 | € | 5,397,858 | ↔ | 5,569,283 | S | 5,746,708 | S | 5,930,343 | € | 6,120,405 |
| Internal Charges | | 2,196,734 | | 2,337,671 | | 2,568,507 | | 2,366,764 | | 2,437,767 | | 2,510,900 | | 2,586,227 | | 2,663,814 |
| External Charges | | 3,499,120 | | 3,214,189 | | 3,506,823 | | 3,612,028 | | 3,720,388 | | 3,832,000 | | 3,946,960 | | 4,065,369 |
| Interest | | 1,696,990 | | 1,582,889 | | 655,285 | | 674,944 | | 695,192 | | 716,048 | | 737,529 | | 759,655 |
| Miscellaneous | | 905,813 | | 1,590,470 | | 883,453 | | 892,138 | | 901,059 | | 910,070 | | 919,170 | | 928,362 |
| Other Total Sub-Total | ≶ | 12,416,391 | S | 13,272,460 | \$ | 12,346,298 | 9€ | 12,943,732 | \$ | 13,323,689 | \$ | 13,715,726 | \$ | 14,120,229 | 6€ | 14,537,604 |
| Revenues Excuding Transfers | \$ | 196,148,166 | ∽ | 198,954,858 | S | 201,546,260 | £ | 207,136,913 | S | 216,943,837 | S | 230,029,571 | S | 241,509,013 | 8 | 253,516,589 |
| Transfers in | ↔ | 2,667,100 | ↔ | 3,864,534 | 8 | 5,713,942 | 5 | 4,318,102 | S | 2,930,226 | S | 2,930,226 | S | 2,930,226 | \$ | 2,930,226 |
| Aurora Mall BMUT Impact | | - | | - | | 1,300,000 | | - | | - | | - | | - | | - |
| Transfers & Impact Sub-Total | \$ | 2,667,100 | \$ | 3,864,534 | • | 7,013,942 | \$ | 4,318,102 | • | 2,930,226 | \$ | 2,930,226 | \$ | 2,930,226 | \$ | 2,930,226 |
| Total Revenues | ∽ | 198,815,266 | S | 202,819,392 | ∽ | 208,560,202 | · · | 211,455,015 | ∽ | 219,874,063 | ∽ | 232,959,797 | ∽ | 244,439,239 | \$ | 256,446,815 |

⁽a) Property Tax - Includes the TABOR refund amount of \$2,174,180 retained through voter approval; Miscellaneous - Includes the one time sale proceeds of the old Aurora Municipal Center of \$739,335

2005 Adopted Budget

Revenues - Attachment A

Revenue Attachment A: General Fund Revenue and Percent Changes

| General Fund | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
|------------------------------|---------|--------|------------|----------|----------|----------|----------|----------|
| Percent Change | Actual | Actual | Projection | Forecast | Forecast | Forecast | Forecast | Forecast |
| General Sales Tax | -3.3% | 1.6% | 3.1% | 4.0% | 2.0% | 5.5% | 2.0% | 5.0% |
| Property Tax | 8.5% | 15.9% | -8.6% | 2.5% | 2.5% | 11.4% | 4.1% | 5.6% |
| Franchise Tax | -13.2% | 16.0% | -3.8% | 2.3% | 2.4% | 2.7% | 2.9% | 2.8% |
| Use Tax - Auto | 0.3% | -4.5% | -5.9% | 2.0% | 6.7% | %9.9 | %8.9 | 6.5% |
| Use Tax-Other (Equip) | 18.7% | -31.4% | -3.7% | 10.0% | 5.3% | 5.4% | 5.4% | 4.9% |
| Use Tax-Bldg Materials | 35.3% | -15.8% | 29.3% | -13.8% | 11.0% | 11.9% | 10.9% | 8.2% |
| Occupational Privilege | 4.6% | -4.1% | 0.1% | 2.4% | 2.4% | 2.6% | 2.3% | 2.2% |
| Lodgers Tax | -8.2% | -4.9% | %0.0 | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Specific Ownership | 21.0% | -8.1% | %0.0 | 2.0% | %9.9 | %9.9 | %8.9 | 6.5% |
| Other Taxes | -18.2% | 49.4% | 34.1% | 4.5% | 2.0% | 5.5% | 2.0% | 5.0% |
| Taxes Sub-Total | 0.4% | 1.2% | 1.9% | 2.8% | 4.9% | 6.4% | 5.2% | 5.2% |
| Construction Permits | 29.6% | -0.8% | 13.5% | -13.8% | 11.0% | 11.9% | 10.9% | 8.2% |
| Motor Vehicle Fees | 0.3% | 1.0% | 5.1% | 2.0% | 6.7% | %9.9 | %8.9 | 6.5% |
| Business Licenses | 22.9% | 2.7% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| License & Permit Sub-Total | 18.8% | 0.5% | 8.7% | -5.6% | 7.7% | 8.2% | %6°L | %5'9 |
| Highway User's Tax | 1.2% | -4.6% | 2.5% | 3.4% | 3.4% | 3.4% | 3.4% | 3.4% |
| Cigarette Tax | -3.5% | -6.0% | 2.4% | -1.0% | -1.0% | -1.0% | -1.0% | -1.0% |
| County Road & Bridge | 0.3% | 5.4% | 3.2% | 4.5% | 2.0% | 5.5% | 2.0% | 5.0% |
| Other Intergovtl Revenue | -21.0% | 106.9% | -48.3% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Intergovernmental Sub-Total | 0.0% | -1.0% | 0.1% | 3.2% | 3.2% | 3.3% | 3.3% | 3.3% |
| Fines & Forfeitures | 3.5% | 10.4% | 4.1% | 14.1% | 3.2% | 3.2% | 3.2% | 3.2% |
| Internal Charges | 36.0% | 6.4% | %6.6 | %6.7- | 3.0% | 3.0% | 3.0% | 3.0% |
| External Charges | -3.9% | -8.1% | 9.1% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Interest | -29.1% | -6.7% | -58.6% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| Miscellaneous | 7.2% | 75.6% | -44.5% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% |
| Other Total Sub-Total | -0.5% | %6'9 | -7.0% | 4.8% | 2.9% | 2.9% | 2.9% | 3.0% |
| Revenues Excuding Transfers | 0.5% | 1.4% | 1.3% | 2.8% | 4.7% | %0'9 | 2.0% | 2.0% |
| Transfers in | 2296.4% | 44.9% | 47.9% | -24.4% | -32.1% | 0.0% | %0.0 | 0.0% |
| Aurora Mall BMUT Impact | 0.0% | 0.0% | 0.0% | -100.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Transfers & Impact Sub-Total | 2296.4% | 44.9% | 81.5% | -38.4% | -32.1% | %0.0 | 0.0% | 0.0% |
| Total Revenues | 1.8% | 2.0% | 2.8% | 1.4% | 4.0% | 6.0% | 4.9% | 4.9% |
| Less CPF - related | -0.1% | 4.0% | 1.7% | 2.0% | 3.4% | 5.4% | 4.3% | 4.5% |

Revenues - Attachment B 2005 Adopted Budget

Revenue Attachment B: History & Forecast for Key Economic Variables

| | | | | | | Cont | or for Du | A Social | Contor for Dusings & Dognamia Dangasting | Poroonat | in G. |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|--|------------|------------|
| | | | Actual | | | | | Inly 2004 | July 2004 Estimate | rolcasi | io II |
| | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Population (Thou.) | | | | | | | | | | | |
| National | 279,074 | 282,178 | 285,094 | 287,974 | 290,810 | 293,427 | 296,068 | 298,436 | 300,824 | 303,231 | 305,656 |
| % Change | 1.2% | 1.1% | 1.0% | 1.0% | 1.0% | %6.0 | %6.0 | %8.0 | %8.0 | 0.8% | 0.8% |
| Colorado | 4,216 | 4,301 | 4,437 | 4,501 | 4,551 | 4,604 | 4,668 | 4,736 | 4,815 | 4,900 | 4,986 |
| % Change | 2.8% | 2.0% | 3.1% | 1.5% | 1.1% | 1.2% | 1.4% | 1.5% | 1.7% | 1.8% | 1.8% |
| Metro Denver/Aurora | 2,119 | 2,172 | 2,222 | 2,277 | 2,309 | 2,333 | 2,364 | 2,399 | 2,439 | 2,482 | 2,526 |
| % Change | 2.8% | 2.5% | 2.3% | 2.4% | 1.4% | 1.0% | 1.3% | 1.5% | 1.7% | 1.8% | 1.8% |
| Aurora | 273 | 276 | 285 | 288 | 292 | 298 | 302 | 307 | 312 | 318 | 323 |
| % Change | 1.9% | 1.4% | 3.0% | 1.2% | 1.5% | 2.1% | 1.3% | 1.7% | 1.7% | 1.7% | 1.7% |
| Employment (Thou.) | | | | | | | | | | | |
| National | 129,000 | 131,800 | 131,800 | 130,300 | 129,900 | 131,100 | 133,300 | 135,600 | 137,400 | 139,200 | 141,010 |
| % Change | 2.4% | 2.2% | %0.0 | -1.1% | -0.3% | %6.0 | 1.7% | 1.7% | 1.3% | 1.3% | 1.3% |
| Colorado | 2,131 | 2,212 | 2,225 | 2,180 | 2,148 | 2,168 | 2,214 | 2,275 | 2,346 | 2,411 | 2,477 |
| % Change | 3.6% | 3.8% | %9.0 | -2.0% | -1.5% | %6.0 | 2.1% | 2.8% | 3.1% | 2.7% | 2.7% |
| Metro Denver/Aurora | 1,137 | 1,180 | 1,179 | 1,145 | 1,143 | 1,154 | 1,176 | 1,206 | 1,241 | 1,273 | 1,306 |
| % Change | 3.7% | 3.8% | -0.1% | -2.8% | -0.2% | %6.0 | 1.9% | 2.6% | 2.9% | 2.6% | 2.6% |
| Aurora | 76 | 66 | 76 | 94 | 94 | 95 | 26 | 100 | 103 | 106 | 108 |
| % Change | 2.1% | 2.0% | -1.7% | -3.3% | 0.2% | 0.8% | 2.7% | 2.8% | 2.8% | 2.5% | 2.5% |
| Wage & Salary Income (Millions) | | | | | | | | | | | |
| Colorado | 76,283 | 85,909 | 88,308 | 86,889 | 88,099 | 91,822 | 97,004 | 103,320 | 110,383 | 117,648 | 125,393 |
| % Change | %8.6 | 12.6% | 2.8% | -1.6% | 1.4% | 4.2% | 2.6% | 6.5% | %8.9 | %9.9 | %9.9 |
| Metro Denver/Aurora | 45,602 | 51,248 | 52,391 | 51,710 | 52,650 | 55,042 | 58,291 | 61,933 | 66,136 | 70,410 | 74,997 |
| % Change | 11.0% | 12.4% | 2.2% | -1.3% | 1.8% | 4.5% | 2.9% | 6.2% | %8.9 | 6.5% | 6.5% |
| Aurora | 4,069 | 4,640 | 4,680 | 4,527 | 4,644 | 4,861 | 5,093 | 5,365 | 5,658 | 6,057 | 6,482 |
| % Change | 14.3% | 14.0% | 0.9% | -3.3% | 2.6% | 4.7% | 4.8% | 5.3% | 5.5% | 7.0% | 7.0% |
| Personal Income (Millions) | | | | | | | | | | | |
| National | 7,802,500 | 8,429,800 | 8,713,200 | 8,910,200 | 9,203,800 | 9,655,900 | 10,072,000 | 10,517,400 | 11,020,800 | 11,525,900 | 12,056,091 |
| % Change | 5.1% | 8.0% | 3.4% | 2.3% | 3.3% | 4.9% | 4.3% | 4.4% | 4.8% | 4.6% | 4.6% |
| Colorado | 128,860 | 144,394 | 150,594 | 151,790 | 156,010 | 162,653 | 171,221 | 181,377 | 193,192 | 205,592 | 218,815 |
| % Change | 8.7% | 12.1% | 4.3% | %8.0 | 2.8% | 4.3% | 5.3% | 5.9% | 6.5% | 6.4% | 6.4% |
| Metro Denver/Aurora | 72,517 | 82,196 | 85,894 | 86,526 | 88,815 | 92,869 | 97,416 | 103,240 | 110,016 | 117,128 | 124,712 |
| % Change | 9.2% | 13.3% | 4.5% | 0.7% | 2.6% | 4.6% | 4.9% | %0.9 | %9.9 | 6.5% | 6.5% |
| | | | | | | | | | | | |

Data Source: Colorado Legislative Council Staff, Office of State Planning and Budgeting, National Bureau of Labor Statistics, and Center for Business and Economic Forecasting

Revenues - Attachment B 2005 Adopted Budget

Revenue Attachment B: History & Forecast for Key Economic Variables

| | | | | | | Cent | ter for Bu | siness & | Center for Business & Economic Forecasting | Forecast | ing: |
|------------------------------|---------|---------|---------|---------|---------|---------|------------|------------------|--|----------|---------|
| | | | Actual | | | | • | July 2004 | July 2004 Estimate | | |
| | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
| Retail Sales (Millions) | | | | | | | | | | | |
| Colorado | 52,445 | 57,914 | 58,981 | 58,782 | 58,681 | 161,191 | 64,321 | 67,673 | 71,624 | 75,701 | 80,011 |
| % Change | %6.8 | 10.4% | 1.8% | -0.3% | -0.2% | 4.3% | 5.1% | 5.2% | 5.8% | 5.7% | 5.7% |
| Metro Denver/Aurora | 27,929 | 30,969 | 31,384 | 31,789 | 31,976 | 33,663 | 35,339 | 37,179 | 39,381 | 41,669 | 44,097 |
| % Change | 10.8% | 10.9% | 1.3% | 1.3% | 0.6% | 5.3% | 5.0% | 5.2% | 5.9% | 5.8% | 5.8% |
| Housing Construction (Thou.) | | | | | | | | | | | |
| National Starts | 1,647 | 1,573 | 1,601 | 1,711 | 1,848 | 1,856 | 1,602 | 1,535 | 1,578 | 1,597 | 1,616 |
| % Change | 1.6% | 4.5% | 1.8% | %6.9 | 8.0% | 0.4% | -13.7% | -4.2% | 2.8% | 1.2% | 1.2% |
| Colorado Permits | 49.3 | 54.6 | 55.0 | 47.9 | 39.5 | 41.1 | 41.5 | 43.5 | 46.5 | 49.2 | 52.1 |
| % Change | -3.6% | 10.7% | %8.0 | -12.9% | -17.5% | 4.1% | 1.0% | 4.8% | %6.9 | 5.8% | 5.8% |
| Aurora Permits* | 1.7 | 1.6 | 1.2 | 1.6 | 1.4 | 1.5 | 1.2 | 1.2 | 1.3 | 1.4 | 1.5 |
| % Change | 64.5% | %6.9- | -21.3% | 31.9% | -16.4% | 7.2% | -19.2% | 4.5% | 7.2% | 6.1% | 6.1% |
| Unemployment Rate (% change) | | | | | | | | | | | |
| National | 4.2% | 4.0% | 4.8% | 2.8% | %0.9 | 5.7% | 5.7% | 5.5% | 5.4% | 5.2% | 5.2% |
| Colorado | 2.9% | 2.8% | 3.7% | 5.7% | %0.9 | 5.1% | 4.9% | 4.6% | 4.3% | 4.2% | 4.0% |
| CPI (% change) | | | | | | | | | | | |
| National | 2.2% | 3.4% | 2.8% | 1.6% | 2.3% | 1.9% | 1.3% | 1.9% | 2.3% | 2.3% | 2.3% |
| Metro Denver/Aurora | 2.9% | 4.0% | 4.7% | 1.9% | 1.1% | 1.9% | 2.2% | 2.6% | 2.8% | 2.9% | 2.9% |
| Other Key Indicators (Thou.) | | | | | | | | | | | |
| Metro Construct. Jobs | 78.8 | 88.5 | 9.06 | 0.98 | 9.62 | 77.5 | 77.0 | 79.5 | 82.9 | 85.8 | 88.8 |
| % Change | 12.9% | 12.2% | 2.4% | -5.1% | -7.4% | -2.6% | -0.7% | 3.2% | 4.3% | 3.5% | 3.5% |
| Metro Manufact. Jobs | 84.7 | 83.7 | 78.1 | 71.3 | 70.9 | 69.1 | 70.1 | 70.7 | 71.9 | 72.9 | 74.0 |
| % Change | -1.7% | -1.2% | -6.7% | -8.7% | -0.5% | -2.6% | 1.4% | %6.0 | 1.7% | 1.3% | 1.5% |
| Aurora Auto Sales Adams Cnty | 910.8 | 914.9 | 953.3 | 897.0 | 876.6 | 919.7 | 976.2 | 1,035.4 | 1,105.2 | 1,177.3 | 1,253.4 |
| % Change | 26.6% | 0.4% | 4.2% | -5.9% | -2.3% | 4.9% | 6.1% | 6.1% | 6.7% | 6.5% | 6.5% |
| Aurora Auto Sales Arap Cnty | 2,420.6 | 2,608.0 | 2,813.4 | 2,857.3 | 2,962.6 | 3,178.5 | 3,337.3 | 3,531.5 | 3,771.5 | 4,022.9 | 4,290.1 |
| % Change | 17.7% | 7.7% | 7.9% | 1.6% | 3.7% | 7.3% | 5.0% | 5.8% | %8.9 | 6.7% | 9.9% |

^{*} Multi-family units were excluded from this number due to a change in the recording methodology used by the City.



TOROB!

FINANCIAL OUTLOOK 2006-2009



TOROB!

City of Aurora Long-Range Financial Outlook Through 2009

Purpose

The 2005 adopted budget incorporates an assessment of the City's long-range General Fund financial outlook. This section of the budget document represents the second year of a new approach to presenting biennial budget information. The financial outlook presents five years of budget projections (2005-2009) instead of two years as embodied in previous biennial budgets.

This outlook provides an important starting point for reviewing the long-term financial status of the City. The information for 2005 reflects the proposals made to City Council as they deliberate on the budget for 2005. The information for 2006 and beyond provides estimates to use as the basis for developing and presenting future budgets to City Council.

This long-range outlook provides a key tool for long-range financial planning. Ultimately, our goal is to establish a five-year financial plan that provides for a balanced budget in every year. This plan would identify preliminary spending priorities for future years and would incorporate necessary budget adjustments into the long-range financial projections. Such a plan would be updated each year as the revenue and spending outlook becomes more clear.

The remainder of this section describes the long-term financial outlook for the General Fund. This section includes several components:

- An overview of the outlook for the General Fund from 2005 to 2009;
- A summary of the key assumptions used to build the projections;
- A table summarizing General Fund budget data for the years 2003 through 2009;
- A table showing future percentage increases expected in various parts of the budget;
- Detailed information on projected General Fund budgets for each City department in each year of the outlook; and
- Tables showing amendments to the budget including changes requested by City Council and likely future adjustments.

General Fund Outlook

<u>Revenue</u>. As was noted at the outset of the City Manager's Budget Message, projections indicate that the City will not see a return to the high General Fund revenue growth rates experienced in the latter part of the 1990's through 2000. Instead, annual revenue growth in the three to five percent range is considerably more likely.

This projected lower level of revenue growth is closer to historical revenue growth than the rates of growth experienced in the late '90s. Indeed, a review of national economic data demonstrates

that the rate of growth in personal consumption spending that occurred in the late 1990s was, on average, 40 percent higher than the average growth in personal consumption expenditures for the period from 1959 to 2002. What this means is that revenue growth in the three to five percent range is much closer to "normal" than the high rates of growth that helped sustain City expenditures several years ago.

The City's revenue projections do indicate that revenue growth will strengthen after 2006. However, with continued economic weakness at both the national and state levels, the expected strengthening could easily occur either later or more slowly than expected. It is also conceivable that the economic picture could strengthen more rapidly. Consequently, as we prepare for the 2006 budget process, the City will spend additional time assessing the specific factors that most directly affect its revenue growth. Such an assessment is a necessity as the City evaluates the need for additional revenues or deeper program cuts.

Budget Status. As we consider the situation for 2006 and beyond, the outlook appears challenging. Across-the-board reductions in staffing and operating budgets have weakened many City services. Between 2003 and 2005, the City will eliminate funding for 118 positions previously paid from the General Fund and related funds. In addition, the City expects to hold an average of 80 additional positions unfilled each year. These staffing reductions affect all City departments and programs except for uniformed police officers. The net result of such reductions is that most City programs and functions remain available, but the timeliness, responsiveness, and extent of those services are more limited than in prior years.

The City Manager's Budget Message also noted that planned uses in 2004 and 2005 will effectively exhaust all but \$1.3 million of the City's short-term reserves. The City's long-term reserves will remain at required levels, with the combined reserves in these funds equal to approximately thirteen percent of General Fund operating expenditures. Maintaining long-term reserves at these levels will remain an important financial priority, as the purpose of such reserves is to protect against serious emergencies and provide for long-term financial stability.

Based on current revenue and expenditure projections, the long-range financial outlook shows persistent deficits in 2006 and beyond. The estimated 2006 deficit is approximately \$6.0 million. In subsequent years, the deficit will decline slowly, reaching \$1.3 million in 2009. These estimates are very preliminary, based on available data in 2004. Experience shows that significant changes in the estimates are likely as revenue and expenditure assumptions change over time.

These estimates take into account only expenditures required to maintain current City services. As the City continues to grow, other needs will arise for which funding has not yet been identified – making larger projected deficits more likely. For example, reductions in fleet replacement, deferral of capital projects, and reductions in building maintenance should ultimately be restored. In addition, other projects and services that will likely require additional funding include, but are not limited to:

- Staffing and maintaining for Fire Station 14 at Eagle Bend;
- Construction and operation of Fire Station 15 at Murphy Creek;

- Constructing and operating a Fire Annex/EMS facility and a new Police firing range along with other elements of a potential Public Safety Complex;
- Expanding operations for both Library and Police facilities at the new Tallyn's Reach Municipal Services Center;
- Opening the Division 5 courtroom at the Municipal Justice Center;
- Restoring funding for parks maintenance and planting;
- Increasing replacement of aging fleet vehicles and other assets;
- Completing deferred capital projects such as the Piccadilly Road improvements;
- Undertaking new median/streetscape projects; and
- Returning to normal hours of operation at City library and recreation facilities.

The City has three primary means of dealing with a budget gap – reducing expenditures, raising revenues, or using reserves. Because the City must balance its budget based on existing revenue sources, spending cuts will be necessary even if the City asks voters to approve a revenue increase. Some or all of the potential budget cuts could be restored if voters approve a tax increase in 2005. However, since an additional infusion of revenue is not likely before 2006 and with the City's short-term reserves nearly exhausted, we expect the 2006 budget to incorporate significant service-level reductions. In order to identify potential budget reduction options, the City will:

- 1. Continue to utilize a systematic approach to budget-balancing;
- 2. Ensure that cuts are sustainable not one-time fixes;
- 3. Take a strategic citywide view of priorities;
- 4. Maintain options to deal with unexpected contingencies; and
- 5. Continue advance planning to anticipate factors affecting revenues and service needs.

Key Assumptions

Background. The five-year projection reflects numerous assumptions related to revenues and expenditures in 2006 and beyond. These assumptions represent a reasonable starting point for estimating the long-term budgetary status of the General Fund. However, it is important to note that the assumptions and resulting projections will change over time. Even relatively minor changes in key variables can cause a significant change in the long-term outlook. For example, a one percent decrease in each year's expected revenue would significantly raise the estimated annual deficit as show in the table below. Conversely, a one percent increase in revenue would generate a surplus in the later years of the outlook.

Table 1: Projected General Fund Revenue Growth

| Year | 20 | 05 Adopted | 20 | 06 Projected | 20 | 07 Projected | 20 | 08 Projected | 20 | 09 Projected |
|----------------------------|----|-------------|----|--------------|----|--------------|----|--------------|----|--------------|
| Official Estimate | \$ | 203,380 | \$ | (5,774,276) | \$ | (3,032,317) | \$ | (2,288,276) | \$ | (1,266,290) |
| Revenue 1% lower per year | \$ | (1,867,989) | \$ | (10,015,084) | \$ | (9,573,420) | \$ | (11,244,469) | \$ | (12,757,649) |
| Revenue 1% higher per year | \$ | 2,274,749 | \$ | (1,533,469) | \$ | 3,508,786 | \$ | 6,667,918 | \$ | 10,225,069 |

In addition, assumptions about pay increases, utility rates, and funding priorities will change as the City Manager and City Council establish their budget plans each year. Consequently, the estimates incorporated herein, represent projections based on current expenditure and revenue estimates and should not be viewed as an approved/official spending plan for any year other than 2005.

Assumptions. The assumptions underlying this projection include the following.

• Revenue amounts are based on the projections from the revenue section of this book. Total General Fund revenue growth in each year will reach the levels listed below.

| | To | tal General Fund Reve | <u>enue</u> |
|------|-----------|----------------------------|----------------------------|
| Year | Sales Tax | Including Transfers | Excluding Transfers |
| 2004 | 3.1% | 2.8% | 1.3% |
| 2005 | 4.0% | 1.4% | 2.8% |
| 2006 | 5.0% | 4.0% | 4.7% |
| 2007 | 5.5% | 6.0% | 6.0% |
| 2008 | 5.0% | 4.9% | 5.0% |
| 2009 | 5.0% | 4.9% | 5.0% |

Table 2: Projected General Fund Revenue Growth

- After 2005, the City will not have sufficient short-term reserves to use for budget-balancing.
- For 2003, total sources, uses, and changes in funds available tie to the 2003 Comprehensive Annual Financial Report.
- Expenditure data for 2004 represents a projection based on a mid-year review of expenditures by all City departments.
- Based on existing population growth projections, the City projects an average increase of 10.0 FTE police officers per year in order to provide 2 police officers per 1,000 population. The annual cost of ten new officers is approximately \$750,000 per year starting in 2006. The total additional cost of adding officers increases each year and, by 2009, the City will have added \$3.2 million of annual costs above the 2005 proposed budget to pay for 40.0 additional officers.
- The projected average pay increase for civil and career employees is 2.0 percent in 2006, and 3.0 percent in 2007 through 2009.
- The projections assume increases in City contributions for employee health and dental benefits will remain at or near 7.0 percent per year in every year of the outlook.
- Expected funding for fire and police step and grade increases is included.
- Costs associated with a one-time deferral of sick-leave payouts for uniformed police officers will occur in 2006. These costs total \$220,000.
- An adjustment is made to salary-related costs each year to account for the annual variation in the number of paid work hours each year. For example, there are 2080 work hours in 2006 and 2088 work hours in 2007.

- The outlook assumes that costs related to water, natural gas, and electricity will increase 10.0 percent per year in 2006 through 2009. The budgeted increase for electricity in 2005 is approximately 7.9 percent with lower increases budgeted for water and natural gas costs.
- Gasoline charges, other fleet maintenance costs, risk management charges, and other interfund charges will increase approximately 7.0 percent per year in 2006 through 2009.
- Changes in the City subsidy for the Recreation and Cultural Funds that arise due to pay increases for full-time and temporary employees, increase in utilities costs, and other similar "mandated cost" items will add approximately \$100,000 per year to General Fund expenditures.
- After expiration of a temporary reduction in the General Fund transfer to the Capital Projects Fund, the transfer will return to its normal funding level in 2006 <u>less</u> any continuing reductions taken in 2005. Under a formula established by ordinance, the City normally transfers 100 percent of all equipment and building materials use taxes plus 4.0 percent (2.0 percent in 2004 and 1.8 percent 2005) of all other General Fund net operating revenues to the Capital Projects Fund.
- Incentive costs related to development agreements will decline in 2006 and will then increase each year by approximately \$400,000. These changes are a result of the expiration of some agreements in combination with projected increased payments for others.
- All budget reductions incorporated into the 2005 budget are expected to continue. The one exception is planned restoration of the General Fund transfer to the Visitor's Promotion Advisory Board, which adds \$250,000 per year.
- Vacancy savings incorporated into department personal services budgets will continue in future years. The total amount built into the 2005 budget is \$2.5 million.
- The outlook does not incorporate any other base budget increases or decreases. Some items such as equipment maintenance costs are likely to increase but are not estimable at this time. The net budgeted cost of such changes in 2005 is approximately \$615,000.

Tables

The tables on the following pages present the General Fund long-range financial outlook including the 2003 actual, the 2004 projection, the 2005 proposed budget, and projections for 2006 through 2009. The first table presents a summary of General Fund revenues, expenditures, and fund balance for each year. The table summarizes the balanced budgets expected in 2004 and 2005. The table also identifies both the annual surplus or shortfall expected from 2006 through 2009 and the cumulative surplus or shortfall across those years. The tables after the summary provide: future percentage increases applies to various parts of the base budget; a detailed estimate of General Fund base budgets for all City departments in all years of the outlook; and listings of amendments to the budget including changes requested by City Council and likely future adjustments.

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| | General Fund | General Fund Financial Outlook Through 2009 - Summary | ook Through | 2009 - Summa | y. | | |
|--|-------------------|---|-------------------|-------------------|-------------------|---|----------------|
| Description | 2003 YE | 2004 Projected | 2005 Adopted | 2006 Projected | 2007 Projected | 2004 Projected 2005 Adopted 2006 Projected 2007 Projected 2008 Projected 2009 Projected | 2009 Projected |
| SOURCES | | | | | | | |
| Revenues | \$ 198,954,858 \$ | \$ 202,846,260 \$ | \$ 206,636,914 \$ | \$ 216,443,837 \$ | \$ 229,529,571 \$ | \$ 241,009,013 | \$ 253,016,589 |
| Transfers | 3,864,534 | 5,713,942 | 4,060,226 | 2,930,226 | 2,930,226 | 2,930,226 | 2,930,226 |
| Use of Funds Available | 17,668,998 | 12,193,724 | 2,720,000 | • | 1 | 1 | • |
| Council Revenue Adjustments 2005 (net) | 1 | 1 | 757,876 | 430,574 | 430,574 | 430,574 | 430,574 |
| Future Revenue Adjustments (net) | • | 1 | 1 | • | 1 | 1 | • |
| 000 122 732 3 110 000 110 3 120 000 110 3 110 211 1110 3 200 224 010 3 000 010 3 34 34 100 100 100 100 100 100 | 000 00V UCC | 200 634 OCC | 210 371 A 17E 01C | 710 004 637 | 122 000 221 | 0 244 360 013 | 00C LLC 73C 0 |

| TISES. | | | | | | | | | | | | |
|--|---------------|-------------|---------------|-------------|---------------|------------------|-------------|---------------|-----------------|-------------|----------------|-----------|
| BASE BUDGET | | | | | | | | | | | | |
| Regular Civil Salary | \$ | 51,582,971 | \$ | 55,538,647 | \$ | 56,237,436 \$ | 57,362,185 | \$ | \$ 083,050 \$ | 60,855,542 | \$ 62,681,208 | 1,208 |
| Regular Career Salary | | 46,515,025 | | 48,561,856 | | 49,914,738 | 50,913,033 | | 52,440,424 | 54,013,636 | 55,634,046 | 4,046 |
| Salary Driven Benefits | | 13,268,302 | | 14,047,428 | | 18,645,481 | 19,018,391 | | 19,588,942 | 20,176,611 | 20,781,909 | 1,909 |
| Non Salary Related Benefits | | 10,473,131 | | 11,287,672 | | 12,485,422 | 13,359,402 | | 14,294,560 | 15,295,179 | 16,365,841 | 5,841 |
| Temporary Compensation | | 2,602,840 | | 2,441,152 | | 1,861,900 | 1,899,138 | | 1,956,112 | 2,014,796 | 2,075 | 2,075,239 |
| Overtime Compensation | | 3,166,889 | | 3,389,788 | | 2,896,526 | 2,954,457 | | 3,043,090 | 3,134,383 | 3,228 | 3,228,414 |
| Special Pay | | 3,149,958 | | 3,264,355 | | 2,344,324 | 2,391,210 | | 2,462,947 | 2,536,835 | 2,612 | 2,612,940 |
| Allocated Admin-Persl Svcs | | (834,900) | | (1,040,000) | | (1,215,045) | (1,239,346) | | (1,276,526) | (1,314,822) | (1,354,267 | 4,267) |
| Subtotal Personal Services | \$ | 129,924,214 | \$ 1 | 137,490,898 | \$ | 143,170,782 \$ | 146,658,469 | \$ | 151,592,599 \$ | 156,712,159 | \$ 162,025,33 | 5,331 |
| Supplies and Services | S | 21,154,803 | ∽ | 20,380,757 | 8 | 20,002,319 \$ | 20,002,319 | ↔ | 20,002,319 \$ | 20,002,319 | \$ 20,002,319 | 2,319 |
| Utilities | | 6,507,829 | | 7,878,748 | | 8,158,707 | 8,974,578 | | 9,872,035 | 10,859,239 | 11,945,163 | 5,163 |
| Interfund Charges | | 8,044,884 | | 8,575,501 | | 9,063,218 | 9,697,643 | | 10,376,478 | 11,102,832 | 11,880,030 | 0,030 |
| Capital Related | | 1,860,831 | | 2,183,880 | | 2,746,524 | 2,746,524 | | 2,746,524 | 2,746,524 | 2,746 | 2,746,524 |
| Operating Transfers Out | | 45,984,555 | | 39,238,403 | | 34,615,334 | 39,492,553 | | 41,772,516 | 44,017,338 | 46,100,770 | 0,770 |
| Contingency | | (5,000) | | 485,739 | | 182,416 | 200,658 | | 220,723 | 242,796 | 267 | 267,075 |
| Subtotal Non Personal Services | S | 83,547,901 | \$ | 78,743,028 | \$ | 74,768,518 \$ | 81,114,275 | \$ | 84,990,596 \$ | 88,971,047 | \$ 92,941,881 | 1,881 |
| Council Base Budget Adjustments 2005 (net) | | 1 | | ı | | (27,217) | (27,217) | | (27,217) | (27,217) | (27 | (27,217) |
| Future Base Budget Adjustments (net) | | - | | - | | - | 843,260 | | 1,576,583 | 2,411,972 | 3,313 | 3,313,557 |
| TOTAL BASE BUDGET | \$ | 213,472,115 | \$ 2 | 216,233,927 | \$ | 217,912,083 \$ | 228,588,787 | \$ | 238,132,561 \$ | 248,067,962 | \$ 258,253,553 | 3,553 |
| AMENDMENTS | | | | | | | | | | | | |
| Additions | \$ | 1 | \$ | • | \$ | 2,348,968 \$ | 2,348,968 | \$ | 2,348,968 | 2,348,968 | \$ 2,348 | 2,348,968 |
| Reductions | | ı | | 1 | | (6,886,625) | (6,886,625) | | (6,886,625) | (6,886,625) | (6,886,625) | 6,625) |
| Council Amendments 2005 (net) | | ı | | 1 | | 597,210 | 597,210 | | 597,210 | 597,210 | 597 | 597,210 |
| Future Amendments (net) | | ı | | • | | • | 1,000,000 | | 1,800,000 | 2,600,000 | 3,400 | 3,400,000 |
| GRAND TOTAL USES | S | 213,472,115 | \$ 2 | 216,233,927 | \$ | 213,971,635 \$ | 225,648,339 | \$ | 235,992,114 \$ | 246,727,515 | \$ 257,713,105 | 3,105 |

| FUND SUMMARY | | | | | | | | | |
|---|---------------|-----------------|--------------|-----------------|-----|----------------|----------------|-----------------------------|--------------|
| Beginning Funds Available | \$ | 22,171,112 \$ | 11,518,389 | 3,844,664 | 8 4 | 1,328,045 \$ | (4,515,658) \$ | (7,617,400) \$ | (9,975,102) |
| Use of Funds Available | | (17,668,998) | (12,193,724) | (2,720,000) | (0 | ı | ı | 1 | ı |
| Increase/(Decrease) in Ending Funds Available | | 7,016,275 | 4,519,999 | 203,381 | | (5,843,702) | (3,101,743) | (2,357,702) | (1,335,716) |
| Other Adjustments | | ı | ı | | | ı | ı | ı | • |
| Cumulative Funds Available or (Shortfall) \$ 11,518,389 | \$ | 11,518,389 \$ | 3,844,664 | \$ 1,328,045 \$ | S & | (4,515,658) \$ | (7,617,400) \$ | (9,975,102) \$ (11,310,818) | (11,310,818) |

(1,335,716)

(2,357,702) \$

(3,101,743) \$

(5,843,702) \$

203,381 \$

4,519,999 \$

7,016,275 \$

ANNUAL SURPLUS OR (SHORTFALL)

| 9 | eneral Fund Fir | General Fund Financial Outlook Through 2009 | Through 2009 | | |
|--|-----------------|---|----------------|----------------|----------------|
| | - Perce | - Percent Growth By Class | lass | | |
| ASSUMPTIONS | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| Regular Civil Salary | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Regular Career Salary | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Salary Driven Benefits | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Non-Salary Related Benefits | 7.0% | 7.0% | 7.0% | 7.0% | 7.0% |
| Temporary Compensation | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Overtime Compensation | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Special Pay | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Allocated Admin-Personal Services | %0.0 | 2.0% | 3.0% | 3.0% | 3.0% |
| Supplies and Services | %0.0 | %0.0 | 0.0% | %0.0 | %0.0 |
| Utilities | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |
| Interfund Charges (including risk/fleet) | %0.0 | 7.0% | 7.0% | 7.0% | 7.0% |
| Capital Related | 0.0% | %0.0 | 0.0% | 0.0% | 0.0% |
| Operating Transfers Out (Includes non- | | | | | |
| departmental transfer changes) | %0.0 | %0.0 | 0.0% | 0.0% | %0.0 |
| Budget Only Account | 0.0% | %0.0 | 0.0% | 0.0% | %0.0 |
| Contingency | 10.0% | 10.0% | 10.0% | 10.0% | 10.0% |

| and paidony cooz | 3 | į | , | , | | | , | ١. | | r manciai Ot | MOOIN | 7007-0007 |
|---|---|---------------|--------------|----------------------|-------------|-------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| | General Fund Financial | d Fina | ncial O | Outlook Through 2009 | nroug | | - Base Budget* | * | | | | |
| Department Name | Category | 2003 | Actual | 2004 Projected | pa | 2005 Adopted | 2006 Projected | | 2007 Projected | 2008 Projected | 2009 | 2009 Projected |
| City Attorney | Regular Career Salary | S | 2,850,278 | \$ 3,092,058 | \$ 850, | 3,098,855 | \$ 3,160,832 | - S | 3,255,657 | \$ 3,353,327 | 8 | 3,453,927 |
| | Salary Driven Benefits | | 475,267 | 929 | 256,890 | 544,809 | 555,705 | 2 | 572,376 | 589,548 | | 607,234 |
| | Non Salary Related Benefits | | 264,965 | 323 | 323,228 | 322,655 | 345,241 | | 369,408 | 395,266 | | 422,935 |
| | Temporary Compensation | | 67,463 | · | 1 | 1 | | | 1 | ' | | |
| | Overtime Compensation | | 50,278 | 42 | 64,900 | 64,900 | 66,198 | <u>~</u> | 68,184 | 70,229 | | 72,336 |
| | Special Pay | | 47,148 | 09 | 60,545 | 60,798 | 62,014 | 4 | 63,874 | 65,791 | | 67,764 |
| | Supplies and Services | | 304,974 | 293 | 293,399 | 286,806 | 286,806 | 9 | 286,806 | 286,806 | | 286,806 |
| | Interfund Charges | | 22,200 | 24 | 24,853 | 25,700 | 27,499 | 6 | 29,424 | 31,484 | | 33,687 |
| | Capital Related | | 70,774 | ∞ | 8,200 | 8,200 | 8,200 | 0 | 8,200 | 8,200 | | 8,200 |
| | Contingency Budget | | 1 | 5 | 5,000 | 5,000 | 5,500 | 0 | 6,050 | 6,655 | | 7,321 |
| | Subtotal \$ | | 4,153,348 | \$ 4,429 | ,429,073 \$ | 4,417,723 | \$ 4,517,995 | ક | 4,659,979 | \$ 4,807,305 | 59 | 4,960,210 |
| City Council | Regular Career Salary | 8 | 288.877 | \$ 296 | 296.661 \$ | 296.980 | \$ 302,920 | 8 | 312,007 | \$ 321,367 | S | 331,008 |
| • | Salary Driven Benefits | | 21,268 | | | 21,551 | | | 22,641 | | | 24,020 |
| | Non Salary Related Benefits | | 69.69 | 73 | 73,722 | 77,168 | 82.570 | | 88.350 | 94,534 | | 101,152 |
| | Temporary Compensation | | 215 | | 1,411 | 1,411 | 1,439 | | 1,482 | 1,527 | | 1.573 |
| | Special Pay | | 121,400 | 129 | 129,626 | 141,858 | 144,695 | | 149,036 | 153,507 | | 158,112 |
| | Supplies and Services | | 348,676 | 341 | 341,698 | 330,806 | 330,806 | 9 | 330,806 | 330,806 | | 330,806 |
| | Interfund Charges | | 7,600 | ∞ | 8,508 | 8,798 | 9,414 | 4 | 10,073 | 10,778 | | 11,532 |
| | Operating Transfers Out | | 1,000 | 1 | 1,000 | 1,000 | 1,000 | 0 | 1,000 | 1,000 | | 1,000 |
| | Contingency Budget | | • | 82 | 82,566 | 87,416 | 96,158 | ~ | 105,773 | 116,351 | | 127,986 |
| | Subtotal | so | 858,730 | \$ 957 | 957,149 \$ | 966,988 | \$ 990,983 | 8 | 1,021,169 | \$ 1,053,191 | ∞ | 1,087,189 |
| Civil Service | Regular Career Salary | S | 182,938 | \$ 169 | \$ 060,691 | 188,520 | \$ 192,290 | 8 | 198,059 | \$ 204,001 | S | 210,121 |
| | Salary Driven Benefits | | 25,468 | | | 26,199 | | | 27,525 | | | 29,201 |
| | Non Salary Related Benefits | | 18,045 | 12 | 12,556 | 15,133 | 16,192 | . 7 | 17,326 | 18,539 | | 19,836 |
| | Temporary Compensation | | 17,578 | 25 | 25,100 | 25,100 | 25,602 | - 2 | 26,370 | 27,161 | | 27,976 |
| | Overtime Compensation | | 1,863 | | 345 | 200 | 204 | 4 | 210 | 216 | | 223 |
| | Special Pay | | | 3 | 3,763 | 3,500 | 3,570 | 0 | 3,677 | 3,787 | | 3,901 |
| | Supplies and Services | | 249,477 | 194 | 194,610 | 208,386 | 208,386 | 9 | 208,386 | 208,386 | | 208,386 |
| | Interfund Charges | | 32,900 | 36 | 36,832 | 38,087 | 40,753 | 3 | 43,606 | 46,658 | | 49,924 |
| | Subtotal | s | 528,269 | \$ 465 | 465,860 \$ | 505,125 | \$ 513,721 | 8 | 525,159 | \$ 537,099 | S | 549,568 |
| Court Administration | Regular Career Salary | 8 | 3,644,318 | \$ 3,840,282 | ,282 | 3,975,088 | \$ 4,054,590 | 8 | 4,176,227 | \$ 4,301,514 | ∽ | 4,430,560 |
| | Salary Driven Benefits | | 501,468 | 530 | 530,503 | 555,166 | 566,269 | 6 | 583,257 | 600,755 | | 618,778 |
| | Non Salary Related Benefits | | 449,286 | 485 | 485,960 | 523,636 | 560,291 | | 599,511 | 641,477 | | 686,380 |
| | Temporary Compensation | | 91,850 | 25 | 25,600 | 25,600 | 26,112 | 7 | 26,895 | 27,702 | | 28,533 |
| | Overtime Compensation | | 20,107 | 73 | 73,800 | 73,800 | 75,276 | 9 | 77,534 | 19,860 | | 82,256 |
| | Special Pay | | 44,831 | 38 | 38,951 | 38,951 | 39,730 | 0 | 40,922 | 42,150 | | 43,414 |
| | Supplies and Services | | 920,929 | 629 | 679,727 | 780,732 | 780,732 | 7 | 780,732 | 780,732 | | 780,732 |
| | Interfund Charges | | 261,137 | 293 | 293,381 | 303,157 | 324,378 | | 347,084 | 371,380 | | 397,377 |
| | Capital Related | | 1 | 3 | 3,000 | 3,000 | 3,000 | 0 | 3,000 | 3,000 | | 3,000 |
| | Subtotal \$ | \$ | 5,689,074 | \$ 5,971,205 | ,205 \$ | 6,279,130 | \$ 6,430,378 | ∽ | 6,635,164 | \$ 6,848,570 | s | 7,071,030 |
| *Note: These amounts exclude all amendments, Council base adjustments, and future base adjustments which are reported separately on the 'Summary' sheet | nents, Council base adjustments, and future | e base adjus | tments which | ch are reported | separatel | y on the 'Summary | 'sheet. | | | | | |

| agent and but agent | General Fund | Financial | Outlook Through 2009 | - 1 | Base Budget* | | | |
|--|--|------------------|-------------------------|----------------------|----------------|----------------|--------------------------|----------------|
| Department Name | Category | | 2004 Projected | ted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| | | | | - | | | | |
| Development Services | Regular Career Salary | \$ 835,653 | ∞ | ∞ | \$ 593,827 | \$ 611,641 | \$ 629,991 | \$ 648,890 |
| | Salary Driven Benefits Non Salary Related Benefits | 119,144 | 51 45 694 | 52,732 | 55 869 | 59,040 | 91,/12 | 94,463 |
| | Temporary Compensation | 52,722 | | | 1,224 | 1,261 | 1,299 | 1,337 |
| | Special Pay | 7,523 | | | 5,940 | 6,119 | 6,302 | 6,491 |
| | Supplies and Services | 494,761 | 491,191 | 50 | 505,463 | 505,463 | 505,463 | 505,463 |
| | Utilities | 2,360 | 50 1,402 | | 1 | ' | 1 | • |
| | Interfund Charges | 14,400 | | 16,669 | 17,836 | 19,084 | 20,420 | 21,850 |
| | | | , | , | | ľ | | |
| | Subtotal | \$ 1,588,825 | 25 \$ 1,231,098 | \$ 1,248,305 | \$ 1,266,606 | \$ 1,292,388 | \$ 1,319,151 | \$ 1,346,937 |
| Finance | Regular Career Salary | \$ 2,698,840 | 40 8 2,851,165 | \$ 3,074,734 | \$ 3,136,229 | \$ 3,230,316 | \$ 3,327,225 | \$ 3,427,042 |
| | | | | | | | | |
| | Non Salary Related Benefits | 270,673 | | | 355,499 | 380,384 | 407,011 | 435,501 |
| | Temporary Compensation | 41,551 | 14 | | 1 | 1 | 1 | • |
| | Overtime Compensation | 1,007 | | | 9,894 | 10,191 | 10,497 | 10,811 |
| | Special Pay | 65,120 | | | 9,038 | 9,309 | 9,589 | 9,876 |
| | Supplies and Services | 782,279 | 7 | | 711,509 | 711,509 | 711,509 | 711,509 |
| | | | | | 45,536 | | | 55,784 |
| | Subtotal | \$ 4,275,228 | 28 \$ 4,503,358 | \$ 4,609,120 | \$ 4,705,812 | \$ 4,841,683 | \$ 4,982,752 | \$ 5,129,255 |
| Fire | Regular Civil Salary | \$ 18,067,976 | 76 \$ 18,758,740 | \$ 19,460,243 | \$ 19,849,448 | \$ 20,444,931 | \$ 21,058,279 | \$ 21,690,028 |
| | Regular Career Salary | | | | | | | |
| | Salary Driven Benefits | 2,158,878 | 2, | 2, | 2,319,920 | 2,389,517 | 2,461,203 | 2,535,039 |
| | Non Salary Related Benefits | 2,100,513 | | | 2,688,388 | 2,876,575 | 3,077,935 | 3,293,391 |
| | Temporary Compensation | 49,319 | | | 1 | 1 | 1 | • |
| | Overtime Compensation | 807,766 | | | 453,370 | 466,971 | 480,980 | 495,409 |
| | Special Pay | 816,078 | 78 901,418 | 498,064 | 508,025 | 523,266 | 538,964 | 555,133 |
| | Supplies and Services | 1,507,504 | 1,094,199 | 1,110,955 | 1,110,955 | 1,110,955 | 1,110,955 | 1,110,955 |
| | Utilities | 355,373 | | | 425,162 | 467,678 | 514,446 | 565,891 |
| | Interfund Charges | 1,105,245 | 1,1 | | 1,273,414 | 1,362,554 | 1,457,932 | 1,559,988 |
| | | | 6 | 6 | | | | |
| | Subtotal | \$ 26,524,190 | 70 3 20,239,120 | 741,750,07 | 000,070,67 | 30,000,443 | 6/6,64/,16 ¢ | 32,0/0,403 |
| General Management | Regular Career Salary | \$ 2,186,595 | 95 \$ 2,384,465 | \$ 2,444,314 | \$ 2,493,200 | \$ 2,567,996 | \$ 2,645,036 | \$ 2,724,387 |
| | Salary Driven Benefits | 331,828 | | | 377,599 | 388,927 | 400,595 | 412,613 |
| | Non Salary Related Benefits | 198,274 | 74 202,673 | 228,533 | 244,530 | 261,647 | 279,963 | 299,560 |
| | Temporary Compensation | 126,865 | 55 112,395 | 54,400 | 55,488 | 57,153 | 58,867 | 60,633 |
| | Overtime Compensation | 1,417 | | | • | 1 | • | • |
| | Special Pay | 54,551 | | | 33,564 | 34,571 | 32,608 | 36,676 |
| | Supplies and Services | 541,148 | 507 | 400 | 400,468 | 400,468 | 400,468 | 400,468 |
| | Utilities | | | | 440 | 484 | 532 | 286 |
| | Interfund Charges | 14,856 | | | 19,256 | 20,604 | 22,046 | 23,589 |
| | Capital Related | | - 1,000 | | | 1,000 | 1,000 | 1,000 |
| | Allocated Admin | | _ | - | _ | (104,54/) | (107,684) a 3.736.433 | (110,914) |
| E | Subloca | 3,453,044 | 567,629,6 | 00/,004,00 | | | | |
| *Note: These amounts exclude all amendments, Council base adjustments, and future base adjustments which are reported separately on the Summary sheet. | ents, Council base adjustments, and ruture | base adjustments | wnich are reported sepa | rately on the Summar | y sheet. | | | |

| | | | | | | | | | ; |
|---|--|--------------|----------------------|-----------------------------------|----------------|----------------|----------------|----------------|-------|
| | General Fund Finan | cial | Outlook Through 2009 | | - Base Budget* | | | | |
| Department Name | Category | 2003 Actual | 2004 Projected | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected | pe |
| Human Resources | Regular Career Salary | \$ 802,027 | 7 830.575 | 886.918 | \$ 904.656 | 8 931,796 | 8 959,750 | \$ 988.542 | 542 |
| | Salary Driven Benefits | |) | | | | |) | 335 |
| | Non Salary Related Benefits | 89,137 | | 98,977 | 105,905 | 113,319 | 121,251 | | 739 |
| | Overtime Compensation | 73 | - | ' | ' | • | • | | • |
| | Special Pay | 51,572 | | 64,262 | 65,547 | 67,514 | 69,539 | | 525 |
| | Supplies and Services | 300,319 | 313,397 | 313,532 | 313,532 | 313,532 | 313,532 | 313,532 | 532 |
| | Utilities | 200 | | 1 | 1 | • | • | | • |
| | Interfund Charges | 7,882 | 8,520 | 9,149 | 6,789 | 10,475 | 11,208 | 11,992 | 392 |
| | Operating Transfers Out | 600,000 | | - 1 405 606 | - 1534654 | - 1 565 615 | - 1 608 130 | 796 (39 1 3 | - 794 |
| | Subtotal | | 9 | | | | | | 007 |
| Information Technology | Regular Career Salary | \$ 2,785,259 | 9 8 2,694,041 | \$ 2,800,782 | \$ 2,856,798 | \$ 2,942,502 | 3,030,777 | \$ 3,121,700 | 002 |
| ò | Salary Driven Benefits | | | | 394,302 | | | | 365 |
| | Non Salary Related Benefits | 231,572 | | 248,232 | 265,608 | 284,201 | 304,095 | | 382 |
| | Temporary Compensation | 64,979 | | 84,716 | 86,410 | 89,003 | 91,673 | | 123 |
| | Overtime Compensation | 25,892 | | 3,500 | 3,570 | 3,677 | 3,787 | | 901 |
| | Special Pay | 84,613 | | 60,061 | 61,262 | 63,100 | 64,993 | 66,943 | 943 |
| | Supplies and Services | 2,616,637 | 7 2,822,194 | 2,416,650 | 2,416,650 | 2,416,650 | 2,416,650 | 2,416,650 | 920 |
| | Utilities | 9,627 | | 13,326 | 14,659 | 16,124 | 17,737 | | 511 |
| | Interfund Charges | 11,336 | | 15,972 | 17,090 | 18,286 | 19,566 | 20,936 | 936 |
| | Capital Related | 20,115 | | 510,704 | 510,704 | 510,704 | 510,704 | 5 | 704 |
| | Subtotal | \$ 6,225,199 | 9 \$ 6,407,647 | \$ 6,540,514 | \$ 6,627,053 | \$ 6,750,378 | \$ 6,878,297 | \$ 7,011,014 |)14 |
| 2001 | | | 6 | | 2 080 503 | | | | 5 |
| Internal Services | Regular Career Salary | 3 1,812,289 | 4 | 5,047,531 | 2,088,302 | \c1,1c1,2 & | 2,213,092 | 2,525,103 | 50. |
| | Salary Driven Benefits | 254,345 | | 317,314 | 323,660 | 333,370 | 343,371 | 353,672 | 7/5 |
| | Non Salary Related Benefits | 214,/35 | | 290,116 | 310,424 | 332,134 | 355,405 | 380,283 | 587 |
| | I emporary Compensation | 228,078 | | 238,702 | 243,4/6 | 250,780 | 258,304 | | 55.5 |
| | Overtime Compensation | 39,944 | | 36,285 | 37,011 | 38,121 | 39,265 | | 443 |
| | Special Pay | 14,983 | 3 20,942 | 21,361 | | 22,442 | 23,115 | | 809 |
| | Allocated Admin-Personal Svcs | | | (7,533) | | | (81,736) | | (88) |
| | Supplies and Services | 2,267,327 | | 2,358,512 | 2,358,512 | \$ 2,358,512 | 2,358,512 | 2,358,512 | 715 |
| | Unines Tutanting Changes | 1,519,552 | 1,744,340 | 1,881,741 | 2,069,913 | 2,2/6,90/ | 7,504,597 | 7,755,057 |) C |
| | Conitol Dolated | 50,134 | - | 11,211 | 1 061 330 | 01,044 | 065,739 | - | 1 C |
| | Operating Transfers Out | 417 974 | | 300 150 | 300 150 | 300 150 | 300 150 | 300 150 | 50 |
| | Operating Hansless Car | 270 282 7 | 9 | 0.448.830 | 0.714.018 | 000,000 | 001,000 | 200,130 | 77 |
| | Transport of the state of the s | | 9 | | | | | | È |
| Judicial | Regular Career Salary | \$ 869,876 | 5 \$ 1,001,678 | \$ 1,178,756 | \$ 1,202,331 | \$ 1,238,401 | \$ 1,275,553 | \$ 1,313,820 | 320 |
| | Salary Driven Benefits | 129,769 | 9 144,944 | 196,864 | 200,801 | 206,825 | 213,030 | 219,421 | 121 |
| | Non Salary Related Benefits | 77,931 | | 129,193 | 138,237 | 147,913 | 158,267 | 169,346 | 346 |
| | Temporary Compensation | 391,444 | 4 389,712 | 248,103 | 253,065 | 260,657 | 268,477 | 276,531 | 531 |
| | Overtime Compensation | 54 | | • | 1 | | • | | • |
| | Special Pay | 20,115 | | 9,431 | 9,620 | 806'6 | 10,205 | | 512 |
| | Supplies and Services | 75,093 | 10 | 53,109 | 53,109 | 53,109 | 53,109 | ν ο | 601 |
| | Interfund Charges | 3,800 | 0 4,248 | 4,395 | 4,703 | 5,032 | 5,384 | | 5,761 |
| | Capital Related | | ŧ | | | 2,400 | 2,400 | E | 000 |
| **Note: These emerinate exclude all emendments Council has disserted and firture pass edisorments which are removed amounted to the | Subtotal Subtotal | \$ 1,368,081 | I S I,/06,630 | \$ 152,228.1 \$ let a visit sheet | \$ 1,804,205 | 3 1,924,245 | 3 1,986,425 | 868,0c0,2 | 899 |

^{*}Note: These amounts exclude all amendments, Council base adjustments, and future base adjustments which are reported separately on the 'Summary' sheet.

| and and John Town | | | | | | | | |
|-------------------------------|-----------------------------|------------------|-------------------------------------|---------------|----------------|----------------|----------------|----------------|
| | General Fund Fina | ncial | Outlook Through 2009 - Base Budget* | ugh 2009 - Ba | ase Budget* | | | |
| Department Name | Category | 2003 Actual | 2004 Projected | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| Library & Recreation Services | Regular Career Salary | 2 892 302 | 2 965 449 | 3 373 054 | 3 440 515 | 3 543 731 | \$ 3 650 042 | 3 759 544 |
| | Salary Driven Benefits | |) | | | | | |
| | Non Salary Related Benefits | 354,733 | | 459,131 | 491,270 | 525,659 | | 601,827 |
| | Temporary Compensation | 241,158 | | 193,900 | 197,778 | 203,711 | | 216,117 |
| | Overtime Compensation | 2,404 | 4 813 | | • | | | |
| | Special Pay | 45,156 | 5 64,038 | 21,771 | 22,206 | 22,873 | 23,559 | 24,266 |
| | Supplies and Services | 1,770,716 | 1,8 | 1,9 | 1,910,384 | 1,910,384 | 1,5 | 1,910,384 |
| | Utilities | 3,939 | 2,781 | 5,871 | 6,458 | 7,104 | 7,814 | 8,596 |
| | Interfund Charges | 61,523 | 3 77,354 | 75,054 | 80,308 | 85,929 | 91,944 | 98,380 |
| | Operating Transfers Out | 4,725,531 | 5,803,115 | 6,213,162 | 6,213,162 | 6,213,162 | 6,213,162 | 6,213,162 |
| | Subtotal | ıl \$ 10,492,572 | \$ 11,819,052 | \$ 12,726,570 | \$ 12,845,809 | \$ 13,010,792 | \$ 13,182,371 | \$ 13,360,858 |
| Neighborhood Services | Regular Career Salary | \$ 2,473,348 | 3 \$ 2,503,034 | \$ 2,574,129 | \$ 2,625,612 | \$ 2,704,380 | \$ 2,785,511 | \$ 2,869,077 |
|) | Salary Driven Benefits | | | 363,820 | 371,096 | 382,229 | | 405,507 |
| | Non Salary Related Benefits | 312,474 | | 343,258 | 367,286 | 392,996 | 7 | 449,941 |
| | Temporary Compensation | 22,945 | 5 21,441 | 21,000 | 21,420 | 22,063 | | 23,406 |
| | Overtime Compensation | 10,226 | | 9,237 | 9,422 | 9,704 | | 10,295 |
| | Special Pay | 25,288 | 3 24,436 | 21,080 | 21,502 | 22,147 | 22,811 | 23,495 |
| | Supplies and Services | 915,086 | 5 817,396 | 814,306 | 814,306 | 814,306 | 814,306 | 814,306 |
| | Interfund Charges | 73,052 | 2 81,455 | 75,596 | 80,888 | 86,550 | 92,608 | 99,091 |
| | Subtotal | al \$ 4,178,163 | 3 \$ 4,081,007 | \$ 4,222,426 | \$ 4,311,531 | \$ 4,434,375 | \$ 4,562,159 | \$ 4,695,119 |
| Non-Departmental | Regular Career Salary | \$ 430,561 | 300,000 | \$ 150,000 | \$ 153,000 | \$ 157,590 | \$ 162,318 | \$ 167,187 |
| | Regular Civil Salary | | | 1 | • | | 1 | • |
| | Salary Driven Benefits | 992,626 | | 4,938,196 | 5,036,960 | 5,188,069 | 5,343,711 | 5,504,022 |
| | Non Salary Related Benefits | 37,110 | | | • | • | | • |
| | Temporary Compensation | 5,278 | | | 4,590 | 4,728 | | 5,016 |
| | Overtime Compensation | 430,172 | | 484,600 | 494,292 | 509,121 | 524,394 | 540,126 |
| | Special Pay | 19,700 | 158,417 | 119,910 | 122,308 | 125,977 | 129,757 | 133,649 |
| | Supplies and Services | 1,150,593 | 1,075,614 | 1,073,900 | 1,073,900 | 1,073,900 | 1,073,900 | 1,073,900 |
| | Utilities | 14 | - | • | • | • | ' | • |
| | Interfund Charges | 150,718 | | 100,175 | 107,187 | 114,690 | | 131,309 |
| | Capital Related | 58,839 | | 50,000 | 50,000 | 50,000 | | 50,000 |
| | Operating Transfers Out | 40,240,100 | 33,1 | 28,101,022 | 32,978,241 | 35,258,204 | 37, | 39,586,458 |
| | Contingency Budget | | - 60,000 | 000'06 | 000'66 | 108,900 | 119,790 | 131,769 |
| | Contingency Budget | | | 1 | ' | • | | • |
| | Subtotal \$ | al \$ 43,515,710 | 36,555,207 | \$ 35,112,303 | \$ 40,119,478 | \$ 42,591,179 | \$ 45,034,484 | \$ 47,323,437 |
| | | | | | | | | |

^{*}Note: These amounts exclude all amendments, Council base adjustments, and future base adjustments which are reported separately on the 'Summary' sheet.

| G Jones and J | General Fund Finan | d Financ | cial Out | Outlook Through 2009 | 1 | Base Budget* | | | | |
|--|--|--------------|-----------------|----------------------|----------------------|----------------|----------------|----------------|----------------|------------|
| , | | 2000 | • | 004 B. C. C. 4.c. J | | Forting 2000 | L . 1 | L. 12 | a 000C | 100400 |
| Department Name | Category | 2003 Actual | | 2004 Projected | 7005 Adopted | 2006 Projected | 200/ Projected | 2008 Projected | 2009 Projected | Jected |
| (| | | | 1 | | | | | | |
| Parks & Open Space | Regular Career Salary | \$ 5,1 | 5,117,501 \$ | 5,377,166 | \$ 5,556,685 | \$ 5,667,819 | \$ 5,837,853 | 8 6,012,989 | , 6, | 5,193,379 |
| | Salary Driven Benefits | 7 | 720,540 | 724,183 | 785,019 | 800,719 | 824,741 | 849,483 | | 874,968 |
| | Non Salary Related Benefits | 9 | 657,883 | 749,524 | 790,782 | 846,137 | 905,366 | 968,742 | 1,1 | ,036,554 |
| | Temporary Compensation | 6 | 905,805 | 994,961 | 865,088 | 882,390 | 908,861 | 936,127 | | 964,211 |
| | Overtime Compensation | 2 | 205,657 | 137,914 | 129,302 | 131,888 | 135,845 | 139,920 | | 144,118 |
| | Special Pay | | 90,218 | 70,372 | 70,684 | | 74,261 | 76,488 | | 78,783 |
| | Allocated Admin-Personal Svcs | 1) | 45,000) | (145,000) | (145,000) | | (152,337) | (156,907) | | (161,614) |
| | Supplies and Services | 2,1 | 2,199,407 | 1,779,975 | 1,642,371 | | 1,642,371 | 1,642,371 | | 1,642,371 |
| | Utilities | 12 | 98 496 | 1 873 900 | 2,324,504 | 2,556,954 | 2,812,650 | 3 093 915 | , r | 3 403 306 |
| | Interfind Charges | , 0 | 900 138 | 954.755 | 908 400 | 1 068 298 | 1 143 078 | 1 223,034 | · - | 308 711 |
| | Conital Delated | , « | 378 118 | 52 133 | 50,400 | 1,006,278 | 50,70,0 | 50,400 | · · | 50.400 |
| | | | | 13 50 094 | 13.0 | 12 5 | 141 | | - | 50,400 |
| | Subtotal | 2,71 | 6 60/,6/7,7 | 12,309,604 | 3 13,008,244 | C/1,1/c,C1 & | 9 14,103,090 | 3 14,830,022 | 6 | co1,ccc |
| Planning | Regular Career Salary | - | 156 230 8 | 1 068 631 | 1 078 616 | 1 100 188 | \$ 1133 194 | 1 167 190 | 9 | 202 202 1 |
| a a a a a a a a a a a a a a a a a a a | Colory Drivon Benefits | , | | 1506,031 | |) | | | - | 770,377 |
| | Non Salary Related Benefits | - | 106,257 | 04 990 | 91 908 | | 106,237 | 112,413 | | 170,071 |
| | Tomas Comments | • | 00,237 | 74,930 | 71,700 | 745,07 | 103,443 | 116,271 | | 120,473 |
| | l emporary Compensation | | 26,973 | 1 (| | | (I | | | 1 (|
| | Special Pay | | 5,800 | 4,548 | 4,548 | | 4,778 | 4,921 | | 5,069 |
| | Supplies and Services | 1 | 137,856 | 223,418 | 221,913 | 221,913 | 221,913 | 221,913 | | 221,913 |
| | Interfund Charges | | 7,727 | 4,515 | 5,156 | 5,517 | 5,903 | 6,316 | | 6,758 |
| | Capital Related | | 6,360 | • | • | • | • | • | | • |
| | Subtotal | 8 1,6 | 1,609,020 \$ | 1,548,719 | \$ 1,555,003 | \$ 1,586,518 | \$ 1,631,610 | \$ 1,678,347 | \$ 1, | 1,726,796 |
| | | | | | | | | | | |
| Police | Regular Civil Salary | \$ 33,5 | 33,514,995 \$ | 36,779,907 | \$ 36,777,193 | \$ 37,512,737 | \$ 38,638,119 | \$ 39,797,263 | \$ 40, | 40,991,180 |
| | Regular Career Salary | 6,4 | 6,411,132 | 4,958,126 | 4,813,214 | 4,909,478 | 5,056,763 | 5,208,466 | 5, | 5,364,719 |
| | Salary Driven Benefits | 4,6 | 4,699,400 | 4,985,944 | 5,054,686 | 5,155,780 | 5,310,453 | 5,469,767 | 5, | 5,633,860 |
| | Non Salary Related Benefits | 4,0 | 033,956 | 4,133,441 | 4.541.651 | 4,859,567 | 5,199,736 | 5,563,718 | 5. | 5.953,178 |
| | Temporary Compensation | , 7 | 216,247 | 75,962 | (7,000) | | (7,354) | | | (7,802) |
| | Overtime Compensation | 1,4 | 1,461,964 | 1.371,556 | 1.277.180 | 1.3 | 1.341.805 | 1.3 | | 1,423,521 |
| | Special Pav | 1.5 | 11,480 | 1,400,970 | 1.015.504 | 1.035.814 | 1.066.889 | 1,098,895 | | 1,131,862 |
| | Supplies and Services | , 2 4, 2 | 2,497,650 | 2,557,605 | 2,356,565 | 2,356,565 | 2,356,565 | 2,356,565 | | 2,356,565 |
| | Utilities | | (1,273) | 146 | 200 | 220 | 242 | 266 | | 293 |
| | Interfund Charges | 3,6 | 3,643,927 | 3,859,823 | 4,080,083 | 4,365,689 | 4,671,287 | 4,998,277 | 5,5 | 5,348,157 |
| | Capital Related |) | (50,387) | 308,050 | • | • | • | • | | • |
| | Subtotal | 8 57,9 | 939,090 \$ | 60,431,530 | \$ 59,909,276 | \$ 61,491,433 | \$ 63,634,505 | \$ 65,867,701 | .89 \$ | 68,195,533 |
| Public Defender | Ramiar Caraar Salaw | ٠ | 3 070 738 | 363 200 | 385 887 | 303 600 | 3 408 | 017 570 | ø | 130.007 |
| | inguia carca garany | | | 007,000 | ז | 1 | Ţ. | | | 170,071 |
| | Salary Driven Benefits | | 49,764 | 50,689 | 54,127 | 55,210 | 56,866 | 58,572 | | 60,329 |
| | Non Salary Related Benefits | | 37,591 | 41,837 | 46,011 | 49,232 | 52,678 | 56,365 | | 60,311 |
| | Temporary Compensation | | 13,698 | 1 | 1 | • | • | 1 | | • |
| | Special Pay | | 1,398 | 1 | ı | 1 | • | 1 | | • |
| | Supplies and Services | | 37,615 | 41,100 | 40,861 | 40,861 | 40,861 | 40,861 | | 40,861 |
| | Interfund Charges | | 3,800 | 4,250 | 4,395 | | 5,032 | 5,384 | | 5,761 |
| | Subtotal | \$ | 501,137 \$ | 501,166 | \$ 531,276 | \$ 543,605 | \$ 560,844 | \$ 578,752 | \$ | 597,359 |
| *Note: These amounts exclude all amendments. Council base adjustments, and future base adjustments which are reported separately on the 'Summary' sheet. | ents. Council base adjustments, and future | hase adjustm | ents which | are reported separa | ately on the 'Summar | v' sheet | | | | |

| 4 | General Fund Finan | d Finan | cial 0 | utloo | k Throu | 1gh 2 | 2009 - Ba | cial Outlook Through 2009 - Base Budget* | | | | |
|------------------------------|-------------------------------|-------------|-------------|---------------|----------------|-------|--------------|--|----------------|----------------|----------------|----------------|
| Department Name | Category | 2003 Actual | ctual | 2004] | 2004 Projected | 2005 | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | | 2009 Projected |
| | | | | | | | | | | | | |
| Public Safety Communications | Regular Career Salary | S | 1 | \$ | 2,779,971 | S | 2,865,871 | \$ 2,923,188 | \$ 3,010,884 | \$ 3,10 | 3,101,211 \$ | 3,194,247 |
| | Salary Driven Benefits | | 1 | | 386,780 | | 397,386 | 405,334 | 417,494 | | 430,019 | 442,919 |
| | Non Salary Related Benefits | | • | | 371,313 | | 366,471 | 392,124 | 419,573 | | 448,943 | 480,369 |
| | Temporary Compensation | | 1 | | 17,700 | | 17,700 | 18,054 | 18,596 | | 19,153 | 19,728 |
| | Overtime Compensation | | 1 | | 259,003 | | 258,500 | 263,670 | 271,580 | | 279,728 | 288,119 |
| | Special Pay | | 1 | | 41,567 | | 26,467 | 26,996 | 27,806 | | 28,640 | 29,500 |
| | Supplies and Services | | 1 | | 35,500 | | 35,500 | 35,500 | 35,500 | | 35,500 | 35,500 |
| | Interfund Charges | | 1 | | 6,100 | | 7,400 | 7,918 | 8,472 | | 9,065 | 9,700 |
| | Subtotal | \$ | - | \$ | 3,897,934 | 8 | 3,975,295 | \$ 4,072,784 | \$ 4,209,905 | \$ | 4,352,259 \$ | 4,500,082 |
| Public Works | Romilar Caraar Salany | 9 | 772 110 277 | € | 7 6/3 703 | Ð | 2 680 67 | 097 873 760 | 791 810 8 | 8 33 | 8 321 127 | 192 075 8 |
| I upite violes | Negulal Calcel Salary | | 775,417, | 9 | 1,040,173 | • | | | ۰ - | 9 | _ | 1,000,701 |
| | Salary Driven Benefits | - | 1,022,839 | | 1,068,762 | | 1,095,005 | 1,116,905 | 1,150,412 | | 1,184,925 | 1,220,472 |
| | Non Salary Related Benefits | | 886,040 | | 951,316 | | 1,015,599 | 1,086,691 | 1,162,759 | 1,24 | 1,244,152 | 1,331,243 |
| | Temporary Compensation | | 38,670 | | 101,113 | | 87,480 | 89,230 | 91,906 | | 94,664 | 97,504 |
| | Overtime Compensation | | 108,066 | | 105,284 | | 104,842 | 106,939 | 110,147 | 11 | 113,451 | 116,855 |
| | Special Pay | | 122,985 | | 175,592 | | 118,483 | 120,853 | 124,478 | 12 | 128,213 | 132,059 |
| | Allocated Admin-Personal Svcs | | (006,689) | | (895,000) | | (895,000) | (912,900) | (940,287) | _ | (968,496) | (997,550) |
| | Supplies and Services | 2 | ,281,610 | | 2,381,293 | | 2,429,591 | 2,429,591 | 2,429,591 | 2,42 | 2,429,591 | 2,429,591 |
| | Utilities | 8 | 3,519,332 | | 3,888,829 | | 3,546,154 | 3,900,769 | 4,290,846 | | 4,719,931 | 5,191,924 |
| | Interfund Charges | | 1,635,608 | | 1,819,677 | | 1,973,052 | 2,111,166 | 2,258,947 | 2,41 | 2,417,074 | 2,586,269 |
| | Capital Related | | 210,885 | | 39,493 | | 37,600 | 37,600 | 37,600 | | 37,600 | 37,600 |
| | Contingency Budget | | (5,000) | | 1 | | 1 | • | ' | | • | • |
| | Subtotal | .91 \$ | ,345,512 | \$ | 17,280,151 | \$ | 17,202,473 | \$ 17,930,304 | \$ 18,795,165 | \$ | 19,722,232 \$ | 20,716,727 |
| | | | | | | | | | | | | |
| | CRAND TOTAL | 2 | 213 472 115 | 4 | 216,233,927 | ¥ | 217,939,300 | \$ 227 777 743 | 236 583 105 | ¥ | 3 45 683 207 C | 254 967 212 |

^{**}Note: These amounts exclude all amendments, Council base adjustments, and future base adjustments which are reported separately on the 'Summary' sheet.

| | General Fund Financial Outlook Through 2009 - Amendment Additions | rough 2009 - | Amendment 4 | Additions | | |
|-------------------|--|----------------|----------------|----------------|----------------|----------------|
| Department | Description | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| Internal Services | Funding for additional expenses at Central Facilities, Expo Recreation Center, Animal Shelter, and Tallyn's Reach. | \$ 12,955 \$ | \$ 12,955 \$ | \$ 12,955 \$ | \$ 12,955 | \$ 12,955 |
| Police | Funding for twelve additional Patrol Officers to meet the 2 per 1000 mandate and associated equipment, add for the Basic Academy, and nine anticipated overhire Police Officers. | 1,805,223 | 1,805,223 | 1,805,223 | 1,805,223 | 1,805,223 |
| Public Works | Funding for increased electricity and maintenance costs associated with Public Lighting increase and traffic signal maintenance. | 530,790 | 530,790 | 530,790 | 530,790 | 530,790 |
| | GRAND TOTAL BUDGET AMENDMENT ADDITIONS \$ 2,348,968 \$ 2,348,968 \$ 2,348,968 \$ 2,348,968 | \$ 2,348,968 | \$ 2,348,968 | \$ 2.348,968 | \$ 2,348,968 | \$ 2,348,968 |

| | General Fund Financial Outlook Through 2009 - | | Amendment Reductions | Reductions | | |
|--|--|--------------|----------------------|----------------|-----------------|----------------|
| Department | Description | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| City Attorney | Eliminate the DRAT Program, reduce Civil Division operating supplies, purchased equipment, and travel and conferences budgets, and reduce Civil Division contingency and Criminal Justice Division travel and training. | \$ (102,847) | \$ (102,847) | \$ (102,847) | \$ (102,847) \$ | (102,847) |
| City Council | Reduce DRCOG Dues & Subscription. | (1,600) | (1,600) | (1,600) | (1,600) | (1,600) |
| Court Administration | Reduce overtime for Detention, equipment for Court Administrator's Office, overtime for Marshals, and supplies and services and training for Probation. Additionally, the department will hold a Court Clerk III position and a Lead Detention Officer position vacant in 2005. | (131,456) | (131,456) | (1) | (131,456) | (131,456) |
| Development Services | Reduce Economic Development support for outside agencies by 25 percent. | (90,275) | (90,275) | (90,275) | (90,275) | (90,275) |
| Finance | Eliminate Grants Development and Review position, move lockbox services in-house, and transfer funding for Senior Capital Projects Analyst to the Capital Projects Fund. | (186,031) | (186,031) | (186,031) | (186,031) | (186,031) |
| Fire | Eliminate the Fire Education program, the Bureau of Special Services, and five vacant positions for Fire Station 14. Additionally, a fifty-percent reduction in capital equipment. | (830,553) | (830,553) | (830,553) | (830,553) | (830,553) |
| General Management | Reduce support for Channel 8, eliminate the Central City Manager's Office Receptionist position, a vacant Public Information Officer position, and an Internal Audit position. Additionaly, public notices will now be published on the City website instead of the newspaper. | (492,805) | (492,805) | (492,805) | (492,805) | (492,805) |
| Human Resources | Eliminate the Second Language Program, the Extraordinary Service Program (ESP), the Citywide Celebration, and one vacant Learning Officer position. | (155,116) | (155,116) | (155,116) | (155,116) | (155,116) |
| Information Technology | Move the PC Replacement Program to the Capital Projects Fund, and eliminate one vacant Internet/Intranet position and one vacant City Wireless Billing position. | (514,389) | (514,389) | (514,389) | (514,389) | (514,389) |
| Internal Services | Reduce vehicle/equipment replacements from 87 to 26 cars in 2005 and transfer 5.4 Purchasing positions to the Capital Projects Fund. | (904,118) | (904,118) | (904,118) | (904,118) | (904,118) |
| Library, Recreation, & Cultural Services | Reduce the General Fund subsidy to the Cultural Services Fund and the Recreation Services Fund, close the Chambers Plaza Library and reduce book stock, move appropriation for Tallyn's Reach Library to Arapahoe Library District funds and eliminate one vacant position, and reduce public library hours and collection material replacement. | (953,448) | (953,448) | (953,448) | (953,448) | (953,448) |
| Neighborhood Services | Eliminate Mini Grant Funding, a Senior Administrative Clerk in Animal Care, and reduce Aid to Outside Agencies and Northern Aurora Business Association (NABA) funding. | (235,629) | (235,629) | (235,629) | (235,629) | (235,629) |
| Non-Departmental | Reduce the Capital Projects Fund transfer, the Fleet Fund Proceeds transfer, and eliminate the Visitor's Promotion Advisory Board (VPAB) transfer in 2005. | (958,985) | (928,985) | (958,985) | (928,985) | (958,985) |

| | General Fund Financial Outlook Through 2009 - Amendment Reductions | rough 2009 - 1 | Amendment R | eductions | | |
|--------------------|---|-----------------|------------------|------------------|----------------|----------------|
| Department | Description | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| Parks & Open Space | Various reductions in Operations and Maintenance, reduce planting and reassign 5 FTE in the Horticulture program from planting to general maintenance duties, reduce various services offered at Aurora Reservoir, transfer 0.75 design services FTE to Arapahoe County funding, eliminate a vacant Parks Crew Leader position, and reduce tree planting in the Forestry program. | \$ (693,628) | \$ (693,628) | \$ (693,628) | \$ (693,628) | \$ (693,628) |
| Planning | Reduce consulting services and supplies in the Comprehensive Planning and Planning Administration Divisions, eliminate one vacant Planner II position and transfer one Planner II position to the Development Review Fund. | (156,347) | (156,347) | (156,347) | (156,347) | (156,347) |
| Police | Eliminate the Safety Village program and the volunteer banquet, reduce Citizen and Senior Police Academies from four per year to two, eliminate four Front Desk Technician positions at District 1, one vacant Property Unit Supervisor position, and one vacant Senior Police Report Clerk position. | (273,965) | (273,965) | (273,965) | (273,965) | (273,965) |
| Public Defender | Realign staffing to reduce salary and benefit costs. | (28,031) | (28,031) | (28,031) | (28,031) | (28,031) |
| Public Works | Reduce Street Maintenance supplies by 10 percent and eliminate one vacant Project Engineer position. | (177,402) | (177,402) | (177,402) | (177,402) | (177,402) |
| | GRAND TOTAL BUDGET AMENDMENT REDUCTIONS S | \$ (528,625) \$ | 8 (6.886.625) \$ | 8 (6.886.625) \$ | \$ (529.988.9) | (6.886.625) |

| lget |
|---------|
| ted Bud |
| Adopt |
| 2005 |
| |

| | General Fund Financial Outlook Through 2009 - Council Adjustments | nrough 2009 - | Council Adju | stments | | |
|-----------------------------|---|-------------------|----------------|----------------|----------------|----------------|
| Department | Description | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| COUNCIL REVENUE ADJUSTMENTS | DJUSTMENTS | | | | | |
| Court Administration | Increase fine and forfeiture expectation | \$ 000,000 \$ | \$ 500,000 \$ | \$ 500,000 \$ | \$ 000,000 \$ | 200,000 |
| Non-Departmental | Technical adjustment to correct transfer from the Recreation Fund to the General Fund, transfer remaining fund balance from the Community Maintenance Fund due to closure of the fund, AMB sale proceeds set aside, transfer from the Development Review Fund for one more parks worker (technical adjustment), transfer from the Designated Revenues Fund for Saddle Rock impact fee interest revenue, and an interest revenue transfer from the Designated Revenues Fund and the Policy Reserve Fund. | 257,876 | (69,426) | (69,426) | (69,426) | (69,426) |
| TOTAL COU | TOTAL COUNCIL REVENUE ADJUSTMENTS | \$ 757,876 \$ | \$ 430,574 \$ | \$ 430,574 \$ | \$ 430,574 \$ | 430,574 |

| COUNCIL BASE ADJUSTMENTS | USTMENTS | | | | | |
|---|---|--------------------|--------------|--------------|--------------|-----------|
| All Departments | Adjustment for equalizing dental insurance for all employees | \$ (108,217) \$ | (108,217) \$ | (108,217) \$ | (108,217) \$ | (108,217) |
| Library, Recreation, & Cultural Services | Transfer to Recreation Fund subsidy for restoration of various items including Village Green and Parklane, and a transfer to the Cultural Fund subsidy to restore funding for the Galeway to the Rockies Parade | 81,000 | 81,000 | 81,000 | 81,000 | 81,000 |
| TOTAL COL | TOTAL COUNCIL BASE ADJUSTMENTS | \$ (27,217) \$ | (27,217) \$ | (27,217) \$ | (27,217) \$ | (27,217) |

| | restore funding for the Gateway to the Rockies Parade. | | | | | | |
|---|---|----|-------------|-------------|-------------|-------------|-----------|
| TOTAL COU | TOTAL COUNCIL BASE ADJUSTMENTS | 8 | (27,217) \$ | (27,217) \$ | (27,217) \$ | (27,217) \$ | (27,217) |
| | | | | | | | |
| COUNCIL AMENDMENT ADJUSTMENTS | ENT ADJUSTMENTS | | | | | | |
| City Attorney's Office | Reinstate DRAT program | \$ | 64,900 \$ | 64,900 \$ | 64,900 \$ | 64,900 \$ | 64,900 |
| City Council | Eliminate vacant Boards and Commissions position, technical adjustment to eliminate Council's funding for Boards and Commissions, reduce travel and conference budget, reduce annual dues, cut Transit Alliance, eliminate SEBP dues, increase Metro Mayors dues, reduce cellular maintenance and user charges account. | | (65,312) | (65,312) | (65,312) | (65,312) | (65,312) |
| Development Services | Eliminate AEDC/ACED funding from the General Fund | | (273,510) | (273,510) | (273,510) | (273,510) | (273,510) |
| Finance | Restore Grant Writer position | | 60,918 | 60,918 | 60,918 | 60,918 | 60,918 |
| General Management | Technical fix to add funding for Boards & Commissions in City Clerk's Office, and funding to continue publishing public notices in newspapers. | | 20,749 | 20,749 | 20,749 | 20,749 | 20,749 |
| Human Resources | Restore Extraordinary Service Program and Second Language Program. | | 57,500 | 57,500 | 57,500 | 57,500 | 57,500 |
| Information Technology | Restore PC Replacement in the General Fund and a technical adjustment for miscellaneous Personal Services. | | 399,802 | 399,802 | 399,802 | 399,802 | 399,802 |
| Library, Recreation, & Cultural Services | Additional Bookstock reduction in order to maintain operations at Chambers Plaza Library. | | ı | 1 | • | • | ı |
| Neighborhood Services | Restore Aid to Agency funding to match HRC recommendation, a 10 percent cut instead of 25 percent, additionaly, move Aid to Agency funding for Bennie Goodwin and Radio/Reading to Comitis Crisis Center, and restore funding for Northern Aurora Business Association (NABA) and move to the Designated Revenues Fund. | | 73,385 | 73,385 | 73,385 | 73,385 | 73,385 |
| Non-Departmental (Transfer | Non-Departmental (Transfers) Increase transfer to the Capital Projects Fund. | | 243,778 | 243,778 | 243,778 | 243,778 | 243,778 |
| Parks & Open Space | Partially restore funding of Sand Creek Regional Greenway. | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Police | Eliminate Citizen Academies and move funding to the Volunteer Banquet. | | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| TOTAL COU | TOTAL COUNCIL AMENDMENT ADJUSTMENTS*** | \$ | 597,210 \$ | 597,210 \$ | 597,210 \$ | 597,210 \$ | 597,210 |
| | | | | | | | |

^{***}The Operating Budget Change, \$597,210 does not include the reduction for dental insurance, \$108,217, or the adjustment to the Recreation and Cultural Fund subsidies to restore various programs, \$81,000. These items are shown above as a base adjustment.

| General Fund Finance | ial Outlook Th | Financial Outlook Through 2009 - Future Adjustmen | uture Adjustm | ents | |
|---------------------------|----------------|---|----------------|----------------|----------------|
| Description | 2005 Adopted | 2006 Projected | 2007 Projected | 2008 Projected | 2009 Projected |
| REVENUE ADJUSTMENTS | | | | | |
| None | - \$ | - | - | - \$ | - |
| | 1 | 1 | 1 | • | 1 |
| TOTAL REVENUE ADJUSTMENTS | - 8 | - | - | ± € | - |

| BASE ADJUSTMENTS | | | | | |
|---|------------------|------------|--------------|-----------------|--------------|
| Final 2005 Adjustments | \$ \$ | • | \$ | - \$ | - \$ |
| Change in hours worked each year (above base of 2080 hours) | • | • | 507,621 | 524,479 | 543,860 |
| Police step/grade costs (compounds each year) | • | 428,060 | 868,962 | 1,318,683 | 1,781,894 |
| Police sick leave payout deferral to 2006 | • | 223,200 | | • | 1 |
| Recreation and Cultural Fund subsidy adjustments (coumpounds) | • | 100,000 | 200,000 | 300,000 | 400,000 |
| TABOR / Policy Reserve Transfers (est.) | • | • | | 268,811 | 587,803 |
| Additional GERP contribution for furlough loss | • | 92,000 | | • | • |
| TOTAL BASE ADJUSTMENTS | \$ S - | 843,260 \$ | \$ 1,576,583 | \$ 2,411,972 \$ | \$ 3,313,557 |

| TRANSFER ADJUSTMENTS | | | | | |
|-----------------------------------|-----------------------|-----------------|---------------|-----------------|------------|
| Capital Projects Fund | \$ 15,380,170 \$ | 20,518,685 \$ | 22,387,774 \$ | 24,235,206 \$ | 25,900,428 |
| Payments for incentive agreements | 5,137,148 | 4,875,852 | 5,286,726 | 5,684,116 | 6,102,326 |
| | • | 1 | • | • | 1 |
| | 1 | 1 | • | • | 1 |
| TOTAL TRANSFER ADJUSTMENTS | \$ 20,517,318 \$ | 25,394,537 \$ | 27,674,500 \$ | 29,919,322 \$ | 32,002,754 |

| AMENDMENT ADJUSTMENTS | | | | | |
|--|----|------------|--------------|--------------|--------------|
| 2/1000 adds due to population increase | \$ | \$ 750,000 | \$ | <i>S</i> | \$ |
| Restore VPAB transfer | 1 | 250,000 | 250,000 | 250,000 | 250,000 |
| | 1 | • | • | - | - |
| | - | | | - | - |
| TOTAL AMENDMENT ADJUSTMENTS | - | 1,000,000 | \$ 1,800,000 | \$ 2,600,000 | \$ 3,400,000 |

| FUND SUMMARY ADJUSTMENTS | | | | | |
|--------------------------------|------|----|------|--------|------|
| None | - | - | - \$ | - \$ | \$ |
| | • | • | • | | |
| TOTAL FUND SUMMARY ADJUSTMENTS | - \$ | \$ | - | - - | - \$ |

FUND SUMMARIES



TOROB!

Fund Summaries Overview

The purpose of the fund summaries is to provide a synopsis of the financial condition of each City fund. A fund summary provides information on revenues, expenditures, and ending funds available. In addition, it is a planning mechanism, as it allows expenditures to be matched to available revenues and/or fund balance. Fund summaries also identify the designation or reservation of funds for anticipated use.

A fund summary includes the summary itself, fund detail, and a narrative. The summary and detail parts have four columns: two years of actual data, one projection year, and the budget year.

Summary

The first section of the summary is a rollup of *sources* and *uses*. Sources include revenues, transfers in, and decreases in reservations and designations. Uses include expenditures, transfers out, and increases in reservations and designations. It is important to note that sources and uses are always balanced because a fund's sources are either expended, become restricted (reserved or designated) or unrestricted (unreserved or undesignated) funds available.

The next three sections of the summary relate to ending funds available. These sections summarize the changes in each of the funds available categories. The last section shows the total ending funds available. Ending funds available for any given year becomes the beginning funds available in the following year. Net changes in reserved and designated funds and changes in unreserved and undesignated funds (the two sections above) are identified before calculating ending funds available.

Detail

The fund summary detail page provides an itemized breakout of all sources and uses, except for transfers. The first section, Reserved and Designated Funds Available Detail, show specific designations and reservations. Each section total ties to the "Changes in Reserved & Designated Funds Available" section in the budget summary.

The second section, Revenue & Expenditure Detail, is a breakdown of revenues and expenditures, which ties to the first part of the summary. In a very few cases the budget numbers differ from the Comprehensive Annual Financial Report (CAFR) because fund summaries exclude prior year carryovers in order to associate the budget with the appropriate expenditures. Carryovers are expenditures accounted for in one year but spent in a later year.

Narrative

The last section of the summary is the narrative. The narrative gives background information including the history and the purpose of the fund. Major changes to revenues, expenditures, and fund balance are discussed in some detail in this section.

GENERAL FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------|---------------|----|---------------|----------|---------------|----|--------------|
| | | Actual * ** | | Actual ** | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues* | \$ | 196,080,767 | \$ | 198,954,858 | \$ | 202,846,260 | \$ | 207,136,914 |
| Transfers In (from other Funds) | | 2,734,500 | | 3,864,534 | | 5,713,942 | | 4,318,102 |
| 2004/2005 additional revenue/transfers in | | | | | | | | |
| From Decrease in Reserves & Designated Funds Available | | 4,699,144 | | 16,553,042 | | 9,147,274 | | 2,720,000 |
| Total Sources Before Decrease in Funds Available | \$ | 203,514,411 | \$ | 219,372,434 | \$ | 217,707,476 | \$ | 214,175,016 |
| From Decrease in Undesignated Funds Available | | <u> </u> | | 1,115,956 | | 3,046,450 | | |
| Total Sources | \$ | 203,514,411 | \$ | 220,488,390 | \$ | 220,753,926 | \$ | 214,175,016 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 159,442,765 | | 167,487,561 | | 176,995,523 | \$ | 180,272,044 |
| Transfers Out (to other Funds) | * | 34,279,523 | | 45,984,555 | | 39,238,403 | - | 33,699,593 |
| To Increase Reserves & Designated Funds Available | | 8,087,472 | | 7,016,274 | | 4,520,000 | | - |
| Total Uses Before Increase in Funds Available | \$ | 201,809,760 | \$ | 220,488,390 | \$ | 220,753,926 | \$ | 213,971,637 |
| To Increase Undesignated Funds Available | | 1,704,651 | | - | | - | | 203,379 |
| Total Uses | \$ | 203,514,411 | \$ | 220,488,390 | \$ | 220,753,926 | \$ | 214,175,016 |
| | | | | | | • | | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 3,582,419 | e. | 5,287,070 | e | 4,171,114 | \$ | 1,124,664 |
| Revenues & Other Sources | Φ | 203,514,411 | J | 219,372,434 | Φ | 217,707,476 | Φ | 214,175,016 |
| Expenditures & Other Uses | | (201,809,760) | | (220,488,390) | | (220,753,926) | | (213,971,637 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | | \$ | (1,115,956) | \$ | (3,046,450) | \$ | 203,379 |
| Ending Unreserved & Undesignated Funds Available | \$ | 5,287,070 | \$ | 4,171,114 | \$ | 1,124,664 | \$ | 1,328,043 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | s | 13,495,714 | e. | 16,884,042 | ¢. | 7,347,274 | \$ | 2,720,000 |
| Decreases in Reserved & Designated | Þ | (4,699,144) | | (16,553,042) | Ф | (9,147,274) | J | (2,720,000 |
| Increases in Reserved & Designated | | 8,087,472 | | 7,016,274 | | 4,520,000 | | (2,720,000 |
| Net Changes in Reserved & Designated Funds Available | \$ | 3,388,328 | \$ | (9,536,768) | \$ | (4,627,274) | \$ | (2,720,000) |
| Ending Reserved & Designated Funds Available | <u> </u> | 16,884,042 | \$ | 7,347,274 | \$ | 2,720,000 | S | _ |
| Ending Reserved & Designated 1 and 5 Frankole | Ψ | 10,00 1,0 12 | Ψ | 7,017,271 | Ψ | 2,720,000 | Ψ | |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 17,078,133 | \$ | 22,171,112 | \$ | 11,518,388 | \$ | 3,844,664 |
| Changes in Unreserved & Undesignated Funds Available | | 1,704,651 | | (1,115,956) | | (3,046,450) | | 203,379 |
| Changes in Reserved & Designated Funds Available | | 3,388,328 | | (9,536,768) | | (4,627,274) | | (2,720,000 |
| Net Changes in Funds Available | \$ | 5,092,979 | \$ | (10,652,724) | \$ | (7,673,724) | \$ | (2,516,621) |
| Total Ending Funds Available | \$ | 22,171,112 | \$ | 11,518,388 | \$ | 3,844,664 | \$ | 1,328,043 |
| | * | ,_,_, | Ψ | 11,010,000 | Ψ | 2,01.,001 | + | 1,020,010 |

^{*} The 2002 Transfers In and miscellaneous revenue amounts differ from the 2002 CAFR in that \$67,400 shown as transfers in the 2002 CAFR are shown as miscellaneous revenue in the fund summary.

^{**} The 2002 and 2003 revenues and expenditures differ from the CAFR in that they include \$1,349,500 as an additional expenditure to offset the additional transfer in from the Development Review Fund, which is shown as a negative expenditure in the CAFR.

GENERAL FUND DETAIL

| - | | 2002 | | 2003 | 200 | 4 | 2005 |
|--|----------|------------|----|----------------------------------|---------------------------------------|-------------|-----------------------|
| | | Actual | | Actual | Projection | | Adopted |
| Designation Designated Founds Assilely | | 1100001 | | 1100001 | Trojection | + | Паориса |
| Beginning Reserved & Designated Funds Available Reserve for Police DROP costs | \$ | 338,000 | • | 338,000 | \$ | - \$ | |
| 2/1000 Reservations | J | 9,055,714 | φ | 5,756,570 | . | | _ |
| 2/1000 GAP Savings | | 587,000 | | 2,087,500 | 1,000,000 | , | _ |
| Police Pension Set Aside | | 215,000 | | 1,463,000 | 1,000,000 | | _ |
| ACLC Receiveable | | , | | 8,803 | | . | _ |
| Operating Reserve | | 3,300,000 | | 7,230,169 | 3,079,000 |) | - |
| Transfer of funds to Development Review | | | | · · · - | , í í . | - | - |
| Blizzard Contingency | | - | | - | | - | - |
| TABOR Refund Proceeds | | - | | - | 2,055,755 | ; | - |
| Fund Balance Designation for use in 2004 | | - | | - | 1,212,519 |) | - |
| 2003 Additional Savings Used in 2004 | | - | | - | | - | - |
| AMB Proceeds | | - | | - | | - | 800,000 |
| 2004 Furlough Savings | | - | | - | | - | 1,200,000 |
| 2004 Additional Vacancy Savings | | | | | <u> </u> | - | 720,000 |
| Total Beginning Reserved & Designated Funds Available | \$ | 13,495,714 | \$ | 16,884,042 | \$ 7,347,274 | \$ | 2,720,000 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | | | |
| Reserve for Police DROP costs | \$ | - | \$ | 338,000 | \$ | - \$ | - |
| 2/1000 Reservations | | 3,299,144 | | 5,756,570 | | - | - |
| 2/1000 GAP Savings | | - | | 3,087,500 | 1,000,000 |) | - |
| Police Pension Set Aside | | - | | 2,711,000 | | - | - |
| ACLC Receiveable | | - | | 8,803 | | - | - |
| Operating Reserve | | 700,000 | | 4,151,169 | 3,079,000 |) | - |
| Transfer of funds to Development Review | | 700,000 | | - | | - | - |
| Blizzard Contingency | | - | | 500,000 | | : | - |
| TABOR Refund Proceeds | | - | | - | 2,055,755 | | - |
| Fund Balance Designation for use in 2004 | | - | | - | 1,212,519 | | - |
| 2003 Additional Savings Used in 2004 AMB Proceeds | | - | | - | 1,800,000 | ' I | - 000 000 |
| | | - | | - | | 1 | 800,000 1,200,000 |
| 2004 Furlough Savings 2004 Additional Vacancy Savings | | - | | - | • | | 720,000 |
| Total Decreases in Reserved & Designated Funds Available | <u> </u> | 4,699,144 | \$ | 16,553,042 | \$ 9,147,274 | \$ | 2,720,000 |
| Increases of Reserved & Designated Funds Available | * | 1,000,000 | * | ,, | * | | _,,, |
| Reserve for Police DROP costs | \$ | _ | \$ | _ | \$ | - \$ | _ |
| 2/1000 Reservations | Ψ | _ | Ψ | _ | Ψ . | . " | _ |
| 2/1000 GAP Savings | | 1,500,500 | | 2,000,000 | | . | _ |
| Police Pension Set Aside | | 1,248,000 | | 1,248,000 | | . | _ |
| ACLC Receiveable | | 8,803 | | , , , <u>-</u> | | . | _ |
| Operating Reserve | | 4,630,169 | | - | | . | - |
| Transfer of funds to Development Review | | 700,000 | | - | | - | - |
| Blizzard Contingency | | - | | 500,000 | | - | - |
| TABOR Refund Proceeds | | - | | 2,055,755 | | - | - |
| Fund Balance Designation for use in 2004 | | - | | 1,212,519 | | - | - |
| 2003 Additional Savings Used in 2004 | | - | | - | 1,800,000 |) | - |
| AMB Proceeds | | - | | - | 800,000 | | - |
| 2004 Furlough Savings | | - | | - | 1,200,000 | | - |
| 2004 Additional Vacancy Savings | | | | | 720,000 | | - |
| Total Increases in Reserved & Designated Funds Available | \$ | 8,087,472 | \$ | 7,016,274 | \$ 4,520,000 | \$ | - |
| Ending Reserved & Designated Funds Available | | | | | | | |
| Reserve for Police DROP costs | \$ | 338,000 | \$ | - | \$ | - \$ | - |
| 2/1000 Reservations | | 5,756,570 | | - | | - | - |
| 2/1000 GAP Savings | | 2,087,500 | | 1,000,000 | | - | - |
| | | | | - | | - | - |
| Police Pension Set Aside | | 1,463,000 | | | | | - |
| ACLC Receiveable | | 8,803 | | - | | - | |
| ACLC Receiveable Operating Reserve | | | | 3,079,000 | | | - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review | | 8,803 | | 3,079,000 | | · · | - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency | | 8,803 | | - | | | - - - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency TABOR Refund Proceeds | | 8,803 | | 2,055,755 | | · · · | - - - - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency TABOR Refund Proceeds Fund Balance Designation for use in 2004 | | 8,803 | | - | | | - - - - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency TABOR Refund Proceeds Fund Balance Designation for use in 2004 2003 Additional Savings Used in 2004 | | 8,803 | | 2,055,755 | 200.000 | - | - - - - - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency TABOR Refund Proceeds Fund Balance Designation for use in 2004 2003 Additional Savings Used in 2004 AMB Proceeds | | 8,803 | | 2,055,755 | 800,000 | | - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency TABOR Refund Proceeds Fund Balance Designation for use in 2004 2003 Additional Savings Used in 2004 AMB Proceeds 2004 Furlough Savings | | 8,803 | | 2,055,755 | 1,200,000 |) | - |
| ACLC Receiveable Operating Reserve Transfer of funds to Development Review Blizzard Contingency TABOR Refund Proceeds Fund Balance Designation for use in 2004 2003 Additional Savings Used in 2004 AMB Proceeds | <u> </u> | 8,803 | \$ | 2,055,755 1,212,519 - - | · · · · · · · · · · · · · · · · · · · |) | - |

GENERAL FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Projection | Adopted |
| Base Revenue and Expenditure Detail by Category | | | | |
| Base Revenue | | | | |
| Taxes | \$ 170,137,771 | \$ 172,183,351 | \$ 176,730,008 | \$ 180,276,093 |
| Charges for services | 5,695,855 | 5,551,861 | 6,181,650 | 5,978,792 |
| Fines and Forfeitures | 4,117,734 | 4,547,241 | 4,732,230 | 5,397,858 |
| Intergovernmental | 10,577,024 | 10,468,042 | 10,475,075 | 10,806,128 |
| Licenses & Permits | 3,016,980 | 3,031,003 | 3,294,879 | 3,110,961 |
| Sales of Assets | - | - | - | - |
| Other Revenues | 2,535,403 | 3,173,360 | 1,432,418 | 1,567,082 |
| Total Revenues | \$ 196,080,767 | \$ 198,954,858 | \$ 202,846,260 | \$ 207,136,914 |
| Base Expenditures | | | | |
| Personal Services | \$ 121,975,590 | \$ 129,924,214 | \$ 137,490,898 | \$ 141,370,869 |
| Supplies & Services | 24,632,509 | 27,662,633 | 28,567,678 | 27,283,477 |
| Interfund Charges | 7,763,139 | 8,044,884 | 8,575,501 | 9,054,218 |
| Debt Related | 605,242 | 394,583 | 321,687 | 421,510 |
| Capital Related | 4,466,285 | 1,461,247 | 2,039,759 | 2,141,970 |
| Total Expenditures* | \$ 159,442,765 | \$ 167,487,561 | \$ 176,995,523 | \$ 180,272,044 |

^{*}Expenditures exclude prior year's carryovers

General Fund

The General Fund is the primary operating fund of the City and includes nearly all taxes and other resources traditionally associated with City operations. Revenues and expenditures from the 0.25 percent voter-approved sales tax for police officer staffing (2 per 1,000 initiative) are included in this fund.

Revenues, including transfers, showed a slight increase of 2.0 percent in 2003. Sales tax revenue grew 1.6 percent in 2003, less than a third of the average growth witnessed in the past fifteen years. Taxes in total grew 1.2 percent, including \$2.0 million from voter-approved property tax collections in excess of the TABOR limit. Without the additional property tax revenue, total taxes did not grow in 2003. Expenditures, including transfers, grew 10.2 percent in 2003. Over half of this total was due to a 34.1 percent increase in the transfers to the Capital Projects Fund and Designated Revenue Fund. Most of the remaining increase was due to personal services increases from Police, Fire, and Court Administration.

2004 Revenues, including transfers, are expected to grow by 2.8 percent, with the majority of the increase coming from general sales tax (up \$3.2 million) and building material use tax (up \$3.8 million). For 2004, sales tax is expected to grow 3.1 percent. Property Tax is expected to drop \$2.0 million, as the one-time property tax amount in 2003 will not recur in 2004. Declining interest income will cause Other Revenues to fall by \$1.7 million. General Fund expenditures, including transfers, are estimated to grow 1.3 percent in 2004. Operating Transfers are estimated to decrease 14.7 percent, due to the absence of one-time transfers. Personal services costs are increasing 5.8 percent over the 2003 actual, with a significant amount of the increase used to fund career and civil pay increases. Supplies and services are expected to increase approximately \$900,000 (3.3 percent) from 2003 due to increased utility rates. Interfund charges are expected to increase approximately \$531,000 (6.6 percent) due primarily to increases in gasoline and vehicle maintenance costs. Debt related expenditures are expected to remain relatively unchanged, down \$73,000. Capital related expenditures are increasing \$579,000 (39.6 percent), in comparison to an exceptionally low 2003 amount.

As noted in the Budget Message, the fund balance of the General Fund is projected to decrease \$7.7 million, including \$4.5 million for a projected revenue shortfall and other planned uses of fund balance totalling \$7.3 million. These decreases were offset by a additional transfer of \$2.5 million from the Community Maintenance Fund and \$1.6 million in departmental savings, resulting in a net use of fund balance that totals \$7.7 million.

For 2005, General Fund expenditures, including transfers, are expected to decrease 1.0 percent, primarily due to decreased incentive and capital transfers. Personal services expenditures are expected to increase \$3.9 million (2.8 percent) in 2005. No pay increase is budgeted for city employees in 2005 and approximately \$3.2 million in personal services expenditures were taken out of the 2005 budget. However, a \$4.1 million increase in the pension contribution costs for police and fire personnel in the Old Hire pension plan, 2/1000 increases, and increases related to fire and police contracts were funded. Supplies and services expenditures are expected to decrease approximately \$1.3 million (4.5 percent) from 2004, due primarily to shifting supplies and services expenditures to other funds, including the new Arapahoe County Open Space Fund and the Designated Revenues Fund. Interfund charges are increasing slightly in 2005, up approximately \$479,000 (5.6 percent) compared to 2004, due to increases in gasoline and electricity charges. The debt related category is projected to increase approximately \$100,000 due to fleet replacement leases. Base capital related costs are up approximately \$102,000 (5.0 percent), primarily due to one-time fleet replacement savings in 2004 that are budgeted in 2005.

The Funds Available for the General Fund decreased significantly since 2002, down \$20.8 million (94.0 percent). The 2005 funds available amount of \$1.3 million is only 0.6 percent of the 2005 General Fund expenditure total. The primary reasons for the decrease in the funds available include the full use of the 2/1000 set aside, one-time payments to the Capital Projects Fund in 2003, and the use of fund balance to cover budget shortfalls since 2001.

ABATEMENT FUND SUMMARY

| | | 2002 | 2003 | 2004 | | 2005 |
|--|----------------------|--|--|---|-----------------|--|
| | | Actual | Actual | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | |
| Sources of Funds | | | | | | |
| Revenues | \$ | 119,596 \$ | 215,899 | \$ 215,150 | \$ | 187,000 |
| Transfers In (from other funds) | | 65,787 | - | - | | - |
| From Decrease in Reserves & Designated Funds Available | | 6,747 | - | - | | 76,260 |
| Total Sources Before Decrease in Funds Available | \$ | 192,130 \$ | 215,899 | | \$ | 263,260 |
| From Decrease in Undesignated Funds Available | | - | 19,268 | 6,954 | | - |
| Total Sources | \$ | 192,130 \$ | 235,167 | \$ 222,104 | \$ | 263,260 |
| Uses of Funds | | | | | | |
| Expenditures | \$ | 155,082 \$ | 234,860 | \$ 221,604 | \$ | 263,260 |
| Transfers Out (to other funds) | | - | _ | · - | | · . |
| To Increase Reserves & Designated Funds Available | | - | 307 | 500 | | |
| Total Uses Before Increase in Funds Available | \$ | 155,082 \$ | 235,167 | \$ 222,104 | \$ | 263,260 |
| To Increase Undesignated Funds Available | | 37,048 | - | - | | · . |
| Total Uses | \$ | 192,130 \$ | 235,167 | \$ 222,104 | \$ | 263,260 |
| Changes in Unreserved & Undesignated Funds Available | | | | | 1 | |
| shanges in concess, ou et concessganteur anus ir anus ir anus | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 192,583 \$ | 229,631 | \$ 210,363 | \$ | 203,409 |
| Revenues & Other Sources | | 192,130 | 215,899 | 215,150 | | 263,260 |
| Expenditures & Other Uses | | (155,082) | (235,167) | (222,104) | | (262.26) |
| | | | | | | (203,200 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 37,048 \$ | (19,268) | \$ (6,954) | \$ | (263,260 |
| Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available | \$ \$ | 37,048 \$ 229,631 \$ | (19,268) | \$ (6,954) \$ 203,409 | \$ | 203,409 |
| Ending Unreserved & Undesignated Funds Available | | | | | | , |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available | \$ | 229,631 \$ | 210,363 | \$ 203,409 | \$ | 203,409 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available | | 229,631 \$ 82,200 \$ | | \$ 203,409 | | 203,409 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated | \$ | 229,631 \$ | 210,363 75,453 | \$ 203,409 \$ 75,760 | \$ | 203,409 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available | \$ | 229,631 \$ 82,200 \$ | 210,363 75,453 - 307 | \$ 203,409 | \$ | 203,40 9 76,26 0 (76,26) |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available | \$ | 82,200 \$ (6,747) \$ | 210,363 75,453 307 307 | \$ 203,409 \$ 75,760 500 \$ 500 | \$ | |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated | \$ | 82,200 \$ (6,747) | 210,363 75,453 - 307 | \$ 203,409 \$ 75,760 500 | \$ \$ \$ | 203,40 5 76,26 0 (76,260 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ | 82,200 \$ (6,747) \$ | 210,363 75,453 307 307 | \$ 203,409 \$ 75,760 500 \$ 500 | \$ \$ \$ | 203,40 9 76,26 0 (76,260 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available | \$ | 82,200 \$ (6,747) \$ | 210,363 75,453 307 307 | \$ 203,409 \$ 75,760 500 \$ 500 \$ 76,260 | \$ \$ \$ | 76,266 (76,266 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available | \$ \$ \$ \$ | 82,200 \$ (6,747) (6,747) \$ 75,453 \$ | 210,363 75,453 307 307 75,760 | \$ 203,409 \$ 75,760 500 \$ 500 \$ 76,260 | \$ \$ \$ | 76,266 (76,266 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available | \$ \$ \$ \$ | 82,200 \$ (6,747) (6,747) \$ 75,453 \$ | 210,363 75,453 307 307 75,760 | \$ 203,409 \$ 75,760 500 \$ 500 \$ 76,260 | \$ \$ \$ | 76,266 (76,266 279,669 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ \$ \$ \$ | 82,200 \$ (6,747) \$ 75,453 \$ 274,783 \$ 37,048 | 210,363 75,453 307 307 75,760 305,084 (19,268) | \$ 203,409 \$ 75,760 500 \$ 500 \$ 76,260 \$ 286,123 (6,954) 500 | \$ \$ \$ | 203,40 5 76,26 0 (76,260 |

ABATEMENT FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|--------------|--------------|--------------|--------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Designations | \$ 82,200 | \$ 75,453 | \$ 75,760 | \$ 76,260 |
| Total Beginning Reserved & Designated Funds Available | \$ 82,200 | \$ 75,453 | \$ 75,760 | \$ 76,260 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Designations | \$ 6,747 | \$ - | \$ - | \$ 76,260 |
| Total Decreases in Reserved & Designated Funds Available | \$ 6,747 | \$ - | \$ - | \$ 76,260 |
| Increases of Reserved & Designated Funds Available | | | | |
| Designations | \$ - | \$ 307 | \$ 500 | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ - | \$ 307 | \$ 500 | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Designations | \$ 75,453 | \$ 75,760 | \$ 76,260 | \$ - |
| Total Ending Reserved & Designated Funds Available | \$ 75,453 | \$ 75,760 | \$ 76,260 | \$ - |

| Revenue & Expenditure Detail | | | | |
|------------------------------|---------------|---------------|---------------|---------------|
| Revenues | | | | |
| Charges for services | \$ 108,449 | \$ 208,152 | \$ 215,000 | \$ 180,000 |
| Other Revenues | 11,147 | 7,747 | 150 | 7,000 |
| Total Revenues | \$ 119,596 | \$ 215,899 | \$ 215,150 | \$ 187,000 |
| | | | | |
| Expenditures | | | | |
| Personal Services | \$ 55,538 | \$ 45,942 | \$ 54,176 | \$ 53,961 |
| Supplies & Services | 97,644 | 187,018 | 165,301 | 207,100 |
| Interfund Charges | 1,900 | 1,900 | 2,127 | 2,199 |
| Total Expenditures | \$ 155,082 | \$ 234,860 | \$ 221,604 | \$ 263,260 |

Abatement Fund

The Abatement Fund was established by ordinance in 1980 and is used to manage weed cutting, trash removal, building demolition, tree trimming, and tree removal on properties that have not been maintained in accordance with City ordinances. The fund receives reimbursement from fees collected from owners of abated property and from county collected liens. Abatement Fund expenditures and revenues fluctuate based on the number of abatements conducted as well as the amount of time between abatements and the actual collection of the associated fees. Adjustments in weed and tree abatement spending are made throughout the year based on the amount of revenue generated from fees. Expenditures related to building demolition can occur several years before the fund receives the commensurate revenue.

In 2003, expenditures increased by \$79,778 (51.4 percent) and revenues (including transfers into the fund) increased by \$30,516 (16.5 percent). Revenues finished the year \$18,961 under expenditures. As a result, ending funds available decreased by 6.2 percent.

In 2004, expenditures should decrease by \$13,256 or 5.6 percent. The decrease is primarily due to higher one-time expenditures in 2003 caused by tree removal after the March 2003 snowstorm. Revenues are expected to finish the year \$6,454 under expenditures, resulting in an ending funds available decrease of 2.3 percent.

In 2005, the Abatement Fund will experience an 18.8 percent increase in expenditures, with most of the increase coming in supplies and services. Revenues are expected to decrease 13.1 percent in the same time frame. Therefore, \$76,260 in funds available will by used, due to timing issues related to the expenditures and the collection of fees and the status of the property being abated. For example, foreclosures have risen dramatically, which directly affects the timing of the payments. Ultimately, revenues are expected to come into the fund that will replenish the funds available and the fund will retain a balance nearly equal to average annual expenditures.

ARAPAHOE COUNTY OPEN SPACE FUND SUMMARY

| | | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|---|----------|------------------------|------------------------|--------------------|--|
| Sources and Uses of Funds | | | | | |
| Sources of Funds | | | | | |
| Revenues | \$ | - \$ | - \$ | _ | \$ 1,987,136 |
| Transfers In (from other funds) | | - | | - | 3,000,000 |
| From Decrease in Reserves & Designated Funds Available | | - | - | - | · · · - |
| Total Sources Before Decrease in Funds Available | \$ | - \$ | - \$ | - | \$ 4,987,136 |
| From Decrease in Undesignated Funds Available | | - | - | - | - |
| Total Sources | \$ | - \$ | - \$ | - | \$ 4,987,136 |
| Uses of Funds | | | | | |
| Expenditures | \$ | - \$ | - \$ | - | \$ 4,138,074 |
| Transfers Out (to other funds) | | - | - | - | - |
| To Increase Reserves & Designated Funds Available | | - | - | - | - |
| Total Uses Before Increase in Funds Available | \$ | - \$ | - \$ | - | \$ 4,138,074 |
| To Increase Undesignated Funds Available | | - | - | - | 849,062 |
| Total Uses | \$ | - \$ | - \$ | - | \$ 4,987,136 |
| Changes in Unreserved & Undesignated Funds Available Beginning Unreserved & Undesignated Funds Available Revenues & Other Sources Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available | \$ \$ | - \$ - - - \$ | - \$ - - - \$ | - | \$ 4,987,136 (4,138,074) 849,062 |
| Ending Unreserved & Undesignated Funds Available | \$ | - \$ | - \$ | - | \$ 849,062 |
| Changes in Reserved & Designated Funds Available | | | | Ī | |
| Beginning Reserved & Designated Funds Available | \$ | - \$ | - \$ | _ | \$ _ |
| Decreases in Reserved & Designated | | - | _ | - | - |
| Increases in Reserved & Designated | | - | - | - | - |
| Net Changes in Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ - |
| Ending Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ - |
| TALE PARACILL | | | | 1 | |
| Fotal Ending Funds Available | | | | | |
| Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available | \$ | - \$ - | - \$ - | - | \$ 849,062 |
| Net Changes in Funds Available | \$ | - \$ | - \$ | - | \$ 849,062 |
| Total Ending Funds Available | \$ | - \$ | - S | | \$ 849,062 |

ARAPAHOE COUNTY OPEN SPACE FUND DETAIL

| | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|---|----------------|----------------|--------------------|-----------------|
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - \$ | - \$ | - | \$ - |
| Total Beginning Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - \$ | - \$ | - | \$ - |
| Total Decreases in Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |
| Increases of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - \$ | - \$ | - | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - \$ | - \$ | _ | \$ - |
| Total Ending Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |

| Revenue & Expenditure Detail | | | | |
|---|------------|------|------|-----------|
| Revenues | | | | |
| Charges for Services | \$ - \$ | - \$ | - \$ | 1,904,636 |
| Other Revenues | - | - | - | 82,500 |
| Total Revenues | \$ - \$ | - \$ | - 8 | 1,987,136 |
| Expenditures | | | | |
| Personal Services | \$ - \$ | - \$ | - \$ | 435,920 |
| Supplies & Services | - | - | - | 134,154 |
| Interfund Charges | - | - | - | 3,000 |
| Capital Related | - | - | - | 58,000 |
| Capital Projects (Continuing Appropriation) | - | - | - | 3,507,000 |
| Total Expenditures | \$ - \$ | - \$ | - 8 | 4,138,074 |

Arapahoe County Open Space Fund

In November 2003, Arapahoe County voters approved a 0.25 percent Open Space sales and use tax. Arapahoe County Ordinance and City Intergovernmental Agreement narrowly define this tax, effective January 1, 2004, for expenditure in park land acquisitions and improvements, construction, maintenance (not to exceed 10 percent of revenues), and patrol for parks and open space. In addition, funding can be used for natural science education. The intent is to enhance park, open space, and trail programs.

The first distribution to municipalities includes approximately ten months of revenue and will occur in December 2004 and then annually each June thereafter. Since this first receipt is in late December, the City plans to record the 2004 receipt under the Capital Projects Fund and then transfer the estimated \$3,000,000 into the Arapahoe County Open Space Fund in early January 2005. The remaining \$1,987,136 expected revenue is an estimate for six months of collection and interest earnings in the fund.

The Parks and Open Space Department provided a five-year spending plan for this new fund. Planned projects in 2005 include approximately \$2.1 million for open space and land acquisitions and \$1.4 million for various projects including Utah Park renovation, playground replacements, and park development at Tallyn's Reach.

BOND PROCEEDS FUND SUMMARY

| | | 2002 Actual | 2003 Actual | 2004 Projection | | 2005 Adopted |
|--|----------|----------------|----------------|--------------------|----|-----------------|
| Sources and Uses of Funds | | 11000001 | 1100000 | 110,000.01 | | Taoptea |
| C CFl. | | | | | | |
| Sources of Funds Revenues | \$ | - \$ | - \$ | | \$ | |
| Transfers In (from other funds) | Э | - 5 | - J | _ | Þ | 955,053 |
| From Decrease in Reserves & Designated Funds Available | | _ | _ | _ | | 755,055 |
| Total Sources Before Decrease in Funds Available | <u>s</u> | - \$ | - S | _ | \$ | 955,053 |
| From Decrease in Undesignated Funds Available | Ψ | - | - | _ | Ψ | - |
| Total Sources | \$ | - \$ | - \$ | - | \$ | 955,053 |
| Uses of Funds | | | | | | |
| Expenditures | \$ | - \$ | - \$ | | \$ | |
| Transfers Out (to other funds)* | Φ | - 4 | - p | | Φ | _ |
| To Increase Reserves & Designated Funds Available | | _ | _ | _ | | _ |
| Total Uses Before Increase in Funds Available | S | - \$ | - S | _ | \$ | _ |
| To Increase Undesignated Funds Available | - | - | | - | - | 955,053 |
| Total Uses | \$ | - \$ | - \$ | - | \$ | 955,053 |
| | | | | | | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | - S | - S | _ | \$ | _ |
| Revenues & Other Sources | J. | - 9 | - u | _ | Ψ | 955,053 |
| Expenditures & Other Uses | | _ | _ | _ | | - |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | - \$ | - \$ | - | \$ | 955,053 |
| THE RESERVE AND LABOUR | | 0 | a | 1 | 0 | 055.053 |
| Ending Unreserved & Undesignated Funds Available | \$ | - \$ | - \$ | - | \$ | 955,053 |
| Changes in Reserved & Designated Funds Available | | | | | | |
| | | _ | _ | | _ | |
| Beginning Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ | - |
| Decreases in Reserved & Designated | | - | - | - | | - |
| Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available | <u> </u> | - S | - S | - | \$ | |
| Net Changes in Reserved & Designated Funds Available | 3 | - 3 | - 3 | - | Э | - |
| Ending Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ | - |
| | | | | | | |
| Total Ending Funds Available | | | | | | |
| Total Beginning Funds Available | S | - \$ | - S | _ | \$ | _ |
| Changes in Unreserved & Undesignated Funds Available | 4 | - | - | _ | • | 955,053 |
| Changes in Reserved & Designated Funds Available | | - | - | - | | - |
| Net Changes in Funds Available | \$ | - \$ | - \$ | - | \$ | 955,053 |
| | | | | | | |
| Total Ending Funds Available | \$ | - \$ | - \$ | - | \$ | 955,053 |

BOND PROCEEDS FUND DETAIL

| | | 2002 | 2003 | 2004 | 20 | 005 |
|---|----|--------|--------|------------|-------|-----|
| _ | | Actual | Actual | Projection | Adopt | ted |
| Reserved & Designated Funds Available Detail | | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | | |
| Designated for Bond Proceeds | | - | - | - | | - |
| Total Beginning Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ | - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | | |
| Designated for Bond Proceeds | | - | - | - | | - |
| Total Decreases in Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ | 1 |
| Increases of Reserved & Designated Funds Available | | | | | | |
| Designated for Bond Proceeds | | - | _ | - | | - |
| Total Increases in Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ | - |
| Ending Reserved & Designated Funds Available | | | | | | ŀ |
| o o | | | | | | |
| Designated for Bond Proceeds | _ | - | - | - | | _ |
| Total Ending Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ | - |

| Revenue & Expenditure Detail | | | | |
|------------------------------|------------|------|--------|---|
| Revenues | | | | |
| Intergovernmental | \$ - \$ | - \$ | - \$ | - |
| Debt Related | - | - | - | - |
| Other Revenues | - | - | - | - |
| Total Revenues | \$ - \$ | - \$ | - \$ | - |
| Expenditures | | | | |
| Supplies & Services | \$ - \$ | - \$ | - \$ | - |
| Capital Related | - | - | - | - |
| Total Expenditures* | \$ - \$ | - \$ | - \$ | - |

^{*}Expenditures exclude prior year's carryovers

Bond Proceeds Fund

The Bond Proceeds Fund is a new fund for 2005 that will provide for specific transportation, facilities construction, parks acquisitions and construction, and other projects funded through bond financing and/or interest beginning in 2005. This fund will not include bond financings associated with the City's enterprise funds. The current source of revenue for the Bond Proceeds Fund will be transfers of interest from the bond projects that are currently in the Capital Projects Fund. The revenue must be used on projects related to these bonds.

The \$995,053 available in 2005 is unappropriated bond interest associated with the 1999 Sports Park General Revenue Bond and 2000 Library, Public Safety, and Parks General Obligation Bonds. The specific amounts are listed below:

 1999 Sports Park
 \$ 86,559

 2000 Public Safety
 155,964

 2000 Library
 154,954

 2000 Parks
 557,576

 Total
 \$ 955,053

No expenditures are currently planned for 2005. Consequently, all funds remain available for future projects.

BUILDING REPAIR FUND SUMMARY

| | | 2002 | | 2003 | 2004 | | 2005 |
|--|----------|----------------------------|-----|-------------|--------------|-------|-------------|
| | | Actual | | Actual | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | |
| Sources of Funds | | | | | | | |
| Revenues | \$ | 270 609 | ¢. | 71 511 | \$ 69,000 | \$ | 69,000 |
| Transfers In (from other funds) | • | 270,698 | Э | 71,511 | 1,858,800 | Э | 1,858,800 |
| , | | 1,742,000 | | 1,932,300 | 1,838,800 | | , , |
| From Decrease in Reserves & Designated Funds Available | <u> </u> | 2.012.600 | e e | 2 002 011 | 6 1027,000 | d) | 318,700 |
| Total Sources Before Decrease in Funds Available | 3 | 2,012,698 | 3 | 2,003,811 | | \$ | 2,246,500 |
| From Decrease Undesignated in Funds Available | | - | | 34,307 | 107,400 | | - |
| Total Sources | \$ | 2,012,698 | \$ | 2,038,118 | \$ 2,035,200 | \$ | 2,246,500 |
| Uses of Funds | | | | | | | |
| Expenditures | \$ | 1,933,201 | ¢. | 1,993,500 | \$ 1,716,500 | \$ | 2,246,500 |
| * | \$ | 1,933,201 | Ф | 44,618 | \$ 1,710,500 | Ф | 2,240,300 |
| Transfers Out (to other funds) | | - | | 44,018 | 210.700 | | - |
| To Increase Reserves & Designated Funds Available Total Uses Before Increase in Funds Available | <u> </u> | 1,933,201 | er. | 2,038,118 | \$ 2,035,200 | \$ | 2 246 500 |
| | • | , , | Э | 2,038,118 | \$ 2,035,200 | Э | 2,246,500 |
| To Increase Undesignated Funds Available | <u> </u> | 79,497 2,012,698 | \$ | 2,038,118 | \$ 2,035,200 | \$ | 2,246,500 |
| Total Uses | J | 2,012,098 | Þ | 2,030,110 | \$ 2,035,200 | Þ | 2,240,500 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | Г | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 215,080 | s | 294,577 | \$ 260,270 | \$ | 152,870 |
| Revenues & Other Sources | • | 2,012,698 | • | 2,003,811 | 1,927,800 | - | 2,246,500 |
| Expenditures & Other Uses | | (1,933,201) | | (2,038,118) | (2,035,200) | | (2,246,500) |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 79,497 | s | (34,307) | | \$ | (2,240,300) |
| The changes in carest rea to changinate I amas i ramasie | Ψ | .,,., | • | (0.,007) | (107,100) | | |
| Ending Unreserved & Undesignated Funds Available | \$ | 294,577 | \$ | 260,270 | \$ 152,870 | \$ | 152,870 |
| | | | | | | | |
| Changes in Reserved & Designated Funds Available | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | _ | \$ | _ | s - | \$ | 318,700 |
| Decreases in Reserved & Designated | Ψ | _ | Ψ | _ | _ | Ψ | (318,700) |
| Increases in Reserved & Designated | | _ | | _ | 318,700 | | (310,700) |
| Net Changes in Reserved & Designated Funds Available | \$ | _ | \$ | _ | \$ 318,700 | s | (318,700) |
| Tet Changes in tests ted to Designated Tunds 17 and | Ψ | | • | | 210,700 | | (010,700) |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - | \$ 318,700 | \$ | - |
| | | | | | | | |
| Total Ending Funds Available | | | | | | | |
| Total Designing Founds Associable | 6 | 215.000 | • | 204 577 | e 260.270 | en en | 471 570 |
| Total Beginning Funds Available | \$ | 215,080 | Þ | 294,577 | | | 471,570 |
| Changes in Unreserved & Undesignated Funds Available | | 79,497 | | (34,307) | (107,400) | | (210.700) |
| Changes in Reserved & Designated Funds Available | - | | Φ. | - (24.265) | 318,700 | Ф | (318,700) |
| Net Changes in Funds Available | \$ | 79,497 | \$ | (34,307) | \$ 211,300 | \$ | (318,700) |
| Total Ending Funds Available | <u> </u> | 294,577 | \$ | 260,270 | \$ 471,570 | \$ | 152,870 |
| Total Enumg Funus Avanable | Ā | 234,377 | Φ | 200,270 | 4/1,3/0 | Φ | 132,070 |

BUILDING REPAIR FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|------------|--------|------------|---------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserve for future projects | \$ - \$ | - \$ | - | \$ 318,700 |
| Total Beginning Reserved & Designated Funds Available | \$ - \$ | - \$ | 1 | \$ 318,700 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Reserve for future projects | \$ - \$ | - \$ | - | \$ 318,700 |
| Total Decreases in Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ 318,700 |
| Increases of Reserved & Designated Funds Available | | | | |
| Designated for future projects | \$ - \$ | - \$ | 318,700 | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ - \$ | - \$ | 318,700 | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Designated for future projects | \$ - \$ | - \$ | 318,700 | \$ - |
| Total Ending Reserved & Designated Funds Available | \$ - \$ | - \$ | 318,700 | \$ - |

| Revenue & Expenditure Detail | | | | |
|---|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Charges for services | \$ 227,300 | \$ 37,000 | \$ 37,000 | \$ 37,000 |
| Other Revenues | 43,398 | 34,511 | 32,000 | 32,000 |
| Total Revenues | \$ 270,698 | \$ 71,511 | \$ 69,000 | \$ 69,000 |
| Expenditures | | | | |
| Capital Projects (Continuing Appropriation) | \$ 1,933,201 | \$ 1,993,500 | \$ 1,716,500 | \$ 2,246,500 |
| Total Expenditures* | \$ 1,933,201 | \$ 1,993,500 | \$ 1,716,500 | \$ 2,246,500 |

^{*}Expenditures exclude prior year's carryovers

Building Repair Fund

The Building Repair Fund provides funding for major repair of City facilities. The primary source of funding is an annual transfer from the Capital Projects Fund (CPF). Lesser amounts are received from both internal charges for service and interest income. With the restructure of the Internal Services Department in 2002, the Facilities Management Division within Internal Services now manages the building repair program. Through 2003, the Building Repair Fund is managed as a subfund of the Capital Projects Fund for accounting purposes; and managed as its own fund for budget purposes. Beginning in 2004, the Building Repair Fund is managed as a fund for both accounting and budget purposes.

In 2003, total revenues for the fund remained steady. Due to a change in accounting practice, revenues from transfers increased by \$190,300, while charges for service revenue decreased by \$190,300. Total expenditures remained at the same level as 2002.

In 2004, the \$73,500 transfer decrease is due to the elimination of the internal charge for service to the Recreation and Cultural Services funds. Recreation and Cultural Services will maintain a \$73,500 budget in those funds for building maintenance projects. Expenditures will also decrease in 2004 in order to build fund balance for the Beck Renovation project planned in 2005. At the end of 2004, fund balance will increase to support increased 2005 expenditures.

In 2005, revenues plus transfers are projected to remain at the same level as 2004. Increased expenditures are due to a Beck Recreation Center repair/renovation project. Other planned projects for 2005 include: general repair and maintenance of roofs; signage; lighting, floor repair and carpet replacement; interior/exterior painting; HVAC replacements; and electrical distribution repair. These increased expenditures will require a draw-down of the \$318,700 funds available designation created in 2004.

CAPITAL PROJECTS FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------|--------------|----------|--------------|----|--------------|----|--------------|
| | | Actual** | | Actual** | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 7,625,530 | \$ | 5,990,408 | \$ | 15,029,917 | \$ | 2.953.738 |
| Transfers In (from other funds) | | 24,927,987 | | 23,762,503 | | 18,278,576 | | 14,984,668 |
| From Decrease in Reserves & Designated Funds Available | | 274,990 | | 10,342,711 | | 1,180,252 | | 12,750,157 |
| Total Sources Before Decrease in Funds Available | \$ | 32,828,507 | \$ | 40,095,622 | \$ | 34,488,745 | \$ | 30,688,563 |
| From Decrease in Undesignated Funds Available | | - | | - | | - | | - |
| Total Sources | \$ | 32,828,507 | \$ | 40,095,622 | \$ | 34,488,745 | \$ | 30,688,563 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 30,900,395 | Q | 36,665,766 | • | 28,771,292 | \$ | 23,398,114 |
| Transfers Out (to other funds) | Ψ | 1,928,112 | Ψ | 2,885,443 | Ψ | 4,762,400 | Ф | 7,290,449 |
| To Increase Reserves & Designated Funds Available | | 1,726,112 | | 544,413 | | 955,053 | | 7,270,447 |
| Total Uses Before Increase in Funds Available | <u> </u> | 32,828,507 | • | 40,095,622 | 2 | 34,488,745 | \$ | 30,688,563 |
| To Increase Undesignated Funds Available | Φ | 52,020,507 | Φ | -10,073,022 | Φ | 34,400,743 | Φ | 50,000,505 |
| Total Uses | \$ | 32,828,507 | \$ | 40,095,622 | \$ | 34,488,745 | \$ | 30,688,563 |
| | | | | , , | | | | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | _ | s | _ | \$ | _ | \$ | _ |
| Revenues & Other Sources | Ψ | 32,828,507 | Ψ | 40.095.622 | Ψ | 34,488,745 | Ψ | 30.688.563 |
| Expenditures & Other Uses | | (32,828,507) | | (40,095,622) | | (34,488,745) | | (30,688,563) |
| Adjustment for Overspent Projects | | (32,020,307) | | (10,095,022) | | (31,100,713) | | (30,000,303) |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | - | \$ | - | \$ | - | \$ | - |
| Ending Unreserved & Undesignated Funds Available | <u> </u> | - | \$ | _ | \$ | - | \$ | _ |
| | - | | | | | | | |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | 26,941,511 | \$ | 26,666,521 | \$ | 16,868,223 | \$ | 16,643,024 |
| Decreases in Reserved & Designated | | (274,990) | | (10,342,711) | | (1,180,252) | - | (12,750,157) |
| Increases in Reserved & Designated | | - | | 544,413 | | 955,053 | | - |
| Net Changes in Reserved & Designated Funds Available | \$ | (274,990) | \$ | (9,798,298) | \$ | (225,199) | \$ | (12,750,157) |
| Ending Reserved & Designated Funds Available | S | 26,666,521 | \$ | 16,868,223 | \$ | 16,643,024 | \$ | 3,892,867 |
| Ending Reserved & Designated Funds Fivaliable | Ψ | 20,000,021 | Ψ | 10,000,220 | Ψ | 10,010,021 | Ψ | 2,002,007 |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 26,941,511 | s | 26,666,521 | \$ | 16,868,223 | \$ | 16,643,024 |
| Changes in Unreserved & Undesignated Funds Available | • | - ,- , | - | - | - | -,, | | -,, |
| Changes in Reserved & Designated Funds Available | | (274,990) | | (9,798,298) | | (225,199) | | (12,750,157) |
| Net Changes in Funds Available | \$ | (274,990) | \$ | (9,798,298) | \$ | (225,199) | \$ | (12,750,157) |
| Total Ending Funds Available | \$ | 26,666,521 | \$ | 16,868,223 | \$ | 16,643,024 | \$ | 3,892,867 |
| Total Enuling Pullus Available | Ψ | 20,000,321 | Ψ | 10,000,223 | Ψ | 10,073,024 | Ψ | 3,072,007 |

^{**} The 2002 and 2003 actual columns differ from the CAFR in that they exclude the building repair fund, and include a \$634,554 transfer increase in 2002 and a \$634,554 transfer decrease in 2003.

CAPITAL PROJECTS FUND DETAIL

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----|------------|----|------------|----|------------|----|------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Reserved & Designated Funds Available Detail | | | | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Bond Interest Projects | \$ | - | \$ | - | \$ | 544,413 | \$ | - |
| Reserved for Transfer to Bond Proceeds Fund | | - | | - | | - | | 955,053 |
| Future Projects | | 26,941,521 | | 26,666,531 | | 16,323,820 | | 15,687,981 |
| Total Beginning Reserved & Designated Funds Available | \$ | 26,941,521 | \$ | 26,666,531 | \$ | 16,868,233 | \$ | 16,643,034 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Bond Interest Projects | \$ | - | \$ | - | \$ | 544,413 | \$ | - |
| Reserved for Transfer to Bond Proceeds Fund | | - | | - | | - | | 955,053 |
| Future Projects | | 274,990 | | 10,342,711 | | 635,839 | | 11,795,104 |
| Total Decreases in Reserved & Designated Funds Available | \$ | 274,990 | \$ | 10,342,711 | \$ | 1,180,252 | \$ | 12,750,157 |
| Increases of Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Bond Interest Projects | \$ | _ | \$ | 544.413 | \$ | _ | \$ | _ |
| Reserved for Transfer to Bond Proceeds Fund | Ψ | _ | Ψ | - | Ψ | 955,053 | Ψ | _ |
| Future Projects | | - | | - | | - | | - |
| Total Increases in Reserved & Designated Funds Available | \$ | - | \$ | 544,413 | \$ | 955,053 | \$ | - |
| | | | | | | | | |
| Ending Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Bond Interest Projects | \$ | - | \$ | 544,413 | \$ | - | \$ | - |
| Reserved for Transfer to Bond Proceeds Fund | | - | | - | | 955,053 | | - |
| Future Projects | | 26,666,531 | | 16,323,820 | | 15,687,981 | | 3,892,877 |
| Total Ending Reserved & Designated Funds Available | \$ | 26,666,531 | \$ | 16,868,233 | \$ | 16,643,034 | \$ | 3,892,877 |

| Revenue & Expenditure Detail | | | | |
|---|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| Intergovernmental | \$ 2,123,700 | \$ 2,084,122 | \$ 10,847,082 | \$ 1,526,430 |
| Interest Income | 4,215,074 | 3,136,842 | 1,503,040 | 991,000 |
| Other Revenues | 1,286,756 | 769,444 | 2,679,795 | 436,308 |
| Total Revenues | \$ 7,625,530 | \$ 5,990,408 | \$ 15,029,917 | \$ 2,953,738 |
| Expenditures | | | | |
| Personal Services | \$ - | \$ - | \$ - | \$ - |
| Supplies & Services | - | - | - | - |
| Debt Related | - | - | - | - |
| Capital Projects (Continuing Appropriation) | 30,900,395 | 36,665,766 | 28,771,292 | 23,398,114 |
| Total Expenditures* | \$ 30,900,395 | \$ 36,665,766 | \$ 28,771,292 | \$ 23,398,114 |

^{*}Expenditures exclude prior year's carryovers

Capital Projects Fund

The Capital Projects Fund (CPF) provides for general government infrastructure and facilities including streets, parks, information systems, and facilities. Its broad purpose makes this fund a key resource in achieving many of the City's strategies for growth and maintenance of City infrastructure. Several departments carry out projects in the CPF, including Public Works, Parks and Open Space, and Information Technology. The CPF receives most of its sources of funds as a dedication from the General Fund via a formula specified by ordinance. The dedicated revenues consist of all unrestricted Building and Materials Use Tax and Other (Equipment) Use Tax, and 4.0 percent of all other unrestricted General Fund revenues. One-time transfers from other funds, interest earnings, federal transportation grants, and developer contributions provide smaller amounts of revenue. Additionally, the CPF receives bond revenues (until 2005) and several forms of intergovernmental revenue, including a dedicated revenue stream from Adams County road and bridge tax. The fund also receives various one-time revenues, and multi-year federal Transportation Improvement Program (TIP) and Economic Development Administration (EDA) grants. Beginning in 2005, bond related revenue and interest will accumulate in the new Bond Proceeds Fund.

In 2003, revenue decreased due to lower interest rates; reduced earnings on bond proceeds, as many of the larger Public Safety and Library bond projects neared completion; and fewer TIP projects with the federal reimbursements. An additional \$5.8 million General Fund transfer amount above the ordinance requirement was received in 2003. Notable projects for 2003 included \$23.1 million for street maintenance, improvement and construction programs, \$10.9 million for the Central Maintenance Facility improvement, and \$2.9 million for the Aurora Municipal Courts / Police District II remodel.

In 2004, revenues increase significantly due several one-time revenues including a \$5.1 million federal EDA grant for Sand Creek Parkway construction, a \$3.0 million one-time contribution from the Arapahoe County Open Space Tax, \$2.0 million of special property tax assessment for the Dam West neighborhood fence construction project, and \$1.2 million of federal TIP grants. The Arapahoe County Open Space tax will be received in late December 2004 and will be temporarily located in the CPF until the new Arapahoe County Open Space Tax Fund is available on January 1 of 2005. The 2004 budget for the General Fund transfer to the CPF retains the transfer of all use taxes, but reduces the transfer of all other General Fund revenues from 4.0 percent to 2.0 percent. This is the first of a two-year planned reduction in the transfer to the CPF. Notable capital projects for 2004 include security system replacement for the Detention Center, Sand Creek Parkway construction, and \$24.5 million of street overlay, construction, and maintenance projects.

For 2005, the General Fund transfer to the CPF retains all use taxes; but further reduces the General Fund portion of the transfer to 1.8 percent. This is the second year of the planned two-year reduction in the transfer. Intergovernmental revenues are projected to drop substantially as the one-time revenues in 2004 are not expected to continue. Interest income is expected to drop 34.1% as available fund balance is expected to decrease and bond related interest will accumulate in the new Bond Proceeds Fund. Private contributions and other miscellaneous revenue are also expected to drop considerably as the one-time special tax assessment associated with a neighborhood fence construction project will not continue. Expenditures and transfers are down approximately \$3.0 million from 2004 due to the one-time nature of some capital appropriations. Approximately \$12.8 million in fund balance will be used in 2005 to fund the \$30.7 million in capital projects, programs and related transfers. Notable capital projects for 2005 include Fire Station No. 1 reconstruction, North Maintenance Facility renovation, Police District II parking lot replacement, land acquisition funding for potential NW Community Center, and \$14.1 million for street maintenance, reconstruction and improvement programs. Funds available at the end of 2005 are designated for use on future CPF projects and are used to balance the fund over the five-year plan.

The Capital Projects Fund five-year plan is shown on page G-13.

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COMMUNITY DEVELOPMENT FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------|-------------|----|-------------|----------|-------------|-------|------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | v | | • |
| | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 4,431,447 | \$ | 5,472,404 | \$ | 5,029,514 | \$ | 4,931,000 |
| Transfers In (from other funds) | | 212,000 | | 308,600 | | 308,600 | | 308,900 |
| From Decrease in Reserves & Designated Funds Available | | - | | - | | - | | - |
| Total Sources Before Decrease in Funds Available | \$ | 4,643,447 | \$ | 5,781,004 | \$ | 5,338,114 | \$ | 5,239,900 |
| From Decrease in Undesignated Funds Available | | 245,063 | | - | | - | | |
| Total Sources | \$ | 4,888,510 | \$ | 5,781,004 | \$ | 5,338,114 | \$ | 5,239,900 |
| Uses of Funds | | | | | | | | |
| | \$ | 4 000 510 | ¢. | 5 442 414 | e | 4,247,074 | \$ | 4 205 065 |
| Expenditures Transfers Out (to other funds) | Þ | 4,888,510 | Э | 5,443,414 | Ф | 4,247,074 | Э | 4,295,067 |
| Transfers Out (to other funds) To Increase Reserves & Designated Funds Available | | - | | - | | - | | _ |
| Total Uses Before Increase in Funds Available | | 4,888,510 | • | 5,443,414 | \$ | 4,247,074 | \$ | 4,295,067 |
| | Þ | 4,000,510 | Э | , , | Þ | , , | Э | , , |
| To Increase Undesignated Funds Available | S | 4 000 510 | Φ | 337,590 | 0 | 1,091,040 | an an | 944,833 |
| Total Uses | 3 | 4,888,510 | \$ | 5,781,004 | \$ | 5,338,114 | \$ | 5,239,900 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Changes in Onreserved & Ondesignated Funds Avanable | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 867,607 | s | 933,097 | \$ | 1,270,687 | \$ | 2,361,727 |
| Revenues & Other Sources | Ψ | 4,643,447 | Ψ | 5,781,004 | Ψ | 5,338,114 | Ψ | 5,239,900 |
| Expenditures & Other Uses | | (4,888,510) | | (5,443,414) | | (4,247,074) | | (4,295,067 |
| Accounting Adjustment * | | 310,553 | | (3,443,414) | | (4,247,074) | | (4,273,007 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 65,490 | 2 | 337,590 | • | 1,091,040 | \$ | 944,833 |
| Tet Changes in Onreserved & Ondesignated Funds Available | Ψ | 05,470 | Ψ | 337,370 | Ψ | 1,071,040 | Ψ | 744,000 |
| Ending Unreserved & Undesignated Funds Available | \$ | 933,097 | \$ | 1,270,687 | \$ | 2,361,727 | \$ | 3,306,560 |
| | | | | | | | | |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | | \$ | _ | \$ | _ | \$ | _ |
| Decreases in Reserved & Designated | Ψ | | Ψ | _ | Ψ | | Ψ | |
| Increases in Reserved & Designated | | _ | | _ | | _ | | |
| Net Changes in Reserved & Designated Funds Available | \$ | <u>-</u> | \$ | | S | <u>-</u> | \$ | |
| Net Changes in Neserved & Designated Funds Available | Ψ | _ | Ψ | _ | Ψ | _ | Ψ | |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | - | \$ | - |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 867,607 | ø. | 933,097 | c | 1,270,687 | \$ | 2,361,727 |
| | 3 | , | Þ | | Ф | , , | Э | <i>/ /</i> |
| Changes in Unreserved & Undesignated Funds Available | | 65,490 | | 337,590 | | 1,091,040 | | 944,833 |
| Changes in Reserved & Designated Funds Available | <u> </u> | - (5 400 | • | 337,590 | • | 1,091,040 | \$ | 044 822 |
| Net Changes in Funds Available | 3 | 65,490 | Þ | JJ /,590 | Ф | 1,091,040 | Э | 944,833 |
| Total Ending Funds Available | <u> </u> | 933,097 | \$ | 1,270,687 | \$ | 2,361,727 | \$ | 3,306,560 |
| Town Ending Trumble | Ψ | 700,071 | Ψ | -,-,0,007 | Ψ | 2,001,727 | 4 | 2,000,000 |

^{*} An accounting adjustment of \$310,553 in 2002 was required to match the CAFR.

COMMUNITY DEVELOPMENT FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|------------|--------|------------|---------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Designations for anticipated grants | \$ - \$ | - \$ | - | \$ - |
| Total Beginning Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Designations for anticipated grants | \$ - \$ | - \$ | - | \$ - |
| Total Decreases in Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |
| Increases of Reserved & Designated Funds Available | | | | |
| Designations for anticipated grants | \$ - \$ | - \$ | - | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Designations for anticipated grants | \$ - \$ | - \$ | - | \$ - |
| Total Ending Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ - |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Intergovernmental | \$ 3,071,961 | \$ 4,379,514 | \$ 4,379,514 | \$ 4,281,000 |
| Other Revenues | 1,359,486 | 1,092,890 | 650,000 | 650,000 |
| Total Revenues | \$ 4,431,447 | \$ 5,472,404 | \$ 5,029,514 | \$ 4,931,000 |
| Expenditures | | | | |
| Personal Services | \$ 1,253,999 | \$ 1,413,185 | \$ 1,709,004 | \$ 1,680,521 |
| Supplies & Services | 2,748,217 | 4,014,809 | 2,521,324 | 2,589,550 |
| Interfund Charges | 14,200 | 15,420 | 16,746 | 24,996 |
| Capital Related | 872,094 | - | - | - |
| Total Expenditures* | \$ 4,888,510 | \$ 5,443,414 | \$ 4,247,074 | \$ 4,295,067 |

^{*}Expenditures exclude prior year's carryovers

Community Development Fund

The Community Development Fund is composed of the Community Development Block Grant (CDBG) and the Home Investment Partnership (HOME) program funds from the United States Department of Housing and Urban Development (HUD). Funds are spent on qualifying projects within the City. Expenditures vary from year to year depending on both the grant amount and project completion timeframes.

Note that past practice was to budget only for the fund need in any given year (cash basis). As a result, the funds available balance accumulated, even though the funds are allocated for projects. Starting in spring 2005, the City will fully appropriate all available funds.

In 2003, HUD grants totaled \$4.4 million, an increase of \$1.3 million from the previous year. The program funds helped 114 families to purchase their first home in Aurora. Substantial work was done on both the Fletcher Plaza Expansion and the new Martin Luther King, Jr. Library and Municipal Services Center.

In 2004, HUD grants totaled approximately \$4.4 million. The Community Development Fund committed \$300,000 to partner with the Aurora Housing Authority to renovate multi-family housing at 16th Avenue and Alton. This project will provide housing for low to moderate-income tenants. The commercial renovation program completed major projects which included the Dalke Laundry and the Goodwill Building. Transformation of the Sonshine Furniture building to a Broyhill Furniture Outlet Store was initiated.

In 2005, the Community Development Fund anticipates \$4.2 million in HUD grants. These funds will help continue commercial renovation projects. Some highly-visible buildings along the Colfax corridor are slated for rehabilitation: the ARC Building, Fast Cash Pawn, and the Young Building. Home loan counseling will be provided for upwards of 800 people. In addition, a CDBG grant will implement the Trolley Island Mini Park and provide acquisition costs for the potential Kroc Salvation Army Recreation Center.

COMMUNITY MAINTENANCE FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----------|---------------|-----|----------|----|------------|----|----------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 77,108 | \$ | 23,681 | \$ | 3,515,105 | \$ | _ |
| Transfers In (from other funds) | * | | • | , | * | - | - | _ |
| From Decrease in Reserves & Designated Funds Available | | 990,000 | | - | | _ | | _ |
| Total Sources Before Decrease in Funds Available | \$ | 1,067,108 | \$ | 23,681 | \$ | 3,515,105 | \$ | - |
| From Decrease in Undesignated Funds Available | | 667,446 | | 77,108 | | - | | 15,105 |
| Total Sources | \$ | 1,734,554 | \$ | 100,789 | \$ | 3,515,105 | \$ | 15,105 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | _ | \$ | _ | \$ | 1,000,000 | \$ | _ |
| Transfers Out (to other funds)* | Ψ | 1,734,554 | Ψ | 100,789 | Ψ | 2,500,000 | Ψ. | 15,105 |
| To Increase Reserves & Designated Funds Available | | | | - | | 2,200,000 | | - |
| Total Uses Before Increase in Funds Available | \$ | 1,734,554 | \$ | 100,789 | \$ | 3,500,000 | \$ | 15,105 |
| To Increase Undesignated Funds Available | | _ | | , - | | 15,105 | | ´ - |
| Total Uses | \$ | 1,734,554 | \$ | 100,789 | \$ | 3,515,105 | \$ | 15,105 |
| | | | | | | | | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 744,554 | e e | 77,108 | æ | | \$ | 15,105 |
| Revenues & Other Sources | J | 1,067,108 | J | 23,681 | Ф | 3,515,105 | Ф | 13,103 |
| Expenditures & Other Uses | | 1,734,554 | | 100,789 | | 3,500,000 | | 15,105 |
| Net Changes in Unreserved & Undesignated Funds Available | <u> </u> | (667,446) | s | (77,108) | \$ | 15,105 | \$ | (15,105) |
| The changes in concessive to chaosignated I amas II was not | 4 | (007,110) | Ψ. | (//,100) | Ψ | 10,100 | Ψ | (10,100) |
| Ending Unreserved & Undesignated Funds Available | \$ | 77,108 | \$ | - | \$ | 15,105 | \$ | - |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| | _ | | _ | | _ | | _ | |
| Beginning Reserved & Designated Funds Available | \$ | 990,000 | \$ | - | \$ | - | \$ | - |
| Decreases in Reserved & Designated Increases in Reserved & Designated | | (990,000) | | - | | - | | - |
| Net Changes in Reserved & Designated Funds Available | | (990,000) | • | | S | | \$ | - |
| Net Changes in Reserved & Designated Funds Avanable | ð | (990,000) | J | - | Ф | - | Э | - |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | - | \$ | - |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 1,734,554 | \$ | 77,108 | \$ | _ | \$ | 15,105 |
| Changes in Unreserved & Undesignated Funds Available | - | (667,446) | - | (77,108) | - | 15,105 | | (15,105) |
| Changes in Reserved & Designated Funds Available | | (990,000) | | - | | , | | -,-,-,- |
| Net Changes in Funds Available | \$ | (1,657,446) | \$ | (77,108) | \$ | 15,105 | \$ | (15,105) |
| T (P P | | FR 100 | • | | Φ. | 45 405 | • | |
| Total Ending Funds Available | \$ | 77,108 | \$ | - | \$ | 15,105 | \$ | - |

^{*} The transfers out shown in the 2002 and 2003 actual columns differ from their respective CAFRs in that 2002 includes a \$634,554 transfer increase that was authorized as a 2002 amendment in the Spring 2003 amending ordinance, after the 2002 CAFR was finished. It is shown in 2003 in the CAFR.

COMMUNITY MAINTENANCE FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|---------------|---------|------------|---------|
| _ | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Fitzsimons Redevelopment | \$ 990,000 | \$ - | \$ - | \$ - |
| Total Beginning Reserved & Designated Funds Available | \$ 990,000 | \$ - | \$ - | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Fitzsimons Redevelopment | \$ 990,000 | \$ - | \$ - | \$ - |
| Total Decreases in Reserved & Designated Funds Available | \$ 990,000 | \$ - | \$ - | \$ - |
| Increases of Reserved & Designated Funds Available | | | | |
| Fitzsimons Redevelopment | \$ - | \$ - | \$ - | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ - | \$ - | \$ - | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Fitzsimons Redevelopment | \$ - | \$ - | \$ - | \$ - |
| Total Ending Reserved & Designated Funds Available | \$ - | \$ - | \$ - | \$ - |

| Revenue & Expenditure Detail | | | | |
|---|--------------|--------------|-----------------|---------|
| Revenues | | | | |
| Intergovernmental | \$ - | \$ - | \$ - | \$ - |
| Debt Related | - | - | - | - |
| Investment Income | - | - | 1,175,725 | - |
| Other Revenues | 77,108 | 23,681 | 2,339,380 | - |
| Total Revenues | \$ 77,108 | \$ 23,681 | \$ 3,515,105 | \$ - |
| Expenditures | | | | |
| Supplies & Services | \$ - | \$ - | \$ - | \$ - |
| Capital Projects (Continuing Appropriation) | - | - | 1,000,000 | - |
| Total Expenditures* | \$ - | \$ - | \$ 1,000,000 | \$ - |

^{*}Expenditures exclude prior year's carryovers

Community Maintenance Fund

The Community Maintenance Fund was created by ordinance in 1986 for the development and operation of community maintenance programs in Original Aurora. The major source of revenue for the Community Maintenance Fund was surpluses from single-family mortgage revenue bonds and related interest earnings.

In 2003, City Council made a policy decision to use the Community Maintenance Fund balance to help offset the Capital Projects Fund revenue shortfall since programs once funded in the Community Maintenance Fund have been moved to other funds or eliminated. By the end of the year, Funds Available in the Community Maintenance Fund were completely drawn down and transferred to other funds.

In 2004, the E-470 Authority repaid a loan (principal plus interest), for a total of \$3,515,105. The revenue will be used to fund a \$1,000,000 E-470/I-70 Interchange study and transfer \$2.5 million to the General Fund in 2004. In 2005, the remaining interest will be moved to the General Fund and the Community Maintenance Fund will likely be closed.

CONSERVATION TRUST FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------|-------------|----|-------------|----|-------------|----|------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 2,882,834 | \$ | 2,778,246 | \$ | 2,645,000 | \$ | 2,645,000 |
| Transfers In (from other funds) | | - | | - | | - | | |
| From Decrease in Reserves & Designated Funds Available | | | | - | Φ. | 1,208,515 | | 69,732 |
| Total Sources Before Decrease in Funds Available | \$ | 2,882,834 | \$ | 2,778,246 | \$ | 3,853,515 | \$ | 2,714,732 |
| From Decrease in Undesignated Funds Available | | | Φ. | 927,397 | Φ. | 45,959 | Φ. | - |
| Total Sources | \$ | 2,882,834 | \$ | 3,705,643 | \$ | 3,899,474 | \$ | 2,714,732 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 2,197,137 | \$ | 2,763,941 | \$ | 3,829,742 | \$ | 2,714,732 |
| Transfers Out (to other funds) | Ψ | 2,177,137 | Ψ | 2,703,741 | Ψ | 3,027,742 | Ψ | 2,714,732 |
| To Increase Reserves & Designated Funds Available | | 266,813 | | 941.702 | | 69,732 | | _ |
| Total Uses Before Increase in Funds Available | <u>s</u> | 2,463,950 | \$ | - , | \$ | 3,899,474 | \$ | 2,714,732 |
| To Increase Undesignated Funds Available | * | 418,884 | - | - | * | -,, | - | _,, |
| Total Uses | <u> </u> | 2,882,834 | \$ | 3,705,643 | \$ | 3,899,474 | \$ | 2,714,732 |
| | * | _,00_,00 | - | -,, | - | -,, | - | _,, |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| changes in Onreserved & Ondesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 913,997 | S | 1,332,881 | \$ | 405,484 | \$ | 359,525 |
| Revenues & Other Sources | | 2,882,834 | - | 2,778,246 | • | 3,853,515 | | 2,714,732 |
| Expenditures & Other Uses | | (2,463,950) | | (3,705,643) | | (3,899,474) | | (2,714,732 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 418,884 | | (927,397) | \$ | (45,959) | \$ | - |
| | | | | | | | | |
| Ending Unreserved & Undesignated Funds Available | \$ | 1,332,881 | \$ | 405,484 | \$ | 359,525 | \$ | 359,525 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Changes in Reserved & Designated Funds Avanable | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | _ | \$ | 266,813 | \$ | 1,208,515 | \$ | 69,732 |
| Decreases in Reserved & Designated | | _ | | - | | (1,208,515) | | (69,732) |
| Increases in Reserved & Designated | | 266,813 | | 941,702 | | 69,732 | | - |
| Net Changes in Reserved & Designated Funds Available | \$ | 266,813 | \$ | 941,702 | \$ | (1,138,783) | \$ | (69,732) |
| | | ***** | | 4.000.00.00 | _ | 60 | | |
| Ending Reserved & Designated Funds Available | \$ | 266,813 | \$ | 1,208,515 | \$ | 69,732 | \$ | - |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 913,997 | s | 1,599,694 | s | 1,613,999 | \$ | 429,257 |
| Changes in Unreserved & Undesignated Funds Available | Ψ | 418,884 | • | (927,397) | * | (45,959) | 4 | |
| Changes in Reserved & Designated Funds Available | | 266,813 | | 941,702 | | (1,138,783) | | (69,732 |
| Net Changes in Funds Available | \$ | 685,697 | \$ | 14,305 | \$ | (1,184,742) | \$ | (69,732 |
| | | | | | | | | |
| Total Ending Funds Available | \$ | 1,599,694 | \$ | 1,613,999 | \$ | 429,257 | \$ | 359,525 |

CONSERVATION TRUST FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|---------------|-----------------|-----------------|--------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | - | 266,813 | 1,208,515 | 69,732 |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ 266,813 | \$ 1,208,515 | \$ 69,732 |
| | | | | |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | - | - | 1,208,515 | 69,732 |
| Total Decreases in Reserved & Designated Funds Available | \$ - | \$ - | \$ 1,208,515 | \$ 69,732 |
| Increases of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | 266,813 | 941,702 | 69,732 | _ |
| Total Increases in Reserved & Designated Funds Available | \$ 266,813 | \$ 941,702 | \$ 69,732 | \$ - |
| | | | | |
| Ending Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | 266,813 | 1,208,515 | 69,732 | - |
| Total Ending Reserved & Designated Funds Available | \$ 266,813 | \$ 1,208,515 | \$ 69,732 | \$ - |

| Revenue & Expenditure Detail | | | | |
|---|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Intergovernmental | 2,734,160 | 2,621,184 | 2,500,000 | 2,500,000 |
| Other Revenues | 148,674 | 157,062 | 145,000 | 145,000 |
| Total Revenues | \$ 2,882,834 | \$ 2,778,246 | \$ 2,645,000 | \$ 2,645,000 |
| Expenditures | | | | |
| Personal Services | \$ 304,379 | \$ 409,721 | \$ 479,422 | \$ 427,625 |
| Supplies & Services | 69,058 | 14,589 | 62,930 | 67,800 |
| Interfund Charges | 4,700 | 4,800 | 5,640 | 5,557 |
| Capital Related | - | 6,831 | - | - |
| Capital Projects (Continuing Appropriation) | 1,819,000 | 2,328,000 | 3,281,750 | 2,213,750 |
| Total Expenditures* | \$ 2,197,137 | \$ 2,763,941 | \$ 3,829,742 | \$ 2,714,732 |

^{*}Expenditures exclude prior year's carryovers

Conservation Trust Fund

Pursuant to Colorado law, the Conservation Trust Fund is used for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site. The source of revenue is Lottery proceeds distributed by the State of Colorado.

For the 2003 budget year, intergovernmental revenues decreased 4.1 percent, primarily due to reduced PowerBall revenues statewide. Expenditures were well below revenue, and over \$900,000 was set aside for future projects.

In 2004, an additional \$1,208,515 in reserved funds is planned for use, as intergovernmental revenues are expected to decrease 4.6 percent while total expenditures increase 38.6 percent. The large expenditure increase reflects the use of fund balance on several trail and neighborhood parks projects that include Tollgate Trail, Utah Park renovations, and Singletree Neighborhood Park.

Effective in 2005, Conservation Trust Fund allocation is split between Library, Recreation, and Cultural Services as well as traditional Parks and Open Space projects to address community needs. Total 2005 expenditures are projected to be 29.1 percent less than 2004 due to several one-time capital expenditures in 2004 that will not recur in 2005. Revenues are not projected to change. The net effect is a \$69,732 decrease in ending funds available. The majority of expenditures are planned for the Beck Recreation Center remodeling effort and the Senior Center addition. Additionally, \$30,000 of budget was moved to the new Arapahoe County Open Space Fund for funding open space education.

CULTURAL SERVICES FUND SUMMARY

| | | 2002 | 2003 | | 2004 | | 2005 |
|--|----------|-------------|-------------|----|-------------|----|------------|
| C III | | Actual | Actual * | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | |
| Sources of Funds | | | | | | | |
| Revenues | \$ | - \$ | 1,131,976 | \$ | 1,023,340 | \$ | 875,247 |
| Transfers In (from other funds, AIPP-related) | Ψ | - | 767,625 | Ψ | 254,600 | Ψ | 180,456 |
| Transfers In (from other funds, not AIPP-related) | | _ | 1,177,900 | | 963,732 | | 949,974 |
| From Decrease in Reserves & Designated Funds Available | | _ | 1,177,500 | | 553,489 | | 586,692 |
| Total Sources Before Decrease in Funds Available | 8 | - S | 3,077,501 | 2 | 2,795,161 | \$ | 2,592,369 |
| From Decrease in Undesignated Funds Available | Ψ | - y | 3,077,301 | Ψ | 2,775,101 | Ψ | 2,372,30 |
| Total Sources | <u> </u> | - \$ | 3,077,501 | S | 2,795,161 | \$ | 2,592,369 |
| Total Sources | Ψ | - 4 | 3,077,301 | Ф | 2,793,101 | Φ | 2,372,30 |
| Uses of Funds | | | | | | | |
| Expenditures | \$ | - \$ | 2,092,175 | \$ | 2,369,620 | \$ | 2,411,91 |
| Transfers Out (to other funds) | | - | 7,600 | | - | | |
| To Increase Reserves & Designated Funds Available | | - | 746,797 | | 329,596 | | 180,456 |
| Total Uses Before Increase in Funds Available | \$ | - S | 2,846,572 | \$ | 2,699,216 | \$ | 2,592,369 |
| To Increase Undesignated Funds Available | | _ | 230,929 | | 95,945 | | , , |
| Total Uses | \$ | - \$ | | \$ | 2,795,161 | \$ | 2,592,369 |
| | | | | | , , | | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | |
| | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | - S | _ | \$ | 230,929 | \$ | 326,87 |
| Revenues & Other Sources | - | | 3,077,501 | * | 2,795,161 | * | 2,592,36 |
| Expenditures & Other Uses | | _ | (2,846,572) | | (2,699,216) | | (2,592,369 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | - S | 230,929 | \$ | 95,945 | \$ | (2,0)2,00 |
| Tee Camages in Caresti fee to Caresigantee Funds Francisco | | | 200,525 | Ψ | ,,,,, | Ψ. | |
| Ending Unreserved & Undesignated Funds Available | \$ | - \$ | 230,929 | \$ | 326,874 | \$ | 326,874 |
| Changes in Reserved & Designated Funds Available | | | | | | | |
| Shanges in Reserved & Designated Funds Available | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - \$ | _ | \$ | 746,797 | \$ | 522,90 |
| Decreases in Reserved & Designated | | - | _ | | (553,489) | | (586,69 |
| Increases in Reserved & Designated | | - | 746,797 | | 329,596 | | 180,45 |
| Net Changes in Reserved & Designated Funds Available | \$ | - \$ | 746,797 | \$ | (223,893) | \$ | (406,23 |
| Ending Reserved & Designated Funds Available | <u> </u> | - \$ | 746,797 | \$ | 522,904 | \$ | 116,668 |
| Enuing Reserved & Designated Funds Available | Ψ | - 0 | 140,171 | Ψ | 322,704 | Ψ | 110,000 |
| Total Ending Funds Available | | | | | | | |
| Total Darinning Funda Available | ¢. | ¢h. | | • | 077.734 | • | 940.77 |
| Total Beginning Funds Available | \$ | - \$ | 220.020 | \$ | 977,726 | \$ | 849,77 |
| Changes in Unreserved & Undesignated Funds Available | | - | 230,929 | | 95,945 | | (406.22 |
| Changes in Reserved & Designated Funds Available | | | 746,797 | Φ. | (223,893) | | (406,23 |
| Net Changes in Funds Available | \$ | - \$ | 977,726 | \$ | (127,948) | \$ | (406,23 |
| | | | | | | | |

^{*} In 2003, the Cultural Services Fund differs from the CAFR as it was counted as part of the Recreation Fund

CULTURAL SERVICES FUND DETAIL

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----|--------|----|----------|----|------------|----|---------|
| | | Actual | | Actual | | Projection | | Adopted |
| eserved & Designated Funds Available Detail | | | | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Planned Future Use | \$ | - | \$ | - | \$ | (20,828) | \$ | 54,168 |
| Art in Public Places | | - | | - | | 767,625 | | 468,736 |
| Total Beginning Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | 746,797 | \$ | 522,904 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Planned Future Use | \$ | | S | _ | \$ | _ | \$ | 54,168 |
| Art in Public Places | Φ | _ | Ψ | _ | Ψ | 553,489 | Ф | 532,524 |
| Total Decreases in Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | 553,489 | \$ | 586,692 |
| Increases of Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Planned Future Use | \$ | _ | \$ | (20,828) | \$ | 74,996 | s | |
| Art in Public Places | Ψ | _ | Ψ | 767,625 | Ψ | 254,600 | Ψ | 180,456 |
| Total Increases in Reserved & Designated Funds Available | \$ | - | \$ | 746,797 | \$ | 329,596 | \$ | 180,456 |
| | | | | | | | | |
| Ending Reserved & Designated Funds Available | Φ. | | • | (20.020) | Φ | 54160 | | |
| Reserved for Planned Future Use | \$ | - | \$ | (20,828) | \$ | 54,168 | \$ | |
| Art in Public Places | | | | 767,625 | | 468,736 | | 116,668 |
| Total Ending Reserved & Designated Funds Available | \$ | - | \$ | 746,797 | \$ | 522,904 | \$ | 116,668 |

| Revenue & Expenditure Detail by Category | | | | | |
|--|------------|-----------|---------|--------|-----------------|
| Revenues | | | | | |
| Intergovernmental Revenues | \$ - \$ | 412,827 | \$ | - | \$ - |
| Charges for Services | - | 505,518 | 4 | 84,862 | 581,900 |
| Investment Income | - | 26,535 | | 20,225 | - |
| Other Revenues | - | 187,096 | 5 | 18,253 | 293,347 |
| Total Revenues | \$ - \$ | 1,131,976 | \$ 1,02 | 23,340 | \$ 875,247 |
| Expenditures | | | | | |
| Personal Services | \$ - \$ | 1,221,530 | \$ 1,1 | 89,066 | \$ 1,171,027 |
| Supplies & Services | - | 848,430 | 1,1 | 72,834 | 1,216,420 |
| Interfund Charges | - | 21,332 | | 7,720 | 24,466 |
| Capital Related | - | 883 | | - | - |
| Total Expenditures* | \$ - \$ | 2,092,175 | \$ 2,30 | 69,620 | \$ 2,411,913 |

^{*}Expenditures exclude prior year's carryovers

Cultural Services Fund

The Cultural Services Fund was established in 2003 and accounts for cultural-related services provided to citizens. Funding for these services are from fees, donations, General Fund transfers, grant funds from the Scientific and Cultural Facilities District (SCFD), and proceeds from the Art In Public Places (AIPP) ordinance.

The Cultural Services Fund was considered a subfund of the Recreation Fund until 2003. For budgeting purposes, it has been managed as its own fund since 2003. Appropriation and staffing for the Fund were created by transferring portions of appropriation and FTE from the General Fund, Recreation Fund, Gifts & Grants Fund, and Designated Revenues Fund.

In 2004, total revenue, including transfers, is projected to decrease by \$835,829 (27.2%) due mainly to decreases in AIPP-related and miscellaneous revenue. 2004 total expenditures, including transfers out, are projected to increase \$269,845 (12.9%) when compared to 2003, due mostly to an increase in supplies and services costs related to increased fleet charges and facility operations, as well as an increase in AIPP-related expenditures (which utilize designated fund balance). The General Fund subsidy is estimated to increase by a net of \$4,468 (0.5%), resulting in a total subsidy of \$963,732. 2004 available fund balance is projected to be \$849,778, 13.1% below the 2003 ending balance, reflecting the draw down of AIPP funds for approved projects. \$468,736 of the fund balance is designated for AIPP.

Total revenue for 2005, including transfers, is forecast to decrease by \$235,995 (10.5%) when compared to 2004 due mostly to a reduced General Fund subsidy, reduced AIPP revenue, and decreased service offerings. Total expenditures, including transfers out, are projected to decrease \$42,293 (1.8%) mainly because of cost reductions related to the Fox Arts Center and Bicentennial Arts Center. The General Fund subsidy is forecast to decrease by a net of \$13,758 (1.4%), resulting in a total subsidy of \$949,974. 2005 total ending funds available is projected at \$443,542, or 47.8% below the 2004 ending balance, reflecting the draw down of AIPP funds for approved projects. \$116,668 of the ending funds available is designated for AIPP use.

DEBT SERVICE GENERAL OBLIGATION FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------------|--|----------------|--|----------------|--|----------------|--|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 7,152,044 | \$ | 8,845,364 | \$ | 6,313,339 | \$ | 6,283,526 |
| Transfers In (from other funds) | | 1,761,100 | | 1,761,100 | | 1,761,100 | | 1,761,100 |
| From Decrease in Reserves & Designated Funds Available | | - | _ | - | _ | - | | 149,138 |
| Total Sources Before Decrease in Funds Available | \$ | 8,913,144 | \$ | 10,606,464 | \$ | 8,074,439 | \$ | 8,193,764 |
| From Decrease in Undesignated Funds Available | | - | | - | | | | |
| Total Sources | \$ | 8,913,144 | \$ | 10,606,464 | \$ | 8,074,439 | \$ | 8,193,764 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 8,803,405 | \$ | 10,550,833 | \$ | 7,980,932 | \$ | 7,992,853 |
| Transfers Out (to other funds) | | - | | - | | - | | |
| To Increase Reserves & Designated Funds Available | | 109,739 | | 55,631 | | 93,507 | | |
| Total Uses Before Increase in Funds Available | \$ | 8,913,144 | \$ | 10,606,464 | \$ | 8,074,439 | \$ | 7,992,853 |
| To Increase Undesignated Funds Available | | - | | - | | - | | 200,911 |
| Total Uses | \$ | 8,913,144 | \$ | 10,606,464 | \$ | 8,074,439 | \$ | 8,193,764 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | 1 | |
| ondesignated I unus II valiable | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | - | \$ | - | \$ | - | \$ | |
| Revenues & Other Sources | | | | | | | | |
| revenues & other sources | | 8,913,144 | | 10,606,464 | | 8,074,439 | | 8,193,764 |
| Expenditures & Other Uses | | 8,913,144 (8,913,144) | | 10,606,464 (10,606,464) | | 8,074,439 (8,074,439) | | , , |
| | \$ | , , | \$ | , , | \$ | , , | \$ | (7,992,853 |
| Expenditures & Other Uses | \$ \$ | , , | \$ | , , | \$ | , , | \$ | (7,992,853 200,91 1 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available | | , , | | , , | | , , | | (7,992,853 200,91 1 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available | \$ | (8,913,144) | \$ | (10,606,464) | \$ | (8,074,439) | \$ | (7,992,853 200,911 200,911 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available | | , , | \$ | , , | \$ | , , | \$ | (7,992,853 200,911 200,911 709,463 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated | \$ | (8,913,144) - - 450,586 | \$ | (10,606,464) - - 560,325 | \$ | (8,074,439) - - 615,956 | \$ | (7,992,853 200,911 200,911 709,463 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available | \$ | (8,913,144) | \$ | (10,606,464) | \$ | (8,074,439) | \$ | (7,992,85; 200,911) 200,911 709,46; (149,138) |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available | \$ | 450,586 - 109,739 109,739 | \$ \$ | 560,325 - 55,631 55,631 | \$ | (8,074,439) - - 615,956 - 93,507 93,507 | \$ | 8,193,764 (7,992,853 200,911 200,911 709,463 (149,138 (149,138 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated | \$ \$ \$ | (8,913,144) - - 450,586 - 109,739 | \$ | (10,606,464) - - 560,325 - 55,631 | \$ \$ | (8,074,439) - - 615,956 - 93,507 | \$ | (7,992,853 200,911 200,911 709,463 (149,138 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ \$ \$ | 450,586 - 109,739 109,739 | \$ \$ | 560,325 - 55,631 55,631 | \$ \$ | (8,074,439) - - 615,956 - 93,507 93,507 | \$ | (7,992,85; 200,911) 200,911 709,46; (149,138) (149,138) |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ \$ \$ | 450,586 - 109,739 109,739 | \$ \$ \$ | 560,325 - 55,631 55,631 | \$ \$ \$ | (8,074,439) - - 615,956 - 93,507 93,507 | \$ \$ \$ | (7,992,85; 200,911) 200,911 709,46; (149,138) (149,138) |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Fotal Ending Funds Available | \$ \$ \$ | 450,586 - 109,739 109,739 560,325 | \$ \$ \$ | 560,325 - 55,631 55,631 615,956 | \$ \$ \$ | (8,074,439) - - 615,956 - 93,507 93,507 709,463 | \$ \$ \$ | 709,466 (149,133 560,325 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available | \$ \$ \$ | 450,586 - 109,739 109,739 560,325 | \$ \$ \$ | 560,325 - 55,631 55,631 615,956 | \$ \$ \$ | (8,074,439) - - 615,956 - 93,507 93,507 709,463 | \$ \$ \$ | 709,463 (149,138 560,325 |
| Expenditures & Other Uses Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ \$ \$ | 450,586 - 109,739 560,325 | \$ \$ \$ | 560,325 55,631 615,956 | \$ \$ \$ | (8,074,439) - 615,956 - 93,507 93,507 709,463 | \$ \$ \$ | 709,46. (149,13; 560,32; |

DEBT SERVICE GENERAL OBLIGATION FUND DETAIL

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----|---------|----|---------|----|------------|----|---------|
| | | Actual | | Actual | | Projection | | Adopted |
| Reserved & Designated Funds Available Detail | | | | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Debt Service | \$ | 450,586 | \$ | 560,325 | \$ | 615,956 | \$ | 709,463 |
| Total Beginning Reserved & Designated Funds Available | \$ | 450,586 | \$ | 560,325 | \$ | 615,956 | \$ | 709,463 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Debt Service | \$ | - | \$ | - | \$ | _ | \$ | 149,138 |
| Total Decreases in Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | - | \$ | 149,138 |
| Increases of Reserved & Designated Funds Available | | | | | | | | |
| Reserved for Debt Service | \$ | 109,739 | \$ | 55,631 | \$ | 93,507 | \$ | - |
| Total Increases in Reserved & Designated Funds Available | \$ | 109,739 | \$ | 55,631 | \$ | 93,507 | \$ | - |
| E.P., D., 10 D.P., 41E, 14 P.LL | | | | | | | | |
| Ending Reserved & Designated Funds Available | ¢. | 560.335 | e. | (15.05(| e. | 700 462 | 6 | 560.225 |
| Reserved for Debt Service | \$ | 560,325 | | 615,956 | | 709,463 | | 560,325 |
| Total Ending Reserved & Designated Funds Available | \$ | 560,325 | \$ | 615,956 | \$ | 709,463 | \$ | 560,325 |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|------------------|-----------------|-----------------|
| Revenues | | | | |
| Taxes | \$ 6,165,910 | \$ 6,182,225 | \$ 6,255,821 | \$ 6,232,326 |
| Debt Related | - | 2,549,559 | - | - |
| Other Revenues | 986,134 | 113,580 | 57,518 | 51,200 |
| Total Revenues | \$ 7,152,044 | \$ 8,845,364 | \$ 6,313,339 | \$ 6,283,526 |
| Expenditures | | | | |
| Supplies & Services | \$ 61,794 | \$ 62,290 | \$ 63,300 | \$ 58,450 |
| Capital Related | - | - | - | - |
| Debt Related | 8,741,611 | 10,488,543 | 7,917,632 | 7,934,403 |
| Total Expenditures | \$ 8,803,405 | \$ 10,550,833 | \$ 7,980,932 | \$ 7,992,853 |

Debt Service General Obligation Fund

Expenditures from the Debt Service Fund are for payments of principal and interest on general obligation bonds. Fund revenues are from property taxes, General Fund transfers, and interest earnings. Debt Service Fund expenditures include bond payments for City projects such as the Detention Center; Alameda/I-225 Interchange; Sports Park; and the 2000 Library, Public Safety, and Parks & Open Space bonds.

In 2003, both debt-related revenues and total expenditures increased due to the refinancing of the Detention Bond. No refinancings are projected for 2004. 2005 revenues and expenditures are projected to remain comparable to 2004. The majority of the expenditures in this fund are for the 2000 bonds. Of the \$8.0 million in planned expenditures in 2005, \$4.8 million is for debt service for the 2000 bond projects. Ending Funds Available has increased approximately \$200,000 since 2002 due to accumulating interest income. There are no planned uses for these undesignated funds.

DEBT SERVICE SPECIAL IMPROVEMENT DISTRICT FUND SUMMARY

| | | 2002 | | 2003 | 2004 | | 2005 |
|--|----------|--------|----|-----------|--------------|----|-------------------------|
| | | Actual | | Actual | Projection | ı | Adopted |
| Sources and Uses of Funds | | | | | | | |
| Sources of Funds | | | | | | | |
| Revenues | \$ | | \$ | 537,315 | ¢ | \$ | |
| Transfers In (from other funds) | Ф | _ | Ф | 337,313 | 5 - | Ф | 30,000 |
| From Decrease in Reserves & Designated Funds Available | | _ | | _ | _ | | 30,000 |
| Total Sources Before Decrease in Funds Available | \$ | | S | 537,315 | s - | \$ | 30,000 |
| From Decrease in Undesignated Funds Available | - | _ | • | - | - | | |
| Total Sources | \$ | - | \$ | 537,315 | \$ - | \$ | 30,000 |
| | | | | | | | |
| Uses of Funds | | | | | | | |
| Expenditures | \$ | - | \$ | 535,000 | \$ - | \$ | - |
| Transfers Out (to other funds) | | - | | - | - | | 20.000 |
| To Increase Reserves & Designated Funds Available | <u> </u> | | \$ | 535,000 | - | \$ | 30,000 |
| Total Uses Before Increase in Funds Available To Increase Undesignated Funds Available | Э | - | 3 | 2,315 | 5 - | Э | 30,000 |
| Total Uses | <u> </u> | | \$ | 537,315 | <u>-</u> | \$ | 30,000 |
| Total Oscs | Ψ | | Ψ | 357,513 | y - | Ψ | 30,000 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | |
| | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | - | \$ | - | \$ 2,315 | \$ | 2,315 |
| Revenues & Other Sources | | - | | 537,315 | - | | 30,000 |
| Expenditures & Other Uses | | - | | (535,000) | - | | (30,000) |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | - | \$ | 2,315 | \$ - | \$ | - |
| Ending Unreserved & Undesignated Funds Available | <u> </u> | - | \$ | 2,315 | \$ 2,315 | \$ | 2,315 |
| Ending Unitestived & Unitesignated Funus Available | Ψ | | Ψ | 2,515 | \$ 2,515 | Ψ | 2,515 |
| Changes in Reserved & Designated Funds Available | | | | | | | |
| | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - | \$ | - | \$ - | \$ | - |
| Decreases in Reserved & Designated | | - | | - | - | | - |
| Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available | <u> </u> | | \$ | | - \$ - | \$ | 30,000 30,000 |
| Net Changes in Reserved & Designated Funds Available | Þ | - | 3 | - | • - | 3 | 30,000 |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - | \$ - | \$ | 30,000 |
| | | | | | | | |
| Total Ending Funds Available | | | | | | | |
| Total Beginning Funds Available | \$ | _ | \$ | _ | \$ 2,315 | \$ | 2,315 |
| Changes in Unreserved & Undesignated Funds Available | Φ | - | Ψ | 2,315 | ψ 2,313 - | J. | 2,313 |
| Changes in Reserved & Designated Funds Available | | _ | | -,515 | _ | | 30,000 |
| Net Changes in Funds Available | \$ | - | \$ | 2,315 | \$ - | \$ | 30,000 |
| - | | | | <u> </u> | | | |
| Total Ending Funds Available | \$ | - | \$ | 2,315 | \$ 2,315 | \$ | 32,315 |

The 2003 revenues and expenditures differ from the CAFR in that the Smith Road Settlement is treated like a capital project, where the entire amount is shown as received and spent in the fund summary in the first year. The CAFR shows only the spending that occurred in 2003.

DEBT SERVICE SPECIAL IMPROVEMENT DISTRICT FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|------------|--------|------------|--------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Fence Financing reserve | \$ - \$ | - \$ | - | \$ - |
| Total Beginning Reserved & Designated Funds Available | \$ - \$ | - \$ | | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Fence Financing reserve | \$ - \$ | - \$ | - | \$ - |
| Total Decreases in Reserved & Designated Funds Available | \$ - \$ | - \$ | | \$ - |
| Increases of Reserved & Designated Funds Available | | | | |
| Fence Financing reserve | \$ - \$ | - \$ | - | \$ 30,000 |
| Total Increases in Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ 30,000 |
| Ending Reserved & Designated Funds Available | | | | |
| Fence Financing reserve | \$ - \$ | - \$ | _ | \$ 30,000 |
| Total Ending Reserved & Designated Funds Available | \$ - \$ | - \$ | - | \$ 30,000 |

| Revenue & Expenditure Detail | | | | |
|------------------------------|------------|---------|------|---------|
| Revenues | | | | |
| Other Revenues | \$ - \$ | 535,000 | \$ - | \$ - |
| Interest Earnings | - | 2,315 | - | - |
| Total Revenues | \$ - \$ | 537,315 | \$ - | \$ - |
| Expenditures | | | | |
| Supplies & Services | \$ - \$ | - | \$ - | \$ - |
| Debt Related | - | - | - | - |
| Capital Related | - | 535,000 | - | - |
| Total Expenditures | \$ - \$ | 535,000 | \$ - | \$ - |

Debt Service Special Improvement District Fund

Expenditures from the Debt Service Special Improvement District Fund are for payments of principal and interest on special assessment revenue bonds. Revenues are from special assessments and interest earnings.

In 2003, a revenue and expenditure was created based on future property owner payments for the Smith Road settlement. In 2005, \$30,000 will be transferred in from the Surplus & Deficiency Fund as a fence financing reserve.

DESIGNATED REVENUES FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------|----------------------------|----|-----------------------------|----|-----------------------------|----|-----------------------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 4,905,465 | \$ | 4,423,544 | \$ | 2,907,772 | \$ | 2,989,738 |
| Transfers In (from other funds) | | 4,681,026 | | 8,976,753 | | 8,752,859 | | 6,834,302 |
| From Decrease in Reserves & Designated Funds Available | | - | | 711,208 | | 1,162,747 | | 828,411 |
| Total Sources Before Decrease in Funds Available | \$ | 9,586,491 | \$ | 14,111,505 | \$ | 12,823,378 | \$ | 10,652,451 |
| From Decrease in Undesignated Funds Available | | 2,520,335 | | - | | 860,517 | | 381,000 |
| Total Sources | \$ | 12,106,826 | \$ | 14,111,505 | \$ | 13,683,895 | \$ | 11,033,451 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 5,812,492 | \$ | 10,160,076 | \$ | 11,240,484 | \$ | 9,788,495 |
| Transfers Out (to other funds) | | 1,500,000 | | 3,481,031 | | 1,615,000 | Ť | 863,956 |
| To Increase Reserves & Designated Funds Available | | 4,794,334 | | - | | 828,411 | | 381,000 |
| Total Uses Before Increase in Funds Available | \$ | 12,106,826 | \$ | 13,641,107 | \$ | 13,683,895 | \$ | 11,033,451 |
| To Increase Undesignated Funds Available | | _ | | 470,398 | | - | | _ |
| Total Uses | | 12,106,826 | | 14,111,505 | | 13,683,895 | | 11,033,451 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Delada Hamada Dellada de La Arthur | | 5 011 <i>(</i> 05 | | 4 (01 200 | | 5 171 700 | | 4 201 101 |
| Beginning Unreserved & Undesignated Funds Available Revenues & Other Sources | | 7,211,635 9,586,491 | | 4,691,300 14,111,505 | | 5,161,698 12,823,378 | | 4,301,181 10,652,451 |
| Expenditures & Other Uses | | (12,106,826) | | (13,641,107) | | (13,683,895) | | (11,033,451) |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | (2,520,335) | | 470,398 | | (860,517) | \$ | (381,000) |
| | | 4 (01 200 | | 7 1 (1 (00 | | 4 201 101 | | 2.020.101 |
| Ending Unreserved & Undesignated Funds Available | | 4,691,300 | | 5,161,698 | | 4,301,181 | | 3,920,181 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | 442,621 | \$ | 5,236,955 | \$ | 4,525,747 | \$ | 4,191,411 |
| Decreases in Reserved & Designated | Ψ | | Ψ | (711,208) | | (1,162,747) | Ψ | (828,411) |
| Increases in Reserved & Designated | | 4,794,334 | | (/11,200) | | 828,411 | | 381,000 |
| Net Changes in Reserved & Designated Funds Available | \$ | 4,794,334 | \$ | (711,208) | \$ | (334,336) | \$ | (447,411) |
| Ending Reserved & Designated Funds Available | <u> </u> | 5,236,955 | \$ | 4,525,747 | S | 4,191,411 | \$ | 3,744,000 |
| Enuing Reserved & Designated Punds Avanable | Ţ | 3,230,733 | Φ | 4,323,747 | Φ | 4,171,411 | Φ | 3,744,000 |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | s | 7,654,256 | \$ | 9,928,255 | \$ | 9,687,445 | \$ | 8,492,592 |
| Changes in Unreserved & Undesignated Funds Available | _ | (2,520,335) | | 470,398 | - | (860,517) | | (381,000 |
| Changes in Reserved & Designated Funds Available | | 4,794,334 | | (711,208) | | (334,336) | | (447,411) |
| Net Changes in Funds Available | \$ | 2,273,999 | \$ | (240,810) | \$ | (1,194,853) | \$ | (828,411) |
| Total Ending Funds Available | <u> </u> | 9,928,255 | \$ | 9,687,445 | \$ | 8,492,592 | \$ | 7,664,181 |
| Total Ending I unus II anabit | Ψ | 7,720,233 | Ψ | 7,007,443 | Ψ | 3,772,372 | Ψ | 7,007,101 |

DESIGNATED REVENUES FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|--|-----------------|-----------------|-----------------------------------|----------------------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserve by Agreements Other Designations | \$ 442,621 | \$ 5,236,955 | \$ 4,525,747 | \$ 3,363,000 828,411 |
| Total Beginning Reserved & Designated Funds Available | \$ 442,621 | \$ 5,236,955 | \$ 4,525,747 | \$ 4,191,411 |
| Decreases (Uses) of Reserved & Designated Funds Available Reserve by Agreements Other Designations | \$ - | \$ 711,208 | \$ 1,162,747 | \$ - 828,411 |
| Total Decreases in Reserved & Designated Funds Available | \$ - | \$ 711,208 | \$ 1,162,747 | \$ 828,411 |
| Increases of Reserved & Designated Funds Available Reserve by Agreements Other Designations | \$ 4,794,334 | \$ - | \$ - 828,411 | \$ 381,000 |
| Total Increases in Reserved & Designated Funds Available | \$ 4,794,334 | \$ - | \$ 828,411 | \$ 381,000 |
| Ending Reserved & Designated Funds Available | | | | |
| Reserve by Agreements | \$ 5,236,955 | \$ 4,525,747 | \$ 3,363,000 | \$ 3,744,000 |
| Other Designations Total Ending Reserved & Designated Funds Available | \$ 5,236,955 | \$ 4,525,747 | \$ 828,411 4,191,411 | \$ 3,744,000 |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|------------------|------------------|-----------------|
| Revenues | | | | |
| Charges for services | \$ 1,179,961 | \$ - | \$ 984,319 | \$ 1,406,299 |
| Fines and Forfeitures | 741,184 | 765,387 | 746,319 | 772,997 |
| Intergovernmental | - | 1,659,333 | - | - |
| Other Revenues | 2,984,320 | 1,998,824 | 1,177,134 | 810,442 |
| Total Revenues | \$ 4,905,465 | \$ 4,423,544 | \$ 2,907,772 | \$ 2,989,738 |
| Expenditures | | | | |
| Personal Services | \$ 597,811 | \$ 490,870 | \$ 656,241 | \$ 981,096 |
| Supplies & Services | 2,843,140 | 9,647,618 | 10,239,337 | 8,494,587 |
| Interfund Charges | 21,541 | 21,588 | 25,482 | 25,442 |
| Capital Related | 2,350,000 | - | 319,424 | 287,370 |
| Total Expenditures* | \$ 5,812,492 | \$ 10,160,076 | \$ 11,240,484 | \$ 9,788,495 |

^{*}Expenditures exclude prior year's carryovers

Designated Revenues Fund

The Designated Revenues Fund was established in 1997 to manage various revenues designated for a specific purpose that are neither gifts nor grants. Incentive agreements, payments for the new Aurora Municipal Center, and the Art District Loan Program are examples of Designated Revenue Fund uses. Funds available are maintained at an amount comparable to average annual expenditures because funds are designated for future years.

In 2003, revenues, including transfers, reached \$13.4 million, 40 percent higher than in 2002. The increase is due to increased transfers from the General Fund, primarily to pay for incentive agreements for Pioneer Hills, Arapahoe Crossing, and Aurora City Place. Expenditures including transfers increased \$6.3 million in the same time period, due principally to the incentive payments mentioned above and to an increased transfer to Aurora Capital Leasing Corporation (ACLC) to pay debt service for the Aurora Municipal Center (AMC).

In 2004, incentive agreements once again make up the majority of the revenues and expenditures. Approximately \$8.1 million of the transfers in are due to incentive payments, including the projected final year of Pioneer Hills and a significant amount for Aurora Mall redevelopment. Included in the 2004 projection is \$473,750 in DIA Noise settlement legal fee reimbursement going to the Capital Improvement Program, and several special revenues from Library, Recreation and Cultural Services including general art acquisition, the Iliff Square Library expansion, and increased funding for Independent Youth Sports Organizations.

In 2005, revenues, including transfers, are expected to be \$9.8 million, a \$1.8 million decrease from 2004 projected revenues. The majority of this decrease is a result of lower transfers as incentives are expected to decrease in 2005 due to the completion of the Pioneer Hills incentive, and a one-time reduction in the Visitors Promotion Advisory Board (VPAB) transfer. Expenditures, including transfers out to other funds, are expected to be \$10.7 million, a \$2.2 million decrease from 2004 projected expenditures. This decrease is mainly due to reduced incentive payments. Funding for two years of operations (2005 and 2006) for Northern Aurora Business Association (NABA), Aurora Economic Development Council (AEDC), and Adams County Economic Development (ACED) will be transferred from the Development Review Fund. The Designated Revenue ending fund balance is projected to decrease by approximately \$828,000 in 2005 due to the lower revenues.

DEVELOPMENT REVIEW FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 200 |
|--|----|----------------|----|-------------|----|--------------|----|------------|
| | | Actual | | Actual | | Projection | | Adopte |
| ources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 8,482,031 | \$ | 8,451,600 | \$ | 10,166,356 | \$ | 9,398,25 |
| Transfers In (from other funds) | | - | | - | | - | | |
| From Decrease in Reserves & Designated Funds Available | | - | | 143,258 | | - | | 1,119,72 |
| Total Sources Before Decrease in Funds Available | \$ | 8,482,031 | \$ | 8,594,858 | \$ | 10,166,356 | \$ | 10,517,97 |
| From Decrease in Undesignated Funds Available | | | | 889,645 | | - | | |
| Total Sources | \$ | 8,482,031 | \$ | 9,484,503 | \$ | 10,166,356 | \$ | 10,517,97 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 6,246,874 | \$ | 6,609,638 | \$ | 7,156,120 | \$ | 8,366,07 |
| Transfers Out (to other funds) | | 1,345,000 | | 1,526,203 | | 1,384,139 | | 2,151,89 |
| To Increase Reserves & Designated Funds Available | | , , , <u>-</u> | | 1,348,662 | | 1,626,097 | | , , |
| Total Uses Before Increase in Funds Available | \$ | 7,591,874 | \$ | 9,484,503 | \$ | 10,166,356 | \$ | 10,517,97 |
| To Increase Undesignated Funds Available | | 890,157 | | - | | - | | |
| Total Uses | \$ | 8,482,031 | \$ | 9,484,503 | \$ | 10,166,356 | \$ | 10,517,97 |
| | | | | | | | | |
| hanges in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | _ | \$ | 889,645 | S | _ | \$ | |
| Revenues & Other Sources | Ψ | 8,482,031 | Ψ | 8,594,858 | Ψ | 10,166,356 | Ψ | 10,517,97 |
| Expenditures & Other Uses | | (7,591,874) | | (9,484,503) | | (10,166,356) | | (10,517,97 |
| Fund Available Adjustment | | (512) | | (>, ,) | | - | | (10,017,7 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 889,645 | \$ | (889,645) | \$ | - | \$ | |
| Ending Unreserved & Undesignated Funds Available | \$ | 889,645 | \$ | - | \$ | - | \$ | |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| manges in Reserved & Designated Funds Avanable | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | 1,205,404 | \$ | 2,831,50 |
| Decreases in Reserved & Designated | | - | | (143,258) | | - | | (1,119,72 |
| Increases in Reserved & Designated | | - | | 1,348,662 | | 1,626,097 | | |
| Net Changes in Reserved & Designated Funds Available | \$ | - | \$ | 1,205,404 | \$ | 1,626,097 | \$ | (1,119,7 |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | 1,205,404 | \$ | 2,831,501 | \$ | 1,711,78 |
| | | | | | | | | |
| otal Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | - | \$ | 889,645 | \$ | 1,205,404 | \$ | 2,831,50 |
| Changes in Unreserved & Undesignated Funds Available | | 889,645 | | (889,645) | | - | | |
| Changes in Reserved & Designated Funds Available | | - | | 1,205,404 | | 1,626,097 | | (1,119,72 |
| Net Changes in Funds Available | \$ | 889,645 | \$ | 315,759 | \$ | 1,626,097 | \$ | (1,119,72 |
| | | | | | | | | |

DEVELOPMENT REVIEW FUND DETAIL

| | 2002 | 2003 | | 2004 | 2005 |
|---|------------|-----------|----|------------|-----------------|
| | Actual | Actual | | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | |
| Contingency Reserve | \$ - \$ | - | \$ | 1,205,404 | \$ 2,831,501 |
| Total Beginning Reserved & Designated Funds Available | \$ - \$ | - | \$ | 1,205,404 | \$ 2,831,501 |
| Decree (Hear) (Decree 1 0 Decree 4 1 Fee 1 A 2 1 1 1 | | | | | |
| Decreases (Uses) of Reserved & Designated Funds Available | | 1.42.250 | Φ. | | |
| Contingency Reserve | \$ - \$ | 143,258 | \$ | <u> </u> | \$ 1,119,721 |
| Total Decreases in Reserved & Designated Funds Available | \$ - \$ | 143,258 | \$ | - | \$ 1,119,721 |
| Increases of Reserved & Designated Funds Available | | | | | |
| Contingency Reserve | \$ - \$ | 1,348,662 | \$ | 1,626,097 | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ | 1,348,662 | \$ | 1,626,097 | \$ - |
| Ending Reserved & Designated Funds Available | | | | | |
| Contingency Reserve | \$ - \$ | 1,205,404 | \$ | 2,831,501 | \$ 1,711,780 |
| Total Ending Reserved & Designated Funds Available | \$ - \$ | 1,205,404 | \$ | 2,831,501 | \$ 1,711,780 |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|--------------------|------------------|-----------------|
| Revenues | | | | |
| Charges for services | \$ 2,100,474 | \$ 2,576,601.00 | \$ 3,453,929 | \$ 3,557,547 |
| Licenses & Permits | 6,377,778 | 5,871,348 | 6,712,407 | 5,840,705 |
| Other Revenues | 3,779 | 3,651 | 20 | - |
| Total Revenues | \$ 8,482,031 | \$ 8,451,600 | \$ 10,166,356 | \$ 9,398,252 |
| Expenditures | | | | |
| Personal Services | \$ 5,712,517 | \$ 6,138,016 | \$ 6,573,420 | \$ 7,797,786 |
| Supplies & Services | 385,891 | 354,391 | 440,799 | 422,644 |
| Interfund Charges | 102,922 | 117,231 | 133,454 | 138,688 |
| Capital Related | 45,544 | - | 8,447 | 6,960 |
| Total Expenditures | \$ 6,246,874 | \$ 6,609,638 | \$ 7,156,120 | \$ 8,366,078 |

Development Review Fund

The Development Review Fund was created in 2002 to address developer demand for quicker turnaround of plan reviews related to new development within the City. Development Services, Planning, Public Works, and General Management are the departments directly involved in the Development Review Fund. Revenues originate from development related fees for various plan reviews and permits/inspections. Revenues that exceed planned expenditures remain in the Development Review Fund as accumulated fund balance that creates a contingency reserve. This reserve is intended as a means to stabilize the Development Review program when revenues temporarily decline or unexpected new program needs arise. Over time, revenues and expenditures will fluctuate depending on the level of new development activity within the City and the resulting changes in plan review and inspection activity. Through 2003, the Development Review Fund was managed as a subfund of the General Fund for accounting purposes; and managed as its own fund for budget purposes. Beginning in 2004, the Development Review Fund is managed as a fund for both accounting and budget purposes.

In 2003, expenditures increased 6.0 percent primarily due to increases in Personal Services costs associated with the filling of vacancies and additional overtime costs. Revenues remained relatively constant and finished the year approximately \$316,000 over expenditures. As a result, ending funds available increased by 35.5 percent.

In 2004, expenditures are projected to increase by 8.0 percent due to increased Personal Services and Supplies and Services costs to respond to heavy development activity. Revenues are projected to increase by 20.3 percent, as Aurora has experienced record construction activity in 2004. Revenues are projected to finish the year \$1,626,097 over expenditures, resulting in a 234.9 percent increase in ending funds available.

In 2005, expenditures are projected to increase by 16.9 percent, as positions that were previously vacant are filled. In addition, the Office of Development Assistance (ODA) has been moved from the General Fund to the Development Review Fund. Revenues in 2005 are projected to decrease 7.6 percent as construction activity is forecasted to return to more normal levels. Transfers out are expected to increase by 55.5 percent as a one-time transfer to the Designated Revenues Fund of \$762,000 will be used to fund the Northern Aurora Business Association (NABA), Aurora Economic Development Council (AEDC), and the Adams County Economic Development (ACED) for two years. Ending funds available are projected to decrease 39.5 percent.

EMERGENCY CONTINGENCY FUND SUMMARY

| | | 2002 Actual | | 2003 Actual | | 2004 Projection | | 2005 Adopted |
|--|-----------|----------------|----|----------------|----|--------------------|----|-----------------|
| Sources and Uses of Funds | | Actual | | Actual | | Trojection | | Auopicu |
| Sources and Oses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 32,164 | \$ | 25,921 | \$ | 22,204 | \$ | 23,000 |
| Transfers In (from other funds) | | - | | ´ - | | - | | ´ - |
| From Decrease in Reserves & Designated Funds Available | | - | | - | | - | | - |
| Total Sources Before Decrease in Funds Available | \$ | 32,164 | \$ | 25,921 | \$ | 22,204 | \$ | 23,000 |
| From Decrease in Undesignated Funds Available | | - | | - | | - | | - |
| Total Sources | \$ | 32,164 | \$ | 25,921 | \$ | 22,204 | \$ | 23,000 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | _ | \$ | _ | \$ | _ | \$ | _ |
| Transfers Out (to other funds) | Ψ | _ | Ψ | _ | Ψ | _ | Ψ | _ |
| To Increase Reserves & Designated Funds Available | | _ | | _ | | _ | | _ |
| Total Uses Before Increase in Funds Available | <u>\$</u> | _ | \$ | _ | \$ | _ | \$ | - |
| To Increase Undesignated Funds Available | | 32,164 | - | 25,921 | • | 22,204 | | 23,000 |
| Total Uses | \$ | 32,164 | \$ | 25,921 | \$ | 22,204 | \$ | 23,000 |
| | | | | | | | | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 687,816 | e. | 719,980 | ø | 745,901 | \$ | 768,105 |
| Revenues & Other Sources | J | 32,164 | Þ | 25,921 | Ф | 22,204 | Þ | 23,000 |
| Expenditures & Other Uses | | 32,104 | | 23,921 | | 22,204 | | 23,000 |
| Net Changes in Unreserved & Undesignated Funds Available | <u>s</u> | 32,164 | ¢. | 25,921 | • | 22,204 | \$ | 23,000 |
| Net Changes in Omeserved & Ondesignated Pullus Avanable | J | 32,104 | Φ | 23,721 | φ | 22,204 | Ф | 23,000 |
| Ending Unreserved & Undesignated Funds Available | \$ | 719,980 | \$ | 745,901 | \$ | 768,105 | \$ | 791,105 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Changes in Reserved & Designated 1 ands Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | _ | \$ | _ | \$ | _ | \$ | _ |
| Decreases in Reserved & Designated | | _ | | - | | - | | - |
| Increases in Reserved & Designated | | - | | - | | - | | - |
| Net Changes in Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | - | \$ | - |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | - | \$ | - |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 687,816 | \$ | 719,980 | \$ | 745,901 | \$ | 768,105 |
| Changes in Unreserved & Undesignated Funds Available | • | 32,164 | - | 25,921 | | 22,204 | | 23,000 |
| Changes in Reserved & Designated Funds Available | | - | | - ,- | | - | | - , |
| Net Changes in Funds Available | \$ | 32,164 | \$ | 25,921 | \$ | 22,204 | \$ | 23,000 |
| Total Ending Funds Available | <u> </u> | 719,980 | \$ | 745,901 | \$ | 768,105 | \$ | 791,105 |
| I otal Enging Pullus Available | Ψ | /17,700 | Ψ | 743,701 | Ψ | 700,103 | Ψ | 771,103 |

EMERGENCY CONTINGENCY FUND DETAIL

| | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|------------------------------|-----------------|----------------|--------------------|-----------------|
| Revenue & Expenditure Detail | | | | |
| Revenues | | | | |
| Revenue from Interest | 32,164 | 25,921 | 22,204 | 23,000 |
| Total Revenues | \$ 32,164 \$ | 25,921 \$ | 22,204 | \$ 23,000 |

Emergency Contingency Fund

The Emergency Contingency Fund, as described in Section 2-591 of the Aurora City Code, was established "for an emergency caused by an act of God or the public enemy or some contingency which could not have been reasonably foreseen at the time of adoption of the budget." Any expenditure from the Fund requires the approval of City Council. In September 1995, for example, City Council approved expenditures from the Emergency Contingency Fund in response to a devastating ice storm that killed and damaged many trees throughout the city. The funds allowed for the clean up, pruning, and replacement of the damaged and dead trees.

Revenues for the Emergency Contingency Fund are primarily earned from interest income on unspent fund balance. Because emergencies cannot be anticipated, operating expenditures from the fund for 2005 are projected to be zero. Additionally, there were no expenditures from the fund in years 2002 through 2004. Ending Funds Available continues to increase due to interest income.

ENHANCED E-911 FUND SUMMARY

| | | 2002 | 2003 | 2004 | | 2005 |
|--|----------|-----------------|---------------------|-------------|----|-------------|
| | | Actual | Actual | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | |
| Sources of Funds | | | | | | |
| Revenues | \$ | 2,485,516 \$ | 2,378,791 \$ | 2,362,763 | \$ | 3,050,013 |
| Transfers In (from other funds) | Ψ | 2,403,310 \$ | 250,000 | 1,250,000 | Ψ | 1,046,140 |
| From Decrease in Reserves & Designated Funds Available | | | 230,000 | 1,230,000 | | 1,040,140 |
| Total Sources Before Decrease in Funds Available | <u>s</u> | 2,485,516 \$ | 2,628,791 \$ | 3,612,763 | \$ | 4,096,153 |
| From Decrease in Undesignated Funds Available | Ψ | 289,301 | 2,020,771 \$ | 618,595 | Ψ | 1,397,923 |
| Total Sources | <u> </u> | 2,774,818 \$ | 2,628,791 \$ | 4,231,358 | \$ | 5,494,076 |
| Total Sources | Þ | 2,774,010 \$ | 2,020,791 \$ | 4,231,336 | Þ | 5,494,070 |
| Uses of Funds | | | | | | |
| Expenditures | \$ | 2,774,818 \$ | 1,710,342 \$ | 1,272,377 | \$ | 2,285,095 |
| Transfers Out (to other funds) | Ψ | 2,771,010 | 542,658 | 1,250,000 | Ψ | 1,708,981 |
| To Increase Reserves & Designated Funds Available | | _ | | 1,708,981 | | 1,500,000 |
| Total Uses Before Increase in Funds Available | <u>s</u> | 2,774,818 \$ | 2,253,000 \$ | 4,231,358 | \$ | 5,494,076 |
| To Increase Undesignated Funds Available | Ψ | 2,771,010 | 375,791 | 1,201,030 | Ψ | 5,151,070 |
| Total Uses | <u> </u> | 2,774,818 \$ | 2,628,791 \$ | 4,231,358 | \$ | 5,494,076 |
| Tomi Oses | Ψ | <u>-,,σ1σ</u> ψ | 2,020,771 \$ | 1,201,000 | Ψ | 2,1,0,0 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | |
| changes in Onreserved & Ondesignated I unus rivanable | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 2,254,286 \$ | 1,964,985 \$ | 2,340,776 | \$ | 1,722,181 |
| Revenues & Other Sources | | 2,485,516 | 2,628,791 | 3,612,763 | - | 4,096,153 |
| Expenditures & Other Uses | | (2,774,818) | (2,253,000) | (4,231,358) | | (5,494,076) |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | (289,301) \$ | 375,791 \$ | (618,595) | \$ | (1,397,923) |
| | | | | | | |
| Ending Unreserved & Undesignated Funds Available | \$ | 1,964,985 \$ | 2,340,776 \$ | 1,722,181 | \$ | 324,258 |
| | | | | | _ | |
| Changes in Reserved & Designated Funds Available | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - \$ | - \$ | _ | \$ | 1,708,981 |
| Decreases in Reserved & Designated | Ψ | - 4 | - 0 | _ | Ψ | 1,700,701 |
| Increases in Reserved & Designated | | _ | _ | 1,708,981 | | 1,500,000 |
| Net Changes in Reserved & Designated Funds Available | <u>s</u> | - S | - \$ | 1,708,981 | \$ | 1,500,000 |
| | | | | , , . | | , , |
| Ending Reserved & Designated Funds Available | \$ | - \$ | - \$ | 1,708,981 | \$ | 3,208,981 |
| | | | | | | |
| Total Ending Funds Available | | | | | | |
| | _ | | | | | |
| Total Beginning Funds Available | \$ | 2,254,286 \$ | 1,964,985 \$ | 2,340,776 | \$ | 3,431,162 |
| Changes in Unreserved & Undesignated Funds Available | | (289,301) | 375,791 | (618,595) | | (1,397,923) |
| Changes in Reserved & Designated Funds Available | | <u> </u> | <u> </u> | 1,708,981 | L | 1,500,000 |
| Net Changes in Funds Available | \$ | (289,301) \$ | 375,791 \$ | 1,090,386 | \$ | 102,077 |
| Total Ending Funds Available | <u> </u> | 1 064 095 | 2.340.776 \$ | 2 421 172 | • | 2 522 220 |
| Total Ending Funds Available | 3 | 1,964,985 \$ | 2,340,776 \$ | 3,431,162 | \$ | 3,533,239 |

ENHANCED E-911 FUND DETAIL

| | 2002 | 2003 | | 2004 | 2005 |
|--|---------|---------|----|------------|-----------------|
| | Actual | Actual | | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | |
| Reserved for Planned Future Use | \$ - | \$ - | \$ | - | \$ |
| Designated for ACLC Debt Service payment for 800MHz Radio Project | - | - | | - | 1,708,981 |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ - | \$ | - | \$ 1,708,981 |
| Decreases (Uses) of Reserved & Designated Funds Available Reserved for Planned Future Use | \$ - | \$ - | \$ | - | \$ - |
| Designated for ACLC Debt Service payment for 800MHz Radio Project Total Decreases in Reserved & Designated Funds Available | \$ | \$ | • | <u>-</u> | \$ |
| Increases of Reserved & Designated Funds Available Reserved for Planned Future Use Designated for ACLC Debt Service payment for 800MHz Radio Project | \$ | \$ - | \$ | 1,708,981 | \$ 1,500,000 |
| Total Increases in Reserved & Designated Funds Available | \$ - | \$ - | \$ | 1,708,981 | \$ 1,500,000 |
| Ending Reserved & Designated Funds Available | | | | | |
| Reserved for Planned Future Use | \$ - | \$ - | \$ | - | \$ 1,500,000 |
| Designated for ACLC Debt Service payment for 800MHz Radio Project | - | - | | 1,708,981 | 1,708,981 |
| Total Ending Reserved & Designated Funds Available | \$ - | \$ - | \$ | 1,708,981 | \$ 3,208,981 |

| Revenue & Expenditure Detail | | | | |
|--|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Charges for services | \$ 2,338,844 | \$ 2,258,753 | \$ 2,281,339 | \$ 2,304,153 |
| Charge to Utilities Department -800 Mhz Communication System | - | - | - | 663,860 |
| Other Revenues | 146,672 | 120,038 | 81,424 | 82,000 |
| Total Revenues | \$ 2,485,516 | \$ 2,378,791 | \$ 2,362,763 | \$ 3,050,013 |
| Expenditures | | | | |
| Supplies & Services | \$ 706,048 | \$ 877,820 | \$ 1,272,377 | \$ 1,705,095 |
| Capital Related | - | 85,180 | - | - |
| Capital Projects (Continuing Appropriation) | 2,068,770 | 747,342 | - | 580,000 |
| Total Expenditures* | \$ 2,774,818 | \$ 1,710,342 | \$ 1,272,377 | \$ 2,285,095 |

^{*}Expenditures exclude prior year's carryovers

Enhanced E-911 Fund

The Enhanced E-911 Fund provides funds for the acquisition, development and maintenance of the 911 emergency communications equipment and systems including the 800-megahertz (MHz) communication system. The primary sources of revenue are the emergency telephone surcharge and annual transfers from the Capital Project Fund (CPF). In 2003, funds available increased by \$375,791 (19.1 percent), resulting in a total of approximately \$2.3 million. Excluding transfers, revenues decreased by 4.3 percent while expenditures decreased by 38.4 percent because of significant decreases in capital projects expenditures. Consequently, the CPF transfer into the Enhanced E-911 Fund was reduced to \$250,000 from an original planned transfer of \$1.0 million.

In 2004, funds available is forecast to increase approximately \$1.1 million (46.6 percent), resulting in a funds available balance of roughly \$3.4 million. Excluding transfers, revenues decreased by 0.7 percent while expenditures decreased by 25.6 percent. There are no capital projects expenditures in 2004 as several capital projects associated with the 800-MHz communication system are funded by Certificates of Participation (COPS) and are consequently not shown in the E911 Fund. The 2004 transfer of \$1,710,000 from CPF was reduced by \$460,000 as surplus savings are available in the 800-MHz radio communication project and will be used to pay a portion of debt service not funded by the CPF transfer.

In 2005, funds available is expected to be approximately \$3.5 million, a 3.0 percent increase over 2004. Approximately \$3.2 million is designated for the annual \$1.7 million debt-service payment for the 800-MHz radio system project and \$1.5 million for the planned replacement of the computer aid dispatch (CAD) system in 2006. Capital projects and supplies and services expenditures are expected to increase in 2005 due to: the purchase of new wireless technology; a new Reverse E911 contract with Qwest; a change in providers of General Packet Radio Service (GPRS); and operating costs related to the new Tallyn's Reach Communications and Dispatch Center. Revenues are also expected to increase significantly because the Utilities Department will pay their portion of the 800-MHz system costs (\$663,860 annually) in both 2005 and 2006. Funds available are anticipated to decrease in the coming years due to increase planned capital expenditures associated the CAD system and mobile data computer replacements occurring in 2006 and 2007 as described in the five-year Capital Improvement Program.

FLEET MANAGEMENT FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 200 |
|---|----------------------|---|----------------|---|----------------|---|----------------------|--|
| | | Actual | | Actual | | Projection | | Adopte |
| ources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 4,622,872 | \$ | 5,005,627 | \$ | 5,254,500 | \$ | 5,546,41 |
| Transfers In (from other funds) From Decrease in Reserves & Designated Funds Available | | 230,000 | | 250,000 | | 175,000 373,001 | | 100,00 |
| Total Sources Before Decrease in Funds Available | | 4,852,872 | • | 5,255,627 | • | 5,802,501 | \$ | 5,646,41 |
| From Decrease in Undesignated Funds Available | Φ | -,032,072 | Φ | 786,070 | Φ | 3,002,301 | Ф | 3,040,41 |
| Total Sources | \$ | 4,852,872 | \$ | 6,041,697 | \$ | 5,802,501 | \$ | 5,646,41 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 4,729,020 | \$ | 5,168,696 | \$ | 5,482,040 | \$ | 5,584,60 |
| Transfers Out (to other funds) | | - | | 500,000 | | 250,000 | | |
| To Increase Reserves & Designated Funds Available | | - | | 373,001 | | - | | |
| Total Uses Before Increase in Funds Available | \$ | 4,729,020 | \$ | 6,041,697 | \$ | 5,732,040 | \$ | 5,584,60 |
| To Increase Undesignated Funds Available | <u> </u> | 123,852 4,852,872 | \$ | - 6 041 607 | S | 70,461 | \$ | 61,80 |
| Total Uses | Þ | 4,852,872 | Э | 6,041,697 | Þ | 5,802,501 | Þ | 5,646,41 |
| Revenues & Other Sources Expenditures & Other Uses | | 4,852,872 | | 5,255,627 | | | | |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | (4,729,020) 123,852 | \$ | (6,041,697) (786,070) | \$ | 5,802,501 (5,732,040) 70,461 | \$ | (5,584,60 |
| Net Changes in Unreserved & Undesignated Funds Available Ending Unreserved & Undesignated Funds Available | \$ \$ | | \$ \$ | | \$ \$ | (5,732,040) | \$ | 5,646,41 (5,584,60 61,80 182,26 |
| Ending Unreserved & Undesignated Funds Available | | 123,852 | | (786,070) | | (5,732,040) 70,461 | | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available | \$ | 123,852 | \$ | (786,070) 50,000 | | (5,732,040) 70,461 120,461 | \$ | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available | | 123,852 | | (786,070) 50,000 | \$ | (5,732,040) 70,461 | | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated | \$ | 123,852 | \$ | (786,070) 50,000 | \$ | (5,732,040) 70,461 120,461 373,001 (373,001) | \$ | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated | \$ | 123,852 | \$ | (786,070) 50,000 | \$ | (5,732,040) 70,461 120,461 373,001 | \$ | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated | \$ | 123,852 | \$ \$ | (786,070) 50,000 | \$ | (5,732,040) 70,461 120,461 373,001 (373,001) | \$ | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ \$ | 123,852 | \$ | (786,070) 50,000 - 373,001 373,001 | \$ \$ | (5,732,040) 70,461 120,461 373,001 (373,001) | \$ | (5,584,60 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ \$ | 123,852 | \$ \$ \$ | (786,070) 50,000 - 373,001 373,001 | \$ \$ \$ | (5,732,040) 70,461 120,461 373,001 (373,001) | \$ | (5,584,60 61,80 182,26 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ \$ \$ | 123,852 836,070 - - - | \$ \$ \$ | (786,070) 50,000 - 373,001 373,001 373,001 836,070 (786,070) | \$ \$ \$ | (5,732,040) 70,461 120,461 373,001 (373,001) - (373,001) - 423,001 70,461 | \$ \$ \$ | (5,584,60 61,80 182,26 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Changes in Unreserved & Undesignated Funds Available Changes in Unreserved & Designated Funds Available Changes in Reserved & Designated Funds Available Changes in Reserved & Designated Funds Available | \$ \$ \$ \$ | 123,852 836,070 - - - - - - - - - - - - - | \$ \$ \$ | (786,070) 50,000 50,000 | \$ \$ \$ | (5,732,040) 70,461 120,461 373,001 (373,001) - (373,001) - 423,001 70,461 (373,001) | \$ \$ \$ \$ | 182,26 182,26 120,46 61,80 |
| Ending Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ \$ \$ | 123,852 836,070 - - - - - - - - - | \$ \$ \$ | (786,070) 50,000 - 373,001 373,001 373,001 836,070 (786,070) | \$ \$ \$ | (5,732,040) 70,461 120,461 373,001 (373,001) - (373,001) - 423,001 70,461 | \$ \$ \$ \$ | (5,584,60 61,80 182,26 |

FLEET MANAGEMENT FUND DETAIL

| | 2002 Actual | 2003 Actual | 200 Projectio | | 2005 Adopted |
|---|----------------|----------------|------------------|------|-----------------|
| Reserved & Designated Funds Available Detail | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | |
| Reserved for Planned Future Use | \$ - \$ | - | \$ 373,00 | \$ | - |
| Total Beginning Reserved & Designated Funds Available | \$ - \$ | - | \$ 373,001 | \$ | - |
| | | | | | |
| Decreases (Uses) of Reserved & Designated Funds Available Reserved for Planned Future Use | \$ - \$ | _ | \$ 373,00 | \$ | _ |
| Total Decreases in Reserved & Designated Funds Available | \$ - \$ | - | \$ 373,001 | _ | - |
| Increases of Reserved & Designated Funds Available | | | | | |
| Reserved for Planned Future Use | \$ - \$ | 373,001 | \$ | - \$ | _ |
| Total Increases in Reserved & Designated Funds Available | \$ - \$ | 373,001 | \$ | - \$ | - |
| Ending Reserved & Designated Funds Available | | | | | |
| Reserved for Planned Future Use | \$ - \$ | 373,001 | \$ | - \$ | - |
| Total Ending Reserved & Designated Funds Available | \$ - \$ | 373,001 | \$ | - \$ | - |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Charges for services | \$ 4,588,168 | \$ 4,976,851 | \$ 5,237,500 | \$ 5,538,412 |
| Other Revenues | 34,704 | 28,776 | 17,000 | 8,000 |
| Total Revenues | \$ 4,622,872 | \$ 5,005,627 | \$ 5,254,500 | \$ 5,546,412 |
| Expenditures | | | | |
| Personal Services | \$ 1,920,470 | \$ 2,030,784 | \$ 2,038,089 | \$ 2,308,012 |
| Supplies & Services | 2,790,127 | 3,117,196 | 3,213,949 | 3,247,079 |
| Interfund Charges | 13,100 | 13,400 | 15,002 | 15,513 |
| Capital Related | 5,323 | 7,316 | 215,000 | 14,000 |
| Total Expenditures* | \$ 4,729,020 | \$ 5,168,696 | \$ 5,482,040 | \$ 5,584,604 |

^{*}Expenditures exclude prior year's carryovers

Fleet Management Fund

The Fleet Management Fund is responsible for the centralized maintenance of 2,140 City-owned motorized vehicles. Operations are funded by charges to user departments and a transfer of vehicle sales revenue from the General Fund.

In 2003, expenditures (excluding transfers out) increased by 9.3 percent due to increased maintenance resulting from fewer vehicle replacements and the March 2003 blizzard. Revenues (excluding transfers into the Fund) increased by 8.3 percent in 2003. Ending funds available decreased due to a \$500,000 transfer to the General Fund as part of the 2003 budget balancing plan.

In 2004, expenditures (excluding transfers out) are expected to increase 6.1 percent due to increased fuel costs and higher maintenance expenses resulting from the continued decrease in vehicle replacements. Projected 2004 revenues (excluding transfers in) are expected to increase by about 5.0 percent due to passing on the cost of increased vehicle maintenance and fuel. Ending funds available are expected to decrease \$302,540 (71.5 percent) due to a \$250,000 transfer to the General Fund for budget balancing.

In 2005, expenditures (excluding transfers) are expected to increase 1.9 percent primarily due to increased fuel costs. Similar to 2003 and 2004, revenues (excluding transfers in) are expected to increase 5.6 percent due to increased charges to departments for maintenance resulting from an aging vehicle fleet and higher fuel costs. The transfer of vehicle auction proceeds from the General Fund is being reduced from \$175,000 to \$100,000 due to fewer vehicles being replaced. The net effect on 2005 ending funds available is an increase of \$61,808 (51.3 percent).

GIFTS & GRANTS FUND SUMMARY

| | | 2002 | | 2003 | 2004 | | 2005 |
|--|----------|-------------|----------|--------------|-------------|----|-------------|
| | | Actual | | Actual | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | |
| Sources of Funds | | | | | | | |
| Revenues | \$ | 6,432,434 | \$ | 2,192,753 \$ | 3,862,894 | \$ | 6,071,120 |
| Transfers In (from other funds) | Ψ | 75,072 | Ψ | 4,311 | 78,395 | Ψ. | - |
| From Decrease in Reserves & Designated Funds Available | | - | | - | - | | - |
| Total Sources Before Decrease in Funds Available | <u> </u> | 6,507,506 | \$ | 2,197,064 \$ | 3,941,289 | \$ | 6,071,120 |
| From Decrease in Undesignated Funds Available | | - | - | 910,074 | - | | - |
| Total Sources | \$ | 6,507,506 | \$ | 3,107,138 \$ | 3,941,289 | \$ | 6,071,120 |
| Uses of Funds | | | | | | | |
| Expenditures | \$ | 5,505,822 | e. | 2,860,516 \$ | 3,325,503 | \$ | 6,059,255 |
| Transfers Out (to other funds) | Ф | 12,561 | Ф | 246,621 | 3,323,303 | Ф | 0,039,233 |
| To Increase Reserves & Designated Funds Available | | 12,301 | | 240,021 | - | | - |
| Total Uses Before Increase in Funds Available | | 5,518,383 | • | 3,107,138 \$ | 3,325,503 | \$ | 6,059,255 |
| To Increase Undesignated Funds Available | J | 989,124 | Þ | 3,107,136 \$ | 615,786 | Ф | 11,865 |
| Total Uses | S | 6,507,506 | \$ | 3,107,138 \$ | | \$ | 6,071,120 |
| Total Uses | J) | 0,507,500 | Þ | 3,107,136 \$ | 3,941,269 | Þ | 0,0/1,120 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 2,567,904 | C | 3,557,027 \$ | 2,646,954 | \$ | 3,262,742 |
| Revenues & Other Sources | Ψ | 6,507,506 | Ψ | 2,197,064 | 3,941,289 | Ψ | 6,071,120 |
| Expenditures & Other Uses | | (5,518,383) | | (3,107,138) | (3,325,503) | | (6,059,255 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 989,124 | | (910,074) \$ | 615,788 | \$ | 11,869 |
| Ending Unreserved & Undesignated Funds Available | \$ | 3,557,027 | \$ | 2,646,954 \$ | 3,262,742 | \$ | 3,274,611 |
| | | | | | | | |
| Changes in Reserved & Designated Funds Available * | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | _ | \$ | - \$ | _ | \$ | _ |
| Decreases in Reserved & Designated | • | _ | - | _ | _ | - | _ |
| Increases in Reserved & Designated | | _ | | _ | _ | | _ |
| Net Changes in Reserved & Designated Funds Available | \$ | - | \$ | - \$ | - | \$ | |
| | | | | | | | |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - \$ | - | \$ | - |
| Total Ending Funds Available | | | | | | | |
| | | 2.565.004 | Ф | 2.555.025 | 2 (4(0=1 | | 2 2 (2 5 12 |
| Total Beginning Funds Available | \$ | 2,567,904 | \$ | 3,557,027 \$ | 2,646,954 | \$ | 3,262,742 |
| Changes in Unreserved & Undesignated Funds Available | | 989,124 | | (910,074) | 615,788 | | 11,869 |
| Changes in Reserved & Designated Funds Available | | - | | - (040.07.6) | - | | 44.070 |
| Net Changes in Funds Available | \$ | 989,124 | \$ | (910,074) \$ | 615,788 | \$ | 11,869 |
| Total Ending Funds Available | \$ | 3,557,027 | \$ | 2,646,954 \$ | 3,262,742 | \$ | 3,274,611 |

^{*} Designations do not match the CAFR presentation in 2002, as the accounting method used in 2002 no longer applies. The projected revenue for 2004 reflects a correction and is different from what was documented in the 2004 proposed book.

GIFTS & GRANTS FUND DETAIL

| | | 2002 | 2003 | 2004 | 2005 |
|---|----|--------|--------|------------|---------|
| | | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | |
| For Future Grant Expenditures | \$ | - \$ | - \$ | - | \$ - |
| Total Beginning Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | |
| For Future Grant Expenditures | \$ | - \$ | - \$ | - | \$ - |
| Total Decreases in Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ - |
| Increases of Reserved & Designated Funds Available | | | | | |
| For Future Grant Expenditures | \$ | - \$ | - \$ | - | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ - |
| E.P., Donald D.P., and E. d. A. P. H. | | | | | |
| Ending Reserved & Designated Funds Available | ф | | Φ. | | Φ. |
| For Future Grant Expenditures | \$ | - \$ | - \$ | - | \$ - |
| Total Ending Reserved & Designated Funds Available | \$ | - \$ | - \$ | - | \$ - |

| Revenue & Expenditure Detail | | | | |
|---|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Intergovernmental | \$ 5,654,091 | \$ 1,699,976 | \$ 1,555,564 | \$ 2,606,750 |
| Charges for Services | 31,888 | 15,322 | - | - |
| Other Revenues | 746,455 | 477,455 | 2,307,330 | 3,464,370 |
| Total Revenues | \$ 6,432,434 | \$ 2,192,753 | \$ 3,862,894 | \$ 6,071,120 |
| Expenditures | | | | |
| Personal Services | \$ 1,543,580 | \$ 1,197,445 | \$ 723,518 | \$ 894,907 |
| Supplies & Services | 2,691,771 | 1,668,215 | 2,452,863 | 4,121,450 |
| Interfund Charges | 949 | 1,000 | 1,120 | 1,158 |
| Capital Related | 1,007,625 | 20,856 | 148,002 | 481,740 |
| Capital Projects (Continuing Appropriation) | 261,897 | (27,000) | - | 560,000 |
| Total Expenditures* | \$ 5,505,822 | \$ 2,860,516 | \$ 3,325,503 | \$ 6,059,255 |

^{*}Expenditures exclude prior year's carryovers

Gifts & Grants Fund

The Gifts & Grants Fund accounts for various gifts and grants from other governments or private parties made to the City where the size or length of funding does not warrant establishing a separate fund. Funds available remains high due to the timing of revenue and expenditure appropriation. Grant revenue fluctuates from year to year. Grants received are fully appropriated, if unused the funds lapse to fund balance. The fund balance is then reappropriated in years when revenues are not sufficient to cover planned expenditures, such as 2003.

The 2003 budget includes a significant decrease in personal services, as there are fewer grant-funded Police positions than in 2002. Operating expenditures are also decreasing in several departments, with the majority of the decrease coming from the Parks & Open Space and Police Departments. Capital Related expenditures decreased by \$987,000 primarily due to a one-time equipment purchase in 2002 from the use of COPS MORE Grant funds.

The 2004 budget includes expenditure and revenue increases in various departments such as: Fire; Police; Parks & Open Space; and Library, Recreation & Cultural Services for anticipated gifts or grants that may become available during the budget process. Many departments do not have full knowledge of specific grants to be awarded during the year, so they budget an estimated total lump sum amount. Departments reassess grant needs annually and appropriate funds accordingly. Personal services expense decreased due to four fewer Police FTE funded by gifts and grants. Ending Funds Available is expected to increase approximately \$620,000 primarily due to receipt of a Parks Department grant associated with Sand Creek Corridor.

The 2005 budget includes expenditure and revenue increases in the Fire, Neighborhood Services, and Police Departments. The revenue increase is attributable to both miscellaneous gifts in Fire and Police High Intensity Drug Trafficking (HIDTA) grants. Supplies and Services increased 68 percent due to anticipated gifts and grants as described above. The capital expenditure increased by \$560,000 due to a Parks Department grant for Generals' Park. Personal services increased due to Police temporary and overtime costs. There is currently one Police FTE (a Crime Analyst) funded from a Law Enforcement Block Grant. Funds available for 2005 are expected to remain level with 2004.

GOLF FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----------|-------------|----|------------------------------|----|-------------|----|------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 9,568,890 | \$ | 8,768,095 | \$ | 9,946,956 | \$ | 9,984,500 |
| Transfers In (from other funds) | | - | | - | | - | | |
| From Decrease in Reserves & Designated Funds Available | | - | | 993,938 | | 200,000 | | 354,407 |
| Total Sources Before Decrease in Funds Available | \$ | 9,568,890 | \$ | 9,762,033 | \$ | 10,146,956 | \$ | 10,338,90 |
| From Decrease in Undesignated Funds Available | | - | | 1,475,162 | | - | | |
| Total Sources | \$ | 9,568,890 | \$ | 11,237,195 | \$ | 10,146,956 | \$ | 10,338,907 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 9,070,852 | \$ | 9,927,225 | \$ | 8,843,890 | \$ | 10,338,90 |
| Transfers Out (to other funds) | | - | | 9,970 | | 1,000 | | |
| To Increase Reserves & Designated Funds Available | | - | | 1,300,000 | | 466,907 | | |
| Total Uses Before Increase in Funds Available | \$ | 9,070,852 | \$ | 11,237,195 | \$ | 9,311,797 | \$ | 10,338,90 |
| To Increase Undesignated Funds Available | | 498,038 | | - | | 835,159 | | |
| Total Uses | \$ | 9,568,890 | \$ | 11,237,195 | \$ | 10,146,956 | \$ | 10,338,90 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 725,988 | \$ | 1,224,026 | \$ | (251,136) | \$ | 584,02 |
| Revenues & Other Sources | | 9,568,890 | | 9,762,033 | | 10,146,956 | | 10,338,90 |
| Expenditures & Other Uses | | (9,070,852) | | (11,237,195) | | (9,311,797) | | (10,338,90 |
| Adjustment in Assets Restricted for Debt Service | | - | | - | | - | | , , , |
| Adjustment in Contributed Capital for Equipment | | - | | - | | - | | |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 498,038 | \$ | (1,475,162) | \$ | 835,159 | \$ | |
| Ending Unreserved & Undesignated Funds Available | \$ | 1,224,026 | \$ | (251,136) | \$ | 584,023 | \$ | 584,02 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - | \$ | | \$ | 306,062 | \$ | 572,96 |
| Decreases in Reserved & Designated | | - | | (993,938) | | (200,000) | | (354,40 |
| Increases in Reserved & Designated | - | - | • | 1,300,000 | Φ. | 466,907 | Ф | (254.40 |
| Net Changes in Reserved & Designated Funds Available | \$ | - | \$ | 306,062 | Þ | 266,907 | \$ | (354,40 |
| Ending Reserved & Designated Funds Available * | \$ | - | \$ | 306,062 | \$ | 572,969 | \$ | 218,56 |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 725,988 | e | 1 224 026 | e | 54,926 | \$ | 1 156 00 |
| Changes in Unreserved & Undesignated Funds Available | Ð | 498,038 | Ф | 1,224,026 (1,475,162) | Ф | 835,159 | Ф | 1,156,99 |
| Changes in Reserved & Designated Funds Available Changes in Reserved & Designated Funds Available | | 498,038 | | 306,062 | | 266,907 | | (25/1/40 |
| Net Changes in Funds Available | <u> </u> | 498,038 | \$ | (1,169,100) | S | 1,102,066 | \$ | (354,40 |
| | | , | | | | | | |
| Total Ending Funds Available | \$ | 1,224,026 | \$ | 54,926 | \$ | 1,156,992 | \$ | 802,58 |

^{* 2003} Ending Reserved and Designated Funds Available differ from the Comprehensive Annual Financial Report (CAFR). The \$188,013 shown in the CAFR was a reservation for future use that is no longer necessary. The \$306,062 in this fund summary is the remaining portion of the designation for the Aurora Hills Irrigation System, which was designated after the CAFR was finished.

GOLF FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|---------|-----------------|---------------|---------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | - | |
| Beginning Reserved & Designated Funds Available | | | | |
| Designation for Aurora Hills Irrigation System | \$ - | \$ - | \$ 306,062 | \$ 106,062 |
| Future Needs | - | - | - | 354,407 |
| 2004 Golf Note Reserve | - | - | - | 112,500 |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ - | \$ 306,062 | \$ 572,969 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Designation for Aurora Hills Irrigation System | \$ - | \$ 993,938 | \$ 200,000 | \$ - |
| Future Needs | - | · - | - | 354,407 |
| 2004 Golf Note Reserve | - | - | - | - |
| Total Decreases in Reserved & Designated Funds Available | \$ - | \$ 993,938 | \$ 200,000 | \$ 354,407 |
| Increases of Reserved & Designated Funds Available | | | | |
| Designation for Aurora Hills Irrigation System | \$ _ | \$ 1,300,000 | \$ _ | \$ - |
| Future Needs | - | · · · · - | 354,407 | - |
| 2004 Golf Note Reserve | - | - | 112,500 | - |
| Total Increases in Reserved & Designated Funds Available | \$ - | \$ 1,300,000 | \$ 466,907 | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Designation for Aurora Hills Irrigation System | \$ _ | \$ 306,062 | \$ 106,062 | \$ 106,062 |
| Future Needs | - | - | 354,407 | - |
| 2004 Golf Note Reserve | - | - | 112,500 | 112,500 |
| Total Ending Reserved & Designated Funds Available | \$ _ | \$ 306,062 | \$ 572,969 | \$ 218,562 |

| Revenue & Expenditure Detail | | | | |
|---|-----------------|-----------------|-----------------|------------------|
| Revenues | | | | |
| Charges for services | \$ 9,174,718 | \$ 8,205,072 | \$ 8,383,200 | \$ 9,617,200 |
| Loan Proceeds | - | - | 1,125,000 | _ ' |
| Other Revenues | 394,172 | 563,023 | 438,756 | 367,300 |
| Total Revenues | \$ 9,568,890 | \$ 8,768,095 | \$ 9,946,956 | \$ 9,984,500 |
| Expenditures | | | | |
| Personal Services | \$ 4,142,716 | \$ 4,078,562 | \$ 4,035,550 | \$ 4,551,697 |
| Supplies & Services | 2,940,263 | 2,757,544 | 3,167,334 | 3,462,740 |
| Interfund Charges | 141,621 | 136,897 | 140,700 | 157,912 |
| Debt Related | 1,420,660 | 1,407,321 | 1,265,250 | 1,606,758 |
| Capital Related | 232,843 | 131,901 | 197,300 | 322,800 |
| Capital Projects (Continuing Appropriation) | 192,749 | 115,000 | 237,756 | 237,000 |
| Capital-Aurora Hills Irrigation | - | 1,300,000 | (200,000) | |
| Total Expenditures* | \$ 9,070,852 | \$ 9,927,225 | \$ 8,843,890 | \$ 10,338,907 |

^{*}Expenditures exclude prior year's carryovers

Golf Fund

The Golf Courses Fund was established for the operation and maintenance of City-owned and/or operated golf courses. The fund is supported by user charges for green fees, driving range fees, and cart rentals, as well as pro shop sales, and concessions. The Golf Fund is an enterprise fund. In 2003, expenditures, including transfers out of the fund, increased \$866,343 (9.6 percent) while revenues decreased \$800,795 (8.4 percent). Water restrictions from the 2003 drought left Aurora golf courses with somewhat difficult conditions, which contributed to a decline in patronage. At the same time, expenditures increased due to a one-time capital expenditure for replacement of the Aurora Hills Golf Course irrigation system. Revenues in 2003 finished the year approximately \$1.2 million under expenditures and ending funds available decreased \$1.2 million (95.5 percent).

In 2004, expenditures (including transfers out of the fund) are expected to decrease 11.0 percent primarily due to a large decrease in capital expenditures. Although \$1.3 million was appropriated for the Aurora Hills irrigation system in 2003, the estimated total cost of the project is \$1.1 million. Therefore, \$200,000 of this amount will be lapsed in 2004 and made available for other uses. Revenues will increase approximately 13.4 percent due to loan proceeds of \$1,125,000 million received for for the Aurora Hills project. Of the Aurora Hills loan proceeds, \$112,500 was reserved for the 2004 Golf Note Reserve and the remaining \$1,012,500 was used for the financing and to replace fund balance drawn down in 2003. Charges for service are expected to remain close to the same levels experienced in 2003. This is primarily due to abnormally bad weather experienced during the summer months of 2004.

In 2005, expenditures are projected to increase approximately \$1.5 million (16.9 percent). Comparing 2004 revenues (less the one-time loan proceeds) to 2005 revenues shows a \$1.2 million revenue increase over 2004 due to planned increases in green fees and cart fees. Revenues will finish the year \$354,407 under expenditures, including debt related costs. As a result, ending funds available will decrease 30.6 percent.

PARKS DEVELOPMENT FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----------|-----------|----|-----------------|-----|-------------|----|-----------|
| C III CF 1 | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 454,860 | \$ | 487,923 | \$ | 1,197,822 | \$ | 406,000 |
| Transfers In (from other funds) | Ψ | -3-,000 | Ψ | 407,723 | Ψ | 1,177,022 | Ψ | -00,000 |
| From Decrease in Reserves & Designated Funds Available | | _ | | _ | | 390,600 | | 185,600 |
| Total Sources Before Decrease in Funds Available | \$ | 454,860 | S | 487,923 | \$ | 1,588,422 | \$ | 591,600 |
| From Decrease in Undesignated Funds Available | Ψ | - | Ψ | 2,677 | Ψ | 337,065 | Ψ | - |
| Total Sources | <u> </u> | 454,860 | \$ | 490,600 | \$ | 1,925,487 | \$ | 591,600 |
| 1 otal Sources | Φ | 434,000 | Φ | 470,000 | Ψ | 1,723,467 | Ф | 371,000 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 331,600 | \$ | 420,000 | \$ | 933,422 | \$ | 591,600 |
| Transfers Out (to other funds) | * | - | - | , | * | - | * | |
| To Increase Reserves & Designated Funds Available | | 20,000 | | 70,600 | | 992,065 | | _ |
| Total Uses Before Increase in Funds Available | S | 351,600 | \$ | 490,600 | \$ | 1,925,487 | \$ | 591,600 |
| To Increase Undesignated Funds Available | 4 | 103,260 | • | - | Ψ | - | Ψ | - |
| Total Uses | \$ | 454,860 | \$ | 490,600 | \$ | 1,925,487 | \$ | 591,600 |
| 2000 | Ψ. | 10 1,000 | Ψ | 1,50,000 | Ψ | 1,520,107 | Ψ | 0,1,000 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Changes in Chreselved & Chaesignated Lands Avanable | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 402,754 | \$ | 506,014 | \$ | 503,337 | \$ | 166,272 |
| Revenues & Other Sources | 4 | 454,860 | • | 487,923 | Ψ | 1,588,422 | Ψ | 591,600 |
| Expenditures & Other Uses | | (351,600) | | (490,600) | | (1,925,487) | | (591,600 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 103,260 | \$ | (2,677) | \$ | (337,065) | S | (371,000 |
| The changes in chreselved of chaosignment runds retained | • | 100,200 | • | (=,0) | • | (667,000) | 4 | |
| Ending Unreserved & Undesignated Funds Available | \$ | 506,014 | \$ | 503,337 | \$ | 166,272 | \$ | 166,272 |
| | | | | | | | | |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Designing Deserved & Designated Funds Available | e. | _ | e | 20.000 | ø | 90,600 | \$ | 692,065 |
| Beginning Reserved & Designated Funds Available Decreases in Reserved & Designated | \$ | - | \$ | 20,000 | Э | (390,600) | Э | |
| | | 20,000 | | 70.600 | | , , , | | (185,600) |
| Increases in Reserved & Designated | <u>s</u> | 20,000 | \$ | 70,600 | er. | 992,065 | \$ | (195 (00) |
| Net Changes in Reserved & Designated Funds Available | 3 | 20,000 | 3 | 70,600 | \$ | 601,465 | 3 | (185,600) |
| Ending Reserved & Designated Funds Available | \$ | 20,000 | \$ | 90,600 | \$ | 692,065 | \$ | 506,465 |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Deginning Funds Assailable | • | 402.754 | e | 52 (014 | ø | 502 025 | \$ | 050 227 |
| Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ | 402,754 | 3 | 526,014 | Þ | 593,937 | Э | 858,337 |
| Changes in Reserved & Designated Funds Available Changes in Reserved & Designated Funds Available | | 103,260 | | (2,677) | | (337,065) | | (105 (00) |
| | | 20,000 | | 70,600 | | 601,465 | | (185,600) |
| e e | d) | 122.260 | €° | (7.033 | € C | 264 400 | ₽ | (105 (00) |
| Net Changes in Funds Available | \$ | 123,260 | \$ | 67,923 | \$ | 264,400 | \$ | (185,600 |

PARKS DEVELOPMENT FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|--------------|--------------|---------------|---------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - | \$ 20,000 | \$ 90,600 | \$ 692,065 |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ 20,000 | \$ 90,600 | \$ 692,065 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - | \$ - | \$ 390,600 | \$ 185,600 |
| Total Decreases in Reserved & Designated Funds Available | \$ - | \$ - | \$ 390,600 | \$ 185,600 |
| Increases of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ 20,000 | \$ 70,600 | \$ 992,065 | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ 20,000 | \$ 70,600 | \$ 992,065 | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ 20,000 | \$ 90,600 | \$ 692,065 | \$ 506,465 |
| Total Ending Reserved & Designated Funds Available | \$ 20,000 | \$ 90,600 | \$ 692,065 | \$ 506,465 |

| Revenue & Expenditure Detail | | | | |
|---|---------------|---------------|-----------------|---------------|
| Revenues | | | | |
| Intergovernmental | \$ 174,856 | \$ 170,898 | \$ 175,000 | \$ 175,000 |
| Charges for Service | - | 21,610 | - | - |
| Other Revenues | 280,004 | 295,415 | 1,022,822 | 231,000 |
| Total Revenues | \$ 454,860 | \$ 487,923 | \$ 1,197,822 | \$ 406,000 |
| Expenditures | | | | |
| Capital Projects (Continuing Appropriation) | \$ 331,600 | \$ 420,000 | \$ 933,422 | \$ 591,600 |
| Total Expenditures | \$ 331,600 | \$ 420,000 | \$ 933,422 | \$ 591,600 |

Parks Development Fund

The Parks Development Fund is a component of the Parks and Open Space Department's Capital Improvement Program. The Fund supports land acquisition and park construction within specific areas as required by the funding source. Developer contributions/fees and an Open Space Sales Tax, which is collected and distributed by Adams County, support the Parks Development Fund.

In 2003, expenditures increased \$88,400 (26.7 percent) while revenues decreased \$33,063 (7.3 percent). Revenues finished the year \$67,923 over expenditures. Therefore, ending funds available increased 12.9 percent.

In 2004, expenditures are expected to increase \$513,422 (122.2 percent) and revenues are expected to increase \$709,899 (145.5 percent). These increases are primarily due to the Great Plains Park construction project. Reserved funds decreased related to the completion of projects at Aqua Vista Park and Sunrise Park. One-time developer contributions, which are reserved in 2004 for future appropriation, contributed to the 44.5 percent increase in ending funds available. Additionally, reserved funds increased in 2004 to cover the planned 2005 drawdown of funds available.

In 2005, expenditures are projected to decrease \$341,822 (36.6 percent) and revenues are projected to decrease \$791,822 (66.1 percent). These large decreases in 2005 are almost entirely due to the large one-time increases in 2004. Revenues will finish the year \$185,600 under expenditures, reflecting the use of funds set aside in 2004 for Great Plains Park, General's Park renovations, and other projects. As a result, ending funds available will decrease 21.6 percent.

POLICY RESERVE FUND SUMMARY

| | 2002 | | 2003 | | 2004 | | 2005 |
|----------|------------------------------|--|--|--|--|---|--|
| | Actual | | Actual | | Projection | | Adopted |
| | | | | | | | |
| | | | | | | | |
| • | 765 604 | ¢. | 619 672 | • | 527 206 | • | 567,000 |
| Э | 703,004 | Ф | 018,072 | Ф | 327,390 | Ф | 367,000 |
| | - | | - | | - | | - |
| • | 765 604 | e e | 619 672 | • | 527 206 | ¢. | 567,000 |
| J | 705,004 | Э | 010,072 | Ф | 327,390 | Э | 307,000 |
| • | 765 604 | Φ | (10 (73 | ₽. | F27 206 | € C | 565,000 |
| \$ | 765,604 | \$ | 618,672 | \$ | 527,396 | \$ | 567,000 |
| | | | | | | | |
| \$ | - | \$ | - | \$ | - | \$ | - |
| | - | | - | | - | | 97,000 |
| | _ | | _ | | _ | | _ |
| \$ | - | \$ | - | \$ | - | \$ | 97,000 |
| | 765,604 | | 618.672 | | 527.396 | | 470,000 |
| \$ | | \$ | | \$ | , | \$ | 567,000 |
| Ψ | 700,001 | Ψ | 010,072 | Ψ | 327,000 | Ψ | 207,000 |
| | | | | | 1 | | |
| | | | | | | | |
| • | 16 547 041 | • | 17 312 645 | • | 17 931 317 | • | 18,458,713 |
| Ψ | | Ψ | | Ψ | | Ψ | 567,000 |
| | 703,004 | | 010,072 | | 327,370 | | (97,000 |
| • | 765 604 | • | 618 672 | • | 527 306 | • | 470,000 |
| Φ | 703,004 | Φ | 010,072 | Φ | 327,370 | Φ | 470,000 |
| \$ | 17,312,645 | \$ | 17,931,317 | \$ | 18,458,713 | \$ | 18,928,713 |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| \$ | _ | \$ | _ | s | _ | s | _ |
| \$ | - | \$ | - | \$ | - | \$ | - |
| \$ | - | \$ | | \$ | - | \$ | - |
| | - - - | _ | - - - - | | - - - | | - - - |
| \$ \$ | - - - | \$ | - - - | \$ | | \$ | - - - - |
| | - - - - | \$ | - - - | | - | | - - - - |
| \$ | - - - - | \$ | - - - - | \$ | - - - - | \$ | - - - - |
| \$ | - - - | \$ | - - - - | \$ | - - - - | \$ | - |
| \$ | | \$ | | \$ | 17.931 317 | \$ | 18.458 713 |
| \$ | 16,547,041 | \$ | 17,312,645 | \$ | 17,931,317 527 396 | \$ | , , |
| \$ | | \$ | | \$ | 17,931,317 527,396 | \$ | , , |
| \$ \$ | 16,547,041 765,604 | \$ \$ | 17,312,645 618,672 | \$ \$ \$ | 527,396 | \$ \$ | 18,458,713 470,000 |
| \$ | 16,547,041 | \$ \$ | 17,312,645 | \$ \$ \$ | , , | \$ | , , |
| | \$ \$ | \$ 765,604 \$ 765,604 \$ 765,604 \$ | \$ 765,604 \$ \$ 765,604 \$ \$ 765,604 \$ \$ 765,604 \$ \$ 765,604 \$ \$ 16,547,041 \$ 765,604 \$ \$ 765,604 \$ | * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 * 765,604 \$ 618,672 | Actual Actual \$ 765,604 \$ 618,672 \$ - \$ 765,604 \$ 618,672 \$ - \$ 765,604 \$ 618,672 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 765,604 \$ 618,672 \$ - \$ 765,604 \$ 618,672 \$ - \$ 765,604 \$ 618,672 \$ - \$ 765,604 \$ 618,672 \$ - | Actual Actual Projection \$ 765,604 \$ 618,672 \$ 527,396 \$ 765,604 \$ 618,672 \$ 527,396 \$ 765,604 \$ 618,672 \$ 527,396 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - | Actual Actual Projection \$ 765,604 \$ 618,672 \$ 527,396 \$ \$ 765,604 \$ 618,672 \$ 527,396 \$ \$ 765,604 \$ 618,672 \$ 527,396 \$ \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - |

POLICY RESERVE FUND DETAIL

| | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|------------------------------|----------------|----------------|--------------------|-----------------|
| Revenue & Expenditure Detail | | | | |
| Revenues | | | | |
| Interest | \$ 765,604 | \$ 618,672 | \$ 527,396 | \$ 567,000 |
| Total Revenues | \$ 765,604 | \$ 618,672 | \$ 527,396 | \$ 567,000 |

Policy Reserve Fund

Pursuant to ordinance 99-25, "it is the intent of the City Council that the Reserve Fund serve primarily as a financial reserve to maintain the financial strength of the City; provided, however, that the City Council, upon a majority vote of the members voting thereon, may authorize expenditures from this fund for any public purpose and may approve loans from this fund to any other fund of the City on such terms and conditions as Council deems appropriate." The amount in the fund represents ten percent of the total unrestricted operating expenditures of the General Fund less transfers for capital and debt service, Police 2 per 1000 reservations, and incentive payments.

The revenues for the Policy Reserve Fund are derived primarily from interest earnings and a transfer from the General Fund to maintain the 10.0 percent requirement. Interest income has been decreasing consistently since 2001, and is expected to continue to decline due to lower rates. From 2002 through 2004, no transfer has been necessary because the budget cuts required to balance the General Fund in those years reduced the General Fund operating expenditures sufficiently to allow the City to meet the ten percent reserve requirement with interest earnings alone. For 2004, surplus fund balance in the Policy Reserve Fund is anticipated to be transferred to the TABOR Reserve fund to cover a projected \$119,000 shortfall in that fund. Surplus fund balance in the Policy Reserve Fund will also cover a projected \$80,000 shortfall in the TABOR Reserve Fund in 2005. In 2005, \$97,000 will be transferred to the General Fund to assist in balancing the fund. Even with these expenditures, Ending Funds Available will increase and remain above the 10.0 percent reserve requirement due to interest income. The table below shows the 10.0 percent requirement from 2002 to 2005.

| <u>Year</u> | Reserve Requirement |
|-------------|---------------------|
| 2002 | \$ 16,611,954 |
| 2003 | \$ 16,654,206 |
| 2004 | \$ 18,270,194 |
| 2005 | \$ 18,397,096 |

PRINT SHOP FUND SUMMARY

| | | 2002 Actual | 2003 Actual | 2004 Projection | | 2005 Adopted |
|--|----------|----------------|----------------|--------------------|----|-----------------|
| Sources and Uses of Funds | | 1100 | | <u> </u> | | • |
| | | | | | | |
| Sources of Funds | | | | | | |
| Revenues | \$ | 1,100,470 \$ | 1,032,037 \$ | 1,063,300 | \$ | 814,900 |
| Transfers In (from other funds) | | - | - | - | | - |
| From Decrease in Reserves & Designated Funds Available | | <u> </u> | <u> </u> | | | 175,506 |
| Total Sources Before Decrease in Funds Available | \$ | 1,100,470 \$ | 1,032,037 \$ | , , | \$ | 990,406 |
| From Decrease in Undesignated Funds Available | | 32,488 | 264,684 | 75,947 | 0 | - |
| Total Sources | \$ | 1,132,958 \$ | 1,296,721 \$ | 1,139,247 | \$ | 990,406 |
| Uses of Funds | | | | | | |
| Expenditures | \$ | 1,132,958 \$ | 1,013,306 \$ | 997,156 | \$ | 800,606 |
| Transfers Out (to other funds) | Φ | 1,132,736 \$ | 250,000 | 777,130 | Ψ | 189,800 |
| To Increase Reserves & Designated Funds Available | | _ | 33,415 | 142,091 | | 102,000 |
| Total Uses Before Increase in Funds Available | <u> </u> | 1,132,958 \$ | 1,296,721 \$ | | \$ | 990,406 |
| To Increase Undesignated Funds Available | Ψ | - | - | - | Ψ | - |
| Total Uses | \$ | 1,132,958 \$ | 1,296,721 \$ | 1,139,247 | \$ | 990,406 |
| | | , , , | , , , | , , | | , |
| Changes in Unreserved & Undesignated Funds Available | | | | | | |
| | | 4== 000 | 447 422 | 100 = 10 | | 404004 |
| Beginning Unreserved & Undesignated Funds Available | \$ | 477,920 \$ | 445,432 \$ | , | \$ | 104,801 |
| Revenues & Other Sources | | 1,100,470 | 1,032,037 | 1,063,300 | | 990,406 |
| Expenditures & Other Uses | <u> </u> | (1,132,958) | (1,296,721) | (1,139,247) | ø. | (990,406) |
| Net Changes in Unreserved & Undesignated Funds Available | 3 | (32,488) \$ | (264,684) \$ | (75,947) | \$ | - |
| Ending Unreserved & Undesignated Funds Available | \$ | 445,432 \$ | 180,748 \$ | 104,801 | \$ | 104,801 |
| | | | | | | |
| Changes in Reserved & Designated Funds Available | | | | | | |
| Beginning Reserved & Designated Funds Available | s | - \$ | - \$ | 33,415 | \$ | 175,506 |
| Decreases in Reserved & Designated | Ψ | _ | - | - | Ψ | (175,506) |
| Increases in Reserved & Designated | | _ | 33,415 | 142,091 | | (1,0,000) |
| Net Changes in Reserved & Designated Funds Available | \$ | - \$ | 33,415 \$ | | \$ | (175,506) |
| Ending Reserved & Designated Funds Available | <u> </u> | - \$ | 33,415 \$ | 175,506 | \$ | |
| Ending Reserved & Designated Funds Available | J | - Þ | 33,413 \$ | 173,300 | Ф | - |
| Total Ending Funds Available | | | | | | |
| Total Ending Funds Available | | | | | | |
| Total Beginning Funds Available | \$ | 477,920 \$ | 445,432 \$ | 214,163 | \$ | 280,307 |
| Changes in Unreserved & Undesignated Funds Available | J | (32,488) | (264,684) | (75,947) | | 400,307 |
| Changes in Reserved & Designated Funds Available Changes in Reserved & Designated Funds Available | | (32,400) | 33,415 | 142,091 | | (175,506) |
| Net Changes in Funds Available | <u> </u> | (32,488) \$ | (231,269) \$ | | \$ | (175,506) |
| The Changes in Pullus Avanable | J | (32,400) \$ | (231,203) 3 | 00,144 | Ψ | (173,300) |
| Total Ending Funds Available | <u> </u> | 445,432 \$ | 214,163 \$ | 280,307 | S | 104,801 |

PRINT SHOP FUND DETAIL

| | | 2002 Actual | 2003 Actual | | 2004 Projection | | 2005 Adopted |
|---|----|----------------|----------------|----|--------------------|----|-----------------|
| Reserved & Designated Funds Available Detail | | | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | | | |
| Reserved for Planned Future Use | \$ | - \$ | - | \$ | 33,415 | \$ | 175,506 |
| Total Beginning Reserved & Designated Funds Available | \$ | - \$ | - | \$ | 33,415 | \$ | 175,506 |
| Decree (Hear) (Decree 1 & Decree 4 IF als A 2 III | | | | | | | |
| Decreases (Uses) of Reserved & Designated Funds Available | Φ. | | | Φ. | | | 155.506 |
| Reserved for Planned Future Use | \$ | - \$ | - | \$ | - | \$ | 175,506 |
| Total Decreases in Reserved & Designated Funds Available | \$ | - \$ | - | \$ | - | \$ | 175,506 |
| Increases of Reserved & Designated Funds Available | | | | | | | |
| Reserved for Planned Future Use | \$ | - \$ | 33,415 | \$ | 142,091 | \$ | - |
| Total Increases in Reserved & Designated Funds Available | \$ | - \$ | 33,415 | \$ | 142,091 | \$ | - |
| Ending Reserved & Designated Funds Available | | | | | | | |
| ě ě | ¢. | 6 | 22 415 | d. | 175 506 | • | |
| Reserved for Planned Future Use | \$ | - \$ | 33,415 | | 175,506 | | |
| Total Ending Reserved & Designated Funds Available | \$ | - \$ | 33,415 | \$ | 175,506 | \$ | - |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|-----------------|-----------------|---------------|
| Revenues | | | | |
| Charges for Services | \$ 1,079,419 | \$ 1,016,909 | \$ 1,057,300 | \$ 811,900 |
| Other Revenues | 21,051 | 15,128 | 6,000 | 3,000 |
| Total Revenues | \$ 1,100,470 | \$ 1,032,037 | \$ 1,063,300 | \$ 814,900 |
| Expenditures | | | | |
| Personal Services | \$ 360,962 | \$ 359,179 | \$ 244,409 | \$ 225,337 |
| Supplies & Services | 679,519 | 605,726 | 701,450 | 530,383 |
| Interfund Charges | 9,952 | 9,707 | 12,174 | 5,763 |
| Debt Related | 22,606 | 38,694 | 39,123 | 39,123 |
| Capital Related | 59,919 | - | - | - |
| Total Expenditures* | \$ 1,132,958 | \$ 1,013,306 | \$ 997,156 | \$ 800,606 |

^{*}Expenditures exclude prior year's carryovers

Print Shop Fund

The Print Shop Fund accounts for the centralized printing, photocopying, and mailing needs of City departments and agencies. Revenues are primarily derived from charges for photocopying and printing operations. Prior to Fiscal Year 2005, revenues were received from mailing operations.

In 2003, both revenues and expenditures decreased due to reduced supplies and services expenditures resulting from increased use of electronic communication and a month of down time during the move to the new Aurora Municipal Center (AMC) building. Ending funds available decreased \$231,269 (51.9 percent) due to a one-time transfer of \$250,000 to the General Fund as part of the 2003 budget-balancing plan.

In 2004, expenditures, excluding transfers, are expected to decrease 1.6 percent from 2003. Personal services decreased as the result of transferring funding for the mail room staff to the General Fund and the elimination of a vacant position. Projected revenues are expected to increase by 3.0 percent over 2003. Ending funds available will increase \$66,144 (30.9 percent) primarily due to lower expenditures.

In 2005, significant decreases in both revenues and expenditures are expected. This is the result of transferring remaining Mail Room operating expenses to the General Fund and removing associated revenues from the Print Shop Fund. In addition, Print Shop operations will be consolidated in order to generate a savings of \$59,800. This savings amount of \$59,800 will be utilized to fund a one-time transfer to the General Fund. Beginning with 2006, planned amounts for both charges for service and expenditures will be reduced to account for the budget savings amount of \$59,800 in 2005. Also in 2005, a one-time fund balance transfer of \$130,000 will be used to help balance the General Fund. The net effect on ending funds available is a decrease of \$175,506 (62.6 percent).

RECREATION FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------|-------------|----|-------------|----|-------------|----|-------------|
| | | Actual | | Actual * | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| G AT 1 | | | | | | | | |
| Sources of Funds | ¢. | 4 225 070 | e. | 2.050.452 | ¢. | 2 927 776 | • | 4.426.114 |
| Revenues | \$ | 4,225,078 | Э | 3,950,452 | Э | 3,827,776 | \$ | 4,436,114 |
| Transfers In (from other funds) | | 5,354,450 | | 4,730,727 | | 5,048,715 | | 5,062,654 |
| From Decrease in Reserves & Designated Funds Available | <u> </u> | 9,579,528 | 6 | 10,060 | Φ. | 0.077.401 | e. | 23,223 |
| Total Sources Before Decrease in Funds Available | 3 | 9,5/9,528 | 3 | 8,691,239 | \$ | 8,876,491 | \$ | 9,521,991 |
| From Decrease in Undesignated Funds Available | | 0.550.500 | Φ. | 98,155 | Φ. | - 0.056.404 | 0 | 0.504.004 |
| Total Sources | \$ | 9,579,528 | \$ | 8,789,394 | \$ | 8,876,491 | \$ | 9,521,991 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 8,286,267 | \$ | 7,583,494 | \$ | 7,665,230 | \$ | 8,381,991 |
| Transfers Out (to other funds) | | 1,058,600 | | 1,205,900 | | 1,148,500 | | 1,140,000 |
| To Increase Reserves & Designated Funds Available | | 10,060 | | - | | 23,223 | | - |
| Total Uses Before Increase in Funds Available | \$ | 9,354,927 | \$ | 8,789,394 | \$ | 8,836,953 | \$ | 9,521,991 |
| To Increase Undesignated Funds Available | * | 224,601 | - | - | * | 39,538 | 1 | - |
| Total Uses | \$ | 9,579,528 | \$ | 8,789,394 | \$ | 8,876,491 | S | 9,521,991 |
| 1 otal CSCS | Ψ | 7,517,520 | Ψ | 0,707,574 | Ψ | 0,070,471 | Ψ | 7,321,771 |
| Character 10 Halls and 15 Lab 2011 | | | | | | | 1 | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 157,294 | \$ | 381,895 | \$ | 283,740 | \$ | 323,278 |
| Revenues & Other Sources | | 9,579,528 | | 8,691,239 | | 8,876,491 | | 9,521,991 |
| Expenditures & Other Uses | | (9,354,927) | | (8,789,394) | | (8,836,953) | | (9,521,991) |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 224,601 | \$ | (98,155) | \$ | 39,538 | \$ | - |
| | | | | . , , | | | | |
| Ending Unreserved & Undesignated Funds Available | \$ | 381,895 | \$ | 283,740 | \$ | 323,278 | \$ | 323,278 |
| Changes in Reserved & Designated Funds Available | | | | | | | I | |
| Changes in Reserved & Designated Lands Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - | \$ | 10,060 | \$ | - | \$ | 23,223 |
| Decreases in Reserved & Designated | | - | | (10,060) | | - | | (23,223) |
| Increases in Reserved & Designated | | 10,060 | | | | 23,223 | | |
| Net Changes in Reserved & Designated Funds Available | \$ | 10,060 | \$ | (10,060) | \$ | 23,223 | \$ | (23,223) |
| | | 10.000 | Φ. | | Φ. | 22.222 | Φ | |
| Ending Reserved & Designated Funds Available | \$ | 10,060 | \$ | - | \$ | 23,223 | \$ | - |
| Total Ending Funds Available | | | | | | | | |
| Total Ending Pullus Available | | | | | | | | |
| Total Beginning Funds Available | \$ | 157,294 | \$ | 391,955 | \$ | 283,740 | \$ | 346,501 |
| Changes in Unreserved & Undesignated Funds Available | | 224,601 | | (98,155) | | 39,538 | | - |
| Changes in Reserved & Designated Funds Available | | 10,060 | | (10,060) | | 23,223 | | (23,223) |
| Net Changes in Funds Available | \$ | 234,661 | \$ | (108,215) | \$ | 62,761 | \$ | (23,223) |
| T (E E E | | 201.0== | 6 | 202 = 12 | Œ | 246 801 | σ. | 202.052 |
| Total Ending Funds Available | \$ | 391,955 | \$ | 283,740 | \$ | 346,501 | \$ | 323,278 |

^{*} In 2003, the Recreation Fund differs from the CAFR as the Cultural Services Fund was counted as part of the Recreation Fund

RECREATION FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|--------------|--------------|--------------|--------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ - | \$ 10,060 | \$ - | \$ 23,223 |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ 10,060 | \$ - | \$ 23,223 |
| Despesses (Uses) of Deserved & Designated Funds Available | | | | |
| Decreases (Uses) of Reserved & Designated Funds Available Reserved for Planned Future Use | \$ _ | \$ 10.060 | \$ _ | \$ 23,223 |
| Total Decreases in Reserved & Designated Funds Available | \$ | \$ 10,060 | \$ - | \$ 23,223 |
| Increases of Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ 10,060 | \$ - | \$ 23,223 | \$ - |
| Total Increases in Reserved & Designated Funds Available | \$ 10,060 | \$ - | \$ 23,223 | \$ - |
| | | | | |
| Ending Reserved & Designated Funds Available | | | | |
| Reserved for Planned Future Use | \$ 10,060 | \$ - | \$ 23,223 | \$ |
| Total Ending Reserved & Designated Funds Available | \$ 10,060 | \$ - | \$ 23,223 | \$ - |

| Revenue & Expenditure Detail by Category | | | | |
|--|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Charges for services | \$ 4,170,810 | \$ 3,876,479 | \$ 3,787,749 | \$ 4,153,414 |
| Other Revenues | 54,268 | 73,973 | 40,027 | 282,700 |
| Total Revenues | \$ 4,225,078 | \$ 3,950,452 | \$ 3,827,776 | \$ 4,436,114 |
| Expenditures | | | | |
| Personal Services | \$ 5,906,169 | \$ 5,377,372 | \$ 5,327,205 | \$ 5,694,968 |
| Supplies & Services | 2,212,106 | 2,029,281 | 2,145,784 | 2,474,879 |
| Interfund Charges | 164,542 | 143,146 | 29,208 | 163,244 |
| Capital Related | 3,450 | 33,695 | 163,033 | 48,900 |
| Total Expenditures* | \$ 8,286,267 | \$ 7,583,494 | \$ 7,665,230 | \$ 8,381,991 |

^{*}Expenditures exclude prior year's carryovers

Recreation Fund

The Recreation Fund was established in 1986 and accounts for recreational services provided to citizens. Funding for these services comes from user fees and a General Fund subsidy (a transfer from the General Fund intended to cover a portion of Recreation Fund costs).

For 2003, total expenditures, including transfers, decreased by \$555,473 (5.9%) when compared to 2002 year-end expenditures. A major component of this decrease, particularly in the personal services category, was the establishment of the Cultural Services Fund in 2003. The Recreation Fund transferred \$943,435 (9.9%) and 10.0 FTE (12.1%) to the new fund. Decreased personal services expenditures were attributable to increased vacancy savings and cuts in staffing. In addition, capital related expenditures increased by \$30,245 due to small renovation projects approved in the 2003 Spring Supplemental Budget. Total revenue, including transfers, decreased by \$898,349 (9.4%) due mainly to both the transfer of revenues to the Cultural Service Fund and a small decrease in the General Fund subsidy.

In 2004, the Recreation Fund projects an increase of \$195,312 (2.2%) in total revenues, when compared to 2003 year-end expenditures, due primarily to increases in transfers from the General Fund. This increase in transfers is associated with small increases in mandated costs; fully-funding all positions and associated salary increases; and a larger compensation reserve. Total 2004 projected expenditures are expected to increase by \$24,336 (0.3%) when compared to total 2003 year-end spending. Supplies and services costs are expected to increase by \$116,503 (5.7%) due primarily to increases in costs for building maintenance. Conversely, 2004 interfund charges are projected to decrease by \$113,938 (79.6%) due to decreased building maintenance charges, and a one-year coverage of risk charges (worth \$119,000) by the Risk Management Fund. Capital related costs are forecast to increase by \$129,338 due mainly to improvements at various recreation facilities. 2004 available fund balance is projected to be \$346,501, or 22.1% over the 2003 ending balance.

Total revenues for 2005, including transfers, are forecast to increase by \$622,277 (7.0%) when compared to 2004. This increase assumes more-favorable weather conditions for outdoor facilities, higher sports league utilization, increased Tiny Tots program revenues, and a minor increase in the General Fund subsidy due mainly to personal services costs increases. For 2005, the General Fund subsidy transfer to the Recreation Fund is \$5,062,654. Total expenditures for 2005, including transfers out, are forecast to increase by \$708,261 (8.0%) when compared to 2004. Personal services costs are expected to rise by \$367,763 (6.9%) due to: rising insurance contributions; career progressions; increased mandated costs; adjustments for temporary salaries; and fully-funding positions that were vacant in 2004. Furthermore, supplies and services are forecast to rise by \$329,095 (15.3%) due to increased operations in various recreation programs and anticipated higher sports league utilization and augmented pool operations. Interfund charges are expected to increase by \$134,036 because of higher fuel and maintenance payments, re-establishment of risk charges in the Recreation Fund, and increased building maintenance costs. In addition, capital related costs are forecast to drop by \$114,133 due mainly to one-time expenditures in 2004 which do not recur. There is an operating transfer of \$1,140,000 from the Recreation Fund to the General Fund for Aurora Sports Park operations. Ending funds available for 2005 is forecast to be \$323,278, or 6.7% below the 2004 projected ending balance.

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RISK MANAGEMENT FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----|----------------------------|----|--|----|----------------------------|----|-------------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 5,705,694 | \$ | 5,811,716 | \$ | 6,114,833 | \$ | 6,328,488 |
| Transfers In (from other funds) | | - | | 600,000 | | - | | - |
| From Decrease in Reserves & Designated Funds Available | | - | | - | | 18,792 | | 1,170,441 |
| Total Sources Before Decrease in Funds Available | \$ | 5,705,694 | \$ | 6,411,716 | \$ | 6,133,625 | \$ | 7,498,929 |
| From Decrease in Undesignated Funds Available | | | | 2,816,445 | | 989,105 | | |
| Total Sources | \$ | 5,705,694 | \$ | 9,228,161 | \$ | 7,122,730 | \$ | 7,498,929 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 3,952,264 | \$ | 6,465,760 | \$ | 6,122,730 | \$ | 6,498,929 |
| Transfers Out (to other funds) | | - | | - | | - | | 1,000,000 |
| To Increase Reserves & Designated Funds Available | | - | | 2,762,401 | | 1,000,000 | | |
| Total Uses Before Increase in Funds Available | \$ | 3,952,264 | \$ | 9,228,161 | \$ | 7,122,730 | \$ | 7,498,929 |
| To Increase Undesignated Funds Available | | 1,753,430 | | - | | - | | |
| Total Uses | \$ | 5,705,694 | \$ | 9,228,161 | \$ | 7,122,730 | \$ | 7,498,929 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| nanges in Onreserved & Ondesignated Funds Avanable | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 2,052,120.00 | \$ | 3,805,550 | \$ | 989,105 | \$ | |
| Revenues & Other Sources | | 5,705,694 | | 6,411,716 | | 6,133,625 | | 7,498,929 |
| Expenditures & Other Uses | | (3,952,264) | | (9,228,161) | | (7,122,730) | | (7,498,929 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 1,753,430 | \$ | (2,816,445) | \$ | (989,105) | \$ | |
| Ending Unreserved & Undesignated Funds Available | \$ | 3,805,550 | \$ | 989,105 | \$ | - | \$ | - |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | _ | \$ | _ | \$ | 2,762,401 | \$ | 3,743,609 |
| Decreases in Reserved & Designated | - | _ | - | _ | * | (18,792) | - | (1,170,44) |
| Increases in Reserved & Designated | | _ | | 2,762,401 | | 1,000,000 | | (-,-,-,- |
| Net Changes in Reserved & Designated Funds Available | \$ | - | \$ | 2,762,401 | \$ | 981,208 | \$ | (1,170,44 |
| Ending Reserved & Designated Funds Available | \$ | _ | \$ | 2,762,401 | \$ | 3,743,609 | \$ | 2,573,168 |
| | | | | | | | | |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Ending Funds Available Total Beginning Funds Available | \$ | 2,052,120 | \$ | 3,805,550 | \$ | 3,751,506 | \$ | 3,743,60 |
| _ | \$ | 2,052,120 1,753,430 | \$ | , , | \$ | 3,751,506 (989,105) | \$ | 3,743,60 |
| Total Beginning Funds Available | \$ | , , | \$ | 3,805,550 (2,816,445) 2,762,401 | \$ | , , | \$ | 3,743,60 9 |
| Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ | , , | | (2,816,445) | | (989,105) | \$ | , , |

RISK MANAGEMENT FUND DETAIL

| | | 2002 | 2003 | | 2004 | | 2005 |
|---|----|--------|-----------|----|------------|----|-----------|
| | | Actual | Actual | | Projection | | Adopted |
| Reserved & Designated Funds Available Detail | | | | | | | |
| Beginning Reserved & Designated Funds Available | | | | | | | |
| Reserved for Planned Future Use | \$ | - \$ | - | \$ | 262,401 | \$ | 243,609 |
| Designated for Claims Incurred but not Received* | | - | - | | 2,500,000 | | 2,500,000 |
| Designated for General Fund Transfer | | | | | | | 1,000,000 |
| Total Beginning Reserved & Designated Funds Available | \$ | - \$ | - | \$ | 2,762,401 | \$ | 3,743,609 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | | | | |
| Reserved for Planned Future Use | \$ | - S | _ | \$ | 18,792 | \$ | 170,441 |
| Designated for Claims Incurred but not Received* | Ψ | - | - | Ψ | - | Ψ. | |
| Designated for General Fund Transfer | | - | - | | - | | 1,000,000 |
| Total Decreases in Reserved & Designated Funds Available | \$ | - \$ | - | \$ | 18,792 | \$ | 1,170,441 |
| Increases of Reserved & Designated Funds Available | | | | | | | |
| Reserved for Planned Future Use | \$ | - \$ | 262,401 | \$ | - | \$ | - |
| Designated for Claims Incurred but not Received* | | - | 2,500,000 | | - | | - |
| Designated for General Fund Transfer | | - | _ | | 1,000,000 | | - |
| Total Increases in Reserved & Designated Funds Available | \$ | - \$ | 2,762,401 | \$ | 1,000,000 | \$ | - |
| Ending Reserved & Designated Funds Available | | | | | | | |
| Reserved for Planned Future Use | \$ | - \$ | 262,401 | \$ | 243,609 | \$ | 73,168 |
| Designated for Claims Incurred but not Received* | | - | 2,500,000 | | 2,500,000 | | 2,500,000 |
| Designated for General Fund Transfer | | - | | | 1,000,000 | | - |
| Total Ending Reserved & Designated Funds Available | \$ | - \$ | 2,762,401 | \$ | 3,743,609 | \$ | 2,573,168 |

| Revenue & Expenditure Detail | | | | |
|------------------------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| Charges for Services | \$ 5,052,783 | \$ 5,018,234 | \$ 5,430,630 | \$ 5,811,488 |
| Other Revenues | 652,911 | 793,482 | 684,203 | 517,000 |
| Total Revenues | \$ 5,705,694 | \$ 5,811,716 | \$ 6,114,833 | \$ 6,328,488 |
| Expenditures | | | | |
| Personal Services | \$ 526,243 | \$ 549,538 | \$ 554,871 | \$ 580,643 |
| Supplies & Services | 3,425,708 | 5,915,443 | 5,566,499 | 5,916,900 |
| Interfund Charges | 313 | 779 | 1,360 | 1,386 |
| Capital Related | - | - | - | - |
| Total Expenditures** | \$ 3,952,264 | \$ 6,465,760 | \$ 6,122,730 | \$ 6,498,929 |

^{*}The 2,500,000 designation for claims incurred but not received is not shown in the 2003 CAFR.

Risk Management Fund

The Risk Management Fund accounts for centralized costs of self-insurance retention, administration, safety and occupational health programs, and excess insurance coverage for claims and judgments made against the City. Revenues are derived from charges to departments, interest income, and insurance recoveries. From 2002 to 2003, total revenue, including transfers in, increased by 12.4 percent as a result of a \$223,450 increase in insurance recoveries and \$600,000 from the General Fund used to offset increases in claim costs and insurance premiums. Total expenditures increased 63.6 percent, as claim-related expenditures increased by almost \$1.0 million. In addition to the increase in claim costs, expenditures also increased by \$855,290 due to an unfavorable actuarial adjustment. In 2004, total revenue, excluding transfers in, is expected to increase by 5.2 percent as a result of increased charges for services. Insurance premium increases slowed with a projected 10 percent increase over 2003 rates. This increase is the lowest in 5 years. Total expenditures are expected to decrease by 5.3 percent. This may change as a result of the actuarial claims adjustment which will occur in 2005 and is not included in the 2004 estimate as either a positive or a negative adjustment.

In 2005, revenue will increase by 3.5 percent due to increased interfund charges and increased expectation of insurance recoveries. While insurance premiums stabilized with smaller than average increases, claim expenditures are expected to increase. Total expenditures excluding transfers will increase by 6.1 percent over 2004 projections, \$100,000 is due to increased claim costs and \$250,000 is budgeted for the average actuarial adjustment. Despite the increase in revenues, \$170,441 of funds available will be needed to cover an operating shortfall. Another \$1,000,000 of fund balance will be transferred to the General Fund to assist in budget balancing, dropping funds available 31.3 percent to \$2.57 million by the end of 2005. These funds available provide contingency for uncertainty in the estimate of claim costs. The 2003 estimated minimum claim liability is \$9.2 million with a possible maximum cost of \$12.4 million. The \$2.5 million designation for claims incurred but not received provides a total of \$11.7 million for claim liabilities.

^{**}Expenditures exclude prior year's carryovers

SURPLUS & DEFICIENCY FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 200 |
|---|----------|----------------------------|----|-----------------------|----|--------------------------|----------|------------------------------------|
| | | Actual | | Actual | | Projection | | Adopte |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 302,198 | \$ | 64,246 | \$ | 64,246 | \$ | 60,00 |
| Transfers In (from other funds) | | - | | 29,541 | | - | | |
| From Decrease in Reserves & Designated Funds Available | | 821,300 | | - | | - | | |
| Total Sources Before Decrease in Funds Available | \$ | 1,123,498 | \$ | 93,787 | \$ | 64,246 | \$ | 60,00 |
| From Decrease in Undesignated Funds Available | | 494,047 | | | | 447,397 | _ | 11,50 |
| Total Sources | \$ | 1,617,545 | \$ | 93,787 | \$ | 511,643 | \$ | 71,50 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 1,945 | \$ | - | \$ | 143 | \$ | |
| Transfers Out (to other funds) | | 1,615,600 | | 41,500 | | 41,500 | | 71,50 |
| To Increase Reserves & Designated Funds Available | | - | | - | | 470,000 | | |
| Total Uses Before Increase in Funds Available | \$ | 1,617,545 | \$ | 41,500 | \$ | 511,643 | \$ | 71,50 |
| To Increase Undesignated Funds Available | | - | | 52,287 | | - | | |
| Total Uses | \$ | 1,617,545 | \$ | 93,787 | \$ | 511,643 | \$ | 71,50 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 1,140,228 | \$ | 646,181 | \$ | 698,468 | \$ | 251,07 |
| Revenues & Other Sources | | 1,123,498 | | 93,787 | | 64,246 | | 60,00 |
| Expenditures & Other Uses | | (1,617,545) | | (41,500) | | (511,643) | | (71,50 |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | (494,047) | \$ | 52,287 | \$ | (447,397) | \$ | (11,50 |
| Ending Unreserved & Undesignated Funds Available | \$ | 646,181 | \$ | 698,468 | \$ | 251,071 | \$ | 239,57 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | 821,300 | s | _ | \$ | _ | \$ | 470,00 |
| Decreases in Reserved & Designated | Ψ | (821,300) | • | _ | Ψ | _ | | , |
| Increases in Reserved & Designated | | - | | _ | | 470,000 | | |
| Net Changes in Reserved & Designated Funds Available | \$ | (821,300) | \$ | - | \$ | 470,000 | \$ | |
| Ending Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | 470,000 | \$ | 470,00 |
| 9 | | | | | | | | |
| | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Ending Funds Available Total Beginning Funds Available | \$ | 1,961,528 | \$ | 646,181 | \$ | 698,468 | \$ | 721,07 |
| Total Beginning Funds Available | \$ | 1,961,528 (494,047) | \$ | 646,181 52,287 | \$ | 698,468 (447,397) | \$ | , |
| | \$ | , , | \$ | , | \$ | , | \$ | , |
| Changes in Unreserved & Undesignated Funds Available | s | (494,047) | | , | | (447,397) | s | 721,07 (11,50 (11,50 |

SURPLUS & DEFICIENCY FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|---------------|---------|---------------|---------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Reserved for Debt Service | \$ 821,300 | \$ - | \$ - | \$ |
| Reserved for Fence Replacement Program | - | - | - | 470,000 |
| Total Beginning Reserved & Designated Funds Available | \$ 821,300 | \$ - | \$ - | \$ 470,000 |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Reserved for Debt Service | \$ 821,300 | \$ _ | \$ _ | \$ |
| Reserved for Fence Replacement Program | ´ - | - | - | |
| Total Decreases in Reserved & Designated Funds Available | \$ 821,300 | \$ - | \$ - | \$ |
| Increases of Reserved & Designated Funds Available | | | | |
| Reserved for Debt Service | \$ - | \$ - | \$ - | \$ |
| Reserved for Fence Replacement Program | - | - | 470,000 | |
| Total Increases in Reserved & Designated Funds Available | \$ - | \$ - | \$ 470,000 | \$ - |
| Ending Reserved & Designated Funds Available | | | | |
| Reserved for Debt Service | \$ - | \$ - | \$ - | \$ |
| Reserved for Fence Replacement Program | - | - | 470,000 | 470,000 |
| Total Ending Reserved & Designated Funds Available | \$ - | \$ _ | \$ 470,000 | \$ 470,000 |

| Revenue & Expenditure Detail | | | | |
|------------------------------|---------------|--------------|--------------|--------------|
| Revenues | | | | |
| Property Tax | \$ - | \$ 39,515 | \$ 34,123 | \$ 39,000 |
| Interest | 302,198 | 24,731 | 30,123 | 21,000 |
| Total Revenues | \$ 302,198 | \$ 64,246 | \$ 64,246 | \$ 60,000 |
| Expenditures | | | | |
| Personal Services | \$ - | \$ - | \$ - | \$ - |
| Supplies & Services | 1,945 | - | 143 | - |
| Total Expenditures | \$ 1,945 | \$ - | \$ 143 | \$ - |

Surplus & Deficiency Fund

The Surplus & Deficiency Fund accounts for special assessments from property owners where the associated bonded debt has been fully paid. After all special assessment debt secured by this fund is paid, these monies may be used to repay other special assessment bonds if the Debt Service Fund does not have sufficient funds for this purpose. In addition, the Fund can be used to pay city administrative costs associated with financing, acquiring, or constructing public improvements in a special improvement district.

Surplus & Deficiency Fund expenditures are mostly transfers to other funds. For 2002, \$1.57 million was transferred to the Capital Projects Fund and \$41,500 was transferred to the General Fund for the Finance department's administration of the Fund. In 2003, the fund began receiving assessment revenue associated with Highpoint fence and miscellaneous property tax following the completion of the City's debt obligation on Special Improvement District 2-92. For 2003 and 2004, only the Finance department's administration of the Fund is budgeted. In 2004, \$470,000 is reserved for future use associated with the financing of the Neighborhood Fence Program.

In 2005, an additional \$30,000 transfer to the Special Improvement District Debt Fund is budgeted to establish a reserve for future fence projects.

TABOR RESERVE FUND SUMMARY

| | | 2002 Actual | | 2003 Actual | | 2004 Projection | | 2005 Adopted |
|--|----------|----------------|----|----------------|----|--------------------|----|-----------------|
| Sources and Uses of Funds | | | | | | 3 | | |
| 0. 45. 1 | | | | | | | | |
| Sources of Funds | Ф | 262.210 | Φ. | 214.014 | Ф | 104.042 | Φ. | 100.000 |
| Revenues | \$ | 263,318 | \$ | 214,014 | \$ | 184,842 | \$ | 199,000 |
| Transfers In (from other funds) | | 30,800 | | 79,500 | | 28,446 | | - |
| From Decrease in Reserves & Designated Funds Available | - | - | _ | - | Φ. | - | _ | - |
| Total Sources Before Decrease in Funds Available | \$ | 294,118 | \$ | 293,514 | \$ | 213,288 | \$ | 199,000 |
| From Decrease in Undesignated Funds Available | | - | _ | - | _ | | | - |
| Total Sources | \$ | 294,118 | \$ | 293,514 | \$ | 213,288 | \$ | 199,000 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | _ | \$ | | \$ | _ | \$ | |
| Transfers Out (to other funds) | Φ | _ | Ψ | _ | Ψ | _ | Ф | _ |
| To Increase Reserves & Designated Funds Available | | | | _ | | _ | | |
| Total Uses Before Increase in Funds Available | | | s | | \$ | | \$ | |
| To Increase Undesignated Funds Available | J | 294,118 | J | 293,514 | Ф | 213,288 | Þ | 199.000 |
| Total Uses | <u> </u> | 294,118 | \$ | 293,514 | \$ | 213,288 | \$ | 199,000 |
| Total Uses | J | 274,110 | Ф | 273,314 | Φ | 213,200 | Ф | 199,000 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 5,689,636 | \$ | 5,983,754 | \$ | 6,277,268 | \$ | 6,490,556 |
| Revenues & Other Sources | | 294,118 | | 293,514 | | 213,288 | | 199,000 |
| Expenditures & Other Uses | | - | | _ | | _ | | _ |
| Net Changes in Unreserved & Undesignated Funds Available | \$ | 294,118 | \$ | 293,514 | \$ | 213,288 | \$ | 199,000 |
| Ending Unreserved & Undesignated Funds Available | \$ | 5,983,754 | \$ | 6,277,268 | \$ | 6,490,556 | \$ | 6,689,556 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| enanges in Reserved & Designated I unds Avanable | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | - | \$ | _ | \$ | - | \$ | _ |
| Decreases in Reserved & Designated | | - | | _ | | - | | - |
| Increases in Reserved & Designated | | - | | _ | | _ | | - |
| Net Changes in Reserved & Designated Funds Available | \$ | - | \$ | - | \$ | - | \$ | - |
| Ending Reserved & Designated Funds Available | <u> </u> | - | \$ | _ | \$ | - | \$ | - |
| ě ě | | | | | | | | |
| Total Ending Funds Available | | | | | | | | |
| Total Beginning Funds Available | s | 5,689,636 | s | 5,983,754 | \$ | 6,277,268 | \$ | 6,490,556 |
| Changes in Unreserved & Undesignated Funds Available | Ψ | 294,118 | Ψ | 293,514 | Ψ | 213,288 | Ψ | 199,000 |
| Changes in Reserved & Designated Funds Available | | 277,110 | | 2/3,314 | | 213,200 | | 177,000 |
| Net Changes in Funds Available | \$ | 294,118 | \$ | 293,514 | \$ | 213,288 | \$ | 199,000 |
| Total Ending Funds Available | <u> </u> | 5 002 754 | \$ | 6 277 269 | \$ | 6 100 550 | \$ | 6,689,556 |
| Total Ending Funds Available | ð | 5,983,754 | Ф | 6,277,268 | D | 6,490,556 | Þ | 0,009,550 |

TABOR RESERVE FUND DETAIL

| | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
|------------------------------|----------------|----------------|--------------------|-----------------|
| Revenue & Expenditure Detail | | | | |
| Revenues | | | | |
| Interest | \$ 263,318 | \$ 214,014 | \$ 184,842 | \$ 199,000 |
| Total Revenues | \$ 263,318 | \$ 214,014 | \$ 184,842 | \$ 199,000 |

TABOR Reserve Fund

The Taxpayer Bill of Rights (TABOR) Reserve Fund was created in 1999 to account for monies of the City that are reserved pursuant to the requirements of Article X, Section 20(5) of the Colorado Constitution (the TABOR Amendment). As defined by the amendment, expenditures from this fund may be used solely for declared emergencies and must be replenished within 365 days. Money in excess of the Fund's minimum legal requirement (3 percent of the fiscal year's spending, less transfers, refunds, gifts, and certain other expenditures) may be transferred to any other fund of the City and expended for other public purposes. The City Council, upon majority vote, may approve loans from this fund to any other fund on the terms and conditions Council deems appropriate, provided that those funds are not needed to defray the costs associated with any declared emergency.

The revenues for the TABOR Reserve Fund are derived primarily from interest earnings and a transfer from the General Fund to maintain the 3.0 percent reserve requirement. Interest income has been decreasing consistently since 2001, and is expected to continue to decline. In 2004, \$28,446 will be transferred to this fund, although current projections show that an additional \$119,000 will be needed. Surplus fund balance in the Policy Reserve Fund is anticipated to cover this shortfall. Surplus fund balance in the Policy Reserve Fund will also cover a projected \$80,000 shortfall in 2005.

For the TABOR Reserve Fund, no operating expenditures are expected. Because of this, ending funds available are projected to increase consistently through 2005. The table below shows the 3.0 percent requirement from 2002 to 2005.

| Year | Reserve Requirement |
|------|---------------------|
| 2002 | \$ 6,112,075 |
| 2003 | \$ 6,418,290 |
| 2004 | \$ 6,695,110 |
| 2005 | \$ 6,956,220 |

WASTEWATER FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|---|----|--------------|----|-----------------------------|----|------------------------|-------|-----------------------------|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 30,926,804 | \$ | 32,672,791 | \$ | 37,672,081 | \$ | 80,906,435 |
| Transfers In (from other funds) | | - | | - | | - | | - |
| From Decrease in Reserves & Designated Funds Available | | - | | 104,185 | | - | | |
| Total Sources Before Decrease in Funds Available | \$ | 30,926,804 | \$ | 32,776,976 | \$ | 37,672,081 | \$ | 80,906,435 |
| From Decrease in Undesignated Funds Available | | 6,048,842 | | - | | 5,267,104 | | - |
| Total Sources | \$ | 36,975,646 | \$ | 32,776,976 | \$ | 42,939,185 | \$ | 80,906,435 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 36,871,461 | \$ | 31,863,040 | \$ | 42,939,185 | \$ | 57,335,862 |
| Transfers Out (to other funds) | | - | | , , , <u>-</u> | | , , , , <u>-</u> | | , í í . |
| To Increase Reserves & Designated Funds Available | | 104,185 | | - | | - | | 21,450,110 |
| Total Uses Before Increase in Funds Available | \$ | 36,975,646 | \$ | 31,863,040 | \$ | 42,939,185 | \$ | 78,785,972 |
| To Increase Undesignated Funds Available | | - | | 913,936 | | - | | 2,120,463 |
| Total Uses | \$ | 36,975,646 | \$ | 32,776,976 | \$ | 42,939,185 | \$ | 80,906,435 |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 15,299,904 | \$ | 13,417,470 | \$ | 14,587,406 | \$ | 9,576,302 |
| Revenues & Other Sources | | 30,926,804 | | 32,776,976 | | 37,672,081 | | 80,906,435 |
| Expenditures & Other Uses | | (36,975,646) | | (31,863,040) | | (42,939,185) | | (78,785,972 |
| Adjustment in Assets Restricted for Debt Service | | 3,910,408 | | - | | - | | |
| Cash Receipt from Urban Drainage | | 256,000 | | 256,000 | | 256,000 | | 256,000 |
| Principal Receivable of Loan from Golf Net Changes in Unreserved & Undesignated Funds Available | \$ | (1,882,434) | \$ | 256,000 1,169,936 | \$ | 256,000 (5,011,104) | \$ | 256,000 2,376,463 |
| E P W 10 W 1 C 1 E 1 A 9 H | | 12 415 450 | Φ | 14 505 407 | Φ | 0.556.202 | Φ | 11.053.565 |
| Ending Unreserved & Undesignated Funds Available | \$ | 13,417,470 | \$ | 14,587,406 | \$ | 9,576,302 | \$ | 11,952,765 |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| Beginning Reserved & Designated Funds Available | \$ | _ | \$ | 104,185 | s | _ | \$ | _ |
| Decreases in Reserved & Designated | • | - | - | (104,185) | * | - | * | - |
| Increases in Reserved & Designated | | 104,185 | | | | - | | 21,450,110 |
| Net Changes in Reserved & Designated Funds Available | \$ | 104,185 | \$ | (104,185) | \$ | - | \$ | 21,450,110 |
| Ending Reserved & Designated Funds Available | \$ | 104,185 | \$ | - | \$ | - | \$ | 21,450,110 |
| Total Ending Funds Available | | | | | | | | |
| | | | | | | | | |
| Total Beginning Funds Available | \$ | 15,299,904 | \$ | 13,521,655 | \$ | 14,587,406 | \$ | 9,576,302 |
| Changes in Unreserved & Undesignated Funds Available | | (1,882,434) | | 1,169,936 | | (5,011,104) | | 2,376,463 |
| Changes in Reserved & Designated Funds Available | | 104,185 | | (104,185) | | - | _ | 21,450,110 |
| Net Changes in Funds Available | \$ | (1,778,249) | \$ | 1,065,751 | \$ | (5,011,104) | \$ | 23,826,573 |
| Tatal Fadina Fanda Assilabla | | 12 521 (55 | Φ | 14 507 406 | ₽. | 0.57(.202 | an an | 22 402 075 |

Total Ending Funds Available \$ 13,521,655 \$ 14,587,406 \$ 9,576,302 \$ 33,402,8

* A total of \$6.4 Million is anticipated as a loan receivable from the Golf Fund over the next twelve years. Starting in 2001, \$256,000 will be received annually until the loan is paid-off.

WASTEWATER FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|--|---------------|---------------|------------|------------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| For Future Operating Use | \$ - | \$ 104,185 | \$ - | \$ - |
| For Future Capital Projects | - | - | - | - |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ 104,185 | \$ | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available For Future Operating Use For Future Capital Projects | \$ - | \$ 104,185 | \$ - | \$ - |
| Total Decreases in Reserved & Designated Funds Available | \$ - | \$ 104,185 | \$ - | \$ - |
| Increases of Reserved & Designated Funds Available | | | | |
| For Future Operating Use | \$ 104,185 | \$ - | \$ - | \$ - |
| For Future Capital Projects | - | - | - | 21,450,110 |
| Total Increases in Reserved & Designated Funds Available | \$ 104,185 | \$ - | \$ 1 | \$ 21,450,110 |
| Ending Reserved & Designated Funds Available | | | | |
| For Future Operating Use | \$ 104,185 | \$ - | \$ - | \$ - |
| For Future Capital Projects | - | - | - | 21,450,110 |
| Total Ending Reserved & Designated Funds Available | \$ 104,185 | \$ - | \$ - | \$ 21,450,110 |

| Revenue & Expenditure Detail | | | | |
|---|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| Charges for Services | \$ 2,193,212 | \$ 2,248,999 | \$ 2,558,900 | \$ 2,584,489 |
| Utility Sales | 22,059,209 | 23,331,372 | 23,915,311 | 26,253,270 |
| Development Fees | 4,555,738 | 5,562,887 | 9,628,328 | 8,501,396 |
| Other Revenues | 2,056,593 | 1,486,958 | 1,526,601 | 543,100 |
| Sale of Assets | 62,052 | 42,575 | 42,941 | 24,180 |
| Proceeds from Borrowing | - | - | - | 43,000,000 |
| Total Revenues | \$ 30,926,804 | \$ 32,672,791 | \$ 37,672,081 | \$ 80,906,435 |
| Expenditures | | | | |
| Personal Services | \$ 5,248,942 | \$ 5,743,420 | \$ 6,934,305 | \$ 7,759,024 |
| Supplies & Services | 11,615,615 | 13,407,302 | 14,589,700 | 16,442,139 |
| Interfund Charges | 576,011 | 589,801 | 691,779 | 716,544 |
| Debt Related | 3,695,134 | 2,169,684 | 2,183,883 | 2,183,900 |
| Capital Related | 824,754 | 755,719 | 802,779 | 914,481 |
| Capital Projects (Continuing Appropriation) | 14,911,005 | 9,197,114 | 17,736,739 | 29,319,774 |
| Total Expenditures* | \$ 36,871,461 | \$ 31,863,040 | \$ 42,939,185 | \$ 57,335,862 |

^{*}Expenditures exclude prior year's carryovers

Wastewater Fund

The Wastewater Fund accounts for the systems and operations used in treating and disposing of wastewater from the sanitary sewer and storm drain activities of the City. Projected revenues for 2004 are expected to increase \$5.0 million (15.3 percent) compared to 2003 due to \$4 million increased annexation fee revenue. Projected expenditures for 2004 are expected to increase \$11.1 million (34.8 percent) from 2003 primarily due to an \$8.5 million increase in capital projects expenditures. Personal services are also expected to increase \$1.2 million (20 percent) due to an additional 7.0 FTE being added in 2004. Consequently, ending funds available for the Wastewater Fund are expected to decrease by \$5.0 million (34.4 percent) in 2004.

Projected revenues for 2005 are expected to increase \$43.2 million (114.8 percent) due to \$43 million in anticipated bond proceeds. The estimated revenue increase, excluding the bond proceeds, is \$0.2 million (0.6 percent). Total spending for 2005, including \$2.5 million in amendments, increases \$14.4 million (33.5 percent) over the 2004 projection, mainly due to an \$11.6 million increase in capital projects spending. The 2005 increase in capital projects expenditures is primarily due to the Shop Creek Lift Station Expansion (\$3.3 million), Tollgate Creek Sewer Paralleling (\$2.2 million), First Creek Lift Station & Force Main (\$2.7 million), and the Fitzsimons Drainage Improvements (\$4.0 million). Also contributing to the increase spending is a \$1.9 million increase in supplies and services, and a \$0.8 million increase in personal services. The increase in supplies and services is primarily due to sewer and storm water purchases, and the personal services increase is due to the addition of 6.33 FTE added in 2005. Ending funds available in 2005 is expected to increase \$23.8 million to \$33.4 million.

WATER FUND SUMMARY

| | | 2002 | | 2003 | | 2004 | | 2005 |
|--|----------------|---|-----------|--|----------|--------------------------|----------|---|
| | | Actual | | Actual | | Projection | | Adopted |
| Sources and Uses of Funds | | | | | | | | |
| 0. 45. 1 | | | | | | | | |
| Sources of Funds | | | | | | | | |
| Revenues | \$ | 62,406,887 | \$ | 190,628,652 | \$ | 128,625,531 | \$ | 168,264,819 |
| Transfers In | | - | | - | | - | | - |
| From Decrease in Reserves & Designated Funds Available | | - | _ | 672,952 | _ | - | | - |
| Total Sources Before Decrease in Funds Available | \$ | 62,406,887 | \$ | 191,301,604 | \$ | 128,625,531 | \$ | 168,264,819 |
| From Decrease in Undesignated Funds Available | | 5,657,256 | | <u>-</u> | | <u> </u> | | 17,064,452 |
| Total Sources | \$ | 68,064,143 | \$ | 191,301,604 | \$ | 128,625,531 | \$ | 185,329,271 |
| Uses of Funds | | | | | | | | |
| Expenditures | \$ | 67,391,191 | ¢ | 187,331,031 | © | 84,458,011 | \$ | 132,259,850 |
| 1 | Þ | 07,391,191 | Ф | 167,331,031 | Ф | 04,430,011 | Ф | 132,239,830 |
| Transfers Out (to other funds) | | (72.052 | | - | | - | | 52.060.421 |
| To Increase Reserves & Designated Funds Available | • | 672,952 | d) | 107 221 021 | d) | 04 450 011 | ø. | 53,069,421 |
| Total Uses Before Increase in Funds Available | \$ | 68,064,143 | \$ | 187,331,031 | \$ | 84,458,011 | \$ | 185,329,271 |
| To Increase Undesignated Funds Available | Φ. | - | Φ. | 3,970,573 | Φ | 44,167,520 | 0 | 105 220 251 |
| Total Uses | \$ | 68,064,143 | 2 | 191,301,604 | \$ | 128,625,531 | 2 | 185,329,271 |
| | | | | | | | 1 | |
| Changes in Unreserved & Undesignated Funds Available | | | | | | | | |
| Beginning Unreserved & Undesignated Funds Available | \$ | 32,583,571 | \$ | 30,648,862 | \$ | 29,607,319 | \$ | 73,774,839 |
| Revenues & Other Sources | - | 62,406,887 | * | 191,301,604 | * | 128,625,531 | - | 168,264,819 |
| Expenditures & Other Uses | | (68,064,143) | | (187,331,031) | | (84,458,011) | | (185,329,271 |
| Adjustment in Assets Restricted for Debt Service | | 3,722,547 | | (5,012,116) | | (04,430,011) | | (103,327,271 |
| Net Changes in Unreserved & Undesignated Funds Available | | (1,934,709) | \$ | (1,041,543) | \$ | 44,167,520 | \$ | (17,064,452 |
| The changes in our eserved to chaesignated I and strandste | Ψ | (1,50 1,705) | Ψ | (1,011,010) | Ψ | 11,107,520 | Ψ | (17,001,132 |
| Ending Unreserved & Undesignated Funds Available | \$ | 30,648,862 | \$ | 29,607,319 | \$ | 73,774,839 | \$ | 56,710,387 |
| | | | | | | | | |
| Changes in Reserved & Designated Funds Available | | | | | | | | |
| | | | | | | | | |
| Reginning Reserved & Designated Funds Available | s | _ | s | 672.952 | s | _ | s | |
| Beginning Reserved & Designated Funds Available | \$ | - | \$ | 672,952 | \$ | - | \$ | - |
| Decreases in Reserved & Designated | \$ | - | \$ | 672,952 (672,952) | \$ | - | \$ | 52 060 421 |
| Decreases in Reserved & Designated Increases in Reserved & Designated | | 672,952 | | (672,952) | | - | | |
| Decreases in Reserved & Designated | s | - | \$ | , | | - | s | |
| Decreases in Reserved & Designated Increases in Reserved & Designated | | 672,952 | | (672,952) | | - - | | 53,069,421 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ | 672,952 672,952 | \$ | (672,952) (672,952) | \$ | - - - | \$ | 53,069,421 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available | \$ | 672,952 672,952 | \$ | (672,952) (672,952) | \$ | - | \$ | 53,069,421 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available | \$ | 672,952 672,952 672,952 | \$ | (672,952) - (672,952) | \$ | | \$ | 53,069,421 53,069,421 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available | \$ | 672,952 672,952 672,952 32,583,571 | \$ | (672,952) - (672,952) - 31,321,814 | \$ | 29,607,319 | \$ | 53,069,421 53,069,421 73,774,839 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ | 672,952 672,952 672,952 32,583,571 (1,934,709) | \$ | (672,952) (672,952) - 31,321,814 (1,041,543) | \$ | 29,607,319 44,167,520 | \$ | 53,069,421 53,069,421 73,774,839 (17,064,452 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available Changes in Reserved & Designated Funds Available | \$ \$ \$ | 672,952 672,952 672,952 32,583,571 (1,934,709) 672,952 | \$ \$ | (672,952) (672,952) 31,321,814 (1,041,543) (672,952) | \$ \$ | 44,167,520 | \$ \$ | 53,069,421 53,069,421 53,069,421 73,774,839 (17,064,452 53,069,421 |
| Decreases in Reserved & Designated Increases in Reserved & Designated Net Changes in Reserved & Designated Funds Available Ending Reserved & Designated Funds Available Total Ending Funds Available Total Beginning Funds Available Changes in Unreserved & Undesignated Funds Available | \$ | 672,952 672,952 672,952 32,583,571 (1,934,709) | \$ \$ | (672,952) (672,952) - 31,321,814 (1,041,543) | \$ \$ | | \$ | 53,069,421 53,069,421 73,774,839 (17,064,452 |

WATER FUND DETAIL

| | 2002 | 2003 | 2004 | 2005 |
|---|---------------|---------------|------------|------------------|
| | Actual | Actual | Projection | Adopted |
| Reserved & Designated Funds Available Detail | | | | |
| Beginning Reserved & Designated Funds Available | | | | |
| Pueblo Water Reservation | \$ - | \$ 672,952 | \$ - | \$ - |
| Water Revenue Bond Reserve For Future Capital Projects | - | - | - | - |
| Total Beginning Reserved & Designated Funds Available | \$ - | \$ 672,952 | \$ - | \$ - |
| Decreases (Uses) of Reserved & Designated Funds Available | | | | |
| Pueblo Water Reservation | \$ _ | \$ 672,952 | \$ - | \$ - |
| Water Revenue Bond Reserve | _ | - | - | - |
| For Future Capital Projects | - | - | - | - |
| Total Decreases in Reserved & Designated Funds Available | \$ - | \$ 672,952 | \$ - | \$ - |
| Increases of Reserved & Designated Funds Available | | | | |
| Pueblo Water Reservation | \$ 672,952 | \$ - | \$ - | \$ - |
| Water Revenue Bond Reserve | - | - | - | 4,965,000 |
| For Future Capital Projects | - | - | - | 48,104,421 |
| Total Increases in Reserved & Designated Funds Available | \$ 672,952 | \$ - | \$ - | \$ 53,069,421 |
| Ending Reserved & Designated Funds Available | | | | |
| Pueblo Water Reservation | \$ 672,952 | \$ - | \$ - | \$ - |
| Water Revenue Bond Reserve | _ | - | - | 4,965,000 |
| For Future Capital Projects | | | | 48,104,421 |
| Total Ending Reserved & Designated Funds Available | \$ 672,952 | \$ - | \$ - | \$ 53,069,421 |

| Revenue & Expenditure Detail | | | | |
|---|------------------|-------------------|-------------------|-------------------|
| Revenues | | | | |
| Intergovernmental Revenue | \$ 115,000 | \$ - | \$ - | \$ - |
| Utility Sales | 39,937,336 | 40,869,384 | 51,744,512 | 71,658,964 |
| Development Fees | 18,664,645 | 23,911,366 | 34,221,104 | 26,526,170 |
| License and Permits | - | 20,410 | 51,450 | 32,404 |
| Other Revenues | 3,689,906 | 3,059,311 | 2,568,465 | 3,057,291 |
| Sale of Assets | - | 24,584 | 40,000 | 24,990 |
| Proceeds from Borrowing | - | 122,743,597 | 40,000,000 | 66,965,000 |
| Total Revenues | \$ 62,406,887 | \$ 190,628,652 | \$ 128,625,531 | \$ 168,264,819 |
| Expenditures | | | | |
| Personal Services | \$ 9,115,266 | \$ 10,335,366 | \$ 11,503,059 | \$ 13,765,297 |
| Supplies & Services | 9,028,483 | 14,742,673 | 26,186,707 | 27,649,920 |
| Interfund Charges | 845,582 | 899,186 | 1,013,696 | 1,036,813 |
| Debt Related | 15,403,857 | 75,725,038 | 16,046,840 | 18,280,538 |
| Capital Related | 1,486,292 | 1,505,463 | 1,608,176 | 2,227,950 |
| Capital Projects (Continuing Appropriation) | 31,511,710 | 84,123,305 | 28,099,533 | 69,299,332 |
| Total Expenditures* | \$ 67,391,191 | \$ 187,331,031 | \$ 84,458,011 | \$ 132,259,850 |

^{*}Expenditures exclude prior year's carryovers

Water Fund

The Water Fund accounts for the acquisition of water and water rights, as well as the operation and maintenance of the water plant and distribution system for the entire City of Aurora. In 2003, the General Obligation (GO) Water Refunding Bonds Series 1993 were refunded in order to realize interest savings. The \$59.7 million increase in debt related expenditures in 2003 is due to the repurchase of these GO Series 1993 bonds. Additionally, the increase in bond proceeds revenue is also due to the re-issuance of these bonds.

Projected revenues in 2004 are expected to decrease \$62.0 million (32.5 percent) compared to 2003. This is due to an \$83.0 million decrease in proceeds from borrowing. Excluding proceeds from borrowing, revenues were up 19.2 percent. Projected expenditures for 2004 are expected to decrease 54.9 percent compared to 2003, primarily due to reduced debt related and capital projects expenditures. The 2004 decrease in capital projects expenditures is primarily related to the, one-time, 2003 expenditures for Thornton Acquisition Development and System Improvement (35.9 million) and Spinney Reservoir Storage (16.0 million). Additionally, supplies and services expenditures showed an \$11.4 million (77.6 percent) increase due to short-term water leases, as well as, an increase in electricity costs.

Projected revenues in 2005 are expected to increase \$39.6 million (30.8 percent) above 2004 because of increased utility sales and an additional \$66.9 million in proceeds from borrowing. Utility sales revenue is projected to increase \$19.9 million (38.5 percent) from 2004. Development fee revenue is projected to decrease \$7.7 million (22.5 percent) due to the expiration of the Drought Water Replacement Surcharge program.

Total expenditures for 2005, including \$6.7 million in amendments, increases 56.5 percent from the 2004 projection, primarily due to a \$41.2 million increase in capital projects expense. The 2005 increase in capital projects expenditures is primarily due to South Platte Planning & Engineering (\$21 million), Zone 5 @ Aurora Reservoir 6 Million Gallon (\$8 million), Lower South Platte Water Rights Acquisition (\$10 million), and the Rampart Delivery System Improvement (\$5 million).

In 2005, \$53.1 million of bond proceeds are designated for future capital projects. In addition to the increase in capital projects expenditures, there will be a \$2.3 million increase in personal services, and a \$2.2 million increase in debt related expenditures. The personal services increase is due to the net addition of 18.67 FTE in 2005. The debt related expenditures increase is due to scheduled principal and interest payments on the Series 2003A and Series 2004A Water Revenue Bonds, and anticipated 2005 issuances. In 2005, ending funds available is expected to increase \$36.0 million to \$109.8 million.

City Funded Entities

There are three City Funded Entities that are held in a trustee capacity, are custodial in nature, and are not considered part of the total City for accounting purposes. They are the Aurora Capital Leasing Corporation (ACLC), and the Aurora Urban Renewal Authority (AURA), and the Fitzsimons Redevelopment Authority (FRA). The fund summaries associated with the City Funded Entities are on file in the Office of Budget and Financial Planning. In addition, the current financial status of these entities can be found in the Comprehensive Annual Financial Report (CAFR).

Aurora Capital Leasing Corporation

The Aurora Capital Leasing Corporation (ACLC) was organized as a not-for-profit corporation in 1993 for the purpose of financing the acquisition of real property and the construction of public improvements thereon for lease and eventual sale to the city. The City plays a prominent role in the operation of ACLC. The City Manager, Director of Parks & Open Space, and the Director of Finance all serve on the ACLC Board of Directors at the behest of City Council. The City Council determines the City's capital needs and financing requirements to be arranged by ACLC on behalf of the City. ACLC also has the ability to finance the acquisition of personal property for lease and eventual sale to the City. In 2000, ACLC issues certificates of participation that was used to fund the Aurora Municipal Center. The 800 Mhz radio system was also funded through ACLC.

Aurora Urban Renewal Authority

The Aurora Urban Renewal Authority (AURA), established in 1981, has various express powers including the power to undertake urban renewal projects and issue tax increment revenue bonds and other obligations. In 1982, the City Council determined the existence of blighted conditions in the City and designated the Aurora City Center Renewal Area, consisting of 516 acres. Property in the Aurora City Center area has been developed as retail and other business facilities. Since its inception, AURA has received the incremental increase in sales and property taxes occurring within the boundaries of the tax increment-financing district established in this area. AURA also funds a portion of the Aurora Municipal Center lease payment.

Fitzsimons Redevelopment Authority

The Fitzsimons Redevelopment Authority (FRA) was established in 1998 as a separate governmental entity through an agreement between the City and the Board of Regents of the University of Colorado. FRA has been assigned the task of managing and promoting economic development on the Fitzsimons site. The site is being developed into a leading national medical research center anchored by the University of Colorado Health Sciences Center.



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DEPARTMENT BUDGETS



(CROP)

2005 Department Operating Budgets Overview

This section presents detailed information regarding the operating budgets for each City department. This section provides each of the following items for all departments:

- A budget summary for each major type of expenditure;
- A major variance explanation;
- A summary of budget amendment requests;
- An operating expenditure summary for each fund and program;
- A staffing summary for each fund and program in the department; and
- A program description for each program in the, including relevant quantitative indicators.

Data for the years 2002 through 2005 are presented. This section includes only operating expenditures. We report capital budget information in section G of this budget book. The 2002 through 2003 data represent actual expenditures reconciled to the City's Comprehensive Annual Financial Report. The 2004 data represents a projection of year-end expenditures. The 2005 numbers present the proposed budget.

City Attorney's Office

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7030 Charles Richardson, City Attorney • CRICHARD@auroragov.org



DESCRIPTION

The City Attorney's Office has two divisions, the Civil Division and the Criminal Justice Division. The Civil Division works to prepare City ordinances, defend the City in litigation, and provide legal counsel to City offices and City Council. The Criminal Justice Division handles prosecution of violations of municipal ordinances and regulations.

| BUDGET SUMMARY | | | | | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|--|--|--|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | | | | |
| Regular - FTE | 49.00 | 50.00 | 50.00 | 50.00 | | | | | |
| Personal Services | 3,602,724 | 3,755,399 | 4,097,621 | 4,078,242 | | | | | |
| Supplies and Services | 302,480 | 304,974 | 293,399 | 262,059 | | | | | |
| Interfund Charges | 21,700 | 22,200 | 24,853 | 25,700 | | | | | |
| Capital Related | 0 | 70,774 | 13,200 | 0 | | | | | |
| Expenditures Total | \$3,926,905 | \$4,153,348 | \$4,429,073 | \$4,366,001 | | | | | |

MAJOR VARIANCE EXPLANATION

In light of ongoing budget needs, the City Attorney's 2005 budget will remain mostly unchanged from 2004. Specific budget reductions are listed in the table below.

| | 2 | 2005 |
|--|------|--------|
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| One-time Reduction in Civil Division Contingency | 0.00 | -5,000 |
| One-time reduction in Civil Division Contingency | | |
| One-time Reduction in Criminal Justice Division Travel and Training | 0.00 | -7,174 |
| Reduce travel and training appropriation for the Criminal Justice Division. This funding is used to send prosecutors to special training seminars and to participate in relevant classes for continuing legal education credits. | | |
| Reduction in Civil Division Operating Supplies | 0.00 | -4,573 |
| Reduction in Civil Division operating supplies. | | |
| Reduction in Civil Division Purchased Equipment - New | 0.00 | -8,200 |
| Reduction in Civil Division Purchased Equipment - New | | |

City Attorney's Office

| BUDGET AMENDMENT REQUES | TS | |
|---|------|------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Reduction in Civil Division Travel and Conferences | 0.00 | -13,000 |
| Reduction in Civil Division Travel and Conferences. | | |
| Budget Cut Total | 0.00 | (\$37,947) |
| General Fund Total | 0.00 | (\$37,947) |
| Amendment Request Total | 0.00 | (\$37,947) |

| PROGRAM EXPENDITURE SUMMARY | | | | | | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|--|--|--|--|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | | | | | |
| General Fund | | | | | | | | | | |
| Civil Division | 2,311,666 | 2,471,853 | 2,672,115 | 2,618,525 | | | | | | |
| Criminal Justice Division | 1,615,239 | 1,681,495 | 1,756,958 | 1,747,476 | | | | | | |
| General Fund Total | \$3,926,905 | \$4,153,348 | \$4,429,073 | \$4,366,001 | | | | | | |
| Expenditures Total | \$3,926,905 | \$4,153,348 | \$4,429,073 | \$4,366,001 | | | | | | |

| PROGRAM STAFFING SUMMARY | | | | | | | | | |
|---------------------------|----------------|----------------|--------------------|-----------------|--|--|--|--|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | | | | |
| General Fund | | | | | | | | | |
| Civil Division | 23.50 | 24.50 | 26.00 | 26.00 | | | | | |
| Criminal Justice Division | 25.50 | 25.50 | 24.00 | 24.00 | | | | | |
| General Fund Total | 49.00 | 50.00 | 50.00 | 50.00 | | | | | |
| Staffing Total | 49.00 | 50.00 | 50.00 | 50.00 | | | | | |

PROGRAM DESCRIPTIONS

Civil Division

Prepare City ordinances, defend the City in litigation, and provide legal counsel to both City offices and City Council.

Criminal Justice Division

Provide trained and qualified attorneys to represent the City in the role of prosecuting violations of municipal ordinances and regulations. Further provide trained and qualified attorneys to process and address any appellate work stemming from an action. There were 63,600 criminal and traffic cases filed in the Aurora Municipal Court in 2003.

City Council

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7015 Yvonne Madril-Brawner, Executive Assistant • YMADRIL@auroragov.org



DESCRIPTION

City Council's role is to set goals and provide leadership to facilitate attainment of citizen satisfaction. This is accomplished by addressing constituent service requests in a timely manner; assuring broad citizen input/representation on issues; enacting ordinances for the benefit of citizens' health and safety; and representing Aurora's interests at the local, state, regional, and national level.

| BUDGET SUMMARY | | | | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|--|--|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | | | |
| Regular - FTE | 14.50 | 14.00 | 14.00 | 13.00 | | | | |
| Personal Services | 498,298 | 501,454 | 523,377 | 493,031 | | | | |
| Supplies and Services | 382,416 | 348,850 | 343,698 | 311,856 | | | | |
| Interfund Charges | 7,400 | 7,600 | 8,508 | 4,399 | | | | |
| Capital Related | 0 | 0 | 82,566 | 87,416 | | | | |
| Transfers Out | 1,000 | 1,000 | 1,000 | 1,000 | | | | |
| Expenditures Total | \$889,114 | \$858,904 | \$959,149 | \$897,702 | | | | |

MAJOR VARIANCE EXPLANATION

City Council expenditures have been relatively steady in the past four years. In 2004, the expectation of spending the entire Council contingency budget caused the increase in capital-related costs. The variance of total expenditures from 2004 to 2005 is due to budget cuts in personal services and supplies & services. Included in the reductions is the elimination of a vacant administrative specialist position. The listing of budget amendments that follows describes specific 2005 budget reductions.

| BUDGET AMENDMENT REQUESTS | | | |
|--|-------|---------|--|
| | 2005 | | |
| Fund \ Type \ Description | FTE | Budget | |
| General Fund | | | |
| Budget Cut | | | |
| DRCOG Dues and Subscription Savings | 0.00 | -1,600 | |
| This amendment is for \$1,600 in savings as a result of a decrease in dues and subscriptions paid to the Denver Regional Council of Governments (DRCOG). | | | |
| Eliminate vacant Administrative Specialist position | -1.00 | -41,563 | |
| Eliminate Administrative Specialist 1.0 FTE from Administrative Support for Boards and Commissions. | | | |
| Reduce City Council Dues and Subscriptions | 0.00 | -7,000 | |
| Eliminate \$7,000 appropriation for Transit Alliance and reallocate \$4,000 from South East Business Partnership (SEBP) to Metro Mayors. | | | |

City Council

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Reduce City Council General Expenses | 0.00 | -500 |
| Reduce general expenditures associated with City Council cellular usage and maintenance. | | |
| Reduce City Council Travel and Conferences | 0.00 | -7,500 |
| City Council to reduce conference attendance. | | |
| Technical Adjustment to Eliminate City Council Funding for Boards & Commissions | 0.00 | -8,749 |
| This is a Technical Adjustment to remove Boards & Commissions Operating funding from City Council and place the funding in the City Clerk's Office. | | |
| Budget Cut Total | -1.00 | (\$66,912) |
| General Fund Total | -1.00 | (\$66,912) |
| Amendment Request Total | -1.00 | (\$66,912) |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| City Council | 67 | 174 | 2,000 | 2,000 |
| Designated Revenues Fund Total | \$67 | \$174 | \$2,000 | \$2,000 |
| General Fund | | | | |
| City Council | 862,226 | 834,436 | 933,654 | 872,807 |
| Human Relations Commission | 12,878 | 10,999 | 10,175 | 0 |
| Planning & Zoning Commission | 13,943 | 13,294 | 13,320 | 0 |
| Transfers to Other Departments | 0 | 0 | 0 | 22,895 |
| General Fund Total | \$889,046 | \$858,730 | \$957,149 | \$895,702 |
| Expenditures Total | \$889,114 | \$858,904 | \$959,149 | \$897,702 |

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------|----------------------------------|---|--|--|
| 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| | | | | |
| 14.50 | 14.00 | 14.00 | 13.00 | |
| 14.50 | 14.00 | 14.00 | 13.00 | |
| 14.50 | 14.00 | 14.00 | 13.00 | |
| | 2002 Actual 14.50 14.50 | 2002 Actual 2003 Actual 14.50 14.00 14.50 14.00 | 2002 Actual 2003 Actual 2004 Projection 14.50 14.00 14.00 14.50 14.00 14.00 | |

City Council

PROGRAM DESCRIPTIONS

City Council

City Council's role is to set goals and provide leadership within the organization to facilitate attainment of citizen satisfaction. This is accomplished by addressing constituent service requests in a timely manner, assuring broad citizen input/representation on issues, enacting ordinances for the benefit of citizens' health and safety, and representing Aurora's interests at the local, state, regional and national level.

Human Relations Commission

The Aurora Human Relations Commission, HRC, is appointed by City Council to provide the City government with timely and pertinent information related to social concerns and areas of human rights. In 2005, the budget for this program will be transferred to the Neighborhood Services Department.

Planning & Zoning Commission

The Planning & Zoning Commission provides recommendations to City Council on a wide range of planning-related issues in accordance with its charter and ordinance responsibilities. In 2005, the budget for this program will be transferred to the Planning Department.

Transfers to Other Departments

Program created in order to hold the Human Relations Commission and Planning & Zoning budgets prior to their transfer to their prospective homes in 2005.

Civil Service Commission

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 326-8932 Terry Kulbe, Civil Service Administrator • TKULBE@auroragov.org



DESCRIPTION

The Civil Service Commission is responsible for examination and certification of Fire and Police personnel. Additionally, the Commission handles promotional testing and disciplinary appeal of Fire and Police personnel actions in accordance with its charter and ordinance responsibilities.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 4.00 | 4.00 | 4.00 | 4.00 |
| Personal Services | 243,774 | 245,892 | 234,418 | 258,607 |
| Supplies and Services | 249,099 | 249,477 | 194,610 | 208,386 |
| Interfund Charges | 21,300 | 32,900 | 36,832 | 38,087 |
| Expenditures Total | \$514,173 | \$528,269 | \$465,860 | \$505,080 |

MAJOR VARIANCE EXPLANATION

In 2004, approximately \$50,000 in professional services savings account for a majority of the 11.8 percent decrease. Similar savings are not expected in 2005 due to a projected increase in police applicants.

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Civil Service Commission | 514,173 | 528,269 | 465,860 | 505,080 |
| General Fund Total | \$514,173 | \$528,269 | \$465,860 | \$505,080 |
| Expenditures Total | \$514,173 | \$528,269 | \$465,860 | \$505,080 |

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Civil Service Commission | 4.00 | 4.00 | 4.00 | 4.00 |
| General Fund Total | 4.00 | 4.00 | 4.00 | 4.00 |
| Staffing Total | 4.00 | 4.00 | 4.00 | 4.00 |

Civil Service Commission

PROGRAM DESCRIPTIONS

Civil Service Commission

The Civil Service Commission is responsible for firefighter and police officer recruitment, examination and certification of Fire and Police personnel. Additionally, the Commission handles disciplinary appeal actions of Fire and Police personnel in accordance with its charter and ordinance responsibilities.

For the academies that started in 2004, the commission: mailed/distributed 750 police applications, screened 411 candidates, invited 250 applicants to entry-level testing, and processed 97 of those through final testing to fill 42 training academy openings. The Department provided 9 Police and Fire Promotional Boards for 80 candidates.

Court Administration

14999 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-6440 Zelda DeBoyes, Court Administrator • ZDEBOYES@auroragov.org



DESCRIPTION

The Municipal Court handles a wide variety of violations. Types of tickets handled include traffic violations, zoning, sales tax, building code, and animal control ordinance violations. The Court Administration Department is composed of five divisions, which provide various services and programs to the public. The Office of the Court Administrator oversees administrative and court technology services. The Case Management Division serves as the custodian of all court records and processes all summonses for city code violations. The Marshal Division enforces court orders, transports prisoners, and provides security for the Municipal Court Building, court personnel, and the public. The Probation Division provides sentencing options and monitors defendants to ensure compliance with court orders. The Detention Center is responsible for the custodial care, safety, and wellbeing of all persons placed in custody.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 46.00 | 100.00 | 101.00 | 101.00 |
| Personal Services | 2,113,943 | 4,751,860 | 4,995,097 | 5,071,107 |
| Supplies and Services | 187,225 | 676,076 | 679,727 | 765,732 |
| Interfund Charges | 42,316 | 261,137 | 293,381 | 303,157 |
| Capital Related | -1,522 | 0 | 3,000 | 3,000 |
| Expenditures Total | \$2,341,961 | \$5,689,074 | \$5,971,205 | \$6,142,996 |

MAJOR VARIANCE EXPLANATION

In 2003, the Detention Center budget and associated FTE were transferred from the Police Department. This increased the Court Administration budget by approximately \$3.0 million and 54.0 FTE in 2003 and beyond. The difference in total expenditures from 2004 to 2005 is due to growth in personal services and supplies. In 2004, staffing levels increased by 1.0 FTE due to the addition of a Detention Administrator position. Supplies and services are increasing 13 percent due to correctional healthcare management and food services contract increases. The listing of budget amendments that follows describes other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | | | |
|--|------|---------|--|--|
| | 2 | 2005 | | |
| Fund \ Type \ Description | FTE | Budget | | |
| General Fund | | | | |
| Budget Cut | | | | |
| Ongoing Budget Reduction for Case Management | 0.00 | -45,337 | | |
| Hold a Court Clerk III position vacant in 2005. | | | | |
| Positions held vacant in 2005 for Detention | 0.00 | -61,119 | | |
| Hold a Lead Detention Officer position vacant in 2005. | | | | |

Court Administration

| BUDGET AMENDMENT REQUESTS | S | |
|---|------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Reduction in equipment funding | 0.00 | -10,000 |
| Cuts equipment funding in Court Administrator's Office. | | |
| Reduction in overtime for Detention | 0.00 | -5,000 |
| Reduce overtime for Detention. | | |
| Reduction in overtime for Marshal | 0.00 | -5,000 |
| Reduce Overtime for Marshals. | | |
| Reduction in training, supplies, and service cost | 0.00 | -5,000 |
| Cuts training, supplies and service costs in probation. | | |
| Budget Cut Total | 0.00 | (\$131,456) |
| General Fund Total | 0.00 | (\$131,456) |
| Amendment Request Total | 0.00 | (\$131,456) |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-----------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Case Management | 922,712 | 973,162 | 945,825 | 939,691 |
| Detention | 0 | 3,207,520 | 3,123,725 | 3,310,457 |
| Marshal | 561,867 | 606,565 | 616,505 | 618,765 |
| Office of the Court Administrator | 379,311 | 422,643 | 760,217 | 761,954 |
| Probation | 478,071 | 479,183 | 524,932 | 512,129 |
| General Fund Total | \$2,341,961 | \$5,689,074 | \$5,971,205 | \$6,142,996 |
| Expenditures Total | \$2,341,961 | \$5,689,074 | \$5,971,205 | \$6,142,996 |

| PROGRAM STAFFING SUMMARY | | | | |
|-----------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Case Management | 21.00 | 21.00 | 21.00 | 21.00 |
| Detention | 0.00 | 54.00 | 55.00 | 55.00 |
| Marshal | 10.00 | 10.00 | 10.00 | 10.00 |
| Office of the Court Administrator | 5.00 | 5.00 | 5.00 | 5.00 |
| Probation | 10.00 | 10.00 | 10.00 | 10.00 |
| General Fund Total | 46.00 | 100.00 | 101.00 | 101.00 |
| Staffing Total | 46.00 | 100.00 | 101.00 | 101.00 |
| | | | | |

Court Administration

PROGRAM DESCRIPTIONS

Case Management

Serve as custodian of all court records. Process and enter all summonses for City code violations into the Court's computer system. Provide information to all Court departments, as well as the Police Department. Coordinate jury summonses and services. Summonses for 2004 totaled 61,141.

Detention

Responsible for the custodial care, safety and well-being of all people placed in the Detention facility. 13,778 prisoners were processed in 2004.

Marshal

Provide security for the Municipal Court building, court personnel and the public. Enforce court orders, serve warrants, assist with trials and transport prisoners. In 2004, 1,184 remands, the transfer of prisoners from the court room to a holding cell, were processed. In that same year, 2,048 prisoners were transported to and from other metro jail facilities.

Office of the Court Administrator

Provide direction and oversight of activities performed by the Administrative Departments of the Aurora Municipal Court - Case Management, Court Information System Services, Marshals and Probation. Ensure that these departments provide a high level of customer service, operate efficiently and effectively, promote fiscal responsibility and adhere to City and judicial policies, and the laws of the City, state and federal governments. Serve as information coordinator and staff support for administrative services provided to court employees and customers.

Probation

Provide judges with background information and sentencing options and recommendations when requested. Monitor defendants to ensure compliance with court orders. Coordinate and supervise work programs to satisfy court fines and costs. Provide information on high-profile defendants to the specialized units of the Aurora Police Department to enhance police, victim, and community safety. Maintain a pro-active role in working with specific City departments and community agencies for the prevention and treatment of animal abuse, fire-setting, and other acts of violence. Total number of active domestic violence cases processed in 2004 was 4,944, of which 687 were new cases.

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7497 Dianne Truwe, Development Services Director • DTRUWE@auroragov.org



DESCRIPTION

The Development Services Department promotes private investment and development in Aurora by conducting and coordinating critical components of the City's economic development program. Development Services' duties include: coordinating major economic development initiatives; providing assistance to small business/retail development; coordinating public/private economic development and incentive programs; providing management of the building review, permit issuance, and inspection functions; and managing urban renewal areas.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 90.00 | 90.00 | 75.00 | 75.00 | |
| Personal Services | 4,676,523 | 4,927,263 | 4,906,540 | 5,306,716 | |
| Supplies and Services | 2,335,884 | 2,405,897 | 1,111,797 | 1,460,944 | |
| Interfund Charges | 116,980 | 105,413 | 115,998 | 121,877 | |
| Capital Related | 57,212 | 0 | 60,877 | 70,000 | |
| Transfers Out | 0 | 2,250,400 | 785,039 | 792,862 | |
| Expenditures Total | \$7,186,599 | \$9,688,974 | \$6,980,251 | \$7,752,399 | |

MAJOR VARIANCE EXPLANATION

In 2003, Transfers Out increased due to a \$1.5 million one-time transfer for Aurora Urban Renewal Authority (AURA) private development project and a \$750,400 overhead transfer to the General Fund for indirect services. The transfer amounts in 2004 and 2005 represent the overhead transfer.

In 2004, the 15 FTE eliminated from the Development Services Department budget included 8 unfunded Development Review positions, the transfer of 6 Office of Development Assistance (ODA) positions to General Management, and one FTE technical correction. At the same time the Personal Services budget did not decline significantly as the 8 Development Review positions were not previously budgeted in 2003 and the savings associated with moving the ODA positions was offset by increased costs in Development Review for overtime and contract personnel. The Supplies and Services decrease is due to the end of the department's management of incentive payments for Arapahoe Crossing, and fewer Art District Loan Program applications than originally anticipated in 2004.

In 2005, the Personal Services budget increase is due to anticipated hiring to fill vacant positions in Development Review plus other increases in accordance with City policy. The Supplies and Services increase is due to a projected increase in the activity of the Art District Loan Program. The listing of budget amendments that follows describes all other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|---|------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| Designated Revenues Fund | | |
| New Appropriation | | |
| AEDC/ACED - Provide Funding Through Designated Revenue Fund | 0.00 | 363,785 |
| AEDC (Aurora Economic Development Council) and ACED (Adams County Economic Development) funding was originally provided through the General Fund. They will now be funded for two years by a transfer from the Development Review Fund to the Designated Revenues Fund. | | |
| Enhanced Business Planning Services | 0.00 | 6,000 |
| Enhanced market research services through the use of city databases to complete market analysis studies for select businesses. | | |
| New Appropriation Total | 0.00 | \$369,785 |
| Budget Cut | | |
| Transfer of Unused Arts District Revolving Loan Funds to the General Fund | 0.00 | 0 |
| Reduction of funds available for the Arts District Revolving Loan program over five years. The zero budget is a net result of the \$20,000 lapse in Supplies and Services that is offset by a \$20,000 transfer to the General Fund. | | |
| Budget Cut Total | 0.00 | \$0 |
| Designated Revenues Fund Total | 0.00 | \$369,785 |
| Development Review Fund | | |
| New Appropriation | | |
| Additional Construction Permit Technician | 0.00 | 19,733 |
| This amount brings total funding up to a full-year for an additional Construction Permit Technician approved during the 2004 spring supplemental process. | | |
| New Appropriation Total | 0.00 | \$19,733 |
| Operating Transfer-with New Appropriation | | |
| Technical adjustment to increase transfer to General Fund | 0.00 | 22,462 |
| Technical adjustment to increase transfer from the Development Review Fund to the General Fund. This is the Development Services portion. This amount is for a portion of one more Parks worker paid by Development Review Fund. Public Works and Planning have the other pieces. | | |
| Operating Transfer-with New Appropriation Total | 0.00 | \$22,462 |
| Development Review Fund Total | 0.00 | \$42,195 |
| General Fund | | |
| Budget Cut | | |
| Eliminate AEDC/ACED Funding From General Fund | 0.00 | -363,785 |
| AEDC (Aurora Economic Development Council) and ACED (Adams County Economic Development) funding was originally provided through the General Fund. They will now be funded for two years by a transfer from the Development Review Fund to the Designated Revenues Fund. | | |
| Budget Cut Total | 0.00 | (\$363,785) |
| General Fund Total | 0.00 | (\$363,785) |
| Amendment Request Total | 0.00 | \$48,195 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| AURA - Development Services | 144,918 | 1,931,435 | 155,000 | 555,000 |
| Business Development Center | 2,139 | 26,501 | 87,262 | 94,154 |
| Economic Development | 1,337,373 | 1,165,867 | 0 | 363,785 |
| Designated Revenues Fund Total | \$1,484,430 | \$3,123,803 | \$242,262 | \$1,012,939 |
| Development Review Fund | | | | |
| Building Division | 4,108,698 | 4,955,763 | 5,339,513 | 5,685,629 |
| Development Review Fund Total | \$4,108,698 | \$4,955,763 | \$5,339,513 | \$5,685,629 |
| General Fund | | | | |
| AURA - Development Services | 267,640 | 280,520 | 298,084 | 304,187 |
| Building Division | 267 | 0 | 0 | 0 |
| Business Development Center | 170,140 | 241,522 | 240,741 | 241,606 |
| Development Services Administration | 271,641 | 298,241 | 331,273 | 336,538 |
| Economic Development | 361,091 | 363,685 | 361,000 | 0 |
| Office of Development Assistance | 421,150 | 404,858 | 0 | 0 |
| General Fund Total | \$1,491,929 | \$1,588,825 | \$1,231,098 | \$882,331 |
| Gifts & Grants Fund | | | | |
| Business Development Center | 101,543 | 20,583 | 167,378 | 171,500 |
| Gifts & Grants Fund Total | \$101,543 | \$20,583 | \$167,378 | \$171,500 |
| Expenditures Total | \$7,186,599 | \$9,688,974 | \$6,980,251 | \$7,752,399 |

| PROGRAM STAFFING SUMMARY | | | | |
|-------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Development Review Fund | | | | |
| Building Division | 74.00 | 74.00 | 66.00 | 66.00 |
| Development Review Fund Total | 74.00 | 74.00 | 66.00 | 66.00 |
| General Fund | | | | |
| AURA - Development Services | 4.00 | 4.00 | 3.00 | 3.00 |
| Business Development Center | 3.00 | 3.00 | 3.00 | 3.00 |
| Development Services Administration | 3.00 | 3.00 | 3.00 | 3.00 |
| Office of Development Assistance | 6.00 | 6.00 | 0.00 | 0.00 |
| General Fund Total | 16.00 | 16.00 | 9.00 | 9.00 |
| Staffing Total | 90.00 | 90.00 | 75.00 | 75.00 |

PROGRAM DESCRIPTIONS

AURA - Development Services

Establish plans, promote redevelopment opportunities, solicit private investment, and implement strategies and projects for three existing urban renewal project areas. Research potential urban renewal project area needs and opportunities. Provides incentives for infrastructure, public improvements, and private development to enhance the Fletcher Plaza area. Provides long-term loan incentives for renovation of real property for art uses in Original Aurora arts district. In the Designated Revenues Fund portion of AURA there are notable budget variances each year. The 2003 increase is attributable to increased expenditure for Aurora City Place cost recovery and a \$1.5 million one-time transfer for an AURA private development project. In 2004 the Art District Loan Program proved to be a useful tool for stimulating interest in the Arts District even though no loans were awarded. It is anticipated that interest will continue to grow and several loan applications are in the pipeline.

Building Division

Provide effective, thorough, and cost effective plan review and inspection programs to ensure safe code compliant construction. The Building Division met the plan review schedules 99.91% of the time in 2003. The schedules establish turnaround times for plans reviews. 73,198 construction inspections were completed during 2003.

Business Development Center

Provide one-on-one business advising, training, technical and financial assistance, and other small business resources. Strengthen relationships with the Chamber of Commerce, local banks, Arapahoe and Adams counties and other strategic alliances key to Aurora small businesses. Provide low-interest loans to north Aurora businesses to promote economic diversification and create/retain employment opportunities. Coordinate Asian/Pacific cultural, educational, and business programs such as the annual Asian Film Festival. There is a notable budget variance in the Gifts and Grants Fund section. In 2003, expenditures dropped significantly due to a lack of qualified borrowers for the Aurora Business Revolving Loan. Qualified loan applicants and awards increased in 2004 and it is expected that this trend will continue in 2005.

The Business Development Center provided 509 clients with one-on-one counseling in 2003, and 552 people attended the small business development seminars during 2003.

Development Services Administration

Administration provides general management services, administrative direction, and financial control of the department. Promotes investment in the city by negotiating major economic development and incentive agreements. Retail Development works with retailers and developers to encourage expansion of their presence in Aurora, analyzes retail development, monitors retail sales and trends, and identifies issues affecting retail development.

Economic Development

Provide economic development marketing and business assistance services through the following public/private economic development organizations: Aurora Economic Development Council (AEDC) and the Adams County Economic Development Council (ACED). Recruits new and existing businesses through existing economic development organizations. There are budget variances in 2004 and 2005 that are notable. In 2004, the department's management of incentive payments for Arapahoe Crossing ended, dropping the program expenditure to zero in the Designated Revenues Fund. In 2005, the Economic Development program funding for AEDC and ACED has been moved from the General Fund to the Designated Revenues Fund.

The Aurora Economic Development Council (AEDC) created 1,002 primary jobs from its efforts in 2003.

Office of Development Assistance

The Office of Development Assistance provides project management of private projects through the public review process and ensures administration/coordination of annexations and special districts. [OBFP Note: Program moved to the City Manager's Office after 2003 fiscal year]

Finance

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7055 John Gross, Finance Director • JGROSS@auroragov.org



DESCRIPTION

The Finance Department provides for city government general financial functions, business licensing, and tax collection. The department provides support and advice to the City Manager, City Council, and departments in matters related to financial issues, economic development policy, and strategic planning. Specific functions in carrying out this mission include: management of the budget process; support in strategic planning; development of long-range financial options; economic and revenue analysis; revenue management; licensing of businesses; collection of various taxes; accounting and financial reporting; cash management; financial controls; debt and capital planning; accounts receivable and payable; payroll; and grant management.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 54.50 | 57.50 | 60.50 | 60.50 | |
| Personal Services | 3,073,991 | 3,456,067 | 3,736,945 | 3,764,145 | |
| Supplies and Services | 958,772 | 782,279 | 725,543 | 671,509 | |
| Interfund Charges | 50,355 | 36,882 | 40,870 | 42,557 | |
| Transfers Out | 41,500 | 41,500 | 41,500 | 41,500 | |
| Expenditures Total | \$4,124,619 | \$4,316,728 | \$4,544,858 | \$4,519,711 | |

MAJOR VARIANCE EXPLANATION

In Fiscal Year 2003, personal services costs for the department increased due to a net addition of 3.0 FTE. These staffing changes were due to: two new auditor positions; two transferred cashier positions from the Utilities Department; and the elimination of one vacant Controller's Office position. The department observed a significant decrease in supplies and services expenditures as a result of budget reductions and control of spending.

In Fiscal Year 2004, the department observed an increase in personal services expenditures because of an increase of 3.0 FTE for new auditor positions. For Fiscal Year 2005, the listing of amendments that follows describes all other changes in the budget.

| BUDGET AMENDMENT REQUESTS | | |
|--|------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Move Lockbox Services from bank to in-house | 0.00 | -40,000 |
| Move lockbox services from bank to in-house. No adverse programmatic impact. | | |
| Transfer Funding for Sr. Capital Projects Analyst to Capital Projects Fund | 0.00 | -85,113 |
| Transfer funding for Senior Capital Projects Analyst to Capital Projects Fund. | | |
| Budget Cut Total | 0.00 | (\$125,113) |

Finance

| BUDGET AMENDMENT REQ | UESTS | |
|---------------------------|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| General Fund Total | 0.00 | (\$125,113) |
| Amendment Request Total | 0.00 | (\$125,113) |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Flower Fund | 4,702 | 0 | 0 | 0 |
| Designated Revenues Fund Total | \$4,702 | \$0 | \$0 | \$0 |
| General Fund | | | | |
| Controller's Office | 1,280,808 | 1,318,369 | 1,375,246 | 1,319,329 |
| Financial Services Administration | 497,087 | 492,635 | 545,983 | 583,138 |
| Office of Budget & Financial Planning | 536,216 | 595,113 | 635,373 | 585,093 |
| Tax & Licensing | 994,749 | 1,246,127 | 1,382,395 | 1,377,468 |
| Treasurer's Office | 508,516 | 622,986 | 564,360 | 613,183 |
| General Fund Total | \$3,817,376 | \$4,275,228 | \$4,503,358 | \$4,478,211 |
| Gifts & Grants Fund | | | | |
| Controller's Office | 261,040 | 0 | 0 | 0 |
| Gifts & Grants Fund Total | \$261,040 | \$0 | \$0 | \$0 |
| Surplus & Deficiency Fund | | | | |
| Financial Services Administration | 41,500 | 41,500 | 41,500 | 41,500 |
| Surplus & Deficiency Fund Total | \$41,500 | \$41,500 | \$41,500 | \$41,500 |
| Expenditures Total | \$4,124,619 | \$4,316,728 | \$4,544,858 | \$4,519,711 |

| PROGRAM STAFFING SUMMARY | | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund | | | | | |
| Controller's Office | 19.50 | 18.50 | 18.50 | 18.50 | |
| Financial Services Administration | 6.00 | 6.00 | 6.00 | 6.00 | |
| Office of Budget & Financial Planning | 8.00 | 8.00 | 9.00 | 9.00 | |
| Tax & Licensing | 18.00 | 20.00 | 22.00 | 22.00 | |
| Treasurer's Office | 3.00 | 5.00 | 5.00 | 5.00 | |
| General Fund Total | 54.50 | 57.50 | 60.50 | 60.50 | |
| Staffing Total | 54.50 | 57.50 | 60.50 | 60.50 | |

Finance

PROGRAM DESCRIPTIONS

Controller's Office

The Controller's Office provides general accounting services, analysis, and financial controls for the City. In 2003 Accounting was responsible for 775,000 accounting transactions; Payroll generated 84,000 payroll payments; Accounting services was responsible for 91,000 payments and monitored 180 outstanding grants as well as \$21 million in new grant awards.

Financial Services Administration

Financial Services Administration provides overall management of the Finance Department, makes financial policy recommendations to the City Manager and City Council, and provides specialized financial functions including debt management, capital leasing, special improvement and development financing, and support to Spirit of Aurora.

Flower Fund

The Flower Fund program provided flowers for Finance Department employees suffering from a major illness or a death in the family. Funding for the program was obtained through City vending machine proceeds. [OBFP Note: Program inactive after 2002 fiscal year]

Office of Budget & Financial Planning

The Office of Budget and Financial Planning (OBFP) provides the overall direction and management for the budgetary processes of the City. These processes include: economic and revenue analysis; development of the long-range financial outlook; review and coordination of department budget requests; and advising both City Council and City management. The OBFP is directly responsible for both revenue projections and analysis for more than 20 revenue streams that generate over \$220 million in revenue each year.

Tax & Licensing

The Tax & Licensing division provides tax collection and business licensing services for the City. Annually, the division processes approximately 86,000 returns of various types; maintains about 400 liquor licenses and about 14,000 general business licenses. The tax audit section generates in excess of \$1.5 million in audit revenue annually.

Treasurer's Office

The Treasurer's Office receives, manages and controls City cash receipts and manages the investments of the City. The Treasurer manages an investment portfolio in excess of \$300 million. Cashiering processes 86,000 tax returns and over 200,000 cash receipts annually.

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 326-8999 Casey Jones, Fire Chief • CJONES@auroragov.org



DESCRIPTION

The Fire Department is responsible for improving the quality of life within the City of Aurora by providing protection of life and property threatened by medical emergencies, fires, hazardous materials, severe weather conditions, and all other natural or man-made catastrophes. Major programs within the Fire Department include: fire suppression, fire emergency management, fire rescue, fire inspection, and fire training. Fire suppression is responsible for direct fire fighting and rescue activities. Fire rescue provides paramedic assistance. Fire inspection conducts inspections to ensure fire code compliance. Fire training provides for fire personnel training, as well as providing public education. Fire emergency management develops the City Emergency Plan and coordinates disaster planning.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 356.00 | 346.00 | 318.00 | 309.00 | |
| Personal Services | 24,272,504 | 25,543,817 | 25,487,978 | 25,374,730 | |
| Supplies and Services | 1,551,340 | 1,954,055 | 2,022,211 | 2,007,141 | |
| Interfund Charges | 1,189,838 | 1,105,723 | 1,193,580 | 1,181,607 | |
| Capital Related | 232,679 | 50,192 | 203,674 | 446,950 | |
| Transfers Out | 0 | 51,084 | 0 | 0 | |
| Expenditures Total | \$27,246,361 | \$28,704,871 | \$28,907,443 | \$29,010,428 | |

MAJOR VARIANCE EXPLANATION

In 2003, a net reduction of 10 FTE occurred due to the delayed opening of Fire Station 15. This reduction eliminated positions that were vacant in 2002 without affecting service levels. 2003 salary increases are due to the Department being fully staffed, as well as normal personal services increases per City policy. In 2004, the Public Safety Communications Center Department was created by combining the communication programs of both the Fire and Police Departments. To facilitate this, 20.0 FTE and \$1.2 million were moved to the new department. Also in 2004, 7.0 vacant FTE were eliminated as a result of the delayed opening of Station 14, as well as a 1.0 FTE Quality Assurance position. Between 2003 and 2004, multiple positions and their corresponding appropriation were reassigned at the program level to more accurately reflect their functions. This did not effect service levels. In 2005, nine vacant FTE were eliminated. The delayed opening of Station 14 accounts for five of the eliminated positions. The remaining four are program-related positions. The capital related expenditure increase in 2005 is due to the anticipation of additional grant revenue for the purchase of new equipment. The listing of budget amendments that follows describes all other 2005 budget adjustments.

| BUDGET AMENDMENT REQUESTS | | |
|--|-------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Eliminate Fire Education Program | -2.00 | -167,956 |
| Eliminate Fire public education operation which is responsible for conducting public fire safety and prevention activities. Requires a reduction of two vacant FTE and reassignment of two FTE. | | |
| Eliminate the Bureau of Special Services | -2.00 | -154,969 |
| Eliminate quartermaster operations which is responsible for the procurement, warehousing, and distribution of supplies to stations and other Fire department operations. Requires a reduction of two vacant FTE and reassignment of two FTE. | | |
| Fifty-percent Reduction in Capital Equipment | 0.00 | -60,950 |
| Reduce capital equipment budget by fifty-percent. | | |
| Fire Station 14 Vacant Position Reductions | -5.00 | -446,678 |
| This eliminates the remaining five vacant positions for Fire Station 14. The opening of this station was delayed in 2004 until such time as sufficient revenues were available to provide staffing. This 2005 staffing reduction was also scheduled as part of the decision to delay the opening of the station. | | |
| Budget Cut Total | -9.00 | (\$830,553) |
| General Fund Total | -9.00 | (\$830,553) |
| Amendment Request Total | -9.00 | (\$830,553) |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Fire Administration | 102 | 54 | 0 | 0 |
| Fire Inspection and Education | 11,664 | 7,603 | 15,900 | 10,600 |
| Fire Rescue | 23,779 | 24,512 | 10,850 | 59,165 |
| Fire Training | 0 | 8,721 | 75,000 | 100,000 |
| Hazardous Materials | 2,763 | 0 | 0 | 0 |
| Designated Revenues Fund Total | \$38,307 | \$40,891 | \$101,750 | \$169,765 |
| General Fund | | | | |
| Arson Investigation | 319,048 | 297,482 | 242,991 | 211,192 |
| Bureau of Special Services | 352,240 | 400,904 | 391,828 | 0 |
| Fire Administration | 845,096 | 891,665 | 1,342,909 | 1,528,542 |
| Fire Communications | 1,198,505 | 1,211,036 | 0 | 0 |
| Fire Emergency Management | 128,174 | 131,077 | 135,932 | 138,113 |
| Fire Inspection and Education | 840,933 | 890,822 | 902,846 | 682,657 |
| Fire Rescue | 5,690,211 | 5,205,112 | 5,006,516 | 4,841,029 |
| Fire Suppression | 16,718,873 | 18,376,834 | 19,188,156 | 19,620,886 |
| Fire Training | 855,014 | 1,089,686 | 1,007,447 | 968,534 |
| Hazardous Materials | 13,611 | 29,578 | 20,500 | 26,268 |
| General Fund Total | \$26,961,703 | \$28,524,196 | \$28,239,126 | \$28,017,221 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Gifts & Grants Fund | | | | |
| Fire Administration | 9,980 | 56,297 | 210,500 | 770,500 |
| Fire Emergency Management | -52,353 | 33,271 | 264,467 | 27,942 |
| Fire Rescue | 0 | 0 | 41,600 | 25,000 |
| Fire Suppression | 288,723 | 50,217 | 50,000 | 0 |
| Gifts & Grants Fund Total | \$246,350 | \$139,785 | \$566,567 | \$823,442 |
| Expenditures Total | \$27,246,361 | \$28,704,871 | \$28,907,443 | \$29,010,428 |

| PROGRAM STAFFING SUMMARY | | | | |
|-------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Arson Investigation | 4.00 | 3.00 | 2.00 | 2.00 |
| Bureau of Special Services | 2.00 | 2.00 | 2.00 | 0.00 |
| Fire Administration | 9.00 | 9.00 | 11.00 | 12.00 |
| Fire Communications | 20.00 | 20.00 | 0.00 | 0.00 |
| Fire Emergency Management | 1.50 | 1.50 | 1.50 | 1.50 |
| Fire Inspection and Education | 12.00 | 12.00 | 12.00 | 9.00 |
| Fire Rescue | 64.00 | 60.00 | 57.00 | 57.00 |
| Fire Suppression | 232.00 | 228.00 | 223.00 | 219.00 |
| Fire Training | 11.00 | 10.00 | 9.00 | 8.00 |
| General Fund Total | 355.50 | 345.50 | 317.50 | 308.50 |
| Gifts & Grants Fund | | | | |
| Fire Emergency Management | 0.50 | 0.50 | 0.50 | 0.50 |
| Gifts & Grants Fund Total | 0.50 | 0.50 | 0.50 | 0.50 |
| Staffing Total | 356.00 | 346.00 | 318.00 | 309.00 |

PROGRAM DESCRIPTIONS

Arson Investigation

Investigate fires, explosions, and illegal disposal of hazardous materials. Determine fire cause and origin and conduct criminal investigations.

Bureau of Special Services

Coordinate the maintenance of all Fire vehicles and stations. Research and upgrade apparatus specifications for purchase. Provide operations support through the operation of a warehouse, quartermaster, and courier. [OBFP Note: Program inactive after 2004 fiscal year]

Fire Administration

Provide management support to the fire chief's office in planning, organizing, budgeting, financial control, and overall administrative duties.

Fire Communications

This program was combined with Police Communications in 2003 to create the Public Safety Communications Department. The department combined the dispatch operations of both the Police and Fire departments. [OBFP Note: Program inactive after 2003 fiscal year]

PROGRAM DESCRIPTIONS

Fire Emergency Management

Identify man-made and natural hazards in our community. Update the City Emergency Operations Plan (EOP), work with outside agencies and City departments for disaster preparedness. Conduct and evaluate emergency planning, response and recovery exercises, and terrorism planning.

Fire Inspection and Education

Protect life and property from the threat of fire, explosion, and hazardous materials through cost-effective engineering, education and code enforcement practices. Project 7,000 building inspections in 2005.

Fire Rescue

Respond to all fire, rescue and emergency medical alarms to provide initial advanced life support care in order to medically stabilize patients. Ensure that they are transported to the appropriate medical facility with appropriate continuing care. Monitor City's ambulance contract. Project 21,000 patients evaluated by fire paramedics in 2005.

Fire Suppression

Provide the capability of response to and abatement of all fire incidents within the City of Aurora. Project 26,000 alarms in 2005.

Fire Training

Provide the necessary resources, instructors, facilities and equipment to conduct initial academy instructions for new recruits. Conduct on-going mandatory monthly training in multiple topics to all department personnel.

Hazardous Materials

Provide protection to community concerning dangers resulting from the storage, use, or transportation of hazardous materials or terrorism incidents.

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DESCRIPTION

It is the responsibility of the General Management Department to ensure that all City departments operate efficiently and effectively and meet the goals established by City Council. The Department includes: the Office of the City Manager; Deputy City Managers of Administrative Services, Community Services, and Operations; and the Office of Development Assistance. The Communications and Management Support budgets are included in General Management. Communications provides information to the Citizens of Aurora via Aurora community television and City produced materials and programs. Communications also oversees Access Aurora, which provides citizen access to all levels of Aurora city government. Management Support includes programs such as the City Clerk's Office, internal audit, intergovernmental relations, municipal records, and policy and research.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 42.50 | 40.50 | 45.80 | 40.80 |
| Personal Services | 2,790,677 | 2,905,596 | 3,115,935 | 3,217,266 |
| Supplies and Services | 643,874 | 696,366 | 784,022 | 718,320 |
| Interfund Charges | 18,625 | 14,856 | 16,737 | 22,395 |
| Capital Related | 0 | 0 | 198,000 | 218,370 |
| Transfers Out | 1,500,000 | 96,284 | 0 | 0 |
| Expenditures Total | \$4,953,176 | \$3,713,101 | \$4,114,694 | \$4,176,351 |

MAJOR VARIANCE EXPLANATION

In 2003, two vacant FTE were eliminated in Television Services as part of the 2003 budget cuts. The decrease did not correspond with a personal services decrease, as decreased vacancy savings and personal services costs increases in accordance with city policy caused an overall increase in personal services. Transfers decreased significantly as a one-time transfer related to Television equipment in the new Aurora Municipal Center was replaced with a one-time transfer of gifts and grants fund balance from completed grants.

The General Management budget and associated FTE increased due to the addition of the Office of Development Assistance from Development Services in 2004 being fully funded in 2005. There were no projected transfers, but capital related costs increased \$198,000 for television equipment in the Designated Revenue Fund.

The growth in total expenditures in 2005 of \$61,658 is associated primarily with vacancy savings in 2004. Also in 2005, five vacant FTE are being eliminated, with three of the five coming from Communications and two of those three from Television Services. The listing of the budget amendments that follows describes these 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|----------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Designated Revenues Fund | | |
| New Appropriation | | |
| Move Three Television Services FTE from General Fund | 3.00 | 180,622 |
| Move three Television Services FTE from the General Fund and fund personal services expenses from Public, Education and Government (PEG) revenue. | | |
| New Appropriation Total | 3.00 | \$180,622 |
| Designated Revenues Fund Total | 3.00 | \$180,622 |
| General Fund | | 4, |
| New Appropriation | | |
| Technical Adjustment to Fund Boards & Commissions from City Clerk's Office | 0.00 | 8,749 |
| This is a Technical Adjustment that removes Boards & Commissions funding from City Council and adds the appropriation to General Management. This movement also includes \$4,399 of risk charges. | | ., |
| New Appropriation Total | 0.00 | \$8,749 |
| Budget Cut | | |
| Eliminate the Central City Manager's Office Receptionist Position | -1.00 | -42,598 |
| This cut includes the full-year funding of 1.0 FTE from a vacant receptionist position in the City Manager's Office. | | ŕ |
| Eliminate Vacant Public Information Officer Position | -1.00 | -66,422 |
| This cut includes the full-year funding of 1.0 FTE for a vacant Public Information Officer position in Communications. Reduces staff available for proactive media work, development of city informative literature, website updates, event promotion and other communications work. | | |
| Reduction of General Fund Support for Channel 8 | -5.00 | -296,122 |
| Of the 7.0 FTE associated with Aurora Community Television, 3.0 FTE will be moved to the Designated Revenue Fund and 2.0 vacant FTE will be cut. This cut also represents a reduction in General Fund support for Channel 8. The remaining 2.0 FTE, along with contract services, will remain in the General Fund for oversight, Monday City Council broadcasts, news, and public affairs shows. Certain video projects will be eliminated. | | |
| Reduction of Internal Audit Function | -1.00 | -75,663 |
| This budget cut includes the full-year salary and benefits associated with a 1.0 FTE reduction of the Internal Audit function. As a result, there will be a reduction in the number of financial and performance audits of all departments, boards, activities and agencies of the City. | | · |
| Budget Cut Total | -8.00 | (\$480,805) |
| General Fund Total | -8.00 | (\$472,056) |
| Gifts & Grants Fund | | |
| New Appropriation | | |
| Television Sponsorship | 0.00 | 31,100 |
| The purpose of this amendment is to support some TV programming operations; includes support for TV temporary staff and program underwriting and sponsorships. Revenue for this expenditure will come from program underwriting, commercial sponsorships, and grants. | | |
| New Appropriation Total | 0.00 | \$31,100 |
| Gifts & Grants Fund Total | 0.00 | \$31,100 |
| Onto & Grants Fund Total | 0.00 | 551,100 |

| BUDGET AMENDMENT I | REQUESTS | |
|---------------------------|----------|-------------|
| | 2 | 005 |
| Fund \ Type \ Description | FTE | Budget |
| Amendment Request Total | -5.00 | (\$260,334) |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Aurora Community Television | 1,565,035 | 108,780 | 373,000 | 677,646 |
| Office of Development Assistance | 0 | 0 | 51,600 | 51,600 |
| Tourism Promotion | 62,783 | 40,363 | 33,299 | 0 |
| Designated Revenues Fund Total | \$1,627,818 | \$149,143 | \$457,899 | \$729,246 |
| Development Review Fund | | | | |
| Office of Development Assistance | 0 | 0 | 0 | 422,094 |
| Development Review Fund Total | \$0 | \$0 | \$0 | \$422,094 |
| General Fund | | | | |
| Access Aurora | 129,928 | 123,479 | 129,763 | 182,355 |
| Administrative Services Group Management | 212,735 | 213,774 | 193,270 | 221,202 |
| Aurora Community Television | 503,192 | 491,335 | 477,650 | 203,844 |
| City Clerk | 285,282 | 296,931 | 311,892 | 323,848 |
| Communications | 474,830 | 501,713 | 389,401 | 407,180 |
| Community Services Group Management | 226,170 | 238,868 | 219,272 | 241,940 |
| Elections | 115,893 | 89,250 | 35,306 | 31,103 |
| Intergovernmental Relations | 201,484 | 286,678 | 281,141 | 207,706 |
| Internal Audit | 230,924 | 226,735 | 251,671 | 168,817 |
| Municipal Records | 185,001 | 212,302 | 206,158 | 221,768 |
| Office of Development Assistance | 0 | 0 | 369,212 | 0 |
| Office of the City Manager | 297,141 | 320,232 | 318,132 | 320,045 |
| Operations Group Management | 223,607 | 234,993 | 247,470 | 246,705 |
| Policy and Research | 230,483 | 219,355 | 193,456 | 197,398 |
| Service Aurora | 44 | 0 | 0 | 0 |
| General Fund Total | \$3,316,715 | \$3,455,644 | \$3,623,795 | \$2,973,911 |
| Gifts & Grants Fund | | | | |
| Aurora Community Television | 8,643 | 12,031 | 33,000 | 51,100 |
| Communications | 0 | 96,284 | 0 | 0 |
| Gifts & Grants Fund Total | \$8,643 | \$108,315 | \$33,000 | \$51,100 |
| Expenditures Total | \$4,953,176 | \$3,713,101 | \$4,114,694 | \$4,176,351 |

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------|----------------|---------------------------------------|---|--|
| 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| | | | | |
| 0.00 | 0.00 | 0.00 | 3.00 | |
| 0.00 | 0.00 | 0.00 | 3.00 | |
| | 2002 Actual | 2002 2003 Actual Actual 0.00 0.00 | 2002 Actual 2003 Actual 2004 Projection 0.00 0.00 0.00 | |

| PROGRAM STAFFING SUMMARY | | | | |
|--|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Development Review Fund | | | | |
| Office of Development Assistance | 0.00 | 0.00 | 0.00 | 5.00 |
| Development Review Fund Total | 0.00 | 0.00 | 0.00 | 5.00 |
| General Fund | | | | |
| Access Aurora | 3.50 | 3.50 | 3.80 | 3.80 |
| Administrative Services Group Management | 2.00 | 2.00 | 2.00 | 2.00 |
| Aurora Community Television | 9.00 | 7.00 | 7.00 | 2.00 |
| City Clerk | 4.00 | 4.00 | 4.00 | 4.00 |
| Communications | 6.00 | 6.00 | 6.00 | 5.00 |
| Community Services Group Management | 2.00 | 2.00 | 2.00 | 2.00 |
| Intergovernmental Relations | 1.00 | 1.00 | 1.00 | 1.00 |
| Internal Audit | 3.00 | 3.00 | 3.00 | 2.00 |
| Municipal Records | 4.00 | 4.00 | 4.00 | 4.00 |
| Office of Development Assistance | 0.00 | 0.00 | 5.00 | 0.00 |
| Office of the City Manager | 2.00 | 2.00 | 2.00 | 2.00 |
| Operations Group Management | 3.00 | 3.00 | 3.00 | 3.00 |
| Policy and Research | 3.00 | 3.00 | 3.00 | 2.00 |
| General Fund Total | 42.50 | 40.50 | 45.80 | 32.80 |
| Staffing Total | 42.50 | 40.50 | 45.80 | 40.80 |

PROGRAM DESCRIPTIONS

Access Aurora

Access Aurora provides for citizen and visitor access to all levels of Aurora city government. It also serves as a single point of contact for Aurora residents needing information or assistance from the City. In 2004, Access Aurora answered 46,206 phone calls, assisted 27,206 visitors to the building, responded to 5,522 e-mails from the city's Web site, entered 9,450 citizen requests for service and provided assistance in Spanish to 1,390 people.

Administrative Services Group Management

Provide leadership and coordination of activities performed by the administrative services departments of the City - Finance, Internal Services, Information Technology, and Human Resources - as well as the Office of Budget and the Service Aurora program, which focuses on promoting quality customer service, employee activities and events, recognition, and training. Ensure that these functions operate efficiently and effectively, promote a high quality of customer service, are fiscally responsible, and adhere to City policies and the laws of the City, state, and federal government.

Aurora Community Television

Provide quality local coverage about Aurora community and governmental activities, as well as providing other educational programs of interest to citizens and businesses. Produce and distribute internal and external informational and promotional tapes for City departments. Monitor and regulate cable television franchising and related telecommunications services in the City of Aurora. One-time expenditures cause a significant amount of variability in the expenditures from year-to-year. TV Services cablecast 1370 programs on Channel 8 and approximately 350 programs on Channel 55.

City Clerk

City Clerk's Office manages City Code, City Charter, and City Council agendas and minutes. In 2004, 102 agendas for were created in the City Clerk's Office.

PROGRAM DESCRIPTIONS

Communications

Effectively communicate activities of the City of Aurora to its citizens and metro area audiences via the news media and City-produced publications; provide citizens with information on City services; oversee operations of the City's television services; and present a positive image of the City of Aurora through these efforts. In 2004, Communications produced two newsletters reaching approximately 68,600 households every month and handled more than 1,000 media inquiries and pitches.

Community Services Group Management

Provide leadership and direction for activities performed by the Community Services Group departments: Police, Fire, Library, Recreation and Cultural Services, and Neighborhood Services. Continue to focus service delivery on primary community/neighborhood needs and issues such as public safety, healthy neighborhoods, and quality of life. Ensure that these departments are fiscally responsible, provide quality customer service, and meet the needs of the community.

Elections

City Clerk's Office prepares for and conducts all municipal elections.

Intergovernmental Relations

Monitor and lobby state and federal legislation; take positions on legislative issues and communicate those positions to the appropriate elected officials, agencies, and/or citizens. Research the impact of legislative issues on the City; advocate City positions; develop and maintain communication and relationships with elected officials and agencies on all levels - community, cities, counties, state, and federal. Provide both education of City positions and issues and coordination of intergovernmental meetings. Research and provide information on both grant opportunities and state services. A 2005 budget change that occurred after the adoption of the budget will transfer approximately \$45,000 from Policy and Research to Intergovernmental relations to fund additional professional services contracts. In 2004, the program introdudes 726 bills and 228 resolutions. Of those, 167 bills and 4 resolutions were forwarded to City Departments.

Internal Audit

Internal auditing is an independent appraisal and consulting activity established within the city of Aurora to examine and evaluate its activities. The objectives of the program are to assist management in the effective discharge of their responsibilities by furnishing them with analyses, appraisals, recommendations, counsel, information concerning the activities reviewed, and by promoting effective controls at a reasonable cost. During 2004 we conducted 12 audits and 2 investigations covering several departments within the city.

Municipal Records

Municipal Records manages the citywide records management program for records in all media and formats including: development of records schedules, training programs, vital records program, disaster preparedness and recovery programs, microfilming, imaging, and the management of records submitted for storage.

Office of Development Assistance

The Office of Development Assistance (ODA) exists to assist in explaining the development review process and its staff facilitates solutions to problems that may arise during the review and construction of projects. On average, the ODA holds 170 pre-application meetings per year.

Office of the City Manager

In accordance with the policy guidelines of the Mayor and City Council, this program: provides direction and oversight of all City operations, ensures achievement of City Council's stated goals, plans major development projects, prepares the City's budget and multi-year capital improvements program, enforces all ordinances and regulations, helps promote economic development, enhances intergovernmental relations, maintains the City's sound financial condition, appoints all employees and manages the personnel and benefits system, provides for construction and maintenance of the City's infrastructure and public facilities, and implements all City policies.

PROGRAM DESCRIPTIONS

Operations Group Management

Provide leadership, coordination, and facilitation of collaboration among the operating and planning departments of the City - Parks & Open Space, Public Works, Utilities, and Planning. Ensure that these departments provide a high level of customer service, promote fiscal responsibility, and adhere to City policies and the laws of the City, state, and federal government. Serve as a clearinghouse of information and coordinator of services/support provided to the Fitzsimons Redevelopment Authority.

Policy and Research

Provide leadership and direction for activities performed by the City Clerk's office, Municipal Records, Internal Audit, and Intergovernmental Relations. A 2005 budget change that occurred after the adoption of the budget will transfer approximately \$45,000 from Policy and Research to Intergovernmental relations to fund additional professional services contracts.

Service Aurora

The Service Aurora Program was used in prior years to house expenditures associated with service quality; employee activities and events; employee recognition; and employee development services. [OBFP Note: Program moved to Human Resources after 2002 fiscal year]

Tourism Promotion

Effectively communicate activities of the City of Aurora to its citizens and metro area audiences via the news media and City-produced publications; provide citizens with information on City services; oversee operations of the City's television services; and present a positive image of the City of Aurora through these efforts. [OBFP Note: The 2005 adopted budget amount is zero because the program budgets and actuals are transferred in from Visitors Promotion Advisory Board through the year.]

Human Resources

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7225 Kin Shuman, Human Resources Director • KSHUMAN@auroragov.org



DESCRIPTION

The Human Resources Department provides overall management, organization, and control for the following functions: compensation and employment, employee benefits, risk management, occupational health, employee relations, training, and employee safety. The Compensation and Employment Division provides employment services, employee benefits, records, and compensation. The Risk Management Division administers claims for losses suffered by citizens, workplace injuries to employees, and self-insured losses on City-owned property and vehicles. The Employee Relations Division investigates and resolves issues involving discrimination, harassment, and sexual harassment. The Training Division promotes extraordinary customer service, and training programs and classes, as well as safety training and awareness.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 29.00 | 28.00 | 27.00 | 26.00 |
| Personal Services | 1,582,175 | 1,601,330 | 1,626,556 | 1,695,419 |
| Supplies and Services | 3,784,033 | 6,216,261 | 5,909,896 | 6,188,732 |
| Interfund Charges | 7,680 | 8,661 | 9,880 | 10,535 |
| Transfers Out | 0 | 600,000 | 0 | 1,000,000 |
| Expenditures Total | \$5,373,888 | \$8,426,252 | \$7,546,332 | \$8,894,686 |

MAJOR VARIANCE EXPLANATION

In 2003, a vacant Employee Relations Assistant position was eliminated. The year 2003 also saw a large increase in supplies and services, primarily as the result of a large increase in insurance premiums. These costs were covered by a transfer from the General Fund to the Risk Fund, and are accounted for in both the General Fund and Risk Fund. In 2004, this transfer is eliminated, as revenues in the Risk Fund will cover all appropriations. Also in 2004, a vacant risk operations position was eliminated. Personal Services increased each year in accordance with City policy. In 2005, \$1 million will be transferred from the Risk Fund to the General Fund. Supplies and services increases in 2005 are due to rising claim costs and an estimated actuarial adjustment. In addition, a vacant Learning Officer position will be eliminated. This position was vacant all of 2004. The listing of budget amendments that follows describes other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|--|------|---------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Eliminate Citywide Celebration | 0.00 | -41,700 |
| Eliminates the Citywide Celebration. This event recognizes City employees for their long-term service to the City and recognizes special achievement by employees in areas such as leadership, customer and community service, and team accomplishments. | | |

Human Resources

| BUDGET AMENDMENT REQUESTS | | |
|--|-------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Eliminate Vacant Learning Officer Position | -1.00 | -55,916 |
| Eliminates the vacant Learning Officer position. This is a training position. The duties of this position will be reassigned and performed jointly by the training manager and existing senior learning officer. | | |
| Budget Cut Total | -1.00 | (\$97,616) |
| General Fund Total | -1.00 | (\$97,616) |
| Risk Management Fund | | |
| New Appropriation | | |
| Transfer of \$1,000,000 of Risk Fund balance | 0.00 | 1,000,000 |
| Transfer of \$1,000,000 of Risk Fund balance to the General Fund to offset the budget deficit. | | |
| New Appropriation Total | 0.00 | \$1,000,000 |
| Risk Management Fund Total | 0.00 | \$1,000,000 |
| Amendment Request Total | -1.00 | \$902,384 |

| PROGRAM EXPENDITURE SUMMARY | | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Designated Revenues Fund | | | | | |
| Service Aurora | 0 | 0 | 30,000 | 0 | |
| Designated Revenues Fund Total | \$0 | \$0 | \$30,000 | \$0 | |
| General Fund | | | | | |
| Administration/Human Resources | 177,064 | 781,251 | 196,760 | 194,845 | |
| Compensation and Employment | 750,010 | 733,695 | 769,559 | 803,974 | |
| Employee Relations | 100,427 | 75,139 | 81,720 | 83,037 | |
| Service Aurora | 184,541 | 191,765 | 169,931 | 131,941 | |
| Training Services | 209,582 | 178,642 | 175,633 | 181,960 | |
| General Fund Total | \$1,421,624 | \$1,960,492 | \$1,393,603 | \$1,395,757 | |
| Risk Management Fund | | | | | |
| Operating Transfers & Other Payments | 0 | 0 | 0 | 1,000,000 | |
| Risk Operations/Loss Fund | 3,846,626 | 6,344,094 | 6,000,531 | 6,355,708 | |
| Safety | 105,638 | 121,666 | 122,199 | 143,221 | |
| Risk Management Fund Total | \$3,952,264 | \$6,465,760 | \$6,122,730 | \$7,498,929 | |
| Expenditures Total | \$5,373,888 | \$8,426,252 | \$7,546,332 | \$8,894,686 | |

| PROGRAM STAFFING SUMMARY | | | | | |
|---|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund Administration/Human Resources | 2.00 | 2.00 | 2.00 | 2.00 | |

Human Resources

| PROGRAM STAFFING SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund | | | | | |
| Compensation and Employment | 10.00 | 10.00 | 10.00 | 10.00 | |
| Employee Relations | 2.00 | 1.00 | 1.00 | 1.00 | |
| Service Aurora | 1.00 | 1.00 | 1.00 | 1.00 | |
| Training Services | 3.00 | 3.00 | 3.00 | 2.00 | |
| General Fund Total | 18.00 | 17.00 | 17.00 | 16.00 | |
| Risk Management Fund | | | | | |
| Risk Operations/Loss Fund | 9.00 | 9.00 | 8.00 | 8.00 | |
| Safety | 2.00 | 2.00 | 2.00 | 2.00 | |
| Risk Management Fund Total | 11.00 | 11.00 | 10.00 | 10.00 | |
| Staffing Total | 29.00 | 28.00 | 27.00 | 26.00 | |

PROGRAM DESCRIPTIONS

Administration/Human Resources

Oversees the management, organization and financial control of the divisions within the Human Resources Department.

Compensation and Employment

Administers employee recruitment and placement programs and maintains the City's Career Service and Executive Compensation Plan through job analysis, evaluations, benchmark and other compensation surveys. Administers the City's employee benefits programs. Initiated 274 recruitments and hired 249 new employees in 2003.

Employee Relations

Provides support and assistance to employees and City management in the areas of equal employment opportunity (EEO) and employee relations in compliance with federal and state laws. Investigates charges of discrimination and sexual harassment. Completed 17 investigations in 2004.

Risk Operations/Loss Fund

Administers both general liability and workers' compensation claims internally. Provides pre-employment physicals and medical case management for workers' compensation cases through Occupational Health Services. Processed 517 Multiline claims (auto, general liability, and property) and 417 workers' compensation claims in 2003.

Safety

Administers occupational safety training and related programs to maintain and promote a safe work environment and to reduce workers' compensation claims and losses. In 2004, 364 employees attended City safety classes. 58 actions took place including accident investigations, workplace audits, ergonomic evaluations and consultations.

Service Aurora

Promotes quality customer service through the development and implementation of programs including the Extraordinary Service Program, employee activities and events, and employee recognition programs and awards. By mid-December 2004, the Extraordinary Service Program granted 6 awards totaling \$7,263 for \$94,043 of savings identified by employees.

Training Services

Provides training, employee development and organizational consulting services to City departments. Provided customer service training to 355 City employees in 2003.

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DESCRIPTION

The Information Technology Department is responsible for maintaining, improving, and providing support for systems on a citywide basis. Systems include: network infrastructure; phone systems; radio systems; daily production systems, including payroll and financial systems; and the E-911 and computer aided dispatch systems. Information Technology also supports departments through new applications development, applications maintenance, PC repair and maintenance, and the implementation of new technology solutions.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 49.00 | 48.00 | 45.00 | 43.00 | |
| Personal Services | 3,405,992 | 3,567,484 | 3,539,987 | 3,464,822 | |
| Supplies and Services | 3,324,615 | 3,504,084 | 4,104,121 | 4,135,071 | |
| Interfund Charges | 19,098 | 11,336 | 20,540 | 15,972 | |
| Capital Related | 295,668 | 105,295 | 15,376 | 510,704 | |
| Transfers Out | 0 | 8,902 | 0 | 0 | |
| Expenditures Total | \$7,045,373 | \$7,197,100 | \$7,680,024 | \$8,126,569 | |

MAJOR VARIANCE EXPLANATION

In 2003, the 1.0 FTE decrease was due to the elimination of a security administrator position. FTE decreased from 2003 to 2004 due to the elimination of a GIS Programmer and PC Technician position, as well as the transfer of an FTE to Utilities. The \$600,000 increase in Supplies and Services between 2003 and 2004 results from the transfer of the PC Replacement budget from Non-Departmental to Information Technology in 2004. The reduction of FTE from 2004 to 2005 is due to the proposed elimination of two additional vacant positions as part of the General Fund balancing: a Webmaster and an Administrative Technician position. In 2005, E-911 Fund appropriations increase approximately \$430,000 due to increases in service and maintenance contracts and the addition of an 800 MHz Radio System contract. Personal Service increases are in accordance with City policy. The listing of budget amendments that follows describes other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Enhanced E-911 Fund | | _ |
| New Appropriation | | |
| Emergency Preparedness Network (Reverse E911) | 0.00 | 100,682 |
| Emergency Preparedness Network (EPN), commonly known as Reverse 911, is a monthly service through Qwest that will allow Aurora to notify its citizens of an emergency on a localized basis. This appropriation covers service costs associated with providing Reverse 911 service to the community. The requested \$100,682 covers a three-year basic service agreement (\$4,224/month) plus a connectivity charge (\$0.23 per 30 second connected call) estimated at \$50,000 per year. | | |
| General Packet Radio Service (GPRS) | 0.00 | 65,000 |
| Coverage issues have prompted a change in provider for General Packet Radio Service (GPRS). | | |
| New Appropriation Total | 0.00 | \$165,682 |
| Enhanced E-911 Fund Total | 0.00 | \$165,682 |
| General Fund | | |
| New Appropriation | | |
| Technical Fix of Personal Services Budget | 0.00 | 4,300 |
| This is a technical fix of the Personal Services budget to restore missing EPMP for one employee. | | |
| New Appropriation Total | 0.00 | \$4,300 |
| Budget Cut | | |
| Eliminate Reception/City Wireless Billing Position | -1.00 | -52,465 |
| The elimination of a vacant Administrative Technician position will eliminate the centralized cell phone program. Departments will be responsible for ordering phones, processing their own wireless invoices, and maintaining billing information. There will be a loss of management information regarding cell phone usage, expenditures, and cost analysis due to loss of centralized electronic billing. This position also serves as a receptionist function and provides half of the departmental administrative support at the assistant level. | | |
| Eliminate Vacant Internet/Intranet Position | -1.00 | -66,422 |
| The Webmaster position provides a single point of contact for manual Web site design, centralized Web content posting, and in-house Web graphics editing. Elimination of this position will decentralize Web content design and management. An existing Stellent Content Management System will allow individual departments to create and post their own Web content, eliminating most of the need for a central Webmaster. IT will train departments on this tool and continue to support the servers, network, and egovernment applications that drive the Web. The absence of this position will cause increased response times for Internet/Intranet related issues. | | |
| Budget Cut Total | -2.00 | (\$118,887) |
| General Fund Total | -2.00 | (\$114,587) |
| Amendment Request Total | -2.00 | \$51,095 |

| PROGRAM EXPENDITURE SUMMARY | | | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|--|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | |
| Enhanced E-911 Fund | | | | | | |
| Public Safety | 706,048 | 963,000 | 1,272,377 | 1,705,095 | | |
| Enhanced E-911 Fund Total | \$706,048 | \$963,000 | \$1,272,377 | \$1,705,095 | | |
| General Fund | | | | | | |
| Client Services | 617,140 | 671,809 | 640,028 | 622,824 | | |
| Information Technology Administration | 1,356,589 | 1,382,284 | 1,277,524 | 1,335,512 | | |
| PC Replacements | 1,508 | 190,599 | 395,502 | 395,502 | | |
| Public Safety | 1,001,972 | 1,068,890 | 1,204,779 | 1,077,166 | | |
| Software Applications | 1,440,841 | 1,334,208 | 1,398,529 | 1,340,070 | | |
| Systems and Networking | 1,921,277 | 1,577,409 | 1,491,285 | 1,650,400 | | |
| General Fund Total | \$6,339,326 | \$6,225,199 | \$6,407,647 | \$6,421,474 | | |
| Gifts & Grants Fund | | | | | | |
| Information Technology Administration | 0 | 8,902 | 0 | 0 | | |
| Gifts & Grants Fund Total | \$0 | \$8,902 | \$0 | \$0 | | |
| Expenditures Total | \$7,045,373 | \$7,197,100 | \$7,680,024 | \$8,126,569 | | |

| PROGRAM STAFFING SUMMARY | | | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|--|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | |
| General Fund | | | | | | |
| Client Services | 10.00 | 10.00 | 8.00 | 8.00 | | |
| Information Technology Administration | 5.00 | 5.00 | 4.00 | 3.00 | | |
| Public Safety | 11.00 | 11.00 | 11.00 | 11.00 | | |
| Software Applications | 11.00 | 11.00 | 11.00 | 10.00 | | |
| Systems and Networking | 12.00 | 11.00 | 11.00 | 11.00 | | |
| General Fund Total | 49.00 | 48.00 | 45.00 | 43.00 | | |
| Staffing Total | 49.00 | 48.00 | 45.00 | 43.00 | | |

PROGRAM DESCRIPTIONS

Client Services

The Client Services Division maintains, upgrades, and expands the City's desktop environment. Primary responsibilities include the procurement and management of PC systems and peripheral devices and the resolution of client desktop issues through the Information Technology Help Desk and deskside support. This program supports 2600 desktop and laptop computers.

Information Technology Administration

Manage all administrative functions of the Information Technology Department.

PC Replacements

The program assures that obsolete desktop computers are replaced when the manufacturer's hardware warranty expires and before software companies discontinue support. This program replaced 1040 desktop computers in the last year.

PROGRAM DESCRIPTIONS

Public Safety

The Public Safety Division supports all public safety systems including the 800 MHz Radio System, Computer Aided Dispatch, Police and Fire Records Systems, Police and Fire Mobile Data Systems, and the Emergency Communications Center. This program supports 3,484 radios and computers.

Software Applications

The Software Applications Division develops and maintains City software applications including the Financial Management system, Human Resources system, Tax and Licensing system, Development Review system, Document Management System, Internet/Intranet systems and Geographic Information System (GIS). This program supports 55 client applications.

Systems and Networking

The Systems and Networking Division manages the City's computing environment including all servers, systems, networks and telecommunications systems. The goal of the division is to minimize downtime to the end user and maximize the efficiency and effectiveness of the voice and data networks. This program supports 140 network servers.

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DESCRIPTION

The Internal Services Department provides overall management, organization, and control for the following internal support functions: Purchasing Services, Fleet Maintenance, Facilities Management, and Print Shop/Mail Room. The Purchasing Services function oversees solicitation, award, enforcement, and termination of City contracts for goods, services, and construction projects. The Fleet Maintenance function maintains programs that provide support services for the City's vehicle fleet including: acquisition, maintenance, repair, fueling, replacement, and vehicle disposition. The Facilities Management function administers facilities maintenance, construction support, and security systems for City buildings. The Print Shop and Mailroom functions support programs related to centralized copiers, printing, and courier services.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 92.00 | 95.00 | 92.00 | 91.00 | |
| Personal Services | 4,495,959 | 4,954,336 | 5,169,011 | 4,934,479 | |
| Supplies and Services | 6,407,397 | 7,309,602 | 7,674,197 | 8,123,618 | |
| Interfund Charges | 67,353 | 73,262 | 90,086 | 92,587 | |
| Debt Related | 600,679 | 314,702 | 360,810 | 460,633 | |
| Capital Related | 3,336,269 | 897,243 | 1,444,701 | 1,026,500 | |
| Transfers Out | 133,643 | 1,167,924 | 551,125 | 489,950 | |
| Expenditures Total | \$15,041,300 | \$14,717,068 | \$15,289,930 | \$15,127,767 | |

MAJOR VARIANCE EXPLANATION

In 2003, three positions were added in Facilities Management to support new buildings. Other personal services budget changes were in accordance with City policy. Capital related expenses were lower because of substantially reduced funding for vehicle replacement. In addition, expenses for debt service were reduced due to three 5-year lease/purchase agreements being completed. However, the department added supplies and services funding to maintain: the Aurora Municipal Center (AMC) building; District I Police Building at Fitzsimons; Fire Stations 11 and 13; and the Aurora Sports Park.

For 2004, three Facilities Management positions were eliminated to help address the City's budget shortfall. Other personal services budget changes were in accordance with City policy. Supplies and services funding was added for maintaining both the Tallyn's Reach and Martin Luther King, Jr. (MLK) complexes. The projected increase in capital related expenses is attributable to an increase in funding for vehicle replacement, as well as equipment for a new large vehicle maintenance facility.

In 2005, an Offset Printer position is eliminated from the Print Shop Fund. Additionally, the department's General Fund personal services budget is largely reduced due to the transfer of costs related to 5.4 FTE from the Purchasing program to the Capital Projects Fund. Sixty-eight percent (68%) of the workload in the program is devoted to capital projects. Also in 2005, \$109,057 of expenditures associated with the Facilities Management program will be transferred from the General Fund to the Building Repair Fund. This will be done in order to cover a portion of personnel expenses related to: Central Facilities operations, including Utilities Department wastewater operations; the new and existing Fleet and Facilities Management buildings; the Expo Recreation Center; the Animal Shelter; and the Tallyn's Reach complex. Other personal services budget

MAJOR VARIANCE EXPLANATION

changes were in accordance with City policy.

The increase in supplies and services is attributable to the increase in fuel and maintenance costs for the City's vehicles, as well as increased utility costs. The 2005 budget also includes additional operating expenses for new buildings at Central Facilities and the remodel/expansion of both the Expo Recreation Center and the Animal Shelter. The listing of budget amendments that follows describes other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|---|------|------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Fleet Management Fund | | |
| New Appropriation | | |
| Fuel Resale Supplies Increase | 0.00 | 250,819 |
| Based on total 2005 appropriation for fuel resale, an appropriation increase is needed to fund higher projected fuel costs. This results in an increase of \$250,819, or 25.6%, over the 2004 fuel appropriation of \$981,600. | | |
| New Appropriation Total | 0.00 | \$250,819 |
| Fleet Management Fund Total | 0.00 | \$250,819 |
| General Fund | | |
| New Appropriation | | |
| Funding for Central Facilities, Expo Recreation Center, Animal Shelter, and Tallyn's Reach | 0.00 | 12,955 |
| This funding will cover additional expenses for buildings at: Central Facilities (Utilities-Wastewater, new and existing Fleet and Facilities Management buildings); the Expo Recreation Center; the Animal Shelter; and Tallyn's Reach. The new appropriation requested for these buildings is \$122,012. Of this request, \$12,955 will be funded by revenue from the Utilities Department. The remaining \$109,057 of the request will be funded by the Building Repair Fund and is shown as a capital cost. | | |
| New Contract Purchasing Agent | 0.00 | (|
| A contract employee will be added to work exclusively on large purchasing contracts for the Utilities Department. This new appropriation request of \$65,000 will be fully funded by the Utilities Department. | | |
| New Appropriation Total | 0.00 | \$12,955 |
| Budget Cut | | |
| Reduce Vehicle/Equipment Replacements | 0.00 | -527,310 |
| The vehicle and equipment replacement budget will be reduced by \$527,310. In 2005, 87 vehicles were originally planned to be replaced. With the reduced budget, only 26 will be replaced. | | |
| Transfer 5.4 Purchasing Positions to the Capital Projects Fund | 0.00 | -376,808 |
| The Purchasing Services Division contains 8.0 FTE. 68% of the total workload is devoted to Capital Projects Fund (CPF) contracts. Therefore, 68% of the total personal services (\$503,929) and supplies and services (\$50,200) budgets will be funded by the CPF. This results in 5.4 FTE and \$376,808 of appropriation funded by the CPF (\$342,672 in personal services, and \$34,136 in supplies and services). | | |
| Budget Cut Total | 0.00 | (\$904,118 |
| General Fund Total | 0.00 | (\$891,163 |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Print Shop Fund | | |
| New Appropriation | | |
| Transfer Print Shop Fund Balance to General Fund | 0.00 | 189,800 |
| Appropriate a one-time operating transfer of \$130,000 from fund balance for use by the General Fund in 2005. In addition, appropriate a one-time operating transfer of \$59,800 for use by the General Fund. Savings generated by both the elimination of an Offset Printer position and a downgrade of the Print Shop Manager position will fund this one-time transfer amount of \$59,800. In future years, charges for service revenue and related expenditures will be reduced to match this amount. | | |
| New Appropriation Total | 0.00 | \$189,800 |
| Budget Cut | | |
| Eliminate Offset Printer Position | -1.00 | -48,800 |
| One FTE was split between the Print Shop and the Mail Room. The elimination of this position will create a savings for the Print Shop program, which will be transferred to the General Fund. | | |
| Reduce Print Shop Manager Salary Grade | 0.00 | -11,000 |
| The Print Shop Manager's position was down-graded to create a savings for the program. This savings will be transferred to the General Fund. | | |
| Budget Cut Total | -1.00 | (\$59,800) |
| Print Shop Fund Total | -1.00 | \$130,000 |
| Amendment Request Total | -1.00 | (\$510,344) |

| PROGRAM | EXPENDITURE S | UMMARY | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Fleet Management Fund | | | | |
| Fleet Maintenance Administration | 1,200,666 | 1,468,907 | 1,728,284 | 1,783,461 |
| Operating Transfers & Other Payments | 0 | 0 | 250,000 | 0 |
| Vehicle Maintenance | 3,528,354 | 4,199,789 | 3,753,756 | 3,801,143 |
| Fleet Management Fund Total | \$4,729,019 | \$5,668,696 | \$5,732,040 | \$5,584,604 |
| General Fund | | | | |
| Facilities Management | 4,642,000 | 5,646,294 | 5,878,331 | 6,125,577 |
| Fleet Replacement | 3,850,557 | 1,474,684 | 1,858,970 | 1,731,660 |
| Internal Services Administration | 169,509 | 154,937 | 189,009 | 267,612 |
| Mail Room | 0 | 0 | 97,051 | 324,478 |
| Purchasing Services | 517,258 | 509,150 | 537,373 | 103,430 |
| General Fund Total | \$9,179,323 | \$7,785,065 | \$8,560,734 | \$8,552,757 |
| Print Shop Fund | | | | |
| Mail Room | 351,459 | 352,283 | 246,700 | 30,647 |
| Operating Transfers & Other Payments | 2,066 | -429 | 0 | 189,800 |
| Photocopying | 468,014 | 455,020 | 563,620 | 558,592 |
| Print Shop | 311,418 | 456,433 | 186,836 | 211,367 |
| Print Shop Fund Total | \$1,132,958 | \$1,263,307 | \$997,156 | \$990,406 |
| Expenditures Total | \$15,041,300 | \$14,717,068 | \$15,289,930 | \$15,127,767 |

| PROGRAM STAFFING SUMMARY | | | | | |
|----------------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Fleet Management Fund | | | | | |
| Fleet Maintenance Administration | 6.00 | 6.00 | 6.00 | 6.00 | |
| Vehicle Maintenance | 34.00 | 34.00 | 34.00 | 34.00 | |
| Fleet Management Fund Total | 40.00 | 40.00 | 40.00 | 40.00 | |
| General Fund | | | | | |
| Facilities Management | 33.00 | 36.00 | 33.33 | 33.33 | |
| Internal Services Administration | 3.00 | 3.00 | 2.67 | 2.67 | |
| Mail Room | 0.00 | 0.00 | 3.00 | 3.00 | |
| Purchasing Services | 8.00 | 8.00 | 8.00 | 8.00 | |
| General Fund Total | 44.00 | 47.00 | 47.00 | 47.00 | |
| Print Shop Fund | | | | | |
| Mail Room | 3.00 | 3.00 | 0.00 | 0.00 | |
| Photocopying | 1.50 | 1.50 | 2.00 | 2.00 | |
| Print Shop | 3.50 | 3.50 | 3.00 | 2.00 | |
| Print Shop Fund Total | 8.00 | 8.00 | 5.00 | 4.00 | |
| Staffing Total | 92.00 | 95.00 | 92.00 | 91.00 | |

PROGRAM DESCRIPTIONS

Facilities Management

Provide facilities maintenance, utilities, major mechanical system repair, construction support, custodial, security and trash removal support for the 120 buildings in the City. This division completed 854 preventative maintenance inspections and 4,500-plus service calls on these 120 buildings in 2004.

Fleet Maintenance Administration

Provide support of the City's vehicle fleet, including acquisition of new/replacement vehicles/equipment, fueling, and disposal services.

Fleet Replacement

Provide for the replacement of City vehicles and associated equipment within the General Fund and Recreation Fund. Forty-five (45) vehicles/equipment were purchased in 2004, and 26 vehicles are approved for purchase in 2005. In 2004, there were 2,140 vehicles and pieces of equipment.

Internal Services Administration

Provide overall management, organization and financial control for the following internal support functions: Facilities Management, Purchasing & Contracts, Fleet Management, and Print Shop/Mail Room.

Mail Room

Provide centralized courier services to meet City department needs. This program delivered and picked up mail daily at 83 locations in 2004.

Photocopying

Provide centralized copier services to meet City department needs. This program managed 107 departmental copiers in 2004 and completed approximately 2,000 departmental print requests on our in-house high speed copier.

Print Shop

Provide centralized printing services to meet City department needs. In 2004, numerous print requests were completed on the program's high speed copier, and 455 print requests were completed using two offset presses. The Print Shop program also printed the monthly billing statements for the Utilities Department in 2004.

PROGRAM DESCRIPTIONS

Purchasing Services

This program oversees: solicitation, award, enforcement, and termination of city contracts for all goods, services and construction projects requested by City departments. Seven hundred ninety-eight (798) purchase orders were awarded in 2004.

Vehicle Maintenance

Provide professional cost-effective service, maintenance, and repair of all City vehicles and associated equipment. This program completed 2,458 work orders and 2,652 preventative maintenance inspections on our 2,140 vehicles and pieces of equipment in 2004.

Judicial

14999 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-6535 Richard Weinberg, Presiding Judge • RWEINBER@auroragov.org



DESCRIPTION

The primary objective of the Judicial Department is to administer justice in a fair and judicious manner. The Judicial Department is made up of the following programs: bailiffs, court reporting, judicial, and teen court. The bailiffs program maintains courtroom decorum and serves as a contact person for participants in civil court. The court reporting program serves as the official record-maker for the Municipal Court system. The judicial program ensures the fair and impartial administration of justice. The teen courts program educates youth on the judicial process and gives first-time offenders the opportunities to correct their mistakes.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 24.00 | 24.00 | 24.00 | 24.00 | |
| Personal Services | 1,620,662 | 1,575,109 | 1,751,979 | 1,866,302 | |
| Supplies and Services | 67,236 | 85,678 | 167,989 | 85,309 | |
| Interfund Charges | 8,800 | 3,800 | 4,248 | 4,395 | |
| Capital Related | -10,468 | 0 | 0 | 2,400 | |
| Expenditures Total | \$1,686,230 | \$1,664,587 | \$1,924,217 | \$1,958,406 | |

MAJOR VARIANCE EXPLANATION

The difference in total expenditure from 2004 to 2005 of \$34,189 is related primarily to increases in Personal Services offset by decrease in the supplies budget. Personal services are projected to increase by 7 percent because savings in 2004 are not expected to continue in 2005. The 96 percent increase in supplies in 2004 and the 49 percent decrease in 2005 is related to one-time purchase of software and equipment upgrades.

| PROGRAM EXPENDITURE SUMMARY | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Teen Court | 84,864 | 91,213 | 143,587 | 124,152 |
| Designated Revenues Fund Total | \$84,864 | \$91,213 | \$143,587 | \$124,152 |
| General Fund | | | | |
| Bailiffs | 240,725 | 252,003 | 243,861 | 265,254 |
| Court Reporting | 387,020 | 353,841 | 380,125 | 462,718 |
| Judicial | 962,236 | 962,237 | 1,142,643 | 1,092,282 |
| General Fund Total | \$1,589,980 | \$1,568,081 | \$1,766,630 | \$1,820,254 |
| Gifts & Grants Fund | | | | |
| Teen Court | 11,386 | 5,292 | 14,000 | 14,000 |
| Gifts & Grants Fund Total | \$11,386 | \$5,292 | \$14,000 | \$14,000 |

Judicial

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Expenditures Total | \$1,686,230 | \$1,664,587 | \$1,924,217 | \$1,958,406 |

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Teen Court | 2.00 | 2.00 | 2.00 | 2.00 |
| Designated Revenues Fund Total | 2.00 | 2.00 | 2.00 | 2.00 |
| General Fund | | | | |
| Bailiffs | 6.00 | 6.00 | 6.00 | 6.00 |
| Court Reporting | 7.50 | 7.50 | 7.50 | 7.50 |
| Judicial | 8.50 | 8.50 | 8.50 | 8.50 |
| General Fund Total | 22.00 | 22.00 | 22.00 | 22.00 |
| Staffing Total | 24.00 | 24.00 | 24.00 | 24.00 |

PROGRAM DESCRIPTIONS

Bailiffs

Maintain courtroom decorum and serve as contact person for jurors, defendants, attorneys and witnesses appearing in Municipal Court. Maintain paper flow to and from the courtroom.

During 2003, over 63,000 respondents were seen in the Aurora Municipal Court.

Court Reporting

Serve as the official record maker for the Municipal Court as required by the state of Colorado for courts of record.

During 2003, over 63,000 respondents were seen in the Aurora Municipal Court and over 150 jury trials were held, requiring a court record.

Judicial

Ensure the continued fair and impartial administration of justice.

During 2003, over 63,000 court cases were filed and over 150 jury trials were held.

Teen Court

Educate youth on the judicial process and give first-time offenders the opportunity to correct their mistakes.

During the 2003-2004 school year, nearly 300 cases were heard in Teen Court.

14949 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-6640 Tom Nicholas, Library, Recreation, & Cultural Services Director • TNICHOLA@auroragov.org



DESCRIPTION

The Library, Recreation & Cultural Services Department provides: educational, leisure, physical fitness, and arts programs for all ages that enhance the quality of life of our citizens and the desirability of Aurora as a place to live, work, and play. The Administrative Services Division manages internal services including: finance, personnel, marketing, and computer systems that assist the operations divisions in providing their programs and services. The Library Division oversees seven libraries and homebound library services. The Recreation Division manages: 20 recreation facilities, seven outdoor and three indoor pools, four outdoor sports complexes, and 21 historic sites/districts. The Cultural Arts Division operates: one museum, one visual arts center, one performing arts center, and featured special events.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 187.80 | 198.20 | 187.80 | 182.00 |
| Personal Services | 10,548,374 | 10,890,599 | 10,792,104 | 11,395,503 |
| Supplies and Services | 4,997,456 | 5,173,709 | 6,539,544 | 6,481,463 |
| Interfund Charges | 225,840 | 228,902 | 117,529 | 266,700 |
| Capital Related | 3,450 | 34,578 | 213,033 | 98,900 |
| Transfers Out | 5,074,050 | 6,560,414 | 6,951,615 | 7,152,628 |
| Expenditures Total | \$20,849,170 | \$22,888,201 | \$24,613,825 | \$25,395,194 |

MAJOR VARIANCE EXPLANATION

In Fiscal Year 2003, the department added a total of 10.4 FTE. This amount was a net result of increased staffing for the planned opening of the Tallyn's Reach Library facility. Some of these FTE were subsequently eliminated in 2004 based on scaled-back plans for the new facility. Personal services expenditures increased due to annual cost adjustments and the effects of projecting full-funding of personal services costs. In addition, supplies and services expenditures increased because of increased operational costs, some which are attributable to the fully operational Aurora Sports Park. Transfers out increased in 2003 due to transfers between funds related to the creation of the Cultural Services Fund (CSF).

In Fiscal Year 2004, the department reduced its staffing by 10.4 FTE. This amount was a net result of reduced staffing for the Tallyn's Reach Library facility, vacant position cuts, and a small number of technical corrections. Expenditures associated with supplies and services increased mainly because of increased program costs related to Art -in-Public Places (AIPP); expected gifts and grants; aquatics; and recreation administration. Generally, these costs are offset by the generation of new revenues. Capital related expenditures increased mainly because of improvements at Utah Pool and the Expo Park recreation facility. Interfund charges were reduced due to a one-year coverage of risk charges by the Risk Management Fund for both the Recreation and Cultural Services funds. Transfers out increased because of an operating transfer for expenses related to Recreation Fund administration.

In Fiscal Year 2005, staffing levels in the department will be reduced by 5.8 FTE. This reduction is composed entirely of vacant position eliminations in both the General and Recreation funds. These vacant positions are related primarily to reduced staffing levels at the Tallyn's Reach Library and the Sports Office. Total expenditures in 2005 will increase by \$781,000 when compared to 2004. Personal services expenditures will increase by \$603,000 due to: a one-time personal services budget savings of \$347,000 in 2004 that does not continue in 2005; and a \$256,000 appropriation increase due to fully-

MAJOR VARIANCE EXPLANATION

funding positions that were vacant in 2004; mandated cost increases; and general budget increases in accordance with citywide policies. Expenditures associated with supplies and services are forecast to decrease by \$58,000 as a result of budget cuts within numerous programs. Interfund charges are projected to increase by \$149,000 due mainly to increased fuel and maintenance charges and the re-establishment of risk charges in both the Recreation and Cultural Services funds. Capital related expenditures are forecast to decrease by \$114,000 because of both a reduction of \$168,000 due to one-time improvements; and an increase of \$54,000 in 2005 for new equipment needs in various recreation programs.

Also in Fiscal Year 2005, expenditures associated with operating transfers are projected to increase by \$201,000 due to changes in the General Fund subsidy to both the Recreation and Cultural Services funds. These subsidy changes encompass a \$532,000 increase to the Cultural Services Fund; a \$74,000 decrease for Cultural Services Fund budget cuts taken in 2005; a \$126,000 decrease for Recreation Fund budget cuts taken in 2005; and a \$128,000 decrease for compensation reserve amounts removed from the Non-Departmental department in 2005. The listing of budget amendments that follows describes other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | | |
|---|------|------------|--|
| | | 2005 | |
| Fund \ Type \ Description | FTE | Budget | |
| <u>Cultural Services Fund</u> | | | |
| New Appropriation | | | |
| Appropriate Museum Specialist and Operating Expenses Using SCFD Funds | 0.00 | 0 | |
| For Fiscal Year 2005, the Library, Recreation & Cultural Services Department will utilize Scientific and Cultural Facilities District (SCFD) revenues to cover the following two items: (1) one-half of the personal services expenditures associated with a full-time Museum Specialist position in the Aurora History Museum; and (2) a small amount of general operating expenditures associated with the museum. This amendment is shown as a zero amount because there is no net change in either the staffing levels or appropriation for the Cultural Services Fund. | | | |
| Technical Adjustment for Special Events Funding | 0.00 | 51,500 | |
| Technical adjustment needed to restore funding for special events. This special events appropriation does not include \$3,500 for the Asian Film Festival. | | | |
| New Appropriation Total | 0.00 | \$51,500 | |
| Budget Cut | | | |
| Reduce Aurora Fox Arts Production Schedule and Bicentennial Arts Center Drop-in Hours | 0.00 | -22,000 | |
| Eliminate one of six Aurora Fox Arts Center productions and reduce drop in hours at Bicentennial Art Center (BAC) for a net savings of \$22,000. BAC will now be open only for class offerings (primarily afternoons and evenings). | | | |
| Budget Cut Total | 0.00 | (\$22,000) | |
| Cultural Services Fund Total | 0.00 | \$29,500 | |
| Designated Revenues Fund | | | |
| New Appropriation | | | |
| Arapahoe Library District Appropriation for Tallyn's Reach | 0.00 | 180,000 | |
| Shift General Fund expenses of \$180,000 to Arapahoe Library District (ALD) funds in the Designated Revenues Fund. These funds help provide services for south region residents who may not be Aurora citizens, but who are Arapahoe County citizens. This is an appropriate use of these funds. | | | |
| New Appropriation Total | 0.00 | \$180,000 | |
| Designated Revenues Fund Total | 0.00 | \$180,000 | |
| | | | |

| BUDGET AMENDMENT REQUESTS | | |
|--|-------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Eliminate One Vacant Position at Tallyn's Reach Library | -1.00 | -66,422 |
| Since the Tallyn's Reach Library facility will not be going to an increased operating schedule as planned 1.0 FTE (a vacant Librarian Specialist) is eliminated. | | |
| Reduce Bookstock Funding | 0.00 | -239,500 |
| Of the \$239,500 reduction in funding for bookstock (i.e., materials acquisition), the components are as follows: (1) a reduction of \$60,500 used to offset the restoration of a small amount of personal services and operating supplies appropriation at the Chambers Plaza Library facility; (2) a reduction of \$107,000 due to reduced operations at the Chambers Plaza Library facility; and (3) a general reduction of \$72,000 used for budget-balancing purposes. | | |
| Reduce Chambers Plaza Library Funding | 0.00 | -25,848 |
| This appropriation reduction represents reduced funding for general operating supplies, technical services, and rental costs and at the Chambers Plaza Library facility. The facility will operate with both reduced hours and nominal materials replacement. | | |
| Reduce Public Library Hours and Eliminate Five Positions | -3.80 | -160,144 |
| Reduce public library hours and eliminate five vacant positions worth 3.8 FTE. These vacant positions are composed of four Library Assistants and one Library Clerk. Because of this cut, there will be both noticeable impacts on customer service and specific reductions in various library facility hours. | | |
| Reduction in General Fund Subsidy for the Cultural Services Fund | 0.00 | -74,364 |
| This amendment reduces a portion of the annual General Fund subsidy transfer to the Cultural Services Fund (CSF). This reduction reflects all net cuts taken in the Cultural Services Fund for 2005. This transfer reduction is associated with budget savings in the CSF related to: (1) a decrease of \$52,364 associated with eliminating general funding for one Museum Specialist position; and (2) a \$22,000 decrease in funding for Aurora Fox Arts and Bicentennial Arts centers. | | ŕ |
| Reduction in General Fund Subsidy for the Recreation Fund. | 0.00 | -126,170 |
| This amendment reduces a portion of the annual General Fund subsidy transfer to the Recreation Fund (RF). This reduction reflects all net cuts taken in the Recreation Fund for 2005. This transfer reduction is associated with budget savings in the RF related to: (1) a decrease of \$55,917 associated with eliminating funding for one Recreation Specialist position; and (2) a \$70,252 decrease in General Fund support for the Tiny Tots and Village Green Recreation Center programs, which is replaced by program revenues from increased fees for services. | | |
| Shift Appropriation for Tallyn's Reach to Arapahoe Library District Funds | 0.00 | -180,000 |
| Shift General Fund expenses of \$180,000 to Arapahoe Library District (ALD) funds in the Designated Revenues Fund. These funds help provide services for south region residents who may not be Aurora citizens, but who are Arapahoe County citizens. This is an appropriate use of these funds. | | - |
| Budget Cut Total | -4.80 | (\$872,448 |
| General Fund Total | -4.80 | (\$872,448) |

| BUDGET AMENDMENT REQUESTS | | | |
|---|-------|-------------|--|
| | | 2005 | |
| Fund \ Type \ Description | FTE | Budget | |
| Recreation Fund | | | |
| New Appropriation | | | |
| Pre-School Program Temporary Salaries Adjustment | 0.00 | 40,000 | |
| Temporary salaries have traditionally been budgeted low in the Pre-School program. Since the program has realized growth in participation and revenue, additional salary dollars must be appropriated. Estimate is based on 2003 budget to actual expenditures comparison. Additional appropriation will be offset by increased program revenues. | | | |
| Senior Classes Program Budget Adjustment | 0.00 | 1,800 | |
| The Senior Classes program realized additional participation and revenue. Additional appropriation is required and is based on the assumption that the program utilization increase in 2004-05 will mirror the increase in 2002-03. Additional appropriation will be offset by increased revenues. | | | |
| Sports Park Concession Sales Budget Adjustment | 0.00 | 24,279 | |
| The Aurora Sports Park realized higher than anticipated concession activity. Consequently, higher costs for resale items such as candy, beverages, and souvenirs have also been incurred. Additional appropriation will be offset by increased revenues. | | | |
| New Appropriation Total | 0.00 | \$66,079 | |
| Budget Cut | | | |
| Eliminate Recreation Specialist Position in Adult Sports Administration | -1.00 | -55,917 | |
| Eliminate a vacant Recreation Specialist position worth 1.0 FTE in Adult Sports Administration. | | | |
| Youth Activities Program Budget Adjustment | 0.00 | -51,300 | |
| Program activities were reduced due to reorganization. Lower revenues and consequently, lower expenses, are anticipated in 2005. | | | |
| Budget Cut Total | -1.00 | (\$107,217) | |
| Recreation Fund Total | -1.00 | (\$41,138) | |
| Amendment Request Total | -5.80 | (\$704,086) | |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Conservation Trust Fund | | | | |
| Art in Public Places | 30,875 | 0 | 32,600 | 32,600 |
| Conservation Trust Fund Total | \$30,875 | \$0 | \$32,600 | \$32,600 |
| <u>Cultural Services Fund</u> | | | | |
| Art in Public Places | 0 | 129,632 | 553,489 | 532,524 |
| Arts Programs | 0 | 1,060,854 | 863,666 | 756,518 |
| Aurora History Museum | 0 | 330,618 | 320,887 | 279,076 |
| Building Maintenance CSF | 0 | 0 | 0 | 7,600 |
| Cultural Services Administration | 0 | 195,352 | 192,577 | 452,064 |
| Special Events and Volunteer Center | 0 | 383,318 | 439,001 | 384,131 |
| Cultural Services Fund Total | \$0 | \$2,099,775 | \$2,369,620 | \$2,411,913 |
| Designated Revenues Fund | | | | |
| Art in Public Places | 162,181 | 531,031 | 0 | 0 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Library Collection Management and Systems | 33,213 | 27,561 | 141,060 | 86,596 |
| Library Facilities and Public Services | 344,781 | 111,327 | 311,231 | 511,873 |
| Sports Programs | 127,038 | 265,110 | 365,060 | 205,000 |
| Designated Revenues Fund Total | \$667,212 | \$935,030 | \$817,351 | \$803,469 |
| General Fund | | | | |
| Aurora History Museum | 245,551 | 261,814 | 273,987 | 0 |
| Departmental Support Services | 2,688,948 | 504,024 | 499,119 | 499,725 |
| Historic Sites and Preservation | 86,366 | 87,550 | 80,351 | 76,308 |
| Library Collection Management and Systems | 0 | 2,264,212 | 2,258,046 | 1,936,513 |
| Library Facilities and Public Services | 2,504,772 | 2,695,647 | 2,892,824 | 3,037,284 |
| Office of the Library Director | 207,968 | 217,835 | 285,597 | 285,623 |
| Special Events and Volunteer Center | 248,720 | 235,118 | 258,087 | 0 |
| Transfer to Cultural Services | 456,200 | 456,200 | 418,921 | 949,974 |
| Transfer to Recreation | 3,558,750 | 3,772,400 | 4,852,120 | 5,062,654 |
| Transfer to Television | 0 | -2,228 | 0 | 0 |
| General Fund Total | \$9,997,273 | \$10,492,572 | \$11,819,052 | \$11,848,081 |
| Gifts & Grants Fund | 47,777,270 | \$10,472,572 | \$11,017,032 | \$11,040,001 |
| Art in Public Places | 10,182 | 822 | 0 | 0 |
| Arts Programs | 130,298 | 23,059 | 0 | 0 |
| Aurora History Museum | 65,135 | 28,418 | 0 | 0 |
| Cultural Services Administration | 2,140 | 20,418 | 18,000 | 18,000 |
| Historic Sites and Preservation | 391 | 22,617 | 0 | 0 |
| Library Collection Management and Systems | 71,194 | 1,378 | 0 | 0 |
| Library Facilities and Public Services | 34,384 | 32,435 | 86,000 | 86,000 |
| Office of the Library Director | 0 | 32,433 | 554,000 | 554,000 |
| · | 95,749 | | 334,000 | 0 |
| Preschool and Youth Programs | • | 133,777 | | v |
| Senior and Special Programs | 251,097 | 269,380 | 103,473 | 119,140 |
| Special Events and Volunteer Center | 130,912 | 38,284 | 0 | 0 |
| Sports Programs | 17,461 | 20,915 | 0 | 0 |
| Gifts & Grants Fund Total | \$808,943 | \$571,430 | \$761,473 | \$777,140 |
| Recreation Fund | 1.701.506 | 1 010 425 | 1 012 605 | 1 005 504 |
| Aquatics Programs | 1,701,586 | 1,819,435 | 1,913,695 | 1,827,784 |
| Arts Programs | 1,023,399 | 8,163 | 0 | 0 |
| Building Maintenance RF | 0 | 0 | 0 | 65,900 |
| Departmental Support Services | 474,428 | 459,822 | 454,180 | 462,096 |
| Leisure and Wellness Programs | 400,327 | 403,395 | 409,502 | 414,112 |
| Preschool and Youth Programs | 707,831 | 633,848 | 609,498 | 655,841 |
| Recreation Administration and Registration | 489,642 | 456,084 | 555,032 | 775,714 |
| Recreation Centers | 915,545 | 928,570 | 890,577 | 907,698 |
| Senior and Special Programs | 1,081,418 | 1,105,665 | 1,073,202 | 1,145,488 |
| Sports Programs | 2,550,690 | 2,974,412 | 2,908,043 | 3,267,358 |
| Recreation Fund Total | \$9,344,867 | \$8,789,394 | \$8,813,730 | \$9,521,991 |
| Expenditures Total | \$20,849,170 | \$22,888,201 | \$24,613,825 | \$25,395,194 |

| PROGRAM STAFFING SUMMARY | | | | |
|--|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Cultural Services Fund | | | | |
| Art in Public Places | 0.00 | 1.00 | 1.00 | 1.00 |
| Arts Programs | 0.00 | 8.00 | 8.00 | 8.00 |
| Aurora History Museum | 0.00 | 4.00 | 4.00 | 4.00 |
| Cultural Services Administration | 0.00 | 2.00 | 2.00 | 2.00 |
| Special Events and Volunteer Center | 0.00 | 3.00 | 3.00 | 3.00 |
| Cultural Services Fund Total | 0.00 | 18.00 | 18.00 | 18.00 |
| Designated Revenues Fund | | | | |
| Art in Public Places | 1.00 | 0.00 | 0.00 | 0.00 |
| Library Facilities and Public Services | 3.50 | 3.50 | 2.50 | 2.50 |
| Designated Revenues Fund Total | 4.50 | 3.50 | 2.50 | 2.50 |
| General Fund | | | | |
| Aurora History Museum | 4.00 | 0.00 | 0.00 | 0.00 |
| Departmental Support Services | 30.10 | 8.80 | 8.80 | 8.80 |
| Historic Sites and Preservation | 1.00 | 1.00 | 1.00 | 1.00 |
| Library Collection Management and Systems | 0.00 | 19.30 | 17.30 | 17.30 |
| Library Facilities and Public Services | 56.90 | 69.90 | 65.90 | 61.10 |
| Office of the Library Director | 2.00 | 2.00 | 2.00 | 2.00 |
| Special Events and Volunteer Center | 3.00 | 0.00 | 0.00 | 0.00 |
| General Fund Total | 97.00 | 101.00 | 95.00 | 90.20 |
| Gifts & Grants Fund | | | | |
| Senior and Special Programs | 3.00 | 2.90 | 3.00 | 3.00 |
| Gifts & Grants Fund Total | 3.00 | 2.90 | 3.00 | 3.00 |
| Recreation Fund | | | | |
| Aquatics Programs | 13.00 | 13.00 | 13.00 | 13.00 |
| Arts Programs | 10.50 | 0.50 | 0.00 | 0.00 |
| Departmental Support Services | 3.50 | 3.00 | 3.00 | 3.00 |
| Leisure and Wellness Programs | 2.80 | 2.80 | 2.80 | 2.80 |
| Preschool and Youth Programs | 6.00 | 6.00 | 5.00 | 5.00 |
| Recreation Administration and Registration | 4.50 | 4.50 | 4.00 | 4.00 |
| Recreation Centers | 11.50 | 11.50 | 9.50 | 9.50 |
| Senior and Special Programs | 14.00 | 14.00 | 14.00 | 14.00 |
| Sports Programs | 17.50 | 17.50 | 18.00 | 17.00 |
| Recreation Fund Total | 83.30 | 72.80 | 69.30 | 68.30 |
| Staffing Total | 187.80 | 198.20 | 187.80 | 182.00 |

PROGRAM DESCRIPTIONS

Aquatics Programs

Oversees the operation of three indoor and seven outdoor pools including programs, drop-in swim, maintenance, and seasonal staff of approximately 200. Annual participation is roughly 300,000.

Art in Public Places

Uses 1.0% of capital construction costs to recruit artists and to work with the Art in Public Places Commission to select and approve works for various City locations. Projects in the budget phase for 2004 include: Aurora Senior Center, Horizon Park, South Branch Library, and Beck Recreation Center.

PROGRAM DESCRIPTIONS

Arts Programs

Presents a performing arts season at the Aurora Fox Arts Center, and provides classes and workshops in pottery, fine arts, music, dance, and theater. Provides outreach programs for Aurora citizens. In 2003 this program offered 390 classes

Aurora History Museum

Exhibits and archives historically significant documents, artifacts, and art that are representative of Aurora's cultural history and its relationship to Colorado history. 2003 programs included 650,000 attendees. Current photographic archive exceeds 18,000 pieces.

Building Maintenance CSF

Accounts for Cultural Services Fund building maintenance activities.

Building Maintenance RF

Accounts for Recreation Fund building maintenance activities.

Cultural Services Administration

Oversees performing arts, visual arts, dance, art in public places, history museum, special events, volunteer center, and showagon. Coordinates support for three boards and commissions.

Departmental Support Services

Oversees centralized department coordination in the following areas: financial planning, budgeting, accounting, payroll and personnel operations, public relations and marketing, public copier machines, Library technical services, facility maintenance, and special projects. Annually, this area monitors 221 cost centers, processes 15,000 invoices, completes all processing for 300+ new hires, inputs 12,500-15,000 time cards, distributes program brochures, produces 780 graphics jobs, and generates 2,200 free and positive media contacts.

Historic Sites and Preservation

Identifies, preserves, protects, and increases the appreciation of archeological and historic resources in Aurora. Recommends appropriate sites for nomination as local landmarks and/or to the National Registry of Historic Places. Of 19 local landmarks, the City of Aurora manages five. In 2003, preservation classes drew 2,100 participants.

Leisure and Wellness Programs

Provides programs that offer general recreational and health driven goals such as: cooking, crafts, dog obedience, aerobics, yoga, martial arts, and basic computer skills. In 2003, approximately 300 classes were offered serving approximately 40,000 participants.

Library Collection Management and Systems

Oversees library collection development, cataloging and processing services, interlibrary loan, facility maintenance, and public computer systems. 2003 processing included 14,929 interlibrary loan requests, 47,802 items added to the collection and 11,809 mended items.

Library Facilities and Public Services

Oversees the operation of all Library facilities located within the Central, South, North, and Tallyn's Reach regions. Also oversees meeting coordination for Library facilities, the Aurora Municipal Center, and the Municipal Justice Center. In 2003, Aurora libraries saw 850,000 customer visits, circulated 1.9 million items, and responded to 450,000 reference inquiries.

Office of the Library Director

Oversees management and planning of all operations within the department. Provides staff liaison support and coordination to numerous boards and commissions that advise the department on its services and operations. Works with numerous and varied community groups and organizations.

PROGRAM DESCRIPTIONS

Preschool and Youth Programs

Provides pre-school through teen-age children and youth with various classes and programs that build the intellectual, social, emotional, and physical skills necessary for successful development. Provides a liaison to Aurora Youth Commission. 2003 attendance was approximately 97,000.

Recreation Administration and Registration

Oversees the operations of the Recreation Division including recreation facilities, class registration, and program development. Provides support to Parks and Recreation advisory board.

Recreation Centers

Provides venues for classes, productions, and public rentals. 2003 user visits for all centers exceeded 600,000.

Senior and Special Programs

Oversees programs for senior citizens and persons with developmental disabilities. Provides liaison to four boards and commissions. Morningstar Adult Day program provides 40,000 hours annually of respite for caregivers. Therapeutic programs provides 165 days of full day and after school programs for Aurora's citizens with developmental disabilities. General senior recreation programs typically realize attendance in excess of 300,000.

Special Events and Volunteer Center

Plans and conducts major events such as KidSpree and PumkinFest, with an emphasis on enhancing community focus, attracting attendance from the metro region, and reflecting a positive image of Aurora. Promotes volunteer opportunities within City departments and in the community through marketing, recruitment, and placement of volunteers. 2003 Special Events attendance is estimated at 160,700. 6,500 volunteers contributed time equal to 62 FTE and \$2.0 million dollars.

Sports Programs

Provides organized team sports programs for youth and adults including: basketball, volleyball, softball, roller hockey, gymnastics, and other sports. Coordinates regional, state, and national sport tournaments. In 2003, approximately 40,000 people participated and generated 653,000 total visits to these facilities. Tournaments are estimated to have \$10.0 million in economic impact.

Transfer to Cultural Services

Provides General Fund subsidy revenue to the Cultural Services Fund to cover costs of programs and facilities not fully supported through user fees. Total 2003 subsidy was \$959,264.

Transfer to Recreation

Provides General Fund subsidy revenue to the Recreation Fund to cover costs of programs and facilities not fully supported through user fees. Total 2003 subsidy was \$4,817,843.

Transfer to Television

Provide General Fund revenue raised through the cable franchise agreement to support, in part, the operations of KACT-TV and related telecommunication services provided by television services to other City departments and the community. Beginning with 2004, the operations of KACT-TV are located in the General Management Department. [OBFP Note: Program inactive after 2003 fiscal year]

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DESCRIPTION

The primary goal of the Neighborhood Services Department is to improve and maintain both the physical and social elements of Aurora's neighborhoods. The Neighborhood Support Division accomplishes this through housing and zoning inspections and neighborhood liaison efforts. The Community Development Division administers federally-funded programs in order to finance commercial and residential building rehabilitation, improve public facilities, and provide homeownership assistance to lower-income individuals. The Original Aurora Renewal Program develops community and resource partnerships to assist the redevelopment of Original Aurora. The Animal Care Division provides enforcement of the City's animal-related ordinances and educates the public regarding proper care of animals. The Community Relations Division provides cultural awareness training and maintains interpreter and translator resources to meet the needs of our diverse population.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 88.20 | 87.20 | 88.60 | 87.60 |
| Personal Services | 4,176,173 | 4,773,022 | 4,970,521 | 5,040,671 |
| Supplies and Services | 3,992,346 | 5,344,812 | 3,546,119 | 3,896,033 |
| Interfund Charges | 102,469 | 90,372 | 100,328 | 102,791 |
| Capital Related | 901,514 | -6,954 | 0 | 0 |
| Expenditures Total | \$9,172,502 | \$10,201,252 | \$8,616,968 | \$9,039,495 |

MAJOR VARIANCE EXPLANATION

The large capital related expenditures in 2002 were related to purchases for the Fletcher Plaza Enhancement Project. In 2003, FTE decreased due to the elimination of a code enforcement officer position. A significant increase in supplies and services in 2003 was used primarily for expansion of Fletcher Plaza. Supplies and services returned to normal levels in 2004. In 2004, FTE increased due to the addition of a Special Events Coordinator position funded by the Community Development Block Grant. An additional 0.4 FTE was added to reflect current staffing levels in the department. In 2005, one vacant Animal Care position will be eliminated as part of the budget cuts and supplies and services will increase slightly due to planned projects to be covered by the Community Development Block Grant and HOME funding from HUD. Personal Services increases are in accordance with City policy. The listing of budget amendments that follows describes all other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|---|------|----------|
| | : | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Designated Revenues Fund | | |
| New Appropriation | | |
| NABA Funding | 0.00 | 20,000 |
| NABA funding will be provided by Designated Revenue Fund. | | |
| New Appropriation Total | 0.00 | \$20,000 |
| | | |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Designated Revenues Fund | | |
| Designated Revenues Fund Total | 0.00 | \$20,000 |
| General Fund | | |
| Budget Cut | | |
| Eliminate Mini Grant Funding | 0.00 | -45,000 |
| Funding from the General Fund for Mini Grants will be eliminated. The elimination of Mini Grant funding will leave neighborhood organizations without access to self-help funding for improvements to public property and right of way within the City. | | |
| Eliminate Senior Administrative Clerk in Animal Care | -1.00 | -38,321 |
| A Senior Administrative Clerk in Animal Care was approved in 2002 to improve telephone customer service, but has remained vacant. This position will be eliminated. | | |
| Eliminated NABA Funding in the General Fund | 0.00 | -20,000 |
| NABA (Northern Aurora Business Association) funding was originally provided through the General Fund. Funding for the program will now be provided in the Designated Revenue Fund by way of a transfer from the Development Review Fund. | | |
| Reduction of Aid to Agency Funding | 0.00 | -58,923 |
| Funding for Aid to Agencies was reduced by ten percent. The final recommendations include: additional funding for the Comitis Crisis Center (\$11,500) taken from reductions in other areas. | | |
| Budget Cut Total | -1.00 | (\$162,244) |
| General Fund Total | -1.00 | (\$162,244) |
| Amendment Request Total | -1.00 | (\$142,244) |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Abatement Fund | | | | |
| Abatement-Neighborhood Services | 132,880 | 209,921 | 171,503 | 183,260 |
| Abatement Fund Total | \$132,880 | \$209,921 | \$171,503 | \$183,260 |
| Community Development Fund | | | | |
| CDBG Projects | 1,181,792 | 3,214,454 | 1,726,853 | 1,781,783 |
| CDBG\HOME Direct Delivery Services | 2,171,419 | 959,433 | 1,778,921 | 1,771,984 |
| Fletcher Plaza Enhancements | 750,000 | 450,000 | 0 | 0 |
| HOME Projects | 785,299 | 769,527 | 741,300 | 741,300 |
| Relocation | 0 | 50,000 | 0 | 0 |
| Community Development Fund Total | \$4,888,510 | \$5,443,414 | \$4,247,074 | \$4,295,067 |
| Designated Revenues Fund | | | | |
| Redevelopment Agencies | 0 | 0 | 0 | 20,000 |
| Designated Revenues Fund Total | \$0 | \$0 | \$0 | \$20,000 |
| General Fund | | | | |
| Administration | 192,355 | 215,386 | 197,744 | 233,876 |
| Aid to Agencies | 654,700 | 589,339 | 589,230 | 530,296 |
| Animal Care | 1,272,182 | 1,292,409 | 1,306,510 | 1,269,429 |
| Community Relations | 208,745 | 213,470 | 217,132 | 220,619 |

| PROGRAM EXPENDITURE SUMMARY | | | | | |
|------------------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund | | | | | |
| Mini Grants | 45,697 | 43,988 | 45,000 | 0 | |
| Neighborhood Support | 1,344,722 | 1,675,826 | 1,586,077 | 1,666,317 | |
| Original Aurora Renewal | 121,234 | 127,746 | 119,315 | 135,531 | |
| Redevelopment Agencies | 20,000 | 20,000 | 20,000 | 0 | |
| General Fund Total | \$3,859,635 | \$4,178,163 | \$4,081,007 | \$4,056,068 | |
| Gifts & Grants Fund | | | | | |
| Animal Care | 10,795 | 25,396 | 12,200 | 10,000 | |
| CDBG Projects | 3,742 | 6,329 | 2,750 | 50,000 | |
| CDBG\HOME Direct Delivery Services | 1,440 | 6,849 | 7,200 | 0 | |
| Fletcher Plaza Enhancements | 27,115 | 29,705 | 50,000 | 100,200 | |
| Home of Our Own - Xcel | 109 | 15,209 | 0 | 0 | |
| HOME Projects | 0 | 96 | 0 | 0 | |
| ICCNA | 7,080 | 4,546 | 0 | 0 | |
| Kaleidoscope | 15,058 | 13,773 | 0 | 0 | |
| KCRT | 21 | 1,060 | 0 | 0 | |
| MLK Jr. Scholarship | 4 | 526 | 0 | 0 | |
| Original Aurora Renewal | 226,113 | 266,263 | 45,234 | 324,900 | |
| Gifts & Grants Fund Total | \$291,477 | \$369,754 | \$117,384 | \$485,100 | |
| Expenditures Total | \$9,172,502 | \$10,201,252 | \$8,616,968 | \$9,039,495 | |

| PROGRAM STAFFING SUMMARY | | | | |
|------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Abatement Fund | | | | |
| Abatement-Neighborhood Services | 1.00 | 1.00 | 1.00 | 1.00 |
| Abatement Fund Total | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Development Fund | | | | |
| CDBG Projects | 1.00 | 2.00 | 3.00 | 2.50 |
| CDBG\HOME Direct Delivery Services | 19.00 | 21.00 | 26.00 | 26.50 |
| HOME Projects | 3.00 | 3.00 | 0.00 | 0.00 |
| Community Development Fund Total | 23.00 | 26.00 | 29.00 | 29.00 |
| General Fund | | | | |
| Administration | 2.00 | 2.00 | 2.00 | 2.00 |
| Animal Care | 24.00 | 24.00 | 24.00 | 23.00 |
| Community Relations | 3.50 | 3.50 | 3.50 | 3.50 |
| Neighborhood Support | 32.70 | 28.70 | 27.10 | 27.10 |
| Original Aurora Renewal | 2.00 | 2.00 | 2.00 | 2.00 |
| General Fund Total | 64.20 | 60.20 | 58.60 | 57.60 |
| Staffing Total | 88.20 | 87.20 | 88.60 | 87.60 |

PROGRAM DESCRIPTIONS

Abatement-Neighborhood Services

Enforce community maintenance codes and ensure healthy and safe neighborhoods by abating weeds and trash and demolishing nuisance buildings and property. In 2003, 340 abatements were completed for \$104,421.

Administration

The mission of the Neighborhood Services Department is to maintain community appearance and enhance the quality of life in Aurora's neighborhoods by promoting citizen awareness of and involvement in programs, improvements and services.

Aid to Agencies

Supplemental funding for non-profit organizations providing human services to the residents of Aurora. In 2003, 14 agencies received \$589,230 from Aid to Agencies, the City's grant program administered by the Community Relations Division

Animal Care

Enforce Aurora's codes governing animals by responding to requests for service and sheltering. Teach and promote awareness of ways to balance the needs of residents and animals and provide humane care and disposition of abandoned and at-risk animals. In 2003, 13,510 animal-related service request calls were handled by Animal Care. 4,352 lost and homeless animals were impounded at the Aurora Animal Shelter.

CDBG Projects

Community Development Block Grant (CDBG) projects in Aurora strive to improve the quality of life for low and moderate-income residents and to revitalize transitional neighborhoods through a variety of federally-funded programs. Federal objectives establish that eligible activities are to provide safe, decent and standard housing, eliminate slum and blight; and strengthen the overall sense of community. In 2003, 60 projects were completed for emergency repairs; hazardous trees were removed; limited exterior repairs were completed; eight alleyways were paved; and commercial renovation projects totaled \$419,827. In addition, there were lead based paint hazard assessments for a total of \$20,814, and a total of \$482,350 in expansion and enhancements of Fletcher Plaza.

CDBG\HOME Direct Delivery Services

CDBG/HOME programs in Aurora strive to improve the quality of life for low and moderate-income residents and to enhance transitional neighborhoods through a variety of federally-funded programs that meet federally-mandated National Objectives and establish eligible activities that: provide safe, decent, and standard housing, promote home ownership and strengthen the overall community. In 2003, 94 single family rehabilitation projects were completed and 108 first-time home buyers were assisted with down payment and closing costs.

Community Relations

The mission of the Community Relations Division is to serve as the resource for the effective use of human, community, social, cultural, and language services. Community Relations serves as staff liaison between City Council and the Human Relations and Veterans Affairs Commissions; and helps prevent or mitigate potential civil disputes in the city. In 2003, 40,000 copies of the Multilingual Community Services Directory translated in five languages were distributed in the community.

Fletcher Plaza Enhancements

In 2003, landscaping was completed on the North side of the MLK Junior Library Municipal Services Center, including the completion of the sunken garden. Pedestrian lights were installed along Colfax Avenue and the sidewalk west of the library.

Home of Our Own - Xcel

In 2003, the remaining balance of \$15,209 was used as partial payment of the outside services of the residential specialist for the Home of Our Own Program. [OBFP Note: Program inactive after 2003 fiscal year]

PROGRAM DESCRIPTIONS

HOME Projects

HOME programs in Aurora strive to improve the quality of life for low and moderate-income residents and to enhance transitional neighborhoods through a variety of federally-funded programs that meet federally-mandated National Objectives and establish eligible activities that: provide safe, decent, and standard housing; promote home ownership; and strengthen the overall sense of community. In 2003, 34 single family home rehabilitations were completed for \$1,006,284, 108 first-time home buyers were assisted with \$614,603, and 29 families were assisted with deposits and first months rent for \$31,392 in the Home of Our Own program.

ICCNA

In 2003, \$4,546 was spent through Spirit of Aurora for translation services.

Kaleidoscope

The Kaleidoscope Program promotes the diverse cultural heritage of Aurora. Funds for this Program go through Spirit of Aurora

KCRT

The Key Community Response Team (KCRT) is part of the Emergency Operations Plan. In 2003, \$1,060 was spent.

Mini Grants

Provides funding for neighborhood initiated self-help projects to improve public right-of-way properties. In 2003, 12 minigrants from \$500 to \$5,000 and 19 microgrants under \$500, were administered by the Neighborhood Liaison group.

MLK Jr. Scholarship

In 2003, scholarships were not awarded in order to build funds for future scholarships.

Neighborhood Support

The Neighborhood Support Division promotes healthy neighborhoods through pro-active and complaint based enforcement of City codes and promotes active communication with citizens through the Neighborhood Liaison Program. In 2003, Neighborhood Support handled 38,144 zoning inspections, and 84,127 total inspections including housing.

Original Aurora Renewal

Original Aurora Renewal is a neighborhood resource center that is engaged in the physical, social and economic revitalization of the city's historic northern neighborhoods. The organization coordinates a wide-array of activities that engage the citizenry in community problem-solving; reduce crime in the neighborhoods, and improve the overall quality of life for Original Aurora's 50,000 residents. In 2003, 15,472 contacts were made with residents seeking Original Aurora Renewal supported services.

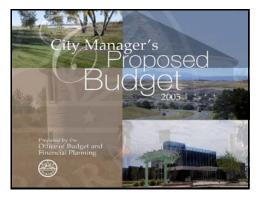
Redevelopment Agencies

Assistance to Aurora redevelopment agencies. In 2003, Northern Aurora Business Association was given \$20,000 financial assistance.

Relocation

Funds are available for expenses when the Uniform Relocation Act is triggered by a federally-funded project.

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DESCRIPTION

The Non-Departmental (Transfers) budget was established to centralize non-specific costs. Areas covered include: building lease payments; other debt service payments; operating transfers, including transfers to the Capital Projects Fund; snow removal; incentive payments; the compensation reserve; and other charges.

This portion of the budget is managed by the Office of Budget & Financial Planning. Beginning in 2002, amounts set aside for the Employee Performance Management Program (EPMP) are held in the Non-Departmental budget.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| | | | | |
| Personal Services | 1,689,677 | 2,127,584 | 1,856,784 | 5,697,206 |
| Supplies and Services | 1,451,219 | 8,307,778 | 9,815,790 | 7,276,853 |
| Interfund Charges | 57,780 | 150,718 | 41,473 | 100,175 |
| Debt Related | 8,766,611 | 10,463,543 | 7,917,632 | 7,934,403 |
| Capital Related | 2,367,456 | 618,839 | 140,000 | 140,000 |
| Transfers Out | 34,717,298 | 41,967,592 | 37,248,163 | 29,133,876 |
| Expenditures Total | \$49,050,041 | \$63,636,053 | \$57,019,842 | \$50,282,513 |

MAJOR VARIANCE EXPLANATION

Non-departmental expenditures vary considerably from year-to-year due to the one-time nature of the expenditures. The primary reason for the \$14.6 million expenditure increase in 2003 is a net increase of \$7.3 million in transfers primarily resulting from new transfers to the Designated Revenue Fund, one-time transfers to the Capital Projects Fund, and a new transfer for costs related to the Sports Park. The payments from the Designated Revenue Fund, mainly for incentives, also cause the large increase in supplies and services costs. Capital-related costs dropped significantly due to a one-time ACLC land purchase in 2002.

The elimination of the one-time transfers to the Capital Projects Fund cause the majority of the \$6.6 million total expenditure decrease from 2003 to 2004, although a one-time transfer of \$2.5 million from the Community Maintenance Fund to the General Fund will partially offset the decrease. Decreased debt-related expenditures related to the refinancing of the 1995 Detention Bond in the Debt Service Fund account for another \$2.5 million of the decrease. Incentives are projected to drive a 16.2 percent increase in supplies and services costs.

For 2005, total expenditures are expected to decrease another \$6.7 million, again primarily due to a \$8.1 million decrease in transfers out. Most of the decrease is from the transfers to the Capital Projects Fund and the Designated Revenue Fund. Another \$1.9 million decrease is due to decreased transfers for debt service. 2005 budget cuts take another \$1.0 million, as shown on the following page. Personal services costs are projected to increase \$3.8 million primarily due to a \$4.5 million pension contribution payment. Supplies and services are expected to decrease \$2.5 million, primarily as a result of the reallocation of water utility contingency budget to Parks & Open Space and lower incentive payments.

| Fund \ Type \ Description Community Maintenance Fund Operating Transfer-with New Appropriation | FTE 2 | 005 Budget |
|--|-------|---------------|
| Community Maintenance Fund Operating Transfer-with New Appropriation | FTE | Budget |
| Operating Transfer-with New Appropriation | | |
| Close Community Maintenance Fund and Use Balance in the General Fund. This amendment closes the Community Maintenance Fund and transfers the remaining fund balance to the General Fund. | 0.00 | 15,105 |
| Operating Transfer-with New Appropriation Total | 0.00 | \$15,105 |
| Community Maintenance Fund Total | 0.00 | \$15,105 |
| Designated Revenues Fund | | · |
| New Appropriation Smoky Hill Bridge Exaction \$750,000 payment to developer for bridge construction to be funded by \$250,000 transfer from Capital Projects Fund and \$500,000 in exactions. | 0.00 | 750,000 |
| New Appropriation Total | 0.00 | \$750,000 |
| Operating Transfer-with New Appropriation | | |
| Saddle Rock Impact Fee Interest. Available, unreserved Saddle Rock impact fee interest earnings in the sum of \$41,000 | 0.00 | 41,000 |
| will be transferred to the General Fund. Transfer Interest from the Art District Loan Program to General Fund | 0.00 | 9,000 |
| This is an amendment to transfer interest earnings from the Art District Loan Program to General Fund. | 0.00 | 9,000 |
| Transfer Interest to General Fund. | 0.00 | 94,000 |
| This amendment transfers available, unreserved interest earnings to the General Fund. This interest originates from Denver International Airport (DIA) Noise Mitigation \$75,000; DIA Noise legal fee reimbursement \$10,000; and Traffic Impact Fees \$9,000. | | |
| Transfer remaining AMB Sale Proceeds to the General Fund. | 0.00 | 30,802 |
| Aurora Municipal Building sale proceeds totaling \$30,802 will be transferred to the General Fund. | | |
| Operating Transfer-with New Appropriation Total | 0.00 | \$174,802 |
| Designated Revenues Fund Total | 0.00 | \$924,802 |
| Development Review Fund | | |
| Operating Transfer-with New Appropriation Transfer Funding for NABA, ACED, and AEDC to Designated Revenue Fund Transfer two years of funding for Northern Aurora Business Association (NABA), Adams County Economic Development (ACED), and Aurora Economic Development Council (AEDC) from Development Review Fund to Designated Revenue Fund. | 0.00 | 762,000 |
| Operating Transfer-with New Appropriation Total | 0.00 | \$762,000 |
| Development Review Fund Total | 0.00 | \$762,000 |
| General Fund Budget Cut Eliminate Visitor's Promotion Advisory Board (VPAB) Transfer in 2005 Eliminate Visitor's Promotion Advisory Board transfer in 2005. The VPAB transfer is normally 8.0 percent of the lodger's tax receipts from two years prior. In 2003, the City received \$3,058,814 in lodger's tax, so \$244,705 would have been sent. The VPAB maintains a fund balance that is adequate to cover tournament and recruitment costs in | 0.00 | -244,705 |

| BUDGET AMENDMENT REQUESTS | | |
|--|------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Reduction in Capital Projects Fund Transfer | 0.00 | -395,502 |
| Reduction in Capital Projects Fund transfer in order to maintain a balanced General Fund. The resulting transfer will be 1.8 percent of all General Fund revenues and 100% of all building material and equipment use taxes. | | |
| Reduction in Fleet Fund Proceeds Transfer | 0.00 | -75,000 |
| The transfer associated with the proceeds of the fleet auction will be decreased by \$75,000. The fund balance in the Fleet Fund is sufficient to allow this reduction. This will allow the General Fund to retain \$75,000. | | |
| Budget Cut Total | 0.00 | (\$715,207) |
| General Fund Total | 0.00 | (\$715,207) |
| Policy Reserve Fund | | |
| Operating Transfer-with New Appropriation | | |
| Transfer Interest to General Fund. | 0.00 | 97,000 |
| This amendment is for a transfer of interest earnings on Policy Reserve Fund balance to the General Fund. | | |
| Operating Transfer-with New Appropriation Total | 0.00 | \$97,000 |
| Policy Reserve Fund Total | 0.00 | \$97,000 |
| Surplus & Deficiency Fund | | |
| New Appropriation | | |
| Fence Financing Reserve | 0.00 | 30,000 |
| Establishes a reserve for the Dam West Fence project through a transfer to the Debt Service Special Improvement District (SID) Fund. | | |
| New Appropriation Total | 0.00 | \$30,000 |
| Surplus & Deficiency Fund Total | 0.00 | \$30,000 |
| Amendment Request Total | 0.00 | \$1,113,700 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| City Debt Service Fund | | | | |
| General Obligation Debt Service | 6,891,018 | 8,811,403 | 6,223,364 | 6,232,326 |
| Sports Park Debt Service | 1,912,386 | 1,739,430 | 1,757,568 | 1,760,527 |
| City Debt Service Fund Total | \$8,803,405 | \$10,550,833 | \$7,980,932 | \$7,992,853 |
| Community Maintenance Fund | | | | |
| Operating Transfers & Other Payments | 1,734,554 | 100,789 | 2,500,000 | 15,105 |
| Community Maintenance Fund Total | \$1,734,554 | \$100,789 | \$2,500,000 | \$15,105 |
| Designated Revenues Fund | | | | |
| Building Leases | 2,350,000 | 1,557,382 | 1,265,000 | 615,802 |
| Developer Incentives | 370,262 | 6,980,699 | 6,784,504 | 5,262,660 |
| DIA Noise Mitigation | 0 | 1,800 | 500,000 | 169,154 |
| Operating Transfers & Other Payments | 0 | 5,000 | 1,434,056 | 940,843 |

| PROGRAM | EXPENDITURE S | SUMMARY | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| Designated Revenues Fund Total | \$2,720,262 | \$8,544,881 | \$9,983,560 | \$6,988,459 |
| Development Review Fund | | | | |
| Compensation Reserve | 0 | 212,137 | 0 | 0 |
| Development Review | 1,345,000 | 0 | 0 | 0 |
| Operating Transfers & Other Payments | 0 | 176,703 | 0 | 762,000 |
| Development Review Fund Total | \$1,345,000 | \$388,840 | \$0 | \$762,000 |
| General Fund | | | | |
| 2/1000 Set Aside | 911,317 | 1,519,694 | 3,713 | 0 |
| Building Leases | 2,599,257 | 5,581,565 | 5,994,000 | 5,094,000 |
| Compensation Reserve | 0 | 499,625 | 928,877 | 4,816,106 |
| Operating Transfers & Other Payments | 27,509,712 | 33,606,731 | 27,526,313 | 22,381,815 |
| Other Payments | 439,061 | 488,584 | 419,304 | 422,000 |
| PC Replacements | -2,078 | 0 | 0 | 0 |
| Snow Removal | 1,397,000 | 1,807,680 | 1,666,200 | 1,666,375 |
| Wellness Program | 16,507 | 11,831 | 16,800 | 16,800 |
| General Fund Total | \$32,870,775 | \$43,515,710 | \$36,555,207 | \$34,397,096 |
| Policy Reserve Fund | | | | |
| Operating Transfers & Other Payments | 0 | 0 | 0 | 97,000 |
| Policy Reserve Fund Total | \$0 | \$0 | \$0 | \$97,000 |
| SID Debt Service Fund | | | | |
| SID 1-90 Debt Service | 0 | 535,000 | 0 | 0 |
| SID Debt Service Fund Total | \$0 | \$535,000 | \$0 | \$0 |
| Surplus & Deficiency Fund | | | | |
| SID 1-89 Debt Service | 89 | 0 | 0 | 0 |
| SID 2-92 S&D | 129 | 0 | 143 | 0 |
| SID 3-89 Debt Service | 91 | 0 | 0 | 0 |
| SID 3-89 Surplus | 1,636 | 0 | 0 | 0 |
| Surplus & Deficiency Fund Admin | 1,574,100 | 0 | 0 | 30,000 |
| Surplus & Deficiency Fund Total | \$1,576,045 | \$0 | \$143 | \$30,000 |
| Expenditures Total | \$49,050,041 | \$63,636,053 | \$57,019,842 | \$50,282,513 |

PROGRAM DESCRIPTIONS

2/1000 Set Aside

This program accounted for amounts previously set aside to cover the shortfall in 2/1000 funding. The funds have now been fully utilized for the 2/1000 program. [OBFP Note: Program inactive after 2004 fiscal year]

Building Leases

This program includes rental payments to the Aurora Colorado Leasing Corporation (ACLC), a not-for-profit entity established to acquire land and construct property for use by the City of Aurora. These payments are for the Aurora Municipal Building, Municipal Justice Center, and the north satellite facility. Average payments in this program will approach \$6.0 million, but can vary depending on circumstances.

Compensation Reserve

The program holds Employee Performance Management Program payments, health insurance, payments to pension funds, and other City-wide personal services expenditures.

PROGRAM DESCRIPTIONS

Developer Incentives

This program includes incentive payments made to developers and companies, as well as payments made for revenue cost-sharing agreements.

Development Review

This is an administrative holding program for overhead payments in the Development Review Fund. [OBFP Note: Program inactive after 2002 fiscal year, as overhead handled through transfers]

DIA Noise Mitigation

This program houses expenditures associated with Denver International Airport noise mitigation.

General Obligation Debt Service

Accounts for the payment of principal and interest on general obligation bonds. General obligation bonds are issued for improvements such as infrastructure projects and are backed by the full faith and credit of the City. Revenues are transferred from the General Fund.

Operating Transfers & Other Payments

This is the general operating transfer program for the entire City. Examples of these transfer include, but are not limited to, the transfer of Capital Projects Fund-related revenue from the General Fund to the Capital Projects Fund, the transfer of incentive payments from the General Fund to the Designated Revenue Fund, and the building lease transfer from the General Fund to the Aurora Capital Leasing Corporation.

Other Payments

Payments associated with the Elected Officials Executive Pension (EOEP) plan contributions.

PC Replacements

Holding program for Personal Computer replacement prior to its placement in the Information Technology Department. [OBFP Note: Program inactive after 2002 fiscal year]

SID 1-89 Debt Service

Accounts for expenditures related to specific surplus and deficiency debt service projects. [OBFP Note: Program inactive after 2002 fiscal year]

SID 1-90 Debt Service

Accounts for expenditures related to specific surplus and deficiency debt service projects. [OBFP Note: Program inactive after 2003 fiscal year]

SID 2-92 S&D

Accounts for expenditures related to specific surplus and deficiency debt service projects. [OBFP Note: Program inactive after 2004 fiscal year]

SID 3-89 Debt Service

Accounts for expenditures related to specific surplus and deficiency debt service projects. [OBFP Note: Program inactive after 2002 fiscal year]

SID 3-89 Surplus

Accounts for expenditures related to specific surplus and deficiency debt service projects. [OBFP Note: Program inactive after 2002 fiscal year]

Snow Removal

This program provides overtime, equipment, and supplies related to snow removal efforts on all City roads.

Sports Park Debt Service

This program accounts for the payment of principal and interest on the Aurora Sports Park Complex.

PROGRAM DESCRIPTIONS

Surplus & Deficiency Fund Admin

This program houses expenditures in the Surplus & Deficiency Fund not tied to specific debt service projects.

Wellness Program

Program to promote employee health and physical fitness.

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7160 Jack Cooper, Parks & Open Space Director • JCOOPER@auroragov.org



DESCRIPTION

The Parks & Open Space Department is responsible for the acquisition, design, maintenance, and operation of the City's parks, golf courses, open space areas, and urban forestry programs. These properties provide: a proactive environment for city economic development; safe, quality locations for regional events and activities and the promotion of resident wellness; and attractive suburban landscapes in support of high quality-of-life standards. Specific responsibilities of the department include: general parks, special use parks, and park facility management; multifaceted public golf programs and courses; urban forestry and horticulture programs; planning, design, construction, and maintenance of medians, park sites, and park facilities; and open space facilities including trails, water-based leisure facilities, nature center operation, and natural property management.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 199.80 | 203.30 | 196.30 | 193.30 |
| Personal Services | 11,583,766 | 12,040,887 | 12,424,092 | 13,155,459 |
| Supplies and Services | 6,395,259 | 6,343,653 | 6,936,641 | 8,312,419 |
| Interfund Charges | 953,947 | 1,041,835 | 1,101,095 | 1,164,878 |
| Debt Related | 1,420,660 | 1,407,321 | 1,265,250 | 1,606,758 |
| Capital Related | 557,490 | 466,850 | 274,137 | 431,200 |
| Transfers Out | 65,787 | 9,970 | 0 | 0 |
| Expenditures Total | \$20,976,909 | \$21,310,515 | \$22,001,215 | \$24,670,714 |

MAJOR VARIANCE EXPLANATION

In 2003, 3.5 FTE were added, increasing personal services appropriations. The positions were never filled and subsequently eliminated in 2004 along with an additional 4.5 FTE. 1.0 FTE was added during the 2004 Spring Supplemental. The 2004 budget includes a \$500,000 increase in supplies and services for water rate increases. Part of the 2005 budget reduction is the elimination of 3.0 FTE. Supplies and services increase in 2005 primarily due to expenditures related to operating increases in the Golf Fund and the addition of Arapahoe County Open Space Tax revenue. Debt related increases are the result of loan adjustments in the Golf Fund. The Parks Administration program includes \$1,000,000 for potential grants in the current year budget. The exact source, amount, and grant purpose are not always known prior to the budget creation. A large portion of the capital related decrease from 2003 to 2004 and subsequent increase in 2005 is related to the Golf Fund. Due to lower than expected revenues, planned capital related operating expenditures are deferred from 2004 until they can be supported by revenue. Personal Services increases each year were in accordance with City policy. The listing of budget amendments that follows describes all other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|--|-------|------------|
| | 2 | 005 |
| Fund \ Type \ Description | FTE | Budget |
| Arapahoe County Open Space Fund | | |
| New Appropriation | | |
| Design Services - ArCo (Arapahoe County) | 0.75 | 131,074 |
| 0.75 FTE will be transferred from the General Fund to ArCo for planning and design expenses for Arapahoe County sites. Project examples include renovations of existing playgrounds to current safety standards as well as new park development. | | |
| Open Space Trail Maintenance - ArCo (Arapahoe County) | 0.00 | 150,000 |
| As part of the Arapahoe County Open Space Tax referendum passed in 2003, up to 10% of total revenue can be by ordinance used for maintenance. This appropriation will fund 2 new contract positions and 1 new seasonal maintenance position for trail maintenance. | | |
| OSNR Education - ArCo (Arapahoe County) | 0.00 | 30,000 |
| The ArCo program allows expenditures for open space interpretive education. \$30,000 will be used to fund an Interpretive Ranger that was previously funded fully by the Conservation Trust Fund. | | |
| OSNR Patrol - ArCo (Arapahoe County) | 0.00 | 70,000 |
| The ArCo program allows share-back funding expenditures for patrolling trails, parks, and open spaces. This appropriation will fund 2 contract ranger positions for patrol of park trails in Arapahoe County. | | |
| Parks Maintenance - ArCo (Arapahoe County) | 0.00 | 250,000 |
| As part of the Arapahoe County Open Space Tax referendum passed in 2003, up to 10% of total revenue can be used by ordinance for maintenance. This new appropriation includes \$50,000 in operating supplies transferred from the General Fund for playground repair and funding for 2 contract maintenance workers and 4 seasonal laborers to be assigned to Aurora Parks within Arapahoe County. | | |
| New Appropriation Total | 0.75 | \$631,074 |
| Arapahoe County Open Space Fund Total | 0.75 | \$631,074 |
| Conservation Trust Fund | | |
| Budget Cut | | |
| Transfer a Portion of Appropriation to ArCo | 0.00 | -30,000 |
| Transfer a portion of Open Space Education appropriation from CTF to ArCo. | 0.00 | (020,000) |
| Budget Cut Total | 0.00 | (\$30,000) |
| Conservation Trust Fund Total | 0.00 | (\$30,000) |
| General Fund | | |
| Budget Cut Forestry: Eliminate Parks Crew Leader | -1.00 | -53,081 |
| Eliminate 1 Parks Crew Leader. This position is currently vacant and will be eliminated | -1.00 | -33,081 |
| as part of the budget reductions. Response time to citizen requests will be increased. | | |
| Forestry: Reduce Tree Planting | 0.00 | -25,000 |
| The original appropriation of \$50,000 for tree planting will be reduced by \$25,000. This equates to a significant reduction in the number of trees planted throughout the City. | | |
| Horticulture (Street Trees): Reduce Personal Services Costs | 0.00 | -10,435 |
| Reduce personnel costs. An employee is budgeted at 80% of full-time, but is actually only working 60% of full-time. The adjustment downward creates a savings in personal services. | | |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | _ |
| Budget Cut | | |
| Horticulture: Reduce Planting and Consolidate FTE Operations and Maintenance Duties | 0.00 | -60,050 |
| The Horticulture division provides for the planting and maintenance of shrubs, annuals, and perennial plants in parks and at public buildings. Savings will result from the reduction of annual and perennial planting (operating supplies) throughout the City. Reduced planting will allow for the reassignment of duties for 5 FTE from the bedding plant program to general maintenance at the AMC Campus / Alameda Corridor and major parks. | | |
| Open Space: Reduce OSNR Division General Operations | 0.00 | -24,500 |
| Reduce Aurora Reservoir concessions, beach guards, and other expenditures to meet budget reductions. | | |
| Operations & Management: Various Reductions | -2.00 | -452,742 |
| Eliminate non-emergency court/surface repairs. Reduce operating supplies and seasonal labor expenses. Reassign 7 FTE from Facility Repair to turf maintenance, emergency, and off-season facility repair. Eliminate 2 vacant Parks Workers positions. Partially transfer playground equipment repair funding to Arapahoe County Open Space Fund. | | |
| Planning & Design: Transfer Planning and Design Program Positions to Arapahoe County O.S. Fund | -0.75 | -57,820 |
| Transfer 0.75 FTE to ArCo funding for planning and design expenses for Arapahoe County sites. | | |
| Budget Cut Total | -3.75 | (\$683,628) |
| General Fund Total | -3.75 | (\$683,628) |
| Golf Courses Fund | | |
| New Appropriation | | |
| Aurora Hills Golf Course - Debt Service | 0.00 | 254,036 |
| Debt service for Aurora Hills Irrigation System. The first payment will be made in 2004. The new appropriation for 2005 and future years is based on the Aurora Hills Golf Note. | | |
| Aurora Hills Golf Course - Operating Supplies and New Sprayer | 0.00 | 21,500 |
| A new appropriation is required for the increased costs of fertilizer, irrigation parts, sand, seed, other operating supplies, and a new sprayer. | | |
| Golf Administration - Advertising and Additional Rounds | 0.00 | 22,500 |
| Additional funding is needed for advertising to bring in new customers. Advertising will increase the overall number of rounds of golf (and revenue) at City golf courses. | | |
| Meadow Hills Golf Course - Equipment Purchase and Salaries | 0.00 | 31,120 |
| Additional funding is needed for the purchase of a triplex mower and truckster at Meadow Hills. Funding is also required to cover temporary salary shortfalls. | | |
| Saddle Rock Golf Course - Debt Service | 0.00 | 2,022 |
| An appropriation is needed to realign the budget to the correct 2005 debt service amount. | | |
| Saddle Rock Golf Course - Leases and Operating Expenses | 0.00 | 9,300 |
| Additional funding is needed to cover increased costs of golf cart leases, temporary salaries, and general operating supplies. | | |
| Springhill Golf Course - Equipment Repairs | 0.00 | 9,200 |
| Additional funding is needed to cover the increased costs of equipment repairs. | | |
| New Appropriation Total | 0.00 | \$349,678 |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Golf Courses Fund | | |
| Budget Cut | | |
| Centre Hills Golf Course - Resale Supplies and Equipment Replacement | 0.00 | -15,100 |
| Resale supplies and equipment replacement costs can be reduced. Although equipment replacements vary from year to year, the Centre Hills Golf Course has historically not spent the fully appropriated amount. | | |
| Fitzsimons Golf Course - Leases, Resale Supplies, and Other Services | 0.00 | -43,550 |
| The budget for golf cart leases, resale supplies, and other services can be reduced. The Fitzsimons Golf Course has historically not spent the full appropriation for resale supplies. In addition, printing expenditures can be reduced and the capital lease budget can be eliminated since the lease for golf carts has been paid in full. | | |
| Murphy Creek Golf Course - Debt Service | 0.00 | -88,600 |
| The Murphy Creek debt service budget for interest payments needs to be adjusted downward based on the variance between actual interest and the original loan estimate. | | |
| Murphy Creek Golf Course - Leases, Resale Supplies, and Other Rentals | 0.00 | -63,350 |
| The budget for golf cart leases, resale supplies, and other rental costs can be reduced. The Murphy Creek Golf Course has historically not spent the full appropriation for operating supplies and services. In addition, the capital lease budget for golf carts can be reduced since a lease was paid in full in 2004. | | |
| Budget Cut Total | 0.00 | (\$210,600) |
| Golf Courses Fund Total | 0.00 | \$139,078 |
| Amendment Request Total | -3.00 | \$56,524 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|---------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Abatement Fund | | | | |
| Forestry | 22,202 | 24,939 | 50,101 | 80,000 |
| Abatement Fund Total | \$22,202 | \$24,939 | \$50,101 | \$80,000 |
| Arapahoe County Open Space Fund | | | | |
| Arapahoe County Open Space | 0 | 0 | 0 | 631,074 |
| Arapahoe County Open Space Fund Total | \$0 | \$0 | \$0 | \$631,074 |
| <u>Conservation Trust Fund</u> | | | | |
| Open Space Division | 24,024 | 45,871 | 62,000 | 32,000 |
| Parks Planning and Design | 323,238 | 390,070 | 453,392 | 436,382 |
| Conservation Trust Fund Total | \$347,262 | \$435,941 | \$515,392 | \$468,382 |
| <u>Designated Revenues Fund</u> | | | | |
| Open Space Division | 9,867 | 10,000 | 24,704 | 0 |
| Designated Revenues Fund Total | \$9,867 | \$10,000 | \$24,704 | \$0 |
| General Fund | | | | |
| AMC-Parks Grounds Maintenance | 173,935 | 484,134 | 233,511 | 249,575 |
| Arapahoe County O&M | 127,803 | 116,674 | 129,266 | 126,800 |
| Athletic Field Maintenance | 588,490 | 552,057 | 574,505 | 582,622 |
| Forestry | 1,206,797 | 1,300,224 | 1,196,334 | 1,127,126 |
| Horticulture | 497,821 | 512,021 | 467,656 | 431,036 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Open Space Division | 1,331,541 | 1,246,750 | 1,333,141 | 1,328,191 |
| Parks Administration | 285,224 | 321,607 | 570,551 | 574,885 |
| Parks Operations & Management | 5,169,187 | 5,605,904 | 5,885,898 | 5,793,816 |
| Parks Planning and Design | 193,718 | 201,138 | 285,796 | 231,272 |
| Sports Park Maintenance | 948,694 | 914,589 | 1,013,685 | 1,010,276 |
| Street Trees | 133,442 | 203,841 | 132,517 | 139,927 |
| Streetscape Maintenance | 774,176 | 819,825 | 747,024 | 773,825 |
| General Fund Total | \$11,430,829 | \$12,278,763 | \$12,569,884 | \$12,369,351 |
| Gifts & Grants Fund | | | | |
| Fitzsimons HUD Grant FRA | 276,149 | 34,647 | 0 | 0 |
| Open Space Division | 8,081 | 2,761 | 30,000 | 10,000 |
| Parks Administration | 4,415 | 1,269 | 5,000 | 1,010,000 |
| Gifts & Grants Fund Total | \$288,646 | \$38,677 | \$35,000 | \$1,020,000 |
| Golf Courses Fund | | | | |
| Aurora Hills Golf Course | 1,077,517 | 1,010,699 | 1,067,224 | 1,195,345 |
| Centre Hills Golf Course | 375,453 | 358,656 | 327,198 | 403,764 |
| Fitzsimons Golf Course | 921,943 | 979,828 | 904,440 | 1,001,391 |
| Golf Administration | 540,814 | 468,426 | 538,533 | 670,240 |
| Golf Course Debt Service | 1,211,573 | 1,138,651 | 1,197,350 | 1,424,658 |
| Golf Donations | 1,000 | 3,000 | 2,000 | 0 |
| Meadow Hills Golf Course | 1,127,946 | 1,073,463 | 1,130,747 | 1,272,795 |
| Murphy Creek Golf Course | 1,432,337 | 1,340,516 | 1,419,358 | 1,566,490 |
| Operating Transfers & Other Payments | -648 | -648 | 0 | 0 |
| Parks / Open Space Op Transfers | 0 | 9,970 | 0 | 0 |
| Saddle Rock Golf Course | 1,386,995 | 1,359,294 | 1,400,073 | 1,630,002 |
| Springhill Golf Course | 803,173 | 780,338 | 819,211 | 937,222 |
| Golf Courses Fund Total | \$8,878,103 | \$8,522,195 | \$8,806,134 | \$10,101,907 |
| Expenditures Total | \$20,976,909 | \$21,310,515 | \$22,001,215 | \$24,670,714 |

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Arapahoe County Open Space Fund | | | | |
| Arapahoe County Open Space | 0.00 | 0.00 | 0.00 | 0.75 |
| Arapahoe County Open Space Fund Tota | 0.00 | 0.00 | 0.00 | 0.75 |
| Conservation Trust Fund | | | | |
| Parks Planning and Design | 4.50 | 5.00 | 4.50 | 4.50 |
| Conservation Trust Fund Total | 4.50 | 5.00 | 4.50 | 4.50 |
| General Fund | | | | |
| AMC-Parks Grounds Maintenance | 2.00 | 4.00 | 2.00 | 2.00 |
| Arapahoe County O&M | 1.00 | 1.00 | 1.00 | 1.00 |
| Athletic Field Maintenance | 6.00 | 6.00 | 6.00 | 6.00 |
| Forestry | 18.00 | 18.00 | 16.00 | 15.00 |
| Horticulture | 8.00 | 8.00 | 7.00 | 7.00 |

| PROGRAM STAFFING SUMMARY | | | | |
|-------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Open Space Division | 12.50 | 14.50 | 14.50 | 14.50 |
| Parks Administration | 3.00 | 3.00 | 3.00 | 3.00 |
| Parks Operations & Management | 64.00 | 65.00 | 63.00 | 61.00 |
| Parks Planning and Design | 6.00 | 6.00 | 6.50 | 5.75 |
| Sports Park Maintenance | 5.00 | 5.00 | 5.00 | 5.00 |
| Street Trees | 0.80 | 0.80 | 0.80 | 0.80 |
| Streetscape Maintenance | 12.00 | 10.00 | 10.00 | 10.00 |
| General Fund Total | 138.30 | 141.30 | 134.80 | 131.05 |
| Golf Courses Fund | | | | |
| Aurora Hills Golf Course | 8.00 | 8.00 | 8.00 | 8.00 |
| Centre Hills Golf Course | 3.00 | 3.00 | 3.00 | 3.00 |
| Fitzsimons Golf Course | 6.00 | 6.00 | 6.00 | 6.00 |
| Golf Administration | 6.00 | 6.00 | 6.00 | 6.00 |
| Meadow Hills Golf Course | 8.00 | 8.00 | 8.00 | 8.00 |
| Murphy Creek Golf Course | 9.40 | 9.40 | 9.40 | 9.40 |
| Saddle Rock Golf Course | 9.60 | 9.60 | 9.60 | 9.60 |
| Springhill Golf Course | 7.00 | 7.00 | 7.00 | 7.00 |
| Golf Courses Fund Total | 57.00 | 57.00 | 57.00 | 57.00 |
| Staffing Total | 199.80 | 203.30 | 196.30 | 193.30 |

PROGRAM DESCRIPTIONS

AMC-Parks Grounds Maintenance

This work unit maintains turf mowing, irrigation activities, litter control, walk repairs, and overall property maintenance activities for the new Aurora Municipal Center, Alameda/I-225 corridor, Municipal Justice Center, central library, City Center Park and Abilene rights-of-way.

Arapahoe County O&M

During 1999, the Parks & Open Space Department entered into an Intergovernmental Agreement (IGA) with Arapahoe County to provide administrative and maintenance services for the athletic fields, landscaping, and shelters at Arapahoe County Community Park. This agreement covers all costs of assigned City staff.

Arapahoe County Open Space

The Arapahoe County Open Space program is a new program in 2005. Funding is used for urban parks and natural open space properties and facilities within Arapahoe County.

Athletic Field Maintenance

Athletic Field Maintenance program provides field preparation and maintenance activities for all baseball, softball, soccer, football and other athletic fields within the park system. 94 fields and 75 diamonds are assigned to this program. There were 14 tournaments in 2004.

Aurora Hills Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities to attract maximum number of rounds to this golf facility. In 2003, customers played over 55,750 rounds at this course. Aurora Hills Golf Course has been certified in the Audubon International Cooperative Sanctuary Program.

PROGRAM DESCRIPTIONS

Centre Hills Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities required to provide this golf facility. In 2003, customers played over 29,850 rounds at this course. Centre Hills Golf Course has been certified in the Audubon International Cooperative Sanctuary Program.

Fitzsimons Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities to attract maximum number of rounds to this golf facility. In 2003, customers played 44,400 rounds at this course.

Fitzsimons HUD Grant FRA

Managed HUD Grant for Fitzsimons Redevelopment Authority's building demolitions. This program is complete. [OBFP Note: Program inactive after 2003 fiscal year]

Forestry

Manage public property trees which includes street R.O.W., parks, public properties and open space trees. Approximately 60,000 street trees and 30,000 park trees are the responsibility of this program.

Golf Administration

Oversee administration and promotion of Aurora golf courses.

Golf Course Debt Service

Pay debt for golf course construction.

Golf Donations

Distribute Junior Golf scholarships.

Horticulture

2004 Program responsibilities include the AMC Campus which is comprised of the Aurora Municipal Center, Central Library, Police Building, Municipal Courts and Detention Center, History Museum and City Center Park. (Xeric garden maintained by Utilities.) Alameda Corridor location responsibilities include the Goddess of the Dawn, Alameda/I-225 interchange, and Abilene Street from Alameda Avenue to Iliff Avenue. Does not include median maintenance along Alameda which is currently covered under Streetscapes Program.

Meadow Hills Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities to attract maximum number of rounds to this golf facility. In 2003, customers played 53,700 rounds at this course.

Murphy Creek Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities to attract maximum number of rounds to this golf facility. In 2003, customers played 29,130 rounds at this course. Murphy Creek Golf Course has been certified in the Audubon International Cooperative Sanctuary Program.

Open Space Division

Management of the open space facilities, trails and properties of the City. Two swim beaches at reservoirs, 46 miles of trails, and 6,500 acres of natural open space are in the system. The division also supports wildlife and vegetative management and interpretive center operations.

Parks / Open Space Op Transfers

Transfers 1% of Golf construction Capital Improvement Program projects for Art in Public Places.

Parks Administration

Support staff for department operations and liaison with City-elected and executive officials.

PROGRAM DESCRIPTIONS

Parks Operations & Management

Provide services that include turf mowing, litter control, graffiti removal, irrigation activities, weed and rodent control, playground inspection maintenance and replacement, court inspection repairs and replacement, park path repairs, minor construction projects and overall property maintenance duties. 111 sites and 950 acres of irrigated turf are in the system. On average, this program performs 78 playground safety inspections per week.

Parks Planning and Design

Plan, budget, organize, and direct division resources and consultants in the master planning and facility/site planning for design and construction of parks, open space, medians/streetscapes, trails and grounds of City buildings. Projects vary in duration and can cross multiple years. The program worked on approximately 40-50 new and renovation projects in 2004.

Saddle Rock Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities to attract maximum number of rounds to this golf facility. In 2003, customers played over 34,500 rounds at this course. Saddle Rock Golf Course has been certified in the Audubon International Cooperative Sanctuary Program.

Sports Park Maintenance

The Aurora Sports Park draws regional and national events. High-quality fields and diamonds provided for resident participation in wellness and fitness athletics (212 acres, 35 fields and 12 diamonds). Exceptional play quality of fields and diamonds attracts the fee-paying events and tournaments.

Springhill Golf Course

Adopted budget is necessary to operate the maintenance activities and pro shop activities to attract maximum number of rounds to this golf facility. In 2003, customers played 41,400 rounds at this course. Springhill Golf Course has been certified in the Audubon International Cooperative Sanctuary Program.

Street Trees

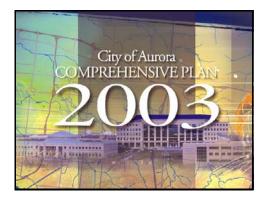
Planting/residential street tree program. 200 trees are planted annually. 212 trees were planted in 2003.

Streetscape Maintenance

Provide operations and maintenance to all City-owned medians and undeveloped rights-of-way. Activities include turf maintenance, litter control, irrigation activities, weed control, trees, shrubs, perennial maintenance and landscape development. 56 miles of medians are within the system.

Planning

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7250 Bob Watkins, Acting Planning Director • RWATKINS@auroragov.org



DESCRIPTION

The Planning Department strives to facilitate an environment for creative planning, and to provide efficient and helpful customer service. The planning administration program is responsible for oversight of the department's work program and for developing and maintaining a quality-driven organization. The comprehensive planning program provides guidance in long-range transportation, environmental, and land use planning. The program also updates, maintains, and interprets the Comprehensive Plan and related plans, documents, and policies. The zoning and development review program facilitates the efficient processing of land use applications with an emphasis on achieving quality development, creative solutions to land use issues, quality customer service, and an adequate balance between development and neighborhood interests.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 49.12 | 49.12 | 46.12 | 45.12 |
| Personal Services | 2,714,152 | 2,735,502 | 2,864,224 | 3,151,028 |
| Supplies and Services | 284,554 | 198,851 | 522,491 | 289,446 |
| Interfund Charges | 9,646 | 9,427 | 10,643 | 10,253 |
| Capital Related | 19,549 | 6,360 | 0 | 0 |
| Transfers Out | 0 | 437,300 | 437,300 | 450,390 |
| Expenditures Total | \$3,027,901 | \$3,387,440 | \$3,834,658 | \$3,901,117 |

MAJOR VARIANCE EXPLANATION

Starting in 2003, a budgeted transfer of \$437,300 for Development Review indirect/support costs is housed in the Planning Department. Personal services category reflects vacancy savings in 2002 through 2004. In 2004, two FTE were cut and one FTE was transferred to the Parks Department. The 2004 supplies and services budget contains \$195,300 for DIA noise mitigation. This amount is not included in 2005 as future noise spending is dependent on Council approval of a noise mitigation plan. In 2005, personal services is expected to increase due to planned hires of vacant positions. The listing of budget amendments that follows describes 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|--|------|--------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Development Review Fund | | |
| New Appropriation | | |
| Transfer Planner II from Comprehensive Planning to Zoning & Development Review | 1.00 | 52,262 |
| The position assigns addresses to structures. Street addressing is integral to the development review function and is currently part of the enhanced development review system. The position will be transferred to the Zoning & Development Review Division | | |
| and will be funded from the Development Review Fund. | | |

Planning

| BUDGET AMENDMENT REQUESTS | | |
|--|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Development Review Fund | | |
| New Appropriation | | |
| New Appropriation Total | 1.00 | \$52,262 |
| Operating Transfer-with New Appropriation | | |
| Technical adjustment to increase transfer to General Fund | 0.00 | 13,090 |
| Technical adjustment to increase transfer from Development Review Fund to General Fund. This is to reflect one more Parks worker paid by the Development Review Fund. This is the Planning portion. Public Works and Development Services also have portions. | | |
| Operating Transfer-with New Appropriation Total | 0.00 | \$13,090 |
| Development Review Fund Total | 1.00 | \$65,352 |
| General Fund | | |
| Budget Cut | | |
| Eliminate Planner II Position | -1.00 | -64,085 |
| By eliminating the position, the following program changes will occur: Elimination of general community environmental support and outreach; Elimination of participation in regional air quality efforts, Lowry environmental issues, and other regional environmental efforts; Reduction in the amount of staff training for environmental compliance; Reduction in special projects and area planning within Aurora. | | |
| Reduce consulting services and supplies | 0.00 | -40,000 |
| Consulting services and supplies will be reduced by \$25,000 in the Comprehensive Planning Division and by \$15,000 in the Planning Administration Division. As a result, Comprehensive Planning's budget will decrease 2.1 percent and Planning Administration's budget will decrease 4.9 percent. | | |
| Transfer Planner II Position to the Development Review Fund | -1.00 | -52,262 |
| The position assigns addresses to structures. Street addressing is integral to the development review function and is currently part of the enhanced development review system. The position will be transferred to the Zoning & Development Review Division and will be funded from the Development Review Fund. | | · |
| Budget Cut Total | -2.00 | (\$156,347) |
| General Fund Total | -2.00 | (\$156,347) |
| Amendment Request Total | -1.00 | (\$90,995) |

| PROGRAM EXPENDITURE SUMMARY | | | | | | |
|-----------------------------|-----------------------------------|--|--|--|--|--|
| 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | | |
| | | | | | | |
| 0 | 556 | 0 | 0 | | | |
| 0 | 4,674 | 195,326 | 0 | | | |
| \$0 | \$5,230 | \$195,326 | \$0 | | | |
| | | | | | | |
| 1,326,047 | 1,772,714 | 2,090,612 | 2,504,500 | | | |
| \$1,326,047 | \$1,772,714 | \$2,090,612 | \$2,504,500 | | | |
| | 2002 Actual 0 0 80 1,326,047 | 2002 Actual 2003 Actual 0 556 0 0 4,674 \$0 \$5,230 1,326,047 1,772,714 | 2002 Actual 2003 Actual 2004 Projection 0 556 0 0 4,674 195,326 \$0 \$5,230 \$195,326 1,326,047 1,772,714 2,090,612 | | | |

Planning

| PROGRAM EXPENDITURE SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund | | | | | |
| Comprehensive Planning | 1,190,370 | 1,167,596 | 1,240,142 | 1,120,179 | |
| Planning Administration | 257,356 | 270,387 | 308,577 | 276,438 | |
| Zoning & Development Review | 254,128 | 171,036 | 0 | 0 | |
| General Fund Total | \$1,701,854 | \$1,609,020 | \$1,548,719 | \$1,396,617 | |
| Gifts & Grants Fund | | | | | |
| Grant Matches | 0 | 477 | 0 | 0 | |
| Gifts & Grants Fund Total | \$0 | \$477 | \$0 | \$0 | |
| Expenditures Total | \$3,027,901 | \$3,387,440 | \$3,834,658 | \$3,901,117 | |

| PROGRAM STAFFING SUMMARY | | | | | |
|-------------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Development Review Fund | | | | | |
| Zoning & Development Review | 25.10 | 25.10 | 28.00 | 29.00 | |
| Development Review Fund Total | 25.10 | 25.10 | 28.00 | 29.00 | |
| General Fund | | | | | |
| Comprehensive Planning | 17.00 | 17.00 | 14.00 | 13.00 | |
| Planning Administration | 3.12 | 3.12 | 4.12 | 3.12 | |
| Zoning & Development Review | 3.90 | 3.90 | 0.00 | 0.00 | |
| General Fund Total | 24.02 | 24.02 | 18.12 | 16.12 | |
| Staffing Total | 49.12 | 49.12 | 46.12 | 45.12 | |

PROGRAM DESCRIPTIONS

Comprehensive Planning

The program provides guidance in long-range transportation, environmental, and land-use planning. The program also updates, maintains, and interprets the Comprehensive Plan and related plans, documents, and policies. In 2003, the program handled 458 demographic information requests, 372 special requests for GIS maps/projects, and generated 92 reports and plans.

Grant Matches

Plan Smart: This program is a GIS-based decision support system for evaluating community planning alternatives and site development proposals. The primary function is to evaluate existing conditions and proposed plans by calculating indicator scores for land use, environment, parks and open spaces, transportation, and facilities and services for an area. [OBFP Note: Program inactive after 2003 fiscal year]

Planning Administration

The program is responsible for oversight of the department's work program and for developing and maintaining a quality-driven organization through improved customer service, departmental administration and city planning policies.

Zoning & Development Review

The program facilitates the efficient processing of land use applications with an emphasis on achieving quality development, creative solutions to land use issues, and an adequate balance between development and neighborhood interests. In 2003, 1,649 development review applications were processed.

15001 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-6000 Ricky Bennett, Chief of Police •



DESCRIPTION

The Aurora Police Department is a full-service law enforcement agency serving the citizens of the City of Aurora. The mission of the department is to promote a desirable quality of life in our community through commitment to maintaining and improving peace, order, and safety through excellence in law enforcement and community service. The department has both sworn police officers and civilian personnel assigned to operating and support programs in three divisions. The Operations Division manages the District programs and functions. Investigative Division programs and services include: narcotics, investigations, special operations, traffic, operations support, crime lab, and the metro gang task force. The Services Division manages programs and services related to records and property, and the training academy. Other support programs and functions include internal affairs, professional standards, and administrative services.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 797.00 | 787.00 | 732.00 | 740.00 | |
| Personal Services | 50,062,438 | 52,922,863 | 54,639,482 | 55,762,738 | |
| Supplies and Services | 4,068,557 | 3,987,332 | 4,001,668 | 4,258,715 | |
| Interfund Charges | 3,614,414 | 3,663,136 | 3,882,178 | 4,102,247 | |
| Capital Related | 1,274,478 | -22,577 | 395,948 | 270,740 | |
| Transfers Out | 12,561 | 0 | 0 | 0 | |
| Expenditures Total | \$59,032,448 | \$60,550,755 | \$62,919,276 | \$64,394,440 | |

MAJOR VARIANCE EXPLANATION

In 2003, 54.0 Detention Center FTE were transferred to Court Administration. A Detention Assistant position was also eliminated. In accordance with 2/1000, 28.0 officers were added in 2003. Another 15.0 career service FTE were added for the planned opening of the District 3 substation. An additional 2.0 FTE were added as part of a Law Enforcement Block Grant. Personal service expenses in the Gifts and Grants Fund declined in 2003 due to the expiration of a COPS Grant, which was used to hire new officers. Total personal services increased in accordance with City policy. Expenses for the K-9 and SWAT units were removed from District 2 and placed in the Operations Support Section program. Capital related expenditures decreased in 2003 as a result of one-time expenditures in 2002 that did not reoccur. These expenditures included the use of a COPS MORE grant to purchase Mobile Data Computers (MDC) for police cruisers and the purchase of equipment for the opening of District 3.

In 2004, 46.0 career service FTE were transferred to the new Public Safety Communications Department. When District 3 was opened with minimal staffing, 14.0 career service FTE were removed. A technical adjustment for 2004 reduced the Gifts and Grants Fund by four unfilled FTE to reflect actual staffing levels. Partially offsetting these reductions is the addition of two new 2/1000 officers along with seven overhire officers. New recruits and their matching appropriation were consolidated from the three districts into the Training program. The Traffic Section with the exception of the Selected Traffic Enforcement Program (STEP) officers, and the Motor Carrier Safety Unit was decentralized from the Community Resources Section into the three districts. Total personal services increased in accordance with City policy. Department insurance charges were consolidated under the Chief Administration program.

MAJOR VARIANCE EXPLANATION

In 2005, 12.0 new 2/1000 officers and 2 additional overhire officers are added and 6.0 career service FTE are eliminated. Annual personal services increases account for most year-to-year increases except as noted. Interfund charges continue to increase primarily due to fuel and vehicle maintenance costs as well as increasing insurance costs. The remaining changes in the 2005 budget are detailed below.

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Designated Revenues Fund | | |
| New Appropriation | | |
| Add Appropriation for Memo Of Understanding (MOU) with Community College of Aurora | 0.00 | 85,000 |
| The Police Department has an agreement with the Community College of Aurora to exchange services by providing instruction for their Criminal Justice curriculum and for use of their facilities for various exercises. Costs for this program are offset by revenues received from the college. | | |
| New Appropriation Total | 0.00 | \$85,000 |
| Designated Revenues Fund Total | 0.00 | \$85,000 |
| General Fund | | |
| New Appropriation | | |
| Add Equipment for 9 Anticipated Overhire Police Officers in 2005 | 0.00 | 115,600 |
| The 2/1000 Consent Decree requires that the Police Department maintain authorized strength of commissioned officers. The City has committed to reach authorized strength by January 1, 2006. Therefore, the Department will maintain 9 overhire positions throughout 2005 in order to comply with the consent decree. Appropriations are being requested for two additional patrol vehicles, portable radios, and uniform costs for these overhire positions. | | |
| Add for Basic Academy | 0.00 | 813,000 |
| This is the add for expenses related to the Basic Academy starting in June 2005. This is for 40.0 basic officers to reach sworn 2/1000 strength of 606 by January 1, 2006. | | |
| Add Twelve 2/1000 Patrol Officer FTE and Equipment | 14.00 | 876,623 |
| Pursuant to the 2/1000 mandate, it is projected that an additional 12.0 Patrol Officers will need to be added to the Police Department's authorized strength in 2005. Included with the request for the 12.0 FTE are uniform costs, portable radios, and 4 additional patrol vehicles. This request funds 12 officers for a full year in 2005. Also included in this amendment is a 2.0 FTE technical adjustment to the 2004 Adopted Budget FTE authorization in the General Fund to reflect the addition of two more overhires in the Police Department. | | |
| New Appropriation Total | 14.00 | \$1,805,223 |
| Budget Cut | | |
| Eliminate 4 Front Desk Technicians at District 1 | -4.00 | -151,219 |
| Consolidate Front Desk Services from District 1 to District 2 with the elimination of 4.0 District 1 Front Desk Technicians. Walk-in front desk services for citizens would only be available at the District 2 station with the implementation of this cut. | | |
| Eliminate Citizen and Senior Police Academies | 0.00 | -5,000 |
| The department held four citizen and senior academies each year. This amendment eliminates those academies. This funding will be used to continue the Volunteer Banquet. | | |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2005 | |
| Fund \ Type \ Description | FTE | Budget |
| General Fund | | |
| Budget Cut | | |
| Eliminate Property Unit Supervisor | -1.00 | -58,116 |
| This position is vacant and will be replaced with a commissioned Sergeant. The position can be eliminated in 2004 with no impact to operations. | | |
| Eliminate Safety Village Program | 0.00 | -7,000 |
| The Police Department hosts a Safety Village at the City malls each summer. This program provides some basic skills to children for bicycle safety and is staffed with temporary juvenile trainers. | | |
| Eliminate Vacant Senior Police Report Clerk Position | -1.00 | -45,130 |
| This eliminates a Vacant Senior Police Report Clerk Position as part of the consolidation of front desk services from District 1 into District 2. | | |
| Reduce funding for the Volunteer Banquet by 25 percent | 0.00 | -2,500 |
| The Police Department uses over 200 volunteers in various programs throughout the department. This cut reduces the budget for this banquet. | | |
| Budget Cut Total | -6.00 | (\$268,965) |
| General Fund Total | 8.00 | \$1,536,258 |
| Amendment Request Total | 8.00 | \$1,621,258 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|-----------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| D.A.R.E. | 147,600 | 148,769 | 229,471 | 225,159 |
| Training | 58,293 | 156,482 | 150,000 | 85,000 |
| Victim Services | 469,069 | 435,492 | 477,574 | 492,262 |
| Designated Revenues Fund Total | \$674,962 | \$740,742 | \$857,045 | \$802,421 |
| General Fund | | | | |
| Administration-Chief | 1,552,384 | 1,556,700 | 4,266,244 | 4,344,164 |
| Administration-Deputy Chief | 1,571,355 | 1,946,328 | 2,098,596 | 2,121,591 |
| Communications Section | 2,727,305 | 2,866,730 | 0 | 0 |
| Community Resources Section | 3,450,885 | 3,553,150 | 3,148,918 | 3,127,854 |
| Crime Lab Section | 1,195,774 | 1,348,369 | 1,373,916 | 1,250,580 |
| Detention Section | 3,125,555 | -5,110 | 0 | 0 |
| District 1 | 12,685,037 | 13,473,208 | 14,869,211 | 14,356,767 |
| District 2 | 15,214,907 | 17,622,921 | 11,602,105 | 12,171,866 |
| District 3 | 0 | 93,138 | 7,026,992 | 6,868,848 |
| Investigations Bureau | 3,611,183 | 3,989,819 | 4,072,585 | 4,037,272 |
| Narcotics Section | 2,315,952 | 2,501,737 | 2,460,305 | 2,527,776 |
| Operations Support Section | 2,284,120 | 3,054,137 | 3,162,413 | 2,970,771 |
| Records & Property Section | 2,883,009 | 2,921,770 | 2,913,565 | 2,777,085 |
| Special Operations Bureau | 175,487 | 159,265 | 156,002 | 156,764 |
| Technical Services Administration | 739,729 | 861,681 | 721,882 | 790,799 |
| Training | 1,586,345 | 1,995,248 | 2,558,796 | 3,932,909 |

| PROGRAM EXPENDITURE SUMMARY | | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | |
| General Fund | | | | | | |
| General Fund Total | \$55,119,027 | \$57,939,090 | \$60,431,530 | \$61,435,046 | | |
| Gifts & Grants Fund | | | | | | |
| Administration-Chief | 37,402 | 146,140 | 268,973 | 231,973 | | |
| Administration-Deputy Chief | 886,873 | 77,120 | 0 | 0 | | |
| Community Resources Section | 13,311 | 19,650 | 19,052 | 64,500 | | |
| Districts | 967,783 | 274,867 | 155 | 0 | | |
| Investigations Bureau | 14,338 | 10,292 | 10,740 | 13,500 | | |
| Narcotics Section | 101,231 | 93,668 | 60,005 | 211,000 | | |
| Special Operations Bureau | 1,156,975 | 1,209,270 | 1,220,447 | 1,560,000 | | |
| Traffic Section Grants | 56,565 | 35,901 | 47,039 | 64,500 | | |
| Victim Services | 3,981 | 4,015 | 4,290 | 11,500 | | |
| Gifts & Grants Fund Total | \$3,238,459 | \$1,870,923 | \$1,630,701 | \$2,156,973 | | |
| Expenditures Total | \$59,032,448 | \$60,550,755 | \$62,919,276 | \$64,394,440 | | |

| PROGRAM STAFFING SUMMARY | | | | |
|-----------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Designated Revenues Fund | | | | |
| D.A.R.E. | 1.00 | 1.00 | 1.00 | 1.00 |
| Victim Services | 5.00 | 5.00 | 5.00 | 5.00 |
| Designated Revenues Fund Total | 6.00 | 6.00 | 6.00 | 6.00 |
| General Fund | | | | |
| Administration-Chief | 15.00 | 15.00 | 14.00 | 14.00 |
| Administration-Deputy Chief | 22.00 | 22.00 | 25.00 | 26.00 |
| Communications Section | 47.00 | 47.00 | 0.00 | 0.00 |
| Community Resources Section | 46.00 | 46.00 | 34.00 | 37.00 |
| Crime Lab Section | 18.00 | 18.00 | 19.00 | 19.00 |
| Detention Section | 56.00 | 1.00 | 0.00 | 0.00 |
| District 1 | 162.50 | 205.50 | 181.50 | 174.50 |
| District 2 | 243.50 | 243.50 | 156.50 | 171.50 |
| District 3 | 0.00 | 0.00 | 87.00 | 87.00 |
| Investigations Bureau | 46.00 | 46.00 | 47.00 | 48.00 |
| Narcotics Section | 34.00 | 34.00 | 26.00 | 28.00 |
| Operations Support Section | 28.00 | 28.00 | 33.00 | 33.00 |
| Records & Property Section | 49.00 | 49.00 | 50.00 | 51.00 |
| Special Operations Bureau | 2.00 | 2.00 | 2.00 | 2.00 |
| Technical Services Administration | 5.00 | 5.00 | 5.00 | 5.00 |
| Training | 14.00 | 14.00 | 45.00 | 37.00 |
| General Fund Total | 788.00 | 776.00 | 725.00 | 733.00 |
| Gifts & Grants Fund | | | | |
| Administration-Chief | 3.00 | 5.00 | 1.00 | 1.00 |
| Gifts & Grants Fund Total | 3.00 | 5.00 | 1.00 | 1.00 |
| Staffing Total | 797.00 | 787.00 | 732.00 | 740.00 |

PROGRAM DESCRIPTIONS

Administration-Chief

The Chief of Police leads and directs the planning, organization, and application of law enforcement services and activities provided by 596 uniformed officers and 140 civilian employees in pursuit of a safer Aurora Community.

Administration-Deputy Chief

The Deputy Chief of Police leads and directs the provision of key activities that are essential for the Department to deliver professional, effective and efficient law enforcement services. These include Administrative Services, Internal Affairs, Media Relations, and Professional Standards.

Communications Section

This program was combined with Fire Communications in 2003 to create the Public Safety Communications Department. The department combined the dispatch operations of both the Police and Fire departments. [OBFP Note: Program inactive after 2003 Fiscal Year]

Community Resources Section

Provides services requiring coordination within the community including the school resource officer program, DARE education, volunteers and special events, liaison and assistance to seniors, citizen police academy, graffiti removal, and traffic operations and planning. A total of 49,600 traffic summonses were issued in 2003, including District traffic summonses. Two hundred twenty-seven volunteers donated over 23,000 hours of service to the department. Graffiti was removed within the goal of two business days after being reported.

Crime Lab Section

Collects, processes, preserves and analyzes physical evidence in support of the Department's investigative functions. In 2003, services included 1,952 forensic investigations of crime scenes and 3,595 forensic analyses of evidence.

D.A.R.E.

D.A.R.E. is a 17-week program designed for 5th grade students, taught by a uniformed police officer. The program helps students learn how to make decisions, combat pressures from peers and the media, and shows them how to seek out alternatives to drugs and alcohol.

Detention Section

Responsible for the custodial care, safety and well-being of all people placed in its care. In 2003 this program was transferred to Court Administration. [OBFP Note: Program inactive after 2003 fiscal year]

District 1

District 1, one of three decentralized districts, provides patrol and specialized functions including investigations, Police Area Representatives (PAR), Directed Action Response Teams (DART), and traffic operations for its population of 83,525. Working with its communities and the other Districts, District 1 identifies and solves crime, quality of life, and traffic (CQT) issues. The districts' joint goal is to identify, investigate, and eliminate ten pattern crimes in 2005.

District 2

District 2, one of three decentralized districts, provides patrol and specialized functions including investigations, Police Area Representatives (PAR), and Directed Action Response Teams (DART) for its population of 110,372. Working with its communities and the other Districts, District 2 identifies and solves crime, quality of life, and traffic (CQT) issues. The districts' joint goal is to identify, investigate, and eliminate ten pattern crimes in 2005.

District 3

District 3, one of three decentralized districts, provides patrol and specialized functions including investigations, PAR, and traffic operations for its population of 104,406. Working with its communities and the other Districts, District 3 identifies and solves crime, quality of life, and traffic (CQT) issues. The districts' joint goal is to identify, investigate, and eliminate ten pattern crimes in 2005.

PROGRAM DESCRIPTIONS

Districts

Three decentralized districts provide patrol and specialized functions including investigations, Police Area Representatives (PAR), Directed Action Response Teams (DART), and traffic operations. Working with their communities and among each other, Districts identify and solve crime, quality of life, and traffic (CQT) issues. Their joint goal is to identify, investigate, and eliminate ten pattern crimes in 2005. [OBFP Note: In 2004, the program was broken into District 1, District 2, and District 3.]

Investigations Bureau

The Bureau conducts criminal investigations, oversees the Department's narcotics section and participates in several joint-agency task forces. The Victim Services Unit provides assistance to victims of crime. In 2003, detectives were assigned 1,596 cases involving fraud, crimes against children, and homicides. Clearance rates of cases investigated meet or exceed the national average for cities of similar size.

Narcotics Section

Detects, investigates, and suppresses criminal activities related to illegal drug activity, organized crime, and vice activities. The conviction rate for narcotics arrests meets or exceeds the national average for cities of similar size.

Operations Support Section

Plans, directs and controls highly specialized teams and activities including SWAT, pattern crimes, gang intervention, and canine units. Pattern Crimes filed 268 auto theft cases in 2003. Over 4,500 residents participate in the Watch Your Car Program and educational programs that reach out to community groups and car dealerships. Combined efforts resulted in a 23.0 percent reduction in auto thefts.

Records & Property Section

Receives, processes, stores and disseminates criminal justice records required by federal and state law. Responded to 18,500 requests for reports and data searches in 2003. Directs the activities of the Property and Vehicle Impound Units.

Special Operations Bureau

Provides oversight of and directs the Community Resources Section, Crime Lab, and Operations Support Sections. Coordinates services provided by these sections in support of the community and other Department units.

Technical Services Administration

Leads and directs the Records and Property Section; manages court liaison (15,311 subpoenas) and secondary employment activities (1,330 requests). Issues and monitors uniforms and personal equipment. Coordinates vehicle requirements and allocation, facility availability, and facility maintenance.

Traffic Section Grants

General Fund resources of the Traffic Section program have been reorganized and assigned to the Community Resources Section and Districts 1 and 3. The traffic section receives grant support for DUI enforcement activities through the LEAF program.

Training

Recruits basic and lateral entry candidates; trained 83 recruit officers in 2003 in entry-level academy and post-academy training; provides mandatory in-service training for 596 uniformed officers; provides career development training for Department members; and operates the firearms range.

Victim Services

Provides aid, comfort and assistance to victims and witnesses in the aftermath of crime. Information is provided regarding police procedures, the judicial process, and rights of victims/witnesses under the Colorado Constitution. To fully achieve this goal, a crisis intervention team, augmented with volunteers, responds 24 hours per day to assist victims of violent crimes.

Public Defender's Office

15001 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-6555 Laurie Cole, Chief Public Defender • LCOLE@auroragov.org



DESCRIPTION

The Public Defender's Office provides quality legal representation to indigent defendants who are charged with municipal ordinance violations and face the possibility of a jail sentence.

| BUDGET SUMMARY | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| Regular - FTE | 7.00 | 7.00 | 7.00 | 7.00 | |
| Personal Services | 419,071 | 459,722 | 455,816 | 456,363 | |
| Supplies and Services | 28,595 | 37,615 | 41,100 | 40,861 | |
| Interfund Charges | 3,700 | 3,800 | 4,250 | 4,395 | |
| Expenditures Total | \$451,366 | \$501,137 | \$501,166 | \$501,619 | |

MAJOR VARIANCE EXPLANATION

The Public Defender's Office budget has remained relatively unchanged since 2003. Expected budget savings in 2004 are removed from the budget in 2005. The budget amendment requests describe this change in the 2005 budget.

| BUDGET AMENDMENT REQUESTS | | | | |
|--|------|------------|--|--|
| | 2 | 2005 | | |
| Fund \ Type \ Description | FTE | Budget | | |
| General Fund | | | | |
| Budget Cut | | | | |
| Realign Staffing | 0.00 | -28,031 | | |
| Realign staffing to reduce salary and benefit costs. | | | | |
| Budget Cut Total | 0.00 | (\$28,031) | | |
| General Fund Total | 0.00 | (\$28,031) | | |
| Amendment Request Total | 0.00 | (\$28,031) | | |

Public Defender's Office

| PROGRAM EXPENDITURE SUMMARY | | | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|--|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | |
| General Fund | | | | | | |
| Public Defender | 451,366 | 501,137 | 501,166 | 501,619 | | |
| General Fund Total | \$451,366 | \$501,137 | \$501,166 | \$501,619 | | |
| Expenditures Total | \$451,366 | \$501,137 | \$501,166 | \$501,619 | | |

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Public Defender | 7.00 | 7.00 | 7.00 | 7.00 |
| General Fund Total | 7.00 | 7.00 | 7.00 | 7.00 |
| Staffing Total | 7.00 | 7.00 | 7.00 | 7.00 |

PROGRAM DESCRIPTIONS

Public Defender

To provide complete quality legal representation to all indigent defendants who face a possible jail sentence. The office opened 1,267 cases in 2003, resulting in 5000 court appearances by the attorneys, including 1,893 in-custody arraignments. Through June 2004, the office has opened 714 cases, and has represented clients during 991 in-custody arraignments.

Public Safety Communications Center

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 326-8999 Casey Jones/Ricky Bennett, Fire/Police Chief • CJONES@auroragov.org



DESCRIPTION

The Public Safety Communications Center Department is responsible for processing all 911 calls and dispatching all Police and Fire emergency equipment.

| BUDGET SUMMARY | | | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 0.00 | 0.00 | 66.00 | 66.00 |
| Personal Services | 0 | 0 | 3,856,334 | 3,929,302 |
| Supplies and Services | 0 | 0 | 35,500 | 35,500 |
| Interfund Charges | 0 | 0 | 6,100 | 7,400 |
| Expenditures Total | \$0 | \$0 | \$3,897,934 | \$3,972,202 |

MAJOR VARIANCE EXPLANATION

The Public Safety Communications Center Department was created in 2004 as a stand-alone department. This department was formed by combining the communications programs from both the Police and Fire Departments. To facilitate this, 46.0 FTE and \$2.8 million were transferred from the Police Department. In addition, 20.0 FTE and \$1.2 million were transferred from the Fire Department. Personal Services increases in 2005 are in accordance with City policy.

| PROGRAM EXPENDITURE SUMMARY | | | | | |
|------------------------------|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund | | | | | |
| Public Safety Communications | 0 | 0 | 3,897,934 | 3,972,202 | |
| General Fund Total | \$0 | \$0 | \$3,897,934 | \$3,972,202 | |
| Expenditures Total | \$0 | \$0 | \$3,897,934 | \$3,972,202 | |

| PROGRAM STAFFING SUMMARY | | | | | |
|---|----------------|----------------|--------------------|-----------------|--|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | |
| General Fund Public Safety Communications | 0.00 | 0.00 | 66.00 | 66.00 | |
| General Fund Total | 0.00 | 0.00 | 66.00 | 66.00 | |

Public Safety Communications Center

| PROGRAM STAFFING SUMMARY | | | | |
|--------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Staffing Total | 0.00 | 0.00 | 66.00 | 66.00 |

PROGRAM DESCRIPTIONS

Public Safety Communications

Public Safety Communications Center provides all Fire and Police radio communications, "911" call taking, dispatch services, and records management services for field operations and administrative staff. Projected 165,094 calls to 911 dispatch operators in 2005.

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7300 Darrell Hogan, Public Works Director • DHOGAN@auroragov.org



DESCRIPTION

The Department of Public Works is responsible for providing safe, effective transportation infrastructure within the City of Aurora by providing quality planning, design, construction, and maintenance of the City roadways. The Public Works Department includes various programs to achieve the goals of the department. Service divisions under the management of Public Works are: Administration, Engineering, Streets, Traffic, Real Property, Public Improvement Inspections, and the Materials Lab. Specific responsibilities of the department include: planning, surveying, design and construction management of capital improvement projects undertaken by the City; maintenance and cleaning of all public streets, alleys, and municipal parking areas; design, installation, operation, and maintenance of traffic control signals, devices and markings; support all City land property transactions; and ensuring that all roadway and utilities infrastructure projects are constructed to meet or exceed the City standards.

| | BUDGET SUMMAR | Y | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 189.00 | 189.00 | 186.00 | 185.00 |
| Personal Services | 9,384,101 | 9,500,572 | 10,031,068 | 10,061,232 |
| Supplies and Services | 6,218,380 | 5,835,654 | 6,303,840 | 6,402,741 |
| Interfund Charges | 1,699,635 | 1,660,126 | 1,847,125 | 2,001,435 |
| Debt Related | 2,169 | 143,576 | 0 | 0 |
| Capital Related | 9,307 | 62,309 | 46,453 | 55,560 |
| Transfers Out | 0 | 161,800 | 161,800 | 166,643 |
| Expenditures Total | \$17,313,592 | \$17,364,036 | \$18,390,285 | \$18,687,611 |

MAJOR VARIANCE EXPLANATION

In 2004, 3.0 FTE were eliminated as part of citywide budget reductions. One additional FTE is eliminated in 2005. The budget for personal services increased in 2004 in conformance with citywide pay and benefit policies. Since 2002, Public Lighting costs for traffic signals and street lights have increased \$1.1 million due to system growth and increased rate and maintenance costs from Xcel Energy. Offsetting this since 2003, is a \$1.0 million annual reduction associated with moving inhouse street overlay and chip seal programs to the Capital Projects Fund. The listing of budget amendments that follows describes all other 2005 budget changes.

| BUDGET AMENDMENT REQUESTS | | |
|--|-------|-------------|
| | 2 | 005 |
| Fund \ Type \ Description | FTE | Budget |
| Development Review Fund | | |
| Operating Transfer-with New Appropriation | | |
| Technical Adjustment to Increase Transfer to General Fund | 0.00 | 4,843 |
| Technical adjustment to increase transfer from Development Review Fund to General Fund. This is to reflect one more Parks worker paid by the Development Review Fund. This is the Public Works portion. Planning and Development Services also have portions. | | |
| Operating Transfer-with New Appropriation Total | 0.00 | \$4,843 |
| Development Review Fund Total | 0.00 | \$4,843 |
| General Fund | | |
| New Appropriation | | |
| Increase Dollars in Signal Maintenance Accounts | 0.00 | 47,500 |
| This is an on-going revenue and expenditure. The contract with CDOT for signal maintenance is for a period of 5 years, pursuant to Resolution #R2004-17 by Council effective March 15, 2004. | | |
| Public Lighting Growth Increase | 0.00 | 483,290 |
| This is an increase request for overall system growth and increased maintenance costs for traffic signals and street lights charged by Xcel. Non-routine maintenance covers requirements to repair street lights not operational. Street lights can be damaged by contractor cuts, traffic hit & runs, equipment wearing out, acts of nature such as lightening, and vandalism. Xcel makes repairs and charges back to the City. | | ŕ |
| New Appropriation Total | 0.00 | \$530,790 |
| Budget Cut | | |
| Eliminate Project Engineer Position | -1.00 | -77,402 |
| Eliminate Project Engineer who manages the fence program and redistribute the remaining annual fence designs to other staff. | | |
| Reduce Street Maintenance Supplies | 0.00 | -100,000 |
| Reduce supplies for general street maintenance service by 10 percent. | | |
| Budget Cut Total | -1.00 | (\$177,402) |
| General Fund Total | -1.00 | \$353,388 |
| Amendment Request Total | -1.00 | \$358,231 |

| PROGRAM EXPENDITURE SUMMARY | | | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Development Review Fund | | | | |
| Engineering Services | 718,570 | 758,514 | 840,630 | 867,497 |
| Operating Transfers & Other Payments | 0 | 161,800 | 166,643 | 171,486 |
| Traffic Engineering Services | 93,559 | 98,211 | 102,861 | 104,767 |
| Development Review Fund Total | \$812,130 | \$1,018,525 | \$1,110,134 | \$1,143,750 |
| General Fund | | | | |
| Engineering Services | 1,623,812 | 1,681,362 | 1,610,074 | 1,564,468 |
| Materials Lab | 467,052 | 479,457 | 472,702 | 470,240 |
| Public Improvements | 1,149,165 | 1,093,109 | 1,137,699 | 1,121,037 |

| PROG | RAM EXPENDITURE S | SUMMARY | | |
|------------------------------|-------------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| General Fund | | | | |
| Public Lighting | 2,965,063 | 3,518,803 | 3,888,594 | 4,029,444 |
| Public Works Administration | 463,275 | 451,961 | 888,716 | 894,646 |
| Real Property Services | 485,614 | 490,464 | 506,285 | 510,653 |
| Street Maintenance | 6,538,703 | 5,749,299 | 5,706,181 | 5,782,508 |
| Street Sweeping | 1,074,593 | 1,042,912 | 1,121,612 | 1,184,556 |
| Traffic Engineering Services | 427,091 | 451,974 | 434,424 | 443,602 |
| Traffic Operations | 1,307,095 | 1,386,172 | 1,513,865 | 1,542,707 |
| General Fund Total | \$16,501,463 | \$16,345,512 | \$17,280,151 | \$17,543,861 |
| Expenditures Total | \$17,313,592 | \$17,364,036 | \$18,390,285 | \$18,687,611 |

| PROGRA | M STAFFING SUM | IMARY | | |
|-------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Development Review Fund | | | | |
| Engineering Services | 12.85 | 11.80 | 11.80 | 11.80 |
| Traffic Engineering Services | 0.00 | 1.05 | 1.05 | 1.05 |
| Development Review Fund Total | 12.85 | 12.85 | 12.85 | 12.85 |
| General Fund | | | | |
| Engineering Services | 29.15 | 30.20 | 29.20 | 28.20 |
| Materials Lab | 8.00 | 8.00 | 8.00 | 8.00 |
| Public Improvements | 19.00 | 19.00 | 18.00 | 18.00 |
| Public Works Administration | 7.00 | 7.00 | 6.00 | 6.00 |
| Real Property Services | 7.00 | 7.00 | 7.00 | 7.00 |
| Street Maintenance | 64.00 | 64.00 | 64.00 | 64.00 |
| Street Sweeping | 15.00 | 15.00 | 15.00 | 15.00 |
| Traffic Engineering Services | 8.00 | 6.95 | 6.95 | 6.95 |
| Traffic Operations | 19.00 | 19.00 | 19.00 | 19.00 |
| General Fund Total | 176.15 | 176.15 | 173.15 | 172.15 |
| Staffing Total | 189.00 | 189.00 | 186.00 | 185.00 |

PROGRAM DESCRIPTIONS

Engineering Services

Plan, design, and review engineering services undertaken by the City. Provide planning, surveying, design, review and construction management of CIP projects undertaken by the City. Provide land surveys, information on land area; infrastructure systems and public and private boundaries by developing and maintaining official City maps and engineering records. Approved 141 sets of civil plans for developments in 2003.

Materials Lab

Evaluate and verify that materials and methods used in the construction of roadway and utility infrastructure meet or exceed City standards and specifications. Asphalt, concrete, and soils testing were performed or reviewed for 19.44 miles of streets, 24.06 miles of sewer, and 35.20 miles of water lines in 2003. Testing services were provided for 17 geotechnical investigations and testing provided on 34 capital improvement projects.

PROGRAM DESCRIPTIONS

Public Improvements

Ensures roadway and utility infrastructure projects are constructed in accordance with City standards and project plans and specifications resulting in infrastructure that achieves or exceeds its design life with minimum expenditures on future maintenance and repairs. 19.44 miles of streets, 24.06 miles of sanitary sewer, and 35.20 miles of water line were inspected and accepted for City maintenance in 2003.

Public Lighting

Pays for electric utility charges for 14,299 street lights and 365 traffic signals and beacons. Xcel charges for system maintenance are also included.

Public Works Administration

Manage, supervise, and provide clerical support for the activities and services provided by this department. Service divisions under the management of this program are: Engineering, Streets, Traffic, Real Property, Public Improvement Inspections, and the Materials Lab. A significant change in the program budget beginning in 2004 is due to the consolidation of risk related interfund charges.

Real Property Services

Support City departments in property transactions affecting the acquisition and disposal of City land; procure property appraisals; review land development plans, and maintain property records. Reviewed 904 planning documents and; recorded 382 property documents in 2003.

Street Maintenance

Provide maintenance of all public streets, sidewalks, alleys and municipal parking areas in the City. Approximately 154 lane miles of streets were maintained with an overlay or chip seal in 2003. In addition, 15,707 linear feet of concrete sidewalk and curb and gutter were repaired.

Street Sweeping

Provide for the cleaning of all improved public streets, paved alleys, and municipal parking lots. Approximately 40,197 pass miles were swept in 2003 which equates to 5 - 6 cleanings of all streets annually.

Traffic Engineering Services

Plan, design and install all traffic control devices (signs, signals and markings) for the safe and efficient flow of traffic. Ten new signals were installed and six were rebuilt in 2003. Processed 470 traffic service requests from citizens.

Traffic Operations

Provide for the operation and maintenance of 365 traffic signals and school flashing beacons. Maintain 40,278 traffic signs and lane markings for 1,054 miles of City streets.

15151 E. Alameda Parkway • Aurora, CO 80012 • (303) 739-7370 Peter Binney, Utilities Director • PBINNEY@auroragov.org



DESCRIPTION

The Utilities Department is responsible for enhancing and protecting the quality of life for Aurora citizens by providing quality water, sewer, and storm drainage services in a manner that balances social, environmental, and economic needs. Responsibilities and roles within the organization include: operation and maintenance of the water, sewer, and storm drainage systems; water and wastewater treatment; utility financial monitoring and planning; utility system plan review and system planning; public information and water conservation; meter reading, billing, and revenue collection; water resources planning, acquisition, and development; water and wastewater quality control for regulatory compliance and public health; and administration.

| | BUDGET SUMMAR | RY. | | |
|-----------------------------|----------------|----------------|--------------------|-----------------|
| Description of Expenditures | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Regular - FTE | 266.00 | 285.00 | 304.00 | 329.00 |
| Personal Services | 14,364,208 | 16,078,785 | 18,437,363 | 21,524,319 |
| Supplies and Services | 20,644,098 | 28,149,975 | 40,776,407 | 44,092,059 |
| Interfund Charges | 1,421,593 | 1,488,986 | 1,705,475 | 1,753,357 |
| Debt Related | 19,098,991 | 77,894,722 | 18,230,723 | 20,464,438 |
| Capital Related | 2,311,047 | 2,261,182 | 2,410,955 | 3,142,431 |
| Expenditures Total | \$57,839,936 | \$125,873,651 | \$81,560,924 | \$90,976,604 |

MAJOR VARIANCE EXPLANATION

In FY 2003, total expenditures increased by \$68.0 million primarily in both the debt related and supplies & services expense categories. Debt related spending in 2003 increased by \$58.8 million. In 2003, the City refunded and paid \$63.4 million of General Obligation (GO) Water Refunding Bonds Series 1993 by the issuance of \$62.8 million GO Water Refunding Bonds Series 2003. Supplies and services increased \$7.5 million in 2003 primarily due to the purchase of short-term water leases to meet the City's water demand and allow for continued reservoir recovery during drought conditions, as well as to cover the increase in the annual charge for sanitary sewer service to Metro Wastewater Reclamation District. A total of 19.0 FTE were added in 2003 primarily in engineering services, construction, maintenance, and irrigation activities.

In FY 2004, total expenditures are projected to decrease by \$44.3 million. Debt related spending is projected to decrease by \$59.7 million. Personal services expense is anticipated to increase by \$2.4 million. To help meet Utilities goal to enhance the level of service provided to existing customers, and respond to the projected grow in the City, a total of 19.0 FTE were added in 2004 primarily in engineering services, flow control operations, and maintenance. Supplies and services are projected to increase by \$12.6 million primarily due to additional purchases of short-term water leases, intergovernmental agreement payments, and electrical costs associated with transmission and distribution of water.

In FY 2005, total expenditures are projected to increase by \$9.4 million. Personal services are projected to increase by \$3.0 million. A total of 25.0 FTE will be added in 2005 primarily in engineering, maintenance, and financial services. Supplies & services is projected to increase by \$3.3 million, which includes an increase in the annual charge for sanitary sewer service to Metro Wastewater Reclamation District of \$1.5 million, intergovernmental agreement payments of \$497,000 to facilitate the delivery of short-term water supplies, and technical services of \$620,000. Debt related expenditures are projected to increase by \$2.2 million primarily due to debt service payments associated with the Series 2003A and 2004A Water Revenue Bonds, and anticipated 2005 issuances.

MAJOR VARIANCE EXPLANATION

Utilities figures are subject to change as the department completes its cost of service study. The results of this study will affect revenues and capital projects' expenditures and timing.

| BUDGET AMENDMENT REQUESTS | | |
|---|------|---------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Wastewater Fund | | |
| New Appropriation | | |
| 800mhz Radios | 0.00 | 218,665 |
| Department-wide distribution of 800mhz radios expense. | | |
| Business Services - Chief Financial Officer and Operating Supplies | 0.50 | 86,970 |
| The Chief Financial Officer (CFO) was hired in 2004 using a vacant position. This amendment makes it a permanent position. The CFO will provide a higher level of expertise and analysis with regard to major financial decisions and the direction for the Utilities Department. The position will be funded from 50% Water and 50% Wastewater funds, and includes operating budget of \$19,065 for the newly created Business Services Program. | | |
| CIP Program Administration - 2.75 FTE / Office Space / Operating Budget | 2.75 | 262,894 |
| With an increasing number of CIP projects, additional staff is needed to oversee the related activities. The additional positions include a Project Delivery Manager, two (2) Project Managers, Assistant Project Manager, Database Administrator, Program Support Manager, and Administration Specialist. The additional position costs of \$215,719 will be funded from 34% Wastewater and 66% Water Funds, and include \$25,000 for the annualized cost of sharing joint office space, and \$22,175 operating budget for newly created CIP Program Administration. | | |
| Contract Purchasing Services Allocated to Utilities | 0.00 | 60,516 |
| Due to the increase in upcoming Utilities projects, one (1) Contract Purchasing Agent position was added. The position will be funded from 65% Water and 35% Wastewater funds. Additionally, one-and-a-half (1.5) Internal Services FTE will be charged to the Utilities Department. This charge will be funded from 50% Water and 50% Wastewater funds. Due to this amendment, Utilities will no longer be charged a one-half (.5) percent contract fee. | | |
| Delinquent Shut Off - Convert Two Temporary Utilities Workers to Full-Time | 1.00 | 46,257 |
| By converting two (2) temporary positions to full-time FTE, Utilities projects that collections will increase 20% or \$360,000. The positions will be funded from 50% Water and 50% Wastewater funds. Additional costs include \$18,000 for a vehicle and \$1,200 for fleet maintenance. Because of these changes, temporary salary costs will be reduced by \$14,200. | | |
| Distribute Utilities CIP Manager Position Across Funds | 0.50 | 39,634 |
| Re-distribute Utility's CIP Manager (CIP Program Administration) costs. Originally funded 100% from the Water Fund, the position will now be funded from 50% Water and 50% Wastewater funds. | | |
| Environmental Inspector | 1.00 | 86,285 |
| The existing environmental inspector has been reassigned to full time inspection of the new grease and sand interceptors. This new position would provide the ongoing preventive inspections of grease and sand interceptors, spill response reporting, and part time inspection of existing storm water quality and floodplain facilities. The cost includes \$26,000 for a vehicle, \$1,200 for fleet maintenance, and \$3,500 for computer/equipment. | | |

| The final bill collection process, implemented early 2004, collects in excess of \$500,000 a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be funded from 50% Water and 50% Wastewater funds. Internal Charge for Maintenance at Central Facilities Wastewater Building 0.00 12,99. A \$12,995 internal charge will be incurred for Maintenance at Central Facilities Wastewater Building. This cost will be funded from 100% Wastewater Funds. Manager of Treatment Operations 0.33 36,00 Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. Metro Wastewater Annual Charges for Service Payment 0.00 1,515,1 Estimated increase in annual charges for service payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage 0.00 64,00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 | BUDGET AMENDMENT REQUESTS | | |
|---|--|------|-------------|
| Wastewater Fund New Appropriation Final Bill Collections Representative The final bill collection process, implemented early 2004, collects in excess of \$500,000 a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be funded from 50% Water and 50% Wastewater funds. Internal Charge for Maintenance at Central Facilities Wastewater Building A \$12,995 internal charge will be incurred for Maintenance at Central Facilities Wastewater Building. This cost will be funded from 100% Wastewater Funds. Manager of Treatment Operations Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. Metro Wastewater Annual Charges for Service Payment Estimated increase in annual charges for service payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage Operating costs include the following: - The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyn's Reach, and Murphy Creek - The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds The hiring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies The quality control position and supplies are required due to the increased sampling along Sand and Westerly Creeks; ruses water sampling; expanded drinking water sampling along Sand and Westerly Creeks; ruses water sampling; expanded drinking water sampling and the partial cost of vehicle, \$300 for fleet maintenance, an | | 2 | 2005 |
| New Appropriation Final Bill Collections Representative 0.50 20,13 | Fund \ Type \ Description | FTE | Budget |
| Final Bill Collections Representative The final bill collection process, implemented early 2004, collects in excess of \$500,000 a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be funded from 50% Water and 50% Wastewater funds. Internal Charge for Maintenance at Central Facilities Wastewater Building. A \$12,995 internal charge will be incurred for Maintenance at Central Facilities Wastewater Building. This cost will be funded from 100% Wastewater Funds. Manager of Treatment Operations Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/rades. The position will be funded from 67% Water and 33% Wastewater funds. Metro Wastewater Annual Charges for Service Payment Estimated increase in annual charges for service payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage Operating Costs-Storm Drainage Operating costs include the following: - The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyris Reach, and Murphy Creek. - The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds. - The hiring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies The quality control position and supplies are required due to the increased sampling duties related to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas water | Wastewater Fund | | |
| The final bill collection process, implemented early 2004, collects in excess of \$500,000 a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be funded from 50% Water and 50% Wastewater funds. Internal Charge for Maintenance at Central Facilities Wastewater Building 0.00 12,99. A \$12,995 internal charge will be incurred for Maintenance at Central Facilities Wastewater Building. This cost will be funded from 100% Wastewater Funds. Manager of Treatment Operations 0.33 36,01 Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. Metro Wastewater Annual Charges for Service Payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage 0.00 64,01 Operating costs include the following: - The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyn's Reach, and Murphy Creek. - The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds. - The hiring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies 0.25 42,42 The quality control position and supplies are required due to the increased sampling duties related to water and sever monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas watershed; and anticipated sampling of the lower S. Platte as a drinking water source. The co | New Appropriation | | |
| a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be funded from 50% Wastewater funds. Internal Charge for Maintenance at Central Facilities Wastewater Building 0.00 12,9: A \$12,995 internal charge will be incurred for Maintenance at Central Facilities Wastewater Building. This cost will be funded from 100% Wastewater Funds. Manager of Treatment Operations 0.33 36,0: Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. Metro Wastewater Annual Charges for Service Payment 0.00 1,515,1 Estimated increase in annual charges for service payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage 0.00 64,0! Operating Costs include the following: - The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyn's Reach, and Murphy Creek. - The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds. - The hiring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies 0.25 42,4: The quality control position and supplies are required due to the increased sampling duties related to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas watershed; and anticipated sampling of the lower S. Platte as a drinking water source. The cost includes \$4,500 for the partial | | 0.50 | 20,154 |
| A \$12,995 internal charge will be incurred for Maintenance at Central Facilities Wastewater Building. This cost will be funded from 100% Wastewater Funds. Manager of Treatment Operations Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. Metro Wastewater Annual Charges for Service Payment Estimated increase in annual charges for service payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage Operating costs include the following: The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyn's Reach, and Murphy Creek. The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds. The hirring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies Operating costs included the analysis of the lower's Received and anticipated to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas watershed; and anticipated sampling of the lower's Platte as a drinking water source. The cost includes \$4,500 for the partial cost of vehicle, \$300 for flee maintenance, and \$500 for computer/supplies. This position will be funded from 25% Wastewater and 75% Water funds. Repair and Maintenance-Fall Protection Equipment and Gas Detection Units One of Budget & Financial Analyst position to serve as liaison between the Office of Budget & Financial Planning and Utilities Department. The position will be | a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be | | |
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| Estimated increase in annual charges for service payment to Metro Wastewater Reclamation District. Operating Costs-Storm Drainage 0.00 64,09 Operating costs include the following: - The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyn's Reach, and Murphy Creek. - The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds. - The hiring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies 0.25 42,42 The quality control position and supplies are required due to the increased sampling duties related to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas watershed; and anticipated sampling of the lower S. Platte as a drinking water source. The cost includes \$4,500 for the partial cost of vehicle, \$300 for fleet maintenance, and \$500 for computer/supplies. This position will be funded from 25% Wastewater and 75% Water funds. Repair and Maintenance-Fall Protection Equipment and Gas Detection Units 0.00 10,00 This cost is to provide the resources to rebuild and re-certify fall protection equipment and replace bad sensors in gas detection units. Senior Financial Analyst 0.50 34,44 Utilities created a Senior Financial Planning and Utilities Department. The position will be | managers in Utilities Operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. | | |
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| Operating costs include the following: - The purchase of seed, straw, and fencing materials in expanded areas including Eagle Bend, Tallyn's Reach, and Murphy Creek. - The rental of specialized equipment, including materials separator (recycles material like rocks) and track-operated mini loader for cleaning water quality ponds. - The hiring of temporary employees for assistance with maintenance operations. Quality Control Technician and Operating Supplies The quality control position and supplies are required due to the increased sampling duties related to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas watershed; and anticipated sampling of the lower S. Platte as a drinking water source. The cost includes \$4,500 for the partial cost of vehicle, \$300 for fleet maintenance, and \$500 for computer/supplies. This position will be funded from 25% Wastewater and 75% Water funds. Repair and Maintenance-Fall Protection Equipment and Gas Detection Units O.00 10,00 This cost is to provide the resources to rebuild and re-certify fall protection equipment and replace bad sensors in gas detection units. Senior Financial Analyst O.50 34,44 Utilities created a Senior Financial Analyst position to serve as liaison between the Office of Budget & Financial Planning and Utilities Department. The position will be | | | |
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| This cost is to provide the resources to rebuild and re-certify fall protection equipment and replace bad sensors in gas detection units. Senior Financial Analyst Utilities created a Senior Financial Analyst position to serve as liaison between the Office of Budget & Financial Planning and Utilities Department. The position will be | duties related to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks; reuse water sampling; expanded drinking water sampling area due to growth; possible sampling in the Arkansas watershed; and anticipated sampling of the lower S. Platte as a drinking water source. The cost includes \$4,500 for the partial cost of vehicle, \$300 for fleet maintenance, and \$500 for computer/supplies. This position will be funded from 25% Wastewater and 75% Water | | |
| and replace bad sensors in gas detection units. Senior Financial Analyst Utilities created a Senior Financial Analyst position to serve as liaison between the Office of Budget & Financial Planning and Utilities Department. The position will be | Repair and Maintenance-Fall Protection Equipment and Gas Detection Units | 0.00 | 10,000 |
| Utilities created a Senior Financial Analyst position to serve as liaison between the Office of Budget & Financial Planning and Utilities Department. The position will be | and replace bad sensors in gas detection units. | | |
| Office of Budget & Financial Planning and Utilities Department. The position will be | <u> </u> | 0.50 | 34,440 |
| | Office of Budget & Financial Planning and Utilities Department. The position will be | | |
| Senior Utilities Maintenance Specialist 1.00 62,13 | Senior Utilities Maintenance Specialist | 1.00 | 62,139 |
| The position is required to provide daily coverage, for the three (3) new, remote location, stations created in 2004. | | | |
| New Appropriation Total 8.33 \$2,598,62 | New Appropriation Total | 8.33 | \$2,598,624 |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|-------------|
| | 2 | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Wastewater Fund | | |
| Budget Cut | | |
| Distribute Four Environmental Positions Across Funds | -2.00 | -112,182 |
| This amendment will distribute four inspectors (4 positions at one-half (.5) FTEs each) in Plans Review between Water and Wastewater funds. These inspectors were originally funded exclusively by the Wastewater Fund, but 2.0 FTEs were moved from the Wastewater Fund to the Water Fund. | | |
| Budget Cut Total | -2.00 | (\$112,182) |
| Wastewater Fund Total | 6.33 | \$2,486,442 |
| Water Fund | | |
| New Appropriation | | |
| 800mhz Radios | 0.00 | 445,195 |
| Department-wide distribution of 800mhz radios expense. | | |
| Business Services - Chief Financial Officer and Operating Supplies | 0.50 | 86,969 |
| The Chief Financial Officer (CFO) was hired in 2004 using a vacant position. This amendment makes it a permanent position. The CFO will provide a higher level of expertise and analysis with regard to major financial decisions and the direction for the Utilities department. The position will be funded from 50% Water and 50% Wastewater Funds, and includes operating budget of \$19,065 for the newly created Business Services Program. | | |
| CIP Program Administration - 5.25 FTE / Office Space / Operating Budget | 5.25 | 451,299 |
| With an increasing number of CIP projects, additional staff is needed to oversee the related activities. The additional positions include a Project Delivery Manager, two (2) Project Managers, Assistant Project Manager, Database Administrator, Program Support Manager, and Administration Specialist. The additional position costs of \$390,874 will be funded from 34% Wastewater and 66% Water funds, and include \$25,000 for the annualized cost of sharing joint office space, and \$35,425 operating budget for newly created CIP Program Administration. | | |
| Contract Purchasing Services Allocated to Utilities | 0.00 | 80,017 |
| Due to the increase in upcoming Utilities projects, one (1) Contract Purchasing Agent position was added. The position will be funded from 65% Water and 35% Wastewater funds. Additionally, one-and-a-half (1.5) Internal Services FTE will be charged to the Utilities department. This charge will be funded from 50% Water and 50% Wastewater funds. Due of this amendment, Utilities will no longer be charged a one-half (.5) percent contract fee. | | |
| Data Clerk - Temporary Conversion in Customer Service | 1.00 | 7,005 |
| Duties include payroll, accounts payable, accounts receivable, customer complaints, and inquiries. The increase in personal services costs of \$38,307 are offset by reduction in temporary services costs of \$31,302. Turn over and absenteeism has plagued temporary employees, which has negatively affected the completion of work required at this position. | | • |
| Delinquent Shut Off - Convert Two Temporary Utilities Workers to Full-Time | 1.00 | 46,457 |
| By converting two (2) temporary positions to full-time FTE, Utilities projects that collections will increase 20% or \$360,000. The positions will be funded from 50% Water and 50% Wastewater funds. Additional costs include \$18,000 for a vehicle and \$1,200 for fleet maintenance. Because of these changes, temporary salary costs will be reduced by \$14,00. | | |

| BUDGET AMENDMENT REQUESTS | | |
|--|------|---------|
| | 2 | 005 |
| Fund \ Type \ Description | FTE | Budget |
| Water Fund | | |
| New Appropriation | | |
| Distribute Four Environmental Positions Across Funds | 2.00 | 112,181 |
| This amendment will distribute four inspectors (4 positions at one-half (.5) FTEs each) in Plans Review between the Water and Wastewater funds. These inspectors were originally funded exclusively by the Wastewater Fund, but 2.0 FTEs were moved from the Wastewater Fund to the Water Fund. | | |
| Emergency and Locate Response/Dispatch | 1.00 | 144,810 |
| It is imperative that Utilities has a single source of contact for dispatching and responding to emergencies including hazardous waste. Additionally, this will facilitate the dispatching of personnel for locating water, sewer, and storm underground pipes and appurtenances for customers excavating around City's infrastructure (currently average 360 dispatches per week). Costs include \$38,318 in personal services, \$28,792 in temporary services, \$65,000 for software/training, and \$12,700 for computer phone system and operating supplies. | | |
| Final Bill Collections Representative | 0.50 | 20,111 |
| The final bill collection process, implemented early 2004, collects in excess of \$500,000 a year. This position is currently being performed by temporary employees and management, which requires the use of overtime. The Collection Representative position will consolidate all of the final bill collection processes. The position will be funded from 50% Water and 50% Wastewater funds. | | |
| Flow Control Center Operator | 1.00 | 46,124 |
| This position is needed to complete staffing requirements for the 24-hour/7 days per week operation of the Utilities Flow Control Center. Including this position, the total number of Flow Control Center Operators will be five employees. | | |
| Geographic Information System Specialist | 1.00 | 55,585 |
| This position provides support to Senior GIS Specialist in the production and maintenance of the GIS database, which is vital for providing information for water system and water resources projects. | | |
| Manager of Treatment Operations | 0.67 | 79,792 |
| Utilities will hire a new Manager of Treatment Operations, who is one of three primary managers in utilities operations. This position reports directly to the Deputy Director of Utilities Operations, and oversees customer service, technical support, and utility fleet/equipment/trades. The position will be funded from 67% Water and 33% Wastewater funds. | | |
| Operating Costs-Water Transmission and Distribution | 0.00 | 350,287 |
| Water Transmission and Distribution operating costs including the following: Anode testing to maintain integrity of large cathodically protected mains. Internal construction materials. Air conditioning in pump station electrical rooms (one annually) to prevent damage to motor control systems. Joint bonding on 36" steel line for cathodic protection repair on pipelines. Supplies for ongoing PRV (Pressure Reduction Valve) maintenance program. Soil testing to prioritize annual water main replacement. Temporary utility worker to maintain pumps and control. | | |

| BUDGET AMENDMENT REQUESTS | | |
|--|------|-----------|
| | 2 | 005 |
| Fund \ Type \ Description | FTE | Budget |
| Water Fund | | |
| New Appropriation | | |
| Quality Control Technician and Operating Supplies | 0.75 | 63,267 |
| The quality control position and supplies are required due to the increased sampling duties related to water and sewer monitoring requests, which include selenium sampling along Sand and Westerly Creeks, reuse water sampling, expanded drinking water sampling area due to growth, possible sampling in the Arkansas watershed and anticipated sampling of the lower S. Platte as a drinking water source. The cost includes \$13,500 for partial cost of vehicle, \$900 for fleet maintenance, and \$1,500 for computer/supplies. This position will be funded from 25% Wastewater and 75% Water funds. | | |
| Rocky Ford Office - 2.0 FTE | 2.00 | 84,853 |
| These positions will provide support in the Rocky Ford office. The Administrative Specialist will assist in record keeping and reporting for the raw water operations in the Arkansas and Colorado River Basins. The Re-vegetation Specialist will oversee and implement court required re-vegetation plans, in addition to coordinating and assisting with dry-up and operational requirements for leases of water in the Arkansas Valley. | | |
| Senior Financial Analyst | 0.50 | 34,443 |
| Utilities created a Senior Financial Analyst position to serve as liaison between the Office of Budget & Financial Planning and Utilities Department. The position will be funded from 50% Water and 50% Wastewater funds. | | |
| Short Term Water Leases | 0.00 | 2,349,800 |
| This amendment provides additional funding for short-term water leases to allow further recovery of reservoir levels for drought protection in 2005. (Highline Canal) | | |
| Southeastern Colorado Water Conservancy District Payments | 0.00 | 4,528,632 |
| This provides for the Southeastern Water Conservancy District payments for the long-term storage contract. The payment is for settlement of water rights cases, allowing Arkansas Basin water exchanges. The 2004 spring supplemental approved these payments. | | |
| Technical Services-Water Treatment Plant | 0.00 | 73,600 |
| Extra security services (Wackenhut) are needed during the "heightened security alert" periods. Additionally, due to plant expansion, additional technical services and equipment are required. | | |
| Temporary Assistance and Operating Costs | 0.00 | 103,344 |
| Temporary help is required to assist with the conservation efforts, research, media tracking, expanded K-12 educational programs, community events, preparation of printed pieces for public education, and Citizen Utilities Advisory Committee. | | |
| Training - New Water Resources Staff | 0.00 | 18,500 |
| This training is critical for the successful implementation of Aurora's operations model. Training will educate new employees on Aurora's system specific areas/issues related to water rights administration, as well as, build technical expertise for the entry-level positions. Additionally, training will provide continued education for existing staff, exposing them to new technologies, regulations, etc. | | |
| Two Contract Positions to Enforce Irrigation Standards Ordinance | 0.00 | 91,091 |
| Two contract positions to enforce irrigation standards ordinance. The funding for the positions will be generated by a new administrative fee for irrigation plans. | | |
| | | |

| BUDGET AMENDMENT REQUESTS | | |
|---|-------|---------------|
| | | 2005 |
| Fund \ Type \ Description | FTE | Budget |
| Water Fund | | |
| New Appropriation | | |
| Utilities Worker - Water Transmission and Distribution | 1.00 | 41,256 |
| This position is needed to complete the fourth construction crew. Currently there are four construction crews, three are 6-person crews, and one is a 5-person crew. | | |
| Utilities Worker/Pump and Controls | 1.00 | 34,747 |
| An additional twenty-two (22) Pressure Reduction Valve's (PRV) will be added to the system in next three years to maintain the current and future pumps. This brings the total PRVs to eighty-five (85). Workload in this area has increased 35%. Eight more PRVs will be online by the end of 2004, with five more planned in 2005. The Zone 4 pump station is in operation, and an additional two new pump stations are proposed within one to two years. Additional plans for two, five million gallon, storage reservoirs are scheduled for construction within the next two years. | | |
| New Appropriation Total | 19.17 | \$9,349,363 |
| Budget Cut | | |
| Debt Service Adjustment | 0.00 | -2,579,462 |
| Move scheduled debt service payments for Series 2003 General Obligation Water Refunding Bonds, Series 2003A Water Revenue Bonds, and 2004A Water Revenue Bonds from Water Development Sub fund to Water Operations Sub fund. | | |
| Distribute Utilities CIP Manager Position Across Funds | -0.50 | -39,633 |
| Re-distribute Utility's CIP Manager (CIP Program Administration) costs. Originally funded 100% from the Water Fund, the position will now be funded from 50% Water and 50% Wastewater funds. | | |
| Budget Cut Total | -0.50 | (\$2,619,095) |
| Water Fund Total | 18.67 | \$6,730,269 |
| Amendment Request Total | 25.00 | \$9,216,710 |

| PROGRAM | EXPENDITURE S | UMMARY | | |
|--------------------------------------|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Wastewater Fund | | | | |
| Business Services Admin | 0 | 0 | 164,808 | 276,248 |
| CIP Program Administration | 0 | 0 | 290,686 | 568,408 |
| Clean Water Program | 633,350 | 726,687 | 739,279 | 680,583 |
| Operating Transfers & Other Payments | 21,750 | 65,692 | 0 | 0 |
| Other Departmental | 821,642 | 1,036,473 | 1,188,153 | 1,685,531 |
| Sanitary Collection | 2,622,536 | 3,172,563 | 2,863,947 | 2,976,084 |
| Sanitary Treatment | 10,355,544 | 11,797,758 | 12,801,827 | 14,313,771 |
| Storm Drainage | 2,523,103 | 2,430,902 | 3,002,089 | 3,150,979 |
| Utilities Customer Billing | 571,609 | 581,217 | 674,698 | 837,478 |
| Utilities Debt Service Wastewater | 3,698,684 | 2,169,684 | 2,183,883 | 2,183,900 |
| Utilities Operations Admin | 0 | 0 | 127,074 | 131,380 |
| Utilities Plans Review | 290,327 | 310,558 | 520,797 | 571,271 |
| Utility Quality Control | 189,675 | 210,617 | 214,610 | 262,988 |
| Wastewater Operations Administration | 232,237 | 163,775 | 430,595 | 377,467 |

| PROGRAM | EXPENDITURE S | SUMMARY | | |
|---|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Wastewater Fund | | | | |
| Wastewater Fund Total | \$21,960,456 | \$22,665,925 | \$25,202,446 | \$28,016,088 |
| Water Fund | | | | |
| Business Services Admin | 0 | 0 | 191,053 | 276,253 |
| CIP Program Administration | 0 | 0 | 346,425 | 839,861 |
| Customer Service | 2,251,682 | 2,568,608 | 3,024,655 | 3,132,987 |
| Operating Transfers & Other Payments | 7,855 | 779 | 0 | 0 |
| Other Departmental | 1,167,825 | 1,439,325 | 2,045,691 | 2,404,018 |
| Others / Benefits Entire City | 0 | 642,180 | 657,766 | 0 |
| Public Information & Water Conservation | 396,644 | 941,817 | 1,220,362 | 1,404,870 |
| Utilities Customer Billing | 741,188 | 804,390 | 741,637 | 839,836 |
| Utilities Debt Services Water | 15,400,352 | 75,084,213 | 15,392,074 | 18,283,538 |
| Utilities Operations Admin | 0 | 0 | 127,048 | 197,782 |
| Utilities Plans Review | 298,608 | 423,375 | 444,179 | 565,676 |
| Utility Quality Control | 521,472 | 536,827 | 603,772 | 681,593 |
| Water Operations Administration | 315,370 | 225,540 | 86,840 | 110,476 |
| Water Resources | 2,598,014 | 2,266,567 | 3,878,677 | 4,515,652 |
| Water Supply & Treatment | 5,646,358 | 11,297,214 | 20,558,142 | 21,735,938 |
| Water Transmission and Distribution | 6,534,111 | 6,976,892 | 7,040,156 | 7,972,036 |
| Water Fund Total | \$35,879,480 | \$103,207,725 | \$56,358,478 | \$62,960,516 |
| Expenditures Total | \$57,839,936 | \$125,873,651 | \$81,560,924 | \$90,976,604 |

| PROGRAM | STAFFING SUM | IMARY | | |
|---|----------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Wastewater Fund | | | | |
| Business Services Admin | 0.00 | 0.00 | 2.00 | 3.00 |
| CIP Program Administration | 0.00 | 0.00 | 2.50 | 5.25 |
| Clean Water Program | 7.00 | 7.00 | 3.00 | 3.00 |
| Other Departmental | 2.50 | 4.00 | 1.50 | 1.00 |
| Sanitary Collection | 39.50 | 42.50 | 35.00 | 35.00 |
| Sanitary Treatment | 9.50 | 9.50 | 20.00 | 21.00 |
| Storm Drainage | 26.00 | 27.00 | 26.00 | 27.00 |
| Utilities Customer Billing | 6.00 | 5.50 | 6.00 | 7.50 |
| Utilities Operations Admin | 0.00 | 0.00 | 0.50 | 1.33 |
| Utilities Plans Review | 5.00 | 5.00 | 10.00 | 8.50 |
| Utility Quality Control | 2.25 | 2.25 | 2.25 | 2.50 |
| Wastewater Operations Administration | 1.00 | 2.00 | 3.00 | 3.00 |
| Wastewater Fund Total | 98.75 | 104.75 | 111.75 | 118.08 |
| Water Fund | | | | |
| Business Services Admin | 0.00 | 0.00 | 2.00 | 3.00 |
| CIP Program Administration | 0.00 | 0.00 | 4.50 | 8.75 |
| Customer Service | 22.00 | 22.00 | 24.00 | 26.00 |
| Other Departmental | 2.50 | 4.00 | 1.50 | 1.00 |
| Public Information & Water Conservation | 3.00 | 4.00 | 7.00 | 6.00 |

| PROGR | RAM STAFFING SUM | IMARY | | |
|-------------------------------------|------------------|----------------|--------------------|-----------------|
| Fund \ Program | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted |
| Water Fund | | | | |
| Utilities Customer Billing | 6.00 | 5.50 | 6.00 | 7.50 |
| Utilities Operations Admin | 0.00 | 0.00 | 0.50 | 1.67 |
| Utilities Plans Review | 5.00 | 5.00 | 6.00 | 8.50 |
| Utility Quality Control | 6.75 | 6.75 | 6.75 | 7.50 |
| Water Operations Administration | 2.00 | 2.00 | 1.00 | 1.00 |
| Water Resources | 9.00 | 15.00 | 19.00 | 22.00 |
| Water Supply & Treatment | 43.00 | 43.00 | 47.00 | 48.00 |
| Water Transmission and Distribution | 68.00 | 73.00 | 67.00 | 70.00 |
| Water Fund Total | 167.25 | 180.25 | 192,25 | 210.92 |
| Staffing Total | 266.00 | 285.00 | 304.00 | 329.00 |

PROGRAM DESCRIPTIONS

Business Services Admin

Provide support with regard to major financial decisions and direction of the Department. Includes accounting activities, budget development, financial reporting, and recommendations regarding rate and fee adjustments. Maintain the financial integrity of the Water and Wastewater funds. In 2003, issued \$118.6 million of bonded debt, implemented internet (Click 2 Gov), and telephone (IVR) bill payment process. In 2004, issued \$40.0 million of bonded debt. Developed and implemented drought management programs.

CIP Program Administration

Oversee the capital improvement program for Water and Wastewater in a timely and cost conscious manner. Sections under the management of this program include administration, project delivery, construction management, and external relations. In 2004, initiated a number of multi-year projects including two major raw water supply projects, a system-wide SCADA (Supervisory Control and Data Acquisition) master plan, numerous water pipeline replacements, and developer cost share projects.

Clean Water Program

Plan, promote, and conduct programs to protect clean water in the City's streams and reservoirs. Coordinate water quality, environmental compliance, and permitting issues. In 2003, organized 23 volunteer events, stenciled approximately 167 storm drain inlets, and conducted the household chemical waste collection event.

Customer Service

Provide accurate meter reading using both radio and manual technology, respond to inquiries and complaints, maintain an effective maintenance and repair program for water services, and promote efficient use of water through water conservation, education, and enforcement. In 2003, performed 893,761 timely and reliable water meter readings and completed 75,677 service and maintenance actions.

Other Departmental

Provide department wide services not related to any specific Utilities program, including the administration fee paid to the General Fund. Program expenditures will include reclassification of \$642,180 in services related to the issuance 2003 Water Revenue Bond D/S, and \$657,766 for the 2004A 2nd Lien Water Revenue Bonds.

Others / Benefits Entire City

[OBFP Note: Program name has been changed to "Other Departmental", and prior years costs associated with this program are included under the new name.

PROGRAM DESCRIPTIONS

Public Information & Water Conservation

Provide water information and conservation services to the public, develop school curriculums on the water system and conservation, provide media interface to assist with listed services, and provide information to elected officials, legislators and the public on utility legislative positions. As of mid-2004, conducted presentations for 5,154 attendees, issued 1,088 rebates and 2,075 lawn permits, distributed 33,000 water saving retrofit devices, and handled more than 13,000 customer calls. One water related television coverage amounted to \$1.1 million in publicity and nearly 21 million impressions. More than 30,000 customers visited the Aurorawater org page on the City's website.

Sanitary Collection

Provide maintenance of the wastewater collection system to ensure uninterrupted service for Aurora residents and businesses. In 2003, cleaned 3,153,448 feet of sewer pipeline and inspected 506,633 feet of sewer pipeline.

Sanitary Treatment

Provide sewage treatment services for Aurora residents and businesses. In 2003, provided 420,584,000 gallons of reuse irrigation water for 678 acres on thirteen different sites.

Storm Drainage

Provide maintenance of drainage ways, storm sewers, curb inlets and storm water ponds within the City. In 2003, provided attractive creeks and detention ponds by mowing and trimming 134.2 irrigated acres an average of 17.8 times each

Utilities Customer Billing

Set up new billing accounts, produce and verify monthly billing statements, mail billing and collection statements, respond to customer billing and collection inquiries, process customer payments, and perform collection activities. In 2003, calculated, billed, mailed and processed payments for approximately 67,000 accounts each month with total billed revenue (water, sewer and storm) for the year of approximately \$63.7 million. Approximately 7,000 accounts were placed in the collection process each month. An average of 13,000 customer inquiries were answered each month by customer representatives or the automated customer response system.

Utilities Debt Service Wastewater

Fund debt service payments for the Wastewater Fund. In 2003, made debt-related payments of \$2.2 million for the Clean Water Revenue Bonds 1999 Series A.

Utilities Debt Services Water

Fund debt service payments for the Water Fund. In 2003, made debt-related payments of \$11.7 million for Water Fund bond issues.

Utilities Operations Admin

Responsible for the direction, coordination and planning functions of Utilities operating divisions including Water Supply & Treatment, Water Transmission & Distribution, Wastewater Collection, Treatment & Reuse, Storm Drainage, Quality Control, Clean Water Program, and Customer Service. Implemented communication and operation review plans that have allowed a higher level of staff support to the Department Director.

Utilities Plans Review

Provide engineering review, utility infrastructure planning, analysis and records management of the City's utility systems, field inspections for wet utilities, erosion control inspection during construction, and process new tap applications. Prepared 373 extension agreements for the water, sanitary sewer, and storm drain systems; reviewed building permits; and collected development fees, connection fees and Metro sewer fees totaling \$32.8 million in 2003.

Utility Quality Control

Provide assurance that water and wastewater programs meet applicable federal, state and local standards. Provide qualitative and quantitative data for use in decision making. In 2003, analyzed approximately 19,000 water measurements and 2,300 wastewater measurements for approximately 150 constituents, tested 326 new water mains, and answered 222 customer queries/complaints.

PROGRAM DESCRIPTIONS

Wastewater Operations Administration

Meet the wastewater and storm drainage requirements of the City through effective and efficient operation and maintenance of those systems. Sections under the management of this program are sanitary collection, sanitary treatment, and storm drainage. In 2003, responded in a timely manner to 747 complaints or requests for service from customers.

Water Operations Administration

Provide effective management of utility water operations. Sections under the management of this program include Quality Control, Customer Service, Water Supply & Treatment, and Water Transmission & Distribution. Successfully completed the Wemlinger Water Treatment Plant expansion/renovation project on time and under budget.

Water Resources

Manage operations of the City's raw water system in the Colorado, Arkansas, and South Platte Basins, provide short-term and long-term planning to meet the City 's existing and future water resource needs, and maintain records for administration of City's water rights portfolio. In 2003, completed purchase of water rights from the City of Thornton, Colorado adding an annual average of 7,000 acre-feet of water to the System's supplies and 4,000 acre-feet of storage capacity in Spinney Mountain Reservoir. In 2004, completed \$18 million renovation of the Otero Pump Station that delivers 50% of Aurora water supply.

Water Supply & Treatment

Provide for the delivery of raw water to the treatment plants through a network of system facilities including reservoirs, tunnels, pipelines, diversion structures, rivers, and pumping stations. Provide treated water that meets regulatory requirements to the transmission and distribution system. In 2003, treated 13,583 million gallons of water.

Water Transmission and Distribution

Provide reliable delivery of potable water at a sufficient pressure through a network of system facilities including storage reservoirs, pump stations, pipelines, pressure reducing stations and service connections. In 2003, replaced 10,032 miles of water pipe.



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CAPITAL PROGRAM



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Capital Improvement Program

This section presents detailed information on the proposed Capital Improvement Program (CIP) budget for the City and includes:

- An overview of the CIP and the associated funds (G-2);
- A Capital Projects Fund five-year plan showing sources and uses (G-13);
- The Capital Improvement Program as adopted by the City Council (G-14);
- A multi-year spending and federal reimbursement plan for the Transportation Improvement Program (G-40);
- A five-year spending plan for the Building Repair Fund (G-41);
- A five-year plan for the Parks, Open Space, and Recreation projects (G-44); and
- A project summary section, with short narrative, for all CIP projects (beginning on G-50).

Data for the years 2003 through 2009 are presented. The 2003 data represents actual appropriations (expenditures plus unspent appropriation) through December 2003, reconciled to the City's Comprehensive Annual Financial Report. The 2004 data represents an estimate of how the 2004 budget will end the year. The 2005 figures represent the City Council's adopted capital budget. All 2006 through 2009 numbers represent planned future expenditures that provide for a balanced Capital Improvement Program over a five-year period.

A short narrative describing each project or program is included this section beginning on Page G-50. Arranged alphabetically by department, the project summaries provide the project location, project manager, accounting identification, project description and a brief statement identifying the potential future impact on the operating budget. Note that the list of adopted capital projects beginning on page G-14 also references the page number where the reader will find the corresponding project summary.

Capital Improvement Program Overview

Capital Improvement Program (CIP)

The City of Aurora's five-year Capital Improvement Program (CIP) identifies the capital needs of the City and allocates existing funds and anticipated revenue sources for the development and improvement of facility and infrastructure projects of \$25,000 or more. All projects must have a long-term benefit of at least five years. The CIP functions as a capital-spending plan for all five years. The CIP is the funding program for:

- Public facilities construction, remodeling, and renovation;
- Street asphalt overlay and reconstruction;
- Park land acquisition, development, and improvement;
- Major facilities repair and enhancement;
- Major technology projects and infrastructure;
- Traffic signal installation;
- Sidewalk and ADA improvements; and
- Major equipment purchases.

The CIP includes appropriations to support approved capital projects for the current budget year and reflects the input received from citizens and staff. It also contains appropriations for new projects and any requests to revise prior year appropriations. Unlike the operating budget, which authorizes expenditures for only one fiscal year, capital budget appropriations are multi-year and continue until the project is completed, changed by City Council, or until three fiscal years have elapsed without any expenditure or encumbrance of project funds.

Overview of Funds Associated with the CIP

There are multiple funds in the City that include at least some expenditures associated with the CIP. Some of these funds also include annual operating appropriations. Listed below is a brief description of the funds associated with the CIP.

- ➤ Capital Projects Fund The Capital Projects Fund (CPF) provides for general government infrastructure and facilities including streets, parks, information systems, and facilities. Major general obligation bond projects (begun prior to 2005) are also found in the CPF. Its broad purpose makes this fund a key resource in achieving many of the City's strategies for growth and maintenance of City infrastructure.
- Arapahoe County Open Space Fund The Arapahoe County Open Space Fund (ArCo Fund) is a new fund in 2005 that provides for the acquisition, development, and maintenance of parks and open space in Arapahoe County. The primary source of revenue is a new quarter of a percent Arapahoe County Open Space sales and use tax.

- ➤ Bond Proceeds Fund The Bond Proceeds Fund is a new fund for 2005 that will provide for specific transportation, facilities, acquisition, and other projects funded through bond financing and/or interest. This fund will not include bond financings associated with the City's enterprise funds.
- ➤ Building Repair Fund The Building Repair Fund (BRF) provides funding for major repair of City facilities such as repair and maintenance for roofs, signage, lighting, floor repair and carpet replacement, interior/exterior painting, HVAC system replacements, and electrical distribution repair.
- Conservation Trust Fund Pursuant to Colorado law, the Conservation Trust Fund (CTF) is used for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site. The primary source of revenue is Lottery proceeds distributed by the State of Colorado.
- ➤ Designated Revenue Fund The Designated Revenue Fund provides for the management of various revenues designated for a specific purpose that are neither gifts nor grants. At times there may be capital projects in the Designated Revenue Fund; however none are listed at this time.
- ➤ Enhanced E-911 Fund The Enhanced E-911 Fund provides for the acquisition, development and maintenance of the 911 equipment and emergency communication systems including the 800-megahertz (MHz) communication system. The primary sources of revenue are the emergency telephone surcharge and an annual transfer from the Capital Projects Fund.
- ➤ Gifts and Grants Fund The Gifts and Grants Fund accounts for various gifts and grants from other governments or private parties made to the City where the size or duration of the funding source does not warrant establishing a separate fund.
- ➤ Golf Fund The Golf Fund is an enterprise fund that provides for the operation and maintenance of City-owned and/or operated golf courses.
- ➤ Parks Development Fund The Parks Development Fund provides for acquisition and development of parks and open spaces. The primary sources of funding are the Adams County Open Space tax and developer contributions.
- ➤ Wastewater Fund The Wastewater Fund is an enterprise fund that provides for the systems and operations used in treating and disposing of wastewater from the sanitary sewer and storm drain systems in the City.
- ➤ Water Fund The Water Fund is an enterprise fund that provides for the acquisition of water and water rights and the operation and maintenance of water plant and distribution systems.

Financial Overview

Annual capital appropriations from all the City funds will reach to \$141.0 million in 2005, while a grand total of nearly \$1.0 <u>billion</u> in capital projects is planned between 2005 and 2009. Attachment 7 of the City Manager's Budget Message provides a summary of the Capital Improvement Program five-year plan by fund. The table beginning on page G-14 of this section is the official list of capital projects budgeted for 2005 and planned for the remaining years of the five-year CIP plan. Notable changes in the CIP are listed below.

- ➤ Capital Projects Fund Incorporates a temporary reduction for 2005 in the General Fund transfer equivalent to 1.8 percent of the General Fund revenues plus 100 percent of all building material and equipment use tax.
- ➤ Capital Projects Fund The anticipated USAF \$3.0 million contribution for the 6th Avenue Widening project has been delayed and, as a result, the construction project is deferred until 2007.
- ➤ Capital Projects Fund Incorporates new projects that include Fire Station No. 1 reconstruction (previously a small remodel), land acquisition for a potential northwest area community center, funding for a potential second Facilities Master Plan study, the City share of the Smoky Hill bridge, and the Police District I parking lot.
- Arapahoe County Open Space Fund Incorporates approximately \$17.2 million for various parks and open space acquisitions, park development, and maintenance projects from the Arapahoe County Open Space tax.
- ➤ Building Repair Fund City facilities maintenance and repair needs are now identified in a five-year plan.
- ➤ Conservation Trust Fund Reflects reallocation of funds to include recreation facilities and continued parks development projects.
- ➤ Water and Wastewater Funds There have been numerous changes to the 2005 Utilities Department capital improvement program and in the five-year plans for these funds related to the cost of services study that is currently underway in the department. Final Council action on recommendations from the study will most likely occur in the first half of 2005 and may result in additional modifications throughout 2005 culminating with the development of the 2006 2010 capital Utilities five-year plan.

Capital Projects Fund (CPF)

Annual Capital appropriations from the CPF will be \$30.7 million in 2005, while a grand total of \$143.3 million in capital projects is budgeted or planned between 2005 and 2009. In 2005, the total anticipated revenue to the Capital Projects Fund is \$17.9 million. The City plans to draw down CPF funds available by \$12.7 million (out of \$16.6 million) to remain balanced during 2005. Approximately one-third of the use is for a transfer of \$3.0 million to the Arapahoe County Open Space Fund for 2004 revenue temporarily placed in the CPF and \$1.0 million of

accumulated designated bond interest transferred to the Bond Proceeds Fund. The five-year plan for the CPF is balanced, i.e. funding sources have been identified for all projected costs.

The CPF receives most of its revenue from the General Fund, according to a formula specified by ordinance. The dedicated revenue consists of all unrestricted Building Materials Use Tax and Other (Equipment) Use Tax revenues, and four percent of all other unrestricted General Fund revenues. The provision adopted in 2004 to reduce the General Fund transfer to the Capital Projects Fund is incorporated in the 2005 proposal as well. The two percent General Fund reduction is approximately \$3.6 million in 2005. The budget also proposes a further reduction of \$395,502 as part of the 2005 General Fund balancing plan. The resulting transfer from the General Fund in 2005 will be approximately 1.8 percent of unrestricted General Fund revenues and 100 percent of building material and equipment use tax revenue. Beginning in 2006, the General Fund portion of the transfer will return to 4.0 percent less a planned annual reduction of \$395,502 through 2009.

Another component of the 2005 General Fund balancing plan was to shift \$461,921 of annual capital related operating expenditures to the Capital Projects Fund. This includes \$85,113 for one full-time employee (FTE) who provides full-time financial services as a capital analyst; and \$376,808 for 5.4 FTE who provide purchasing services. Charging the purchasing services to the CPF will eliminate the one-half percent administrative fee charged by the General Fund.

Figures 1 and 2 illustrate the distribution of revenues and the allocation of uses in the CPF for 2005. Over 80 percent of CPF revenue is from the General Fund. Additional revenues are composed of intergovernmental revenue from Adams County road and bridge sales tax, interest income, and other small miscellaneous revenues. There is no federal grant revenue anticipated in 2005, as there are no new Transportation Improvement Program (TIP) projects in that year. The next significant TIP project will be the Colfax/I-225 interchange improvement with an anticipated stakeholder contribution from the Fitzsimons area medical facilities in 2006.

Figure 1: Capital Projects Fund 2005 Sources

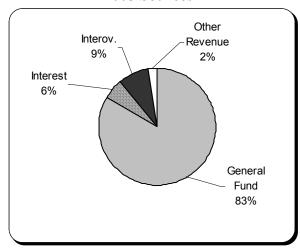
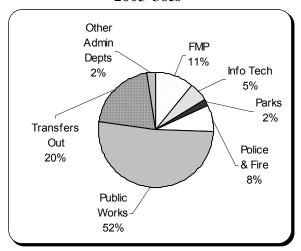


Figure 2: Capital Projects Fund 2005 Uses



Street maintenance, reconstruction, and improvement programs account for 52 percent of the CPF appropriations in 2005. Of the \$15.8 million in planned expenditures for Public Works, approximately \$7.1 million will be spent on Street Asphalt Overlay programs and \$2.7 million on the Concrete Repair program. The next largest allocation of CPF funding is used on transfers to other funds. Table 1 provides a summary of the significant CPF projects and transfers for 2005.

| Project | 2005 Adopted Appropriation |
|---|-------------------------------|
| Street Asphalt Overlay Programs (includes in-house maintenance) | \$ 7,142,000 |
| North Maintenance Facility Improvements | 3,086,558 |
| Transfer to Arapahoe County Open Space Fund | 3,000,000 |
| Concrete Repair | 2,730,000 |
| Street Reconstruction and Improvement Programs | 2,570,000 |
| Fire Station No. 1 Reconstruction (formerly a remodel) | 1,963,055 |
| Transfer to Building Repair Fund | 1,858,800 |
| Traffic Signals - New and Replacement | 1,695,000 |
| Transfer to Enhanced E-911 Fund | 1,046,140 |
| Transfer to Bond Proceeds Fund | 955,053 |
| Police District I – Parking Lot (new to five-year plan) | 350,000 |
| Facilities Master Plan Phase II Study (new to five-year plan) | 250,000 |
| NW Community Center – Land Acquisition (new to five-year plan) | 250,000 |

Table 1 – Summary of Significant 2005 CPF Projects and Transfers

Five-Year Capital Projects Fund Plan

The table on page G-13 presents the Capital Project Fund Five-Year Plan including projections of Capital Projects Fund (CPF) revenues and planned expenditures. The sources of funds for all years represent transfers from other City funds, interest, intergovernmental revenues, and other miscellaneous sources.

The revenue projection over the five-year plan has undergone a significant downward revision due to sluggish business equipment acquisition and an anticipated future slowdown from the recent unusually high level of construction activity. In addition, the Development Review Fund, formerly part of the General Fund, will become a stand-alone fund beginning in 2005 and the General Fund will no longer be required to transfer funds to the CPF on behalf of the Development Review Fund. The total General Fund transfer reduction due to the revenue forecast revision is \$21.1 million between 2004 and 2009. The interest earnings on the fund are projected to decline over the next five years due to reduced fund balance and revenue. Other specific revenue adjustments are detailed in Attachment 8 of the City Manager's Budget Message.

Figure 3 shows that the General Fund remains the primary contributor to the Capital Projects Fund with 84.0 percent of the fund revenues coming from the General Fund transfer between 2005 and 2009. Figure 4 shows that Public Works expenditures are projected to rise to

approximately 69 percent over the five-year planned budget. This increase is due to additional planned Transportation Improvement Program (TIP) projects and inflation.

As a result of the revenue forecast revision and the need to balance the General Fund in 2005, a significant number of changes are incorporated to maintain a positive balance for the duration of the five-year capital plan. The most significant changes are listed on the following page. Once again Attachment 8 of the City Manager's Budget Message provides additional detail.

Figure 3: Capital Projects Fund 2005-2009 Sources

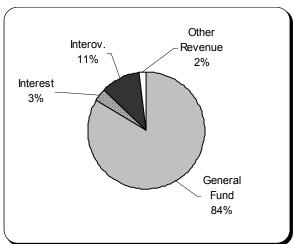
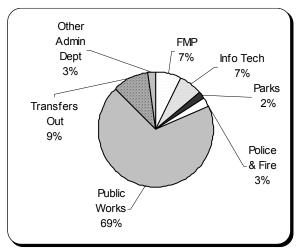


Figure 4: Capital Projects Fund 2005-2009 Uses



Significant changes for the Capital Projects Fund five-year plan that are not previously mentioned in the 2005 summary include:

- Lapse of \$2.7 million in 2008 for the Fire Annex/EMS Facility that is now incorporated into a proposed public safety complex possibly to be funded by a future bond issue;
- Reduction of \$1.8 million for the Enhanced E-911 Fund from 2004 through 2006 by using project savings along with allocating costs to the Water and Wastewater Funds to cover debt service for the 800 MHz radio system;
- Deferral of the new animal care facility, maintaining \$900,000 in 2009 for site design and planning;
- Deferral of the South Maintenance Facility improvements now set to begin in 2007;
- Deferral of Picadilly Road improvements, maintaining a small amount for design in 2008 and 2009; and
- Removal of the Peoria / Sand Creek bridge improvement project due to lack of anticipated federal funding.

There were numerous other funding requests that the Capital Projects Fund was unable to incorporate in the 2005-2009 five-year plan. Alternative funding options require further evaluation and may include the following items bonds, certificates of participation or other mechanisms. A preliminary list of some un-funded requests includes the following items.

• Urban Renewal / Public Improvement District

- o Havana District Public Improvement
- o Fitzsimons Urban Renewal Project Boundary Area Improvements

• Financial Systems Replacement

• New Street Design and Construction

- o 6th Ave: State Highway to E-470
- o Gun Club Road: Ouincy to Dove Hill
- o Harvest Road: Quincy to Orchard
- o Jewell Avenue: Himalaya to E-470
- o Montview Blvd: Peoria to Sand Creek Parkway
- o Peoria Bridge at Sand Creek Parkway
- o Quincy Ave: Himalaya to E-470
- o Tower Road: 6th Ave to Colfax
- o Tower Road: Colfax Avenue to Smith Road

Public Safety

- o Police District II Renovation
- o Fire Station No. 15
- o Fire Station No. 16
- o Public Safety Complex

Transportation Improvement Program

The Transportation Improvement Program (TIP) identifies the federally funded highway, transit, and trail improvements completed by the Colorado Department of Transportation (CDOT) and other local government sponsors. The Denver Regional Council of Governments (DRCOG), in cooperation with CDOT and the local implementing agency (the City), prepares the TIP. A listing of anticipated Aurora TIP projects for 2004 through 2009 is shown on page G-40. CDOT manages the design and construction of some of these projects in which case the City budgets 100 percent of the City's cost share for the project. The City also manages, on behalf of CDOT, several TIP projects in which the City budgets 100 percent of the project costs and then later receives federal reimbursement for approximately 80 percent of the total cost of the project. The anticipated federal reimbursement is also shown at the bottom of page G-40.

The one significant change to the Transportation Improvement Program five-year plan is the elimination of the Peoria/Sand Creek Bridge replacement project in 2006, as it will not qualify for the limited federal funds.

Parks, Open Space, and Recreation Projects

The passage of the Arapahoe County Open Space tax initiative makes available in 2005 a new revenue source for acquisition, development, and maintenance of open space, trails, and parks. These additional funds provide the City with an opportunity to increase funding for parks development and recreation projects through reallocation of Conservation Trust Fund revenue that was previously directed to parks and open space acquisitions. The Arapahoe County open space tax revenue allows for a major expansion of parks and open space acquisitions with over \$6.6 million being allocated for acquisitions during the next five years.

In 2005 the Library, Recreation and Cultural Services and the Parks and Open Space Departments developed the first joint five-year plan for CTF revenues. The tables on pages G-44 through G-49 provide expanded detail behind the joint Parks and Recreation five-year plan. The projected sources for each fund are shown at the top of the table, followed by a list of uses for Parks and Recreation. Significant highlights and changes for each fund are noted below.

Arapahoe County Open Space Fund: Arapahoe County voters approved a quarter-percent sales and use tax initiative on the fall 2003 ballot for acquisition, development, and maintenance of open space, parks, and trails in Arapahoe County. The new tax is projected to provide approximately \$3.0 million of new revenue in 2004, and \$2.0 million of revenue in 2005 (a partial year per Arapahoe County's current planned share-back schedule). Eventually the annual tax revenue to projected to be \$4.0 million. The proposed five-year capital plan anticipates \$17.2 million will be appropriated between 2005 and 2009 in the six categories listed in Table 3.

 Capital Program
 Five-Year Total
 Percent of Total

 Acquisitions
 \$ 6,625,000
 38.6 %

 Construction – Parks
 4,885,000
 28.4 %

 Infrastructure – Parks
 3,445,000
 20.1 %

 Infrastructure – Trails
 1,385,000
 8.1 %

Table 3 – Summary of Arapahoe County Open Space Five-Year Capital Plan

Significant projects in the Arapahoe County Open Space Fund five-year capital plan include:

• Utah Park renovation in 2005 and 2006;

Infrastructure – Open Space

Construction – Open Space

• A park construction phase adjacent to the YMCA/Front Range Hockey facility planned in the Tallyn's Reach area in 2005 and 2006;

425,000

410,000

2.5 %

2.3 %

- Carson Street Pond Park renovation in 2007;
- Saddle Rock East Neighborhood Park development in 2007 and 2009;
- Murphy Creek North Neighborhood Park development in 2007 and 2009;
- East Quincy Highlands Neighborhood Park development in 2008; and
- Springhill Park development in 2008.

<u>Conservation Trust Fund:</u> The most significant change to the five-year plan for Conservation Trust is the allocation of approximately \$1.0 million of annual revenue for recreation-related projects. Significant Conservation Trust Fund projects include:

- In 2005 through 2007, \$2.2 million for renovation of the Beck Recreation Center;
- In 2005, \$450,000 for an addition to the Senior Center;
- In 2005, \$750,000 for improvements at Generals' Park;
- In 2006, \$560,000 for the Utah Park renovation;
- In 2007, \$640,000 for improvements at City Park;
- In 2008 through 2009, \$1.2 million for improvements to the Del Mar Pool Bathhouse & Family Aquatics Center; and
- In 2009, \$237,000 for improvements at Lowry Park.

<u>Parks Development Fund:</u> The Parks Development Fund primarily receives funding from the Adams County Open Space tax and developer contributions for designated park projects associated with metro districts and annexations. The annual revenue from the Adams County Open Space tax is approximately \$175,000. Developer contributions can vary significantly. In 2004, the fund will receive a \$611,800 developer related contribution for the Great Plains Community Park. In 2005, the use open space revenue is planned for Star K Ranch projects.

Building Repair Fund

The Building Repair Fund provides for major repair of City facilities. The Fund continues to cover maintenance for items such as roofs, signage, lighting, floor repair, carpet replacement, interior painting, HVAC, and electrical distribution repair. The primary source of funding is a \$1.9 million annual transfer from the Capital Projects Fund. As part of the City's efforts to identify long-range budget needs, the two-year plan was expanded to a five-year spending plan for the Fund and is shown on pages G-41 through G-43. The spending plan for 2005 is slightly higher than last year due to a planned repair project for the Beck Recreation Center. Spending in 2004 was purposely reduced in order to increase funds available in preparation for this project.

Enhanced E-911 Fund

The Enhanced E-911 Fund provides for the acquisition, development, and maintenance of the equipment and communication systems related to 911 calls and the 800 MHz radio communication systems. Significant changes to the Enhanced E-911 Fund five-year plan include:

• Adding \$1.5 million in 2006 for the replacement of the computer aid dispatch (CAD) system;

- Adding \$1.8 million from 2005 through 2007 for a mobile data computer (MDC) replacement project for Police and Fire mobile data computers;
- Using \$460,000 of savings in the 800 MHz radio communication project to offset debt service costs for the radio system; and
- Allocating \$663,860 in 2005 and 2006 from the Water and Wastewater Funds for their share of the 800 MHz radio communication project.

Water and Wastewater Funds

During 2004 the Utilities Department initiated a cost of service study that will impact the Water and Wastewater Funds' capital improvement programs' spending and project timing. The resulting study recommendations will be reviewed with City Council in the first quarter of 2005 and be incorporated as directed by Council through the 2006 budget process. At the time of the 2005 five-year plan preparation several significant projects were added to the Water and Wastewater capital improvement program. These include the following:

- Addition of \$289.5 million for a total budget of \$366.5 million through 2008 for improved water delivery with the South Platte Planning and Engineering project (formerly known as the North Project Pipeline and Pump Station);
- Addition of \$135.0 million through 2008 for development of the Aurora Reservoir Water Purification Facility;
- Addition of \$50.0 million through 2009 for water rights acquisitions in the Lower South Platte area;
- Addition of \$40.0 million through 2009 for development of the East Reservoir project;
- Addition of \$14.1 million through 2008 for sewer line paralleling Tollgate Creek;
- Addition of \$12.0 million through 2009 for regional drainage improvements in the E-470 Corridor;
- Planning for \$10.0 million through 2009 for Homestake & Headwater Source water acquisitions; and
- Planning for \$8.5 million for a total of \$17.0 million through 2009 for additional water rights acquisitions.

Other Funds

The Golf Fund five-year plan remains relatively unchanged. The five-year plan for the Gifts and Grants fund anticipates a \$500,000 grant in 2005 for Generals' Park.

Art in Public Places

The Capital Improvement Program provides funding for the City's Art in Public Places (AIPP) program, which was established in 1993. Generally, an amount equal to one percent of the construction cost of a capital project is dedicated to the program for the acquisition and maintenance of public art. By ordinance, certain projects are not assessed the one percent fee, including underground water and sewer improvements. The anticipated AIPP contributions for each fund can be found as a line item in the Capital Projects Fund, Conservation Trust Fund, and

Golf Courses Fund. Large facilities and park development projects plan for the one percent contribution as part of the total project appropriation. In these cases, the AIPP contribution is not specifically identified in a single line item in the Council-adopted capital project list, but is rolled up in the associated project appropriation.

Capital Projects Fund Five-Year Plan

| | 2 | 2003 Actual | 70 | 2004 Projected | 2005 Adopted | pted | 2006 | 2006 Planned | 20(| 2007 Planned | 200 | 2008 Planned | 20 | 2009 Planned |
|---|----------|-------------|-----------|----------------|--------------|--------------|----------|--------------|----------|--------------|----------|--------------|---------------|--------------|
| Beginning Funds Available | s | 26,666,521 | \$ | 16,868,223 | \$ 16,64 | 16,643,024 | €9 | 3,892,867 | ∽ | 4,723,596 | ≫ | 3,076,543 | ∽ | 1,181,947 |
| SOURCES OF FUNDS General Fund (GF) Transfer Per Ordinance | 9 | 17,818,596 | 9 | 16,504,826 | \$ 15,38 | 15,380,170 | 8 | 20,518,685 | € | 22,387,774 | € | 24,235,206 | ∽ | 25,900,428 |
| Reduce to GF Transfer (a) | | | | | (35 | (395,502) | | (395,502) | | (395,502) | | (395,502) | | (395,502) |
| Other General Fund Transfers In | | 5,798,500 | | 1,300,000 | | 1 | | 1 | | İ | | | | ı |
| Community Maintenance Fund Transfer | | 100,789 | | 1 | | ٠ | | , | | • | | 1 | | |
| Building Repair Fund Transfer | | 44,618 | | ı | | • | | • | | • | | ı | | 1 |
| Designated Revenue Fund Transfer (b) | | 1 | | 473,750 | | 1 | | 1 | | 1 | | 1 | | 1 |
| Intergovernmental Revenues | | | | | | | | | | | | | | |
| Adams County Sales Tax Extension | | 1,501,032 | | 1,467,720 | 1,52 | 1,526,430 | | 1,587,487 | | 1,650,986 | | 1,717,025 | | |
| Arapahoe County Open Space Tax (c) | | | | 3,000,000 | | | | | | | | | | |
| UCHSC Contribution on Colfax Widening | | 447,341 | | - | | • | | ı | | 1 | | 1 | | • |
| Federal / State Grants (d) | | 135,748 | | 1,279,362 | | • | | 500,000 | | 3,700,000 | | 2,600,000 | | 400,000 |
| Sandcreek Parkway EDA Grant | | 1 | | 5,100,000 | | • | | • | | 1 | | 1 | | |
| Interest | | 3,136,842 | | 1,503,040 | 56 | 991,000 | | 873,600 | | 837,600 | | 837,600 | | 837,600 |
| Other Revenues | | | | | | | | | | | | | | |
| Developer Contributions | | 595,928 | | 390,000 | 30 | 300,000 | | 300,000 | | 300,000 | | 300,000 | | 300,000 |
| Private and Other Contributions | | İ | | 257,830 | | ٠ | | İ | | | | • | | 1 |
| Other Miscellaneous Revenues (e) | | 173,516 | | 2,031,965 | 13 | 136,308 | | 185,380 | | 179,927 | | 174,475 | | 169,022 |
| TOTAL SOURCES OF FUNDS | ∽ | 29,752,911 | S | 33,308,493 | \$ 17,93 | 17,938,406 | \$ 2 | 23,569,650 | ∽ | 28,660,785 | ∽ | 29,468,804 | S | 27,211,548 |
| USES EXISTING CPF Expenditures from Project List (see page G-14) | ↔ | 39,551,209 | ↔ | 33,533,692 | \$ 30,68 | 30,688,563 | \$ | 22,738,921 | ↔ | 30,307,838 | ↔ | 31,363,400 | ↔ | 28,161,590 |
| TOTAL USES | € | 39,551,209 | € | 33,533,692 | 8 30,68 | 30,688,563 | \$ 2 | 22,738,921 | € | 30,307,838 | € | 31,363,400 | S | 28,161,590 |
| Net | 9 | (9,798,298) | • | (225,199) | \$ (12,75 | (12,750,157) | ∽ | 830,729 | 8 | (1,647,053) | 8 | (1,894,596) | \$ | (950,042) |
| | € | | (| 100001 | | | | 0000 | • | 0100 | • | | • | 100 |
| Funds Available for Future Projects | S | 16,868,223 | S | 16,643,024 | \$ 3,89 | 3,892,867 | S | 4,723,596 | S | 3,076,543 | S | 1,181,947 | so. | 231,905 |
| Less Reservations/Designations Miscellaneous Reservations for Bond Interest | | (544,413) | | (955,053) | | | | | | | | | | |
| Funds Available (Net Unrestricted Funds) | S | 16,323,810 | \$ | 15,687,971 | 8 3,89 | 3,892,867 | \$ | 4,723,596 | \$ | 3,076,543 | S | 1,181,947 | \$ | 231,905 |
| | | | | | | | | | | | | | | |

⁽a) Reduction in the General Fund Transfer to Capital Projects Fund as discussed in Council's October 3, 2004 budget workshop.
(b) The \$473,750 in 2004 is a portion of the DIA Noise settlement legal fees.
(c) Arapahoe County Open Space Funds due December 31, 2004. These funds plus interest will move to the Arapahoe County Open Space Fund in January 2005.
(d) Anticipated federal and stakeholder reimbursements associated with the Transportation Improvement Program and the USAF contribution in 2007 for 6th Avenue Widening.
(e) Includes \$2,000,000 special property tax assessment for Dam West neighborhood fence construction.

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Appropriation | 7007 | | | Five-Vear Plan | | | | |
|--|--------------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Arapahoe County Open Space Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| (New) Acquisitions | 0 | 0 | 1,942,000 | 1,642,000 | 1,182,000 | 977,000 | 882,000 | 6,625,000 | 92-9 |
| (New) Construction - Open Space | 0 | 0 | 0 | 0 | 150,000 | 0 | 260,000 | 410,000 | C-17 |
| (New) Construction - Parks | 0 | 0 | 1,015,000 | 950,000 | 1,070,000 | 1,250,000 | 600,000 | 4,885,000 | C-17 |
| (New) Infrastructure - Open Space | 0 | 0 | 125,000 | 150,000 | 50,000 | 50,000 | 50,000 | 425,000 | C-17 |
| (New) Infrastructure - Parks | 0 | 0 | 425,000 | 150,000 | 820,000 | 300,000 | 1,750,000 | 3,445,000 | C-17 |
| (New) Infrastructure - Trails | 0 | 0 | 0 | 0 | 150,000 | 1,085,000 | 150,000 | 1,385,000 | G-78 |
| Total Parks & Open Space | 08 | 08 | \$3,507,000 | \$2,892,000 | \$3,422,000 | \$3,662,000 | \$3,692,000 | \$17,175,000 | |
| Total Arapahoe County Open Space Fun | 08 u | 0\$ | 83,507,000 | \$2,892,000 | \$3,422,000 | \$3,662,000 | \$3,692,000 | \$17,175,000 | |
| Total Arapahoe County Open Space Fund 2005 - 2009 Five-year Plan | nd 2005 - 2009 Fiv | e-year Plan | | | | | | \$17,175,000 | |
| Building Repair Fund | | | | | | | | | |
| Internal Services | | | | | | | | | |
| (New) Direct Cost Facilities Management Services | 0 | 0 | 109,057 | 109,057 | 113,419 | 117,956 | 122,674 | 572,163 | G-64 |
| 40724 Major Building Repair | 4,844,772 | 1,716,500 | 2,137,443 | 1,810,943 | 1,806,581 | 1,802,044 | 1,797,326 | 15,915,609 | G-65 |
| 40726 Fire Station 1 HVAC/Electrical/Roof | 390,000 | 0 | 0 | 0 | 0 | 0 | 0 | 390,000 | G-64 |
| 40727 Fire Station 7 HVAC/Electrical/Roof | 425,000 | 0 | 0 | 0 | 0 | 0 | 0 | 425,000 | G-64 |
| 40728 North Branch Library HVAC/Roof | 390,001 | 0 | 0 | 0 | 0 | 0 | 0 | 390,001 | G-65 |
| 40729 South Branch Library HVAC | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 99-D |
| 40730 MLK Fox Theater HVAC | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | G-65 |
| Total Internal Services | \$6,329,773 | \$1,716,500 | \$2,246,500 | \$1,920,000 | \$1,920,000 | \$1,920,000 | \$1,920,000 | \$17,972,773 | |
| Total Building Repair Fund | \$6,329,773 | \$1,716,500 | \$2,246,500 | \$1,920,000 | \$1,920,000 | \$1,920,000 | \$1,920,000 | \$17,972,773 | |
| Total Building Repair Fund 2005 - 2009 Five-year Plan | Five-year Plan | | | | | | | 89,926,500 | |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| • | Appropriation | 2004 | | | Five-Year Plan | | | | |
|---|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund | | | | | | | | | |
| Court Administration | | | | | | | | | |
| 10700 Aurora Municipal Courts Remodel (Non-Bond) | 521,130 | 000,09 | 0 | 0 | 0 | 0 | 0 | 581,130 | G-50 |
| 10701 Municipal Justice Center Security Expansion | 158,000 | 0 | 0 | 0 | 0 | 0 | 0 | 158,000 | G-50 |
| Total Court Administration | \$679,130 | 860,000 | 0\$ | 80 | 80 | 08 | 80 | \$739,130 | |
| Development Services | | | | | | | | | |
| (New) Land Acquisition - Potential NW Community Center | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 0 | 500,000 | G-51 |
| 71701 Economic Development Infrastructure | 250,000 | -162,900 | 32,580 | 32,580 | 32,580 | 32,580 | 32,580 | 250,000 | G-50 |
| Total Development Services | \$250,000 | (\$162,900) | \$282,580 | \$282,580 | \$32,580 | \$32,580 | \$32,580 | 8750,000 | |
| Finance | | | | | | | | | |
| (New) Direct Costs Financial Services | 0 | 0 | 85,113 | 85,113 | 88,518 | 92,060 | 95,740 | 446,544 | G-51 |
| 34702 Financial Systems (Accounting, T&L, and Budget) | 448,766 | 60,000 | 50,000 | 25,000 | 25,000 | 25,000 | 0 | 633,766 | G-51 |
| Total Finance | \$448,766 | 860,000 | \$135,113 | \$110,113 | \$113,518 | \$117,060 | \$95,740 | \$1,080,310 | |
| Fire | | | | | | | | | |
| 58707 Whelen Warning System | 250,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 430,000 | G-55 |
| 58713 Fire Station No. 13 (Bond) | 2,911,493 | 0 | 0 | 0 | 0 | 0 | 0 | 2,911,493 | G-53 |
| 58714 Fire Station No. 14 (Bond) | 2,370,707 | 10,000 | 0 | 0 | 0 | 0 | 0 | 2,380,707 | G-54 |
| 58715 Fire Station No. 3 Rebuild (Bond) | 1,948,000 | -20,000 | 0 | 0 | 0 | 0 | 0 | 1,928,000 | G-54 |
| 58717 Fire Station No. 11 | 2,302,789 | 0 | 0 | 0 | 0 | 0 | 0 | 2,302,789 | G-52 |
| 58718 Fire Station No. 7 Addition (Bond) | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 | G-55 |
| 58719 Fire Station No. 15 Truck | 450,000 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 | G-54 |
| 58720 12-Lead Monitor (Bond) | 20,000 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | G-52 |
| 58721 Fire Station No. 11 (Bond Interest) | 273,062 | 10,000 | 0 | 0 | 0 | 0 | 0 | 283,062 | G-52 |
| 58722 Fire Station No. 13 (Bond Interest) | 102,232 | 0 | 0 | 0 | 0 | 0 | 0 | 102,232 | G-53 |
| | | | | | | | | | |

January 31, 2005 G-15 City of Aurora

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund | | | | | | | | | |
| Fire | | | | | | | | | |
| 58729 Fire Station No. 1 Reconstruction | 368,000 | 0 | 1,963,055 | 0 | 0 | 0 | 0 | 2,331,055 | G-52 |
| Total Fire | \$11,596,283 | 830,000 | \$1,993,055 | \$30,000 | 830,000 | 830,000 | 830,000 | \$13,739,338 | |
| General Management | | | | | | | | | |
| (New) Facilities Master Plan (FMP) II Study | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 | G-57 |
| 46701 Grade and Relocate Tree Farm - FMP | 237,000 | 0 | 0 | 0 | 0 | 0 | 0 | 237,000 | G-58 |
| 46702 Fire Department Annex/EMS Facility - FMP | 18,866 | 200,000 | 0 | 0 | 0 | 0 | 0 | 218,866 | G-58 |
| 46703 Central Maintenance Facility - Phase I | 348,380 | 0 | 0 | 0 | 0 | 0 | 0 | 348,380 | G-56 |
| 46704 North Maintenance Facility - FMP | 0 | 340,000 | 3,086,558 | 0 | 0 | 0 | 0 | 3,426,558 | G-59 |
| 46705 South Maintenance Facility - FMP | 0 | 0 | 0 | 0 | 540,000 | 2,060,000 | 2,644,000 | 5,244,000 | G-59 |
| 46711 Aurora Municipal Center - TV | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | G-55 |
| 46712 Facilities/Space Study | 446.191 | 0 | 0 | 0 | 0 | 0 | 0 | 446.191 | G-58 |
| 46713 Aurora Municipal Courts Remodel (Bond) | 1,508,870 | 0 | 0 | 0 | 0 | 0 | 0 | 1,508,870 | G-56 |
| 46714 Facilities Master Plan, Phase I Op & Maintenance | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | G-57 |
| 46715 Central Maintenance Facility - Phase II | 10,904,320 | 0 | 0 | 0 | 0 | 0 | 0 | 10,904,320 | G-57 |
| 46719 Southeast Maintenance Facility - FMP | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 900,000 | G-59 |
| Total General Management | \$15,113,627 | \$540,000 | \$3,336,558 | 80 | \$540,000 | \$2,060,000 | \$3,544,000 | \$25,134,185 | |
| Information Technology | | | | | | | | | |
| 37705 Financial Systems | 3,278,965 | 0 | 0 | 0 | 0 | 0 | 0 | 3,278,965 | G-61 |
| 37707 Strategic Information Systems | 3,490,143 | 0 | 0 | 0 | 0 | 0 | 0 | 3,490,143 | G-62 |
| 37714 Systems and Network Replacement | 1,065,000 | 260,000 | 320,000 | 320,000 | 320,000 | 320,000 | 320,000 | 2,925,000 | G-62 |
| 37718 Document Imaging | 360,000 | 0 | 0 | 0 | 0 | 0 | 0 | 360,000 | 09-D |
| 37720 Geographic Information Systems (GIS) | 100,000 | 0 | 70,000 | 0 | 0 | 0 | 0 | 170,000 | G-62 |
| 37721 Telephone Infrastructure Expansion | 421,681 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,021,681 | G-62 |
| | | | | | | | | | |

January 31, 2005

G-16

City of Aurora

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Annronriation | 2004 | | | Five-Year Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund | | | | | | | | | |
| Information Technology | | | | | | | | | |
| 37724 800 MHz Radio (Transfer to E-911 Fund) | 0 | 1,250,000 | 1,046,140 | 1,046,140 | 1,710,000 | 1,710,000 | 1,710,000 | 8,472,280 | 09-D |
| 37725 Enterprise Security | 150,000 | 100,000 | 50,000 | 0 | 0 | 0 | 0 | 300,000 | G-61 |
| 37727 E-Government | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 09-D |
| 37728 Fire Mobile Data Computers | 569,769 | 0 | 0 | 0 | 0 | 0 | 0 | 569,769 | G-61 |
| Total Information Technology | \$9,635,558 | \$1,710,000 | \$1,586,140 | \$1,466,140 | \$2,130,000 | \$2,130,000 | \$2,130,000 | \$20,787,838 | |
| Internal Services | | | | | | | | | |
| (New) Direct Costs Purchasing Services | 0 | 0 | 376,808 | 376,808 | 391,880 | 407,560 | 423,860 | 1,976,916 | C-67 |
| 40714 Building Security/Surveillance | 124,000 | 0 | 0 | 0 | 0 | 0 | 0 | 124,000 | 99-D |
| 40723 Detention Center Security System Replacement | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 700,000 | 99-D |
| Total Internal Services | \$124,000 | 8700,000 | 8376,808 | 8376,808 | \$391,880 | \$407,560 | \$423,860 | \$2,800,916 | |
| Library, Recreation & Cultural Services | | | | | | | | | |
| 43702 Recreation Registration System | 611,250 | 0 | 0 | 0 | 0 | 0 | 0 | 611,250 | 69-D |
| 43706 South Branch Library (Bond) | 463,000 | 0 | 0 | 0 | 0 | 0 | 0 | 463,000 | 69-D |
| 43707 Tallyn's Reach Library (Bond) | 5,785,000 | 0 | 0 | 0 | 0 | 0 | 0 | 5,785,000 | G-70 |
| 43708 North Branch Library (Bond) | 1,052,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052,000 | 89-D |
| 43709 MLK Jr Library and Municipal Service Center (Bond) | 10,842,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,842,000 | C-67 |
| 43713 MLK North Aurora Redevelopment | 1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | 89-D |
| 43714 Tallyn's Reach Library Book Stock (Bond Interest) | 874,000 | 0 | 0 | 0 | 0 | 0 | 0 | 874,000 | G-70 |
| 43715 APS Joint Project - Murphy Creek Elem | 0 | 850,000 | 0 | 0 | 0 | 0 | 0 | 850,000 | C-67 |
| 43716 Recreation Facility Renovation - Expo | 150,000 | 288,000 | 0 | 0 | 0 | 0 | 0 | 438,000 | 69-D |
| 43717 Tallyn's Reach Library Bond Interest | 51,116 | 5,600 | 0 | 0 | 0 | 0 | 0 | 56,716 | G-70 |
| 43718 North & South Branch Library Bond | 200,000 | 33,200 | 0 | 0 | 0 | 0 | 0 | 233,200 | 89-D |
| Illerest | | | | | | | | | |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| 7 | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|---------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund Library, Recreation & Cultural Services | | | | | | | | | |
| 43725 MLK Jr. Library (Bond Interest) | 0 | 265,495 | 0 | 0 | 0 | 0 | 0 | 265,495 | C-67 |
| Total Library, Recreation & Cultural Ser | \$21,128,366 | \$1,442,295 | 08 | 80 | 8 | 80 | 80 | \$22,570,661 | |
| Neighborhood Services | | | | | | | | | |
| (New) New Animal Care Facility | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | 900,000 | G-74 |
| 64700 Animal Care Facility - Remodel | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | G-74 |
| Total Neighborhood Services | 0\$ | \$1,000,000 | 0\$ | 0\$ | 0\$ | 0\$ | 8900,000 | \$1,900,000 | |
| Non-Departmental | | | | | | | | | |
| (New) Art in Public Places (Transfer to Cultural Fund) | 0 | 253,600 | 180,456 | 171,480 | 209,260 | 251,073 | 213,850 | 1,279,719 | G-74 |
| (New) Transfer to Arapahoe County Open Space Fund | 0 | 0 | 3,000,000 | 0 | 0 | 0 | 0 | 3,000,000 | G-75 |
| 25078 Light Rail - T-Rex (RTD) | 400,000 | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 1,000,000 | G-75 |
| 25082 Transfer to Bond Proceeds Fund | 0 | 0 | 955,053 | 0 | 0 | 0 | 0 | 955,053 | G-75 |
| 25082 Transfer to Building Repair Fund | 0 | 1,858,800 | 1,858,800 | 1,858,800 | 1,858,800 | 1,858,800 | 1,858,800 | 11,152,800 | 9 2- 5 |
| 25082 Transfer to Designated Fund-Aurora Mall Incentive | 0 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 1,300,000 | 92-9 |
| 25082 Transfer to Designated Revenue Fund - Incentive | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 92-9 |
| 25700 Library Bond Interest Projects | 304,295 | -304,295 | 0 | 0 | 0 | 0 | 0 | 0 | G-75 |
| 25705 Fitzsimons Area/FRA Study | 31,263 | 0 | 0 | 0 | 0 | 0 | 0 | 31,263 | G-74 |
| Total Non-Departmental | \$735,558 | \$3,408,105 | \$6,194,309 | \$2,230,280 | \$2,068,060 | \$2,109,873 | \$2,072,650 | \$18,818,835 | |
| Parks & Open Space | | | | | | | | | |
| (New) Infrastructure - Parks | 0 | 0 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 600,000 | G-82 |
| (New) Infrastructure - Trails | 0 | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 | G-82 |
| 61701 Median/Streetscapes Development | 9,161,139 | 0 | 0 | 0 | 0 | 0 | 0 | 9,161,139 | G-83 |
| 61770 Sand Creek Greenway - CPF | 1,073,962 | 0 | 0 | 0 | 0 | 0 | 0 | 1,073,962 | 98-D |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| * | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| 61772 Natural Open Space Acquisitions | 1,298,326 | 0 | 120,000 | 150,000 | 150,000 | 150,000 | 150,000 | 2,018,326 | G-84 |
| 61825 Sports Park Construction (Bond) | 16,592,576 | 0 | 0 | 0 | 0 | 0 | 0 | 16,592,576 | C-87 |
| 61826 Direct Costs - Design, Engineering, etc. | 0 | 145,000 | 145,000 | 145,000 | 145,000 | 145,000 | 145,000 | 870,000 | G-79 |
| 61827 Lowry Park | 15,120 | 0 | 0 | 0 | 0 | 0 | 0 | 15,120 | G-83 |
| 61840 Systemwide Improvements | 83,446 | 20,000 | 0 | 0 | 0 | 0 | 0 | 103,446 | G-87 |
| 61842 Greenways/Trails (Non-Bond) | 533,630 | 200,000 | 0 | 0 | 0 | 0 | 0 | 733,630 | G-81 |
| 61843 Park Infrastructure | 661,885 | 50,000 | 0 | 0 | 0 | 0 | 0 | 711,885 | G-85 |
| 61846 Utah Park Tennis Center | 231,020 | 0 | 0 | 0 | 0 | 0 | 0 | 231,020 | G-88 |
| 61865 Park Signage | 121,010 | 50,000 | 0 | 0 | 0 | 0 | 0 | 171,010 | G-85 |
| 61870 Fitzsimons Irrigation | 68,000 | 0 | 0 | 0 | 0 | 0 | 0 | 68,000 | G-79 |
| 61871 Alameda Corridor | 1,808,620 | -900,000 | 0 | 0 | 0 | 0 | 0 | 908,620 | G-78 |
| 61872 Alameda I-225 Landscaping | 1,298,037 | 0 | 0 | 0 | 0 | 0 | 0 | 1,298,037 | G-78 |
| 61874 Land Acquisition (Denver Land Exchange) | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-82 |
| 61875 City Center Bike Path - TIP | 56,000 | 0 | 0 | 0 | 0 | 0 | 0 | 56,000 | G-79 |
| 61877 Montview Capital Improvement | 69,248 | 0 | 0 | 0 | 0 | 0 | 0 | 69,248 | G-83 |
| 61879 Hutchinson - Un-Named Creek - TIP | 0 | 93,000 | 0 | 0 | 0 | 0 | 0 | 93,000 | G-81 |
| 61881 Great Plains Trail - TIP | 0 | 94,000 | 0 | 0 | 0 | 0 | 0 | 94,000 | G-80 |
| 62701 Aqua Vista Park (Bond) | 525,000 | 0 | 0 | 0 | 0 | 0 | 0 | 525,000 | G-78 |
| 62702 Aurora Reservoir Buffer (Bond) | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 | G-79 |
| 62703 Great Plains Community Park (Bond) | 1,200,000 | 175,000 | 0 | 0 | 0 | 0 | 0 | 1,375,000 | G-80 |
| 62704 Greenways/Trails (Bond) | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-80 |
| 62705 Havana West Neighborhood Park (Bond) | 1,225,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,225,000 | G-81 |
| 62706 Mountain View Neighborhood Park (Bond) | 648,000 | 0 | 0 | 0 | 0 | 0 | 0 | 648,000 | G-84 |
| 62707 Olympic Park Expansion (Bond) | 1,038,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,038,000 | G-84 |
| 62708 Park Acquisitions (Bond) | 6,150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 6,150,000 | G-85 |
| 62709 Settler's Neighborhood Park (Bond) | 650,000 | 0 | 0 | 0 | 0 | 0 | 0 | 650,000 | 98-D |

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G-19

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|--|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | $\begin{array}{c} \textbf{Through} \\ \textbf{2003} & 1 \end{array}$ | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| 62710 Sand Creek Community Park (Bond) | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 98-D |
| 62711 Sunrise Neighborhood Park (Bond) | 682,222 | 0 | 0 | 0 | 0 | 0 | 0 | 682,222 | C-87 |
| 62715 Parks Bond Interest - Lowry Range | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | G-85 |
| Total Parks & Open Space | \$50,200,241 | (\$73,000) | 8585,000 | \$615,000 | 8615,000 | \$615,000 | 8615,000 | \$53,172,241 | |
| Police | | | | | | | | | |
| (New) District I Parking Lot | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 350,000 | G-103 |
| 55706 Existing Firing Range Practice Area / New Building | 6,733 | 250,000 | 0 | 0 | 0 | 857,267 | 0 | 1,114,000 | G-104 |
| 55707 District 3 Substation Construction (Bond) | 6,462,800 | 0 | 0 | 0 | 0 | 0 | 0 | 6,462,800 | G-103 |
| 55708 Scheduling and Attendance Software | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | G-104 |
| 55709 District 2 Remodel Headquarters Building | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-103 |
| 55710 Intelligence Software | 44,000 | 0 | 0 | 0 | 0 | 0 | 0 | 44,000 | G-104 |
| Total Police | \$7,113,533 | \$250,000 | \$350,000 | 80 | 80 | \$857,267 | 0\$ | 88,570,800 | |
| Public Works | | | | | | | | | |
| (New) Picadilly Road at First Creek Bridge | 0 | 0 | 0 | 0 | 0 | 86,000 | 375,000 | 461,000 | G-108 |
| (New) Sable/Altura Neighborhood | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | G-108 |
| (New) Smoky Hill Bridge - City Share | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 | G-109 |
| 49702 Miscellaneous Street Improvements | 5,341,156 | 390,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 7,481,156 | G-107 |
| 49705 Sidewalk/ADA Improvements | 2,364,164 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 3,864,164 | G-109 |
| 49710 Traffic Signals - New | 9,096,116 | 1,243,000 | 1,305,000 | 1,370,000 | 1,440,000 | 1,512,000 | 1,582,000 | 17,548,116 | G-112 |
| 49712 Street Asphalt Overlay Program | 35,494,032 | 5,900,000 | 6,080,000 | 6,260,000 | 6,450,000 | 6,640,000 | 6,830,000 | 73,654,032 | G-110 |
| 49713 Concrete Repair Program | 18,975,416 | 2,650,000 | 2,730,000 | 2,810,000 | 2,900,000 | 2,990,000 | 3,050,000 | 36,105,416 | G-105 |
| 49721 Street Reconstruction | 7,942,915 | 1,670,000 | 1,720,000 | 1,770,000 | 1,820,000 | 1,870,000 | 1,870,000 | 18,662,915 | G-1111 |
| 49737 International Center Street | 1,750,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750,000 | G-106 |
| 49743 Transportation Improvement Program | 4,150,426 | 1,101,362 | 0 | 1,600,000 | 1,100,000 | 5,900,000 | 500,000 | 14,351,788 | G-113 |

| | Annronriation | 2004 | | | Five-Year Plan | | | | |
|--|----------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Capital Projects Fund | | | | | | | | | |
| Public Works | | | | | | | | | |
| 49752 Major Intersection Traffic Improvements | , 1,624,149 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 3,124,149 | G-107 |
| 49753 Alley Construction, NW Aurora | 1,328,539 | 255,000 | 267,000 | 280,000 | 294,000 | 308,000 | 324,000 | 3,056,539 | G-105 |
| 49754 Traffic Calming | 410,000 | 0 | 0 | 0 | 0 | 0 | 0 | 410,000 | G-1111 |
| 49772 Sand Creek Parkway | 8,928,405 | 5,100,000 | 0 | 0 | 0 | 0 | 0 | 14,028,405 | G-108 |
| 49778 Tower Colfax Intersection | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | G-1111 |
| 49779 Direct Costs - Design, Engineering, etc. | 0 | 895,000 | 895,000 | 895,000 | 930,800 | 090,896 | 1,006,760 | 5,590,620 | G-106 |
| 49781 38th Avenue: Tower to Himalaya | 929,000 | 425,000 | 0 | 0 | 0 | 0 | 0 | 1,354,000 | G-104 |
| 49782 Hampden Avenue: Himalaya to Gun Club | 869,000 | 0 | 0 | 0 | 0 | 0 | 0 | 869,000 | G-106 |
| 49785 Tower Road: I-70 to 38th Ave | 2,315,097 | 257,830 | 0 | 0 | 0 | 0 | 0 | 2,572,927 | G-1111 |
| 49786 Traffic Signal Replacement Program | 621,000 | 380,000 | 390,000 | 400,000 | 410,000 | 420,000 | 430,000 | 3,051,000 | G-112 |
| 49791 6th Ave Widening: Airport Blvd to Tower Rd | 435,000 | 0 | 0 | 0 | 6,517,000 | 0 | 0 | 6,952,000 | G-105 |
| 49792 Jewell Wetlands Street Improvement | 40,000 | 472,000 | 0 | 0 | 0 | 0 | 0 | 512,000 | G-107 |
| 49793 Street Maintenance - Asphalt Overlay In House | 400,000 | 412,000 | 425,000 | 437,000 | 450,000 | 464,000 | 475,000 | 3,063,000 | G-110 |
| 49794 Street Maintenance - Chip Seal | 600,000 | 618,000 | 637,000 | 656,000 | 675,000 | 696,000 | 725,000 | 4,607,000 | G-110 |
| 49798 Traffic Signal Improvement Project | 235,000 | 0 | 0 | 0 | 0 | 0 | 0 | 235,000 | G-112 |
| 49799 Service Line Undergrounding | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 | G-109 |
| 49904 Dam West Fence | 69,946 | 2,030,000 | 0 | 0 | 0 | 0 | 0 | 2,099,946 | G-106 |
| 49910 Neighborhood Fence Design | 337,514 | 170,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,507,514 | G-107 |
| Total Public Works | \$104,456,875 | \$24,569,192 | \$15,849,000 | \$17,628,000 | \$24,386,800 | \$23,004,060 | \$18,317,760 | \$228,211,687 | |
| Total Capital Projects Fund | \$221,481,937 | \$33,533,692 | \$30,688,563 | \$22,738,921 | \$30,307,838 | \$31,363,400 | \$28,161,590 | \$398,275,941 | |
| Total Capital Projects Fund 2005 - 2009 Five-year Plan | Five-year Plan | | | | | | | \$143,260,312 | |
| Community Maintenance Fund | | | | | | | | | |
| Public Works | | | | | | | | | |
| 49802 E-470 / I-70 Study | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | G-113 |

January 31, 2005

G-21

| | Annronriation | 2004 | | | Five-Vear Plan | | | | |
|---|----------------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Community Maintenance Fund Public Works | | | | | | | | | |
| Total Public Works | 0\$ | \$1,000,000 | 80 | 08 | 0\$ | 08 | 0\$ | \$1,000,000 | |
| Total Community Maintenance Fund | 0\$ | \$1,000,000 | 0\$ | 0\$ | 0\$ | 80 | 0\$ | \$1,000,000 | |
| Total Community Maintenance Fund 2005 - 2009 Five-year Plan | 2005 - 2009 Five-yea | ır Plan | | | | | | 80 | |
| Conservation Trust Fund | | | | | | | | | |
| Library, Recreation & Cultural Services | | | | | | | | | |
| (New) Art in Public Places - Recreation CTF | 0 | 0 | 6,750 | 10,000 | 10,000 | 2,000 | 11,500 | 40,250 | G-71 |
| (New) Beck Recreation Center Remodel | 0 | 0 | 225,000 | 1,000,000 | 1,000,000 | 0 | 0 | 2,225,000 | G-71 |
| (New) Del Mar Pool Bathhouse & Family Aquatics Center | 0 | 0 | 0 | 0 | 0 | 200,000 | 1,000,000 | 1,200,000 | G-71 |
| (New) Expo Neighborhood Center Gym Addition | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | G-72 |
| (New) Historic Sites Infrastructure | 0 | 0 | 10,000 | 0 | 10,000 | 10,000 | 10,000 | 40,000 | G-72 |
| (New) Meadowood Neighborhood Center Addition | 0 | 0 | 0 | 0 | 0 | 45,000 | 450,000 | 495,000 | G-72 |
| (New) Recreation Infrastructure/Signage/Equipment | 0 | 0 | 100,000 | 100,000 | 50,000 | 100,000 | 100,000 | 450,000 | G-72 |
| (New) Senior Center Addition | 0 | 0 | 450,000 | 0 | 0 | 0 | 0 | 450,000 | G-73 |
| (New) Sports Complexes Infrastructure | 0 | 0 | 25,000 | 0 | 0 | 0 | 25,000 | 50,000 | G-73 |
| (New) Swimming Pool Infrastructure | 0 | 0 | 75,000 | 0 | 55,000 | 75,000 | 75,000 | 280,000 | G-73 |
| Total Library, Recreation & Cultural Ser | er 80 | 0\$ | \$891,750 | \$1,110,000 | \$1,125,000 | \$432,000 | \$1,821,500 | \$5,380,250 | |
| Parks & Open Space | | | | | | | | | |
| (New) Acquisitions | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 0 | 300,000 | G-88 |
| (New) Construction - Open Space | 0 | 0 | 230,000 | 30,000 | 30,000 | 30,000 | 30,000 | 350,000 | 68-D |
| (New) Construction - Parks | 0 | 0 | 750,000 | 560,000 | 640,000 | 0 | 487,000 | 2,437,000 | 68-9 |
| (New) Infrastructure - Open Space | 0 | 0 | 0 | 65,000 | 50,000 | 65,000 | 50,000 | 230,000 | G-89 |
| (New) Infrastructure - Parks | 0 | 0 | 190,000 | 228,000 | 183,000 | 775,000 | 313,000 | 1,689,000 | 06-90 |

January 31, 2005

G-22

| • | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|--|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | $\begin{array}{c} \textbf{Through} \\ \textbf{2003} & 1 \end{array}$ | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Conservation Trust Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| 61703 Park Infrastructure | 4,486,033 | 925,000 | 0 | 0 | 0 | 0 | 0 | 5,411,033 | G-91 |
| 61726 Park & Open Space Acquisitions | 1,772,295 | 200,000 | 0 | 0 | 0 | 0 | 0 | 1,972,295 | G-91 |
| 61732 Park Signage | 324,999 | 50,000 | 0 | 0 | 0 | 0 | 0 | 374,999 | G-92 |
| 61741 Art in Public Places - CTF | 23,000 | 26,750 | 2,000 | 5,600 | 6,400 | 0 | 2,370 | 66,120 | G-88 |
| 61794 Greenways/Trails (Non-Bond) | 1,817,575 | 1,025,000 | 0 | 0 | 0 | 0 | 0 | 2,842,575 | G-89 |
| 61818 Year One Project Support | 85,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 115,000 | G-92 |
| 61847 Open Space Infrastructure | 705,241 | 100,000 | 0 | 0 | 0 | 0 | 0 | 805,241 | G-91 |
| 61848 New Park Development - Regional and Special Use | 2,356,423 | 610,000 | 0 | 0 | 0 | 0 | 0 | 2,966,423 | 06-90 |
| 61849 New Park Development - Neighborhood Parks | 325,230 | 280,000 | 0 | 0 | 0 | 0 | 0 | 605,230 | 06-90 |
| 61850 Systemwide Improvements | 107,133 | 35,000 | 0 | 0 | 0 | 0 | 0 | 142,133 | G-92 |
| 61851 New Park Development-Community and Large Urban | 100,825 | 0 | 0 | 0 | 0 | 0 | 0 | 100,825 | G-91 |
| 61852 Utah Park Tennis Center | 170,000 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 | G-92 |
| 61876 City Center Bike Path - TIP | 17,000 | 0 | 0 | 0 | 0 | 0 | 0 | 17,000 | G-88 |
| Total Parks & Open Space | \$12,290,754 | \$3,281,750 | \$1,322,000 | \$1,038,600 | \$909,400 | \$870,000 | \$882,370 | \$20,594,874 | |
| Total Conservation Trust Fund | \$12,290,754 | \$3,281,750 | \$2,213,750 | \$2,148,600 | \$2,034,400 | \$1,302,000 | \$2,703,870 | \$25,975,124 | |
| Total Conservation Trust Fund 2005 - 2009 Five-year Plan | 09 Five-year Plar | | | | | | | \$10,402,620 | |
| Enhanced E-911 Fund | | | | | | | | | |
| Information Technology | | | | | | | | | |
| (New) Computer Aided Dispatch System Replacement | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 | G-63 |
| 37729 800 MHz Radio Expansion | 1,901,659 | 1,250,000 | 1,708,981 | 1,708,632 | 1,705,482 | 1,707,182 | 1,706,682 | 11,688,618 | G-63 |
| 37732 Tallyn's Reach Emergency Dispatch Center | 1,890,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,890,000 | G-64 |
| 37733 MDC Infrastructure Replacement | 0 | 0 | 580,000 | 597,400 | 615,322 | 0 | 0 | 1,792,722 | G-63 |

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G-23

| | Annuonniotion | 7007 | | | Five Voor Plan | | | | |
|---|------------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Enhanced E-911 Fund | | | | | | | | | |
| Information Technology | | | | | | | | | |
| Total Information Technology | \$3,791,659 | \$1,250,000 | \$2,288,981 | \$3,806,032 | \$2,320,804 | \$1,707,182 | \$1,706,682 | \$16,871,340 | |
| Total Enhanced E-911 Fund | \$3,791,659 | \$1,250,000 | \$2,288,981 | \$3,806,032 | \$2,320,804 | \$1,707,182 | \$1,706,682 | \$16,871,340 | |
| Total Enhanced E-911 Fund 2005 - 2009 Five-year Plan | 9 Five-year Plan | | | | | | | \$11,829,681 | |
| Gifts & Grants Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| 61710 Cherry Creek Bike Path | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 | G-93 |
| 61791 Great Outdoors Colorado - Jewell Wetland Grant | 000,09 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | G-94 |
| 61799 Sand Creek Park - Private | 116,667 | 0 | 0 | 0 | 0 | 0 | 0 | 116,667 | G-95 |
| 61807 Sand Creek GOCO Legacy Grant | 1,066,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,066,000 | G-95 |
| 61820 Sand Creek Corridor - Private | 349,236 | 0 | 0 | 0 | 0 | 0 | 0 | 349,236 | G-94 |
| 61824 Fitzsimons HUD Grant Lighting | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 | 60,000 | G-93 |
| 61834 Sports Park Construction - Great Outdoors Colorado | 706,000 | 0 | 0 | 0 | 0 | 0 | 0 | 706,000 | G-95 |
| 61854 Fitzsimons Pond/ Guard House | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | G-93 |
| 61866 Kentucky Buckley CIP Gift | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | G-94 |
| 61869 Adams County OS Grant | 170,000 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 | G-93 |
| 61885 Generals Park | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | G-94 |
| Total Parks & Open Space | \$2,802,903 | 80 | 8560,000 | 0\$ | 0\$ | 0\$ | 0\$ | \$3,362,903 | |
| Public Works | | | | | | | | | |
| 49763 Fitzsimons Landfill Remediation Grant | 11,956,113 | 0 | 0 | 0 | 0 | 0 | 0 | 11,956,113 | G-113 |
| Total Public Works | \$11,956,113 | 80 | 80 | 0\$ | 0\$ | 80 | 80 | \$11,956,113 | |
| Total Gifts & Grants Fund | \$14,759,016 | 80 | \$560,000 | 80 | 0\$ | 80 | 80 | \$15,319,016 | |
| Total Gifts & Grants Fund 2005 - 2009 Five-year Plan | Five-year Plan | | | | | | | 8560,000 | |

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|---|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|---------------|
| Fund \ Department \ Project \ Title | $\begin{array}{cc} \textbf{Through} \\ \textbf{2003} & 1 \end{array}$ | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Golf Courses Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| (New) Aurora Hills Restroom Replacement | 0 | 0 | 0 | 0 | 0 | 70,000 | 0 | 70,000 | 96-D |
| (New) Centre Hills Driving Range | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 | C-97 |
| (New) Golf Equipment Storage Building | 0 | 0 | 0 | 80,000 | 0 | 0 | 0 | 80,000 | C-97 |
| (New) Murphy Creek Landscaping | 0 | 0 | 47,000 | 47,000 | 0 | 0 | 0 | 94,000 | 66-D |
| (New) Saddle Rock Restroom Construction | 0 | 0 | 0 | 0 | 265,000 | 0 | 0 | 265,000 | 66-D |
| (New) Tee Time System for Golf | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 65,000 | G-100 |
| 61564 Saddle Rock Patio Expansion | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 100,000 | 66-D |
| 61565 Fitzsimons Capital Improvement | 0 | 47,756 | 0 | 0 | 0 | 0 | 0 | 47,756 | C-97 |
| 61566 Centre Hills Pond Dredging | 0 | 40,000 | 40,000 | 0 | 0 | 0 | 0 | 80,000 | C-97 |
| 61567 Jewell Avenue Tunnel | 216,000 | 0 | 0 | 0 | 0 | 0 | 0 | 216,000 | 86-D |
| 61568 Aurora Hills Irrigation System | 1,497,642 | -200,000 | 0 | 0 | 0 | 0 | 0 | 1,297,642 | 96-D |
| Keplacement | | , | , | , | , | , | , | | 1 |
| 61569 Murphy Creek Furniture | 141,234 | 0 | 0 | 0 | 0 | 0 | 0 | 141,234 | 86 - 9 |
| 61570 Parking Lot Resurfacing | 0 | 0 | 0 | 20,000 | 20,000 | 20,000 | 0 | 60,000 | 66 - 9 |
| 61575 Springhill Green Construction | 0 | 0 | 0 | 0 | 0 | 45,000 | 45,000 | 90,000 | G-100 |
| 61585 Cart Path Reconstruction | 114,575 | 20,000 | 20,000 | 30,000 | 30,000 | 30,000 | 0 | 244,575 | 96-D |
| 61586 Golf Facility Enhancement | 232,181 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 412,181 | 86-D |
| 61587 Centre Hills Additional Land Purchase | 237,699 | 0 | 0 | 0 | 0 | 0 | 0 | 237,699 | 96-D |
| 61597 Springhill Irrigation System Upgrade | 0 | 0 | 35,000 | 1,100,000 | 0 | 0 | 0 | 1,135,000 | G-100 |
| 61599 Murphy Creek Construction | 9,620,593 | 0 | 0 | 0 | 0 | 0 | 0 | 9,620,593 | G-98 |
| 61605 Art in Public Places-Golf (Transfer to Cultural) | 0 | 1,000 | 0 | 11,000 | 2,650 | 0 | 0 | 14,650 | G-95 |
| Total Parks & Open Space | \$12,059,924 | \$38,756 | \$237,000 | \$1,368,000 | \$347,650 | \$195,000 | 875,000 | \$14,321,330 | |
| Total Golf Courses Fund | \$12,059,924 | \$38,756 | \$237,000 | \$1,368,000 | \$347,650 | \$195,000 | \$75,000 | \$14,321,330 | |
| Total Golf Courses Fund 2005 - 2009 Five-year Plan | ve-year Plan | | | | | | | \$2,222,650 | |
| | | | | | | | | | |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Annronriation | 2004 | | | Five-Year Plan | | | | |
|--|--------------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Parks Development Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| (New) Construction - Parks | 0 | 0 | 460,000 | 0 | 0 | 0 | 0 | 460,000 | G-101 |
| (New) Infrastructure - Open Space | 0 | 0 | 110,000 | 0 | 0 | 0 | 0 | 110,000 | G-101 |
| (New) Infrastructure - Parks | 0 | 0 | 0 | 170,000 | 170,000 | 180,000 | 190,000 | 710,000 | G-101 |
| 61760 Cherry Creek Bike Path | 61,000 | 0 | 0 | 0 | 0 | 0 | 0 | 61,000 | G-100 |
| 61838 Natural Open Space Acquisitions | 591,504 | 0 | 0 | 0 | 0 | 0 | 0 | 591,504 | G-102 |
| 61863 New Park Development-Community and Large Urban | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | G-102 |
| 61864 New Park Development - Neighborhood Parks | 300,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-102 |
| 61868 Signature Park #1 | 21,600 | 21,600 | 21,600 | 21,600 | 21,600 | 21,600 | 21,600 | 151,200 | G-102 |
| 61882 Great Plains / Sterling Hills West Metro District | 0 | 611,822 | 0 | 0 | 0 | 0 | 0 | 611,822 | G-101 |
| Total Parks & Open Space | \$1,074,104 | \$933,422 | \$591,600 | \$191,600 | \$191,600 | \$201,600 | \$211,600 | \$3,395,526 | |
| Total Parks Development Fund | \$1,074,104 | \$933,422 | \$591,600 | \$191,600 | \$191,600 | \$201,600 | \$211,600 | \$3,395,526 | |
| Total Parks Development Fund 2005 - 2009 Five-year Plan | 009 Five-year Plan | | | | | | | \$1,388,000 | |
| Wastewater Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| (New) 2nd Creek West Tributary Lift Station/Force Main | 0 | 0 | 0 | 0 | 0 | 300,000 | 2,400,000 | 2,700,000 | G-114 |
| (New) Alameda Parkway Culvert at City Center Park | 0 | 0 | 0 | 0 | 1,400,000 | 0 | 0 | 1,400,000 | G-114 |
| (New) Arapahoe W&S Parallel Cherry Creek Outfall & Lift | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 | 3,000,000 | G-115 |
| (New) Aurora Reservoir Bypass - CF | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | G-115 |
| (New) Baranmoor Ditch Culvert at Peoria St | 0 | 0 | 0 | 0 | 900,000 | 0 | 0 | 900,000 | G-116 |
| (New) Bear Gulch Improvement | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 200,000 | G-116 |
| (New) CF Cherry Creek Connection | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 200,000 | G-118 |
| | | | | | | | | | |

January 31, 2005

G-26

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Annronriation | 2004 | | | Five-Year Plan | | | | |
|---|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Wastewater Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| (New) CIP Program Management | 0 | 0 | 853,974 | 606,720 | 624,600 | 350,700 | 584,760 | 3,020,754 | G-118 |
| (New) City Centre Outfall Rehab | 0 | 0 | 0 | 200,000 | 800,000 | 800,000 | 800,000 | 2,600,000 | G-119 |
| (New) Coal Creek Tributaries | 0 | 0 | 550,000 | 100,000 | 250,000 | 0 | 0 | 900,000 | G-120 |
| (New) Developer Cost Shares - Storm Drain | 0 | 0 | 800,000 | 400,000 | 400,000 | 400,000 | 400,000 | 2,400,000 | G-121 |
| (New) Development-Related Sanitary Sewer | 0 | 0 | 400,000 | 400,000 | 200,000 | 200,000 | 200,000 | 1,400,000 | G-121 |
| (New) E-470 Corridor Regional Drainage Improvements | 0 | 0 | 2,000,000 | 4,000,000 | 4,000,000 | 2,000,000 | 0 | 12,000,000 | G-122 |
| (New) East Tollgate Creek Detention | 0 | 0 | 50,000 | 0 | 250,000 | 0 | 0 | 300,000 | G-123 |
| (New) Easterly Creek Outfall Improvements | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | G-124 |
| (New) First Creek Trib Sewer:Picadilly Ave to Harvest Rd | 0 | 0 | 0 | 1,869,000 | 0 | 0 | 0 | 1,869,000 | G-125 |
| (New) First Creek Trib: 48th Ave to E-470 | 0 | 0 | 1,600,000 | 0 | 0 | 0 | 0 | 1,600,000 | G-125 |
| (New) First Creek Tributary "T" Gun Club Rd to Powhaton | 0 | 0 | 0 | 0 | 0 | 1,635,000 | 0 | 1,635,000 | G-125 |
| (New) First Creek: E-470 to Powhaton Road | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 600,000 | G-126 |
| (New) Fitzsimons Sewer Upgrade | 0 | 0 | 400,000 | 0 | 0 | 0 | 0 | 400,000 | G-126 |
| (New) Granby Ditch Floodway Acquisition | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 300,000 | G-127 |
| (New) Kings Pointe Drainage Improvements | 0 | 0 | 0 | 100,000 | 250,000 | 0 | 0 | 350,000 | G-129 |
| (New) Laredo Ave/11th Ave Storm Sewer | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 | G-129 |
| (New) Lowry - 11th Ave Outfall | 0 | 0 | 0 | 0 | 0 | 230,000 | 0 | 230,000 | G-130 |
| (New) New Operation Control Center | 0 | 0 | 50,000 | 250,000 | 500,000 | 125,000 | 0 | 925,000 | G-131 |
| (New) Peterson Subdivision Storm Sewers | 0 | 0 | 0 | 320,000 | 0 | 300,000 | 0 | 620,000 | G-132 |
| (New) Quincy Reservoir Diversion | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | G-133 |
| (New) Reuse Extension to Saddle Rock Golf Course | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 400,000 | G-133 |
| (New) Reuse Storage Tank (5MG) | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 500,000 | G-133 |
| (New) Sable /6th Ave Storm Sewer | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | G-134 |
| (New) Sand Creek Floodway Acquisition | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 | G-134 |
| | | | | | | | | | |

| A | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|------------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Wastewater Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| (New) Sand Creek Water Reuse Plant | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 | G-136 |
| (New) Second Creek Harvest Rd to Powhaton Rd | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | G-137 |
| (New) Shop Creek Lift Station Expansion | 0 | 0 | 3,250,000 | 0 | 0 | 0 | 0 | 3,250,000 | G-137 |
| (New) South Area Operations Building - SS | 0 | 0 | 0 | 0 | 0 | 0 | 811,000 | 811,000 | G-138 |
| (New) South Area Operations Building - Storm | 0 | 0 | 0 | 0 | 0 | 0 | 811,000 | 811,000 | G-138 |
| (New) Tollgate Creek Sewer Paralleling - SI | 0 | 0 | 2,160,000 | 4,700,000 | 4,800,000 | 2,480,000 | 0 | 14,140,000 | G-138 |
| (New) Upper Coal Creek Lift Stat & Force Main | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 500,000 | G-139 |
| (New) Upper Coal Creek Oversizing | 0 | 0 | 400,000 | 0 | 0 | 0 | 350,000 | 750,000 | G-139 |
| (New) Upper First Creek Interceptor - 26th Ave to Colfax | 0 | 0 | 0 | 0 | 0 | 0 | 420,000 | 420,000 | G-139 |
| (New) Upper Piney Creek & Tributaries | 0 | 0 | 600,000 | 600,000 | 0 | 0 | 500,000 | 1,700,000 | G-140 |
| (New) Upper Sand Creek Plant | 0 | 0 | 60,000 | 0 | 450,000 | 0 | 300,000 | 810,000 | G-140 |
| (New) Upper Senac Trib Stabilization and Water Quality | 0 | 0 | 1,282,000 | 0 | 0 | 0 | 0 | 1,282,000 | G-141 |
| (New) W. Tributary Murphy Creek Sewer at Highway 30 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 | G-142 |
| 52719 Sewer Replacement/Rehabilitation | 2,981,986 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 5,381,986 | G-137 |
| 52720 Sand Creek Interceptor Paralleling | 2,914,850 | -7,366 | 0 | 0 | 0 | 0 | 0 | 2,907,484 | G-135 |
| 52722 Miscellaneous Sanitary Sewer Extension | 691,113 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,291,113 | G-131 |
| 52723 Development-Related Sanitary Sewer | 1,402,948 | 50,000 | 0 | 0 | 200,000 | 200,000 | 200,000 | 2,052,948 | G-122 |
| 52727 SE Sewer Agreement at Aurora Reservoir - City | 5,735,075 | 1,600,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 11,335,075 | G-136 |
| 52729 Developer Cost Shares - Storm Drain | 2,874,416 | 1,520,000 | 0 | 0 | 0 | 0 | 0 | 4,394,416 | G-121 |
| 52734 Landscape Drainage Ways | 271,594 | 30,000 | 30,000 | 0 | 0 | 0 | 30,000 | 361,594 | G-129 |
| 52736 Miscellaneous Storm Sewer Extensions | 1,852,486 | 250,000 | 250,000 | 250,000 | 250,000 | 300,000 | 300,000 | 3,452,486 | G-131 |
| 52760 Flood Warning System | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 50,000 | G-127 |
| 52769 Highpointe Sewer (North Area) | 805,957 | 0 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 2,805,957 | G-128 |
| 52770 DF Cherry Creek Connection/Ridgemoor | 0 | 400,000 | 200,000 | 0 | 0 | 0 | 0 | 600,000 | G-122 |
| City of Aurora | | | G-28 | | | | | January | January 31, 2005 |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| <i>t</i> | Appropriation | 2004 | | | Five-Year Plan | | | | |
|---|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|------------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Wastewater Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52772 Drainage Way Landscaping | 1,817,853 | 0 | 0 | 0 | 0 | 0 | 200,000 | 2,017,853 | G-122 |
| 52787 Sand Creek Water Reuse Plant | 5,616,669 | -1,000,000 | 0 | 0 | 0 | 0 | 0 | 4,616,669 | G-135 |
| 52808 Lowry Sewer Connections | 325,031 | -233,800 | 233,800 | 0 | 0 | 0 | 0 | 325,031 | G-130 |
| 52809 Upper Senac CK Sewer - Aurora Res to Smoky Hill Rd | 420,000 | 0 | 0 | 0 | 0 | 0 | 0 | 420,000 | G-140 |
| 52815 Water Quality Improvements | 600,000 | -300,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 800,000 | G-142 |
| 52823 Piney Creek Lift Station and Force Main | 6,701,412 | -800,000 | 0 | 0 | 0 | 0 | 0 | 5,901,412 | G-132 |
| 52824 SCADA/Security | 140,000 | 0 | 50,000 | 0 | 0 | 0 | 50,000 | 240,000 | G-136 |
| 52827 Irondale, First and Second Creek | 0 | 650,000 | 0 | 900,000 | 0 | 0 | 500,000 | 2,050,000 | G-128 |
| Improvement | | | | | | | | | |
| 52829 Quincy Reservoir Diversion | 140,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 240,000 | G-132 |
| 52830 Lowry - 11th Ave Outfall | 230,000 | 0 | 0 | 0 | 0 | 0 | 0 | 230,000 | G-130 |
| 52831 Sand Creek Erosion Control | 400,000 | 300,000 | 0 | 600,000 | 1,000,000 | 0 | 0 | 2,300,000 | G-134 |
| 52846 Highway 30 Recycling Center | 75,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 195,000 | G-128 |
| 52847 East Tollgate Creek: Belleview Ave- Smoky Hill Rd | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 800,000 | G-123 |
| 52848 Fitzsimons Sewer Upgrade | 1,000,000 | 1,600,000 | 0 | 0 | 0 | 0 | 0 | 2,600,000 | G-126 |
| 52852 Upper Piney Creek & Tributaries | 1,356,588 | 800,000 | 0 | 0 | 0 | 0 | 0 | 2,156,588 | G-139 |
| 52853 Utah Detention Pond and Irrigation System | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 150,000 | G-141 |
| 52863 Sand Creek Reuse Plant Loan | 12,725,584 | 0 | 0 | 0 | 0 | 0 | 0 | 12,725,584 | G-135 |
| 52884 East Tollgate Transfer to Murphy Creek | 2,860,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,860,000 | G-124 |
| 52885 Colfax Ave and Tower Rd Paralleling | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 | G-121 |
| 52886 First Creek Lift Station & Force Main | 0 | 600,000 | 2,700,000 | 1,000,000 | 0 | 0 | 2,000,000 | 6,300,000 | G-124 |
| 52887 SE Sewer Agreement at Aurora Reservoir - Developer | 2,700,000 | 1,550,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 6,250,000 | G-136 |
| 52890 West Fork of Second Creek: 72nd to Liverpool | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 000,009 | G-143 |
| 52892 Coal Creek Tributaries | 300,000 | -300,000 | 550,000 | 100,000 | 250,000 | 0 | 0 | 900,000 | G-120 |
| City of Aurora | | | G-29 | | | | | January | January 31, 2005 |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|---|--|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | $\begin{array}{c} \textbf{Through} \\ \textbf{2003} \end{array}$ | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Wastewater Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52893 Upper Senac Trib Stabilization and Water Quality | 930,000 | -882,000 | 0 | 0 | 0 | 0 | 0 | 48,000 | G-141 |
| 52894 Kings Pointe Drainage Improvements | 0 | 0 | 0 | 100,000 | 250,000 | 0 | 0 | 350,000 | G-129 |
| 52895 Fitzsimons Drainage Improvements | 600,000 | 500,000 | 4,000,000 | 0 | 0 | 0 | 0 | 5,100,000 | G-126 |
| 52896 Central Facility Site Improvement - Storm | 18,844 | 0 | 0 | 0 | 0 | 0 | 0 | 18,844 | G-117 |
| 52897 Sand Creek Reuse Transmission, Storage and Pumping | 11,274,416 | 0 | 0 | 0 | 0 | 0 | 0 | 11,274,416 | G-135 |
| 52900 Central Facility Phase I, Wastewater Bldg - Sewer | 4,222,539 | 0 | 0 | 0 | 0 | 0 | 0 | 4,222,539 | G-117 |
| 52901 Central Facility Wastewater Bldg - Storm | 2,129,080 | 0 | 0 | 0 | 0 | 0 | 0 | 2,129,080 | G-118 |
| 52921 Box Elder WWTP-Sewer Mains/Lift Station/Force Main | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 | G-116 |
| 52922 East Tollgate Creek Detention | 200,000 | 0 | 50,000 | 0 | 250,000 | 0 | 0 | 500,000 | G-123 |
| 52923 Sable Ditch Detention Pond | 500,000 | 460,000 | 0 | 0 | 0 | 0 | 0 | 960,000 | G-134 |
| 52928 Miscellaneous Facility Improvement | 156,443 | 0 | 0 | 0 | 0 | 0 | 0 | 156,443 | G-130 |
| 52937 Aurora Reservoir Bypass - CF | 900,000 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | G-116 |
| 52965 Abilene Lift Station Bypass and Decommissioning | 200,000 | 000,006 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | G-114 |
| 52966 Coal Creek Sewer-Picadilly Rd to Alameda Ave | 200,000 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | G-120 |
| 52967 Upper Senac Creek Lift Station and Force Main | 500,000 | 677,894 | 0 | 0 | 0 | 0 | 0 | 1,177,894 | G-141 |
| 52970 Granby & Sable Master Plan II | 150,000 | 40,000 | 0 | 65,000 | 0 | 0 | 0 | 255,000 | G-127 |
| 52971 6th Ave Outfall | 0 | 0 | 120,000 | 0 | 0 | 0 | 0 | 120,000 | G-114 |
| 52972 Altura-Montview Storm Sewer | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 350,000 | G-115 |
| 52973 Carson Pond Phase 3 Improvement | 0 | 30,000 | 150,000 | 0 | 0 | 0 | 0 | 180,000 | G-117 |
| 52974 Reuse Storage Tank (5MG) | 0 | 4,500,000 | 0 | 0 | 0 | 0 | 0 | 4,500,000 | G-133 |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | • | | ' | | ; | | | | |
|---|---------------|--------------|--------------|--------------|----------------|--------------|--------------|---------------|-------|
| 7 | Appropriation | 2004 | | | Five-Year Plan | | | | |
| J. T. T. J. J. D. C. J. J. J. J. J. J. J. J. J. J. J. J. J. | Through | Projected | 2005 | 2006 | 2007 | 2008 | 2009 | Total | Page |
| Fund \ Department \ Project \ 11tle | 2003 | Budget - | Adopted | Planned | Planned | Planned | Planned | Cost | No. |
| Wastewater Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52975 First Creek Transfer to Coal Creek at 6th Ave | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | G-124 |
| 52976 First Creek Trib "T": Picadilly Ave to Gun Club Rd | 0 | 1,080,000 | 0 | 0 | 0 | 0 | 0 | 1,080,000 | G-125 |
| 52977 Haven Acres Outfall | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 250,000 | G-127 |
| 52978 Hutchinson Greenbelt Irrigation Rehab | 0 | 40,000 | 120,000 | 0 | 0 | 0 | 0 | 160,000 | G-128 |
| 52980 Sewer Flow Meter Stations | 0 | 100,000 | 600,000 | 600,000 | 0 | 0 | 0 | 1,300,000 | G-137 |
| 52981 Upper Sand Creek Plant | 0 | 200,000 | 140,000 | 0 | 1,050,000 | 0 | 700,000 | 2,090,000 | G-140 |
| 52997 Utility Billing Application / Hardware Upgrade | 0 | 56,006 | 0 | 0 | 0 | 0 | 0 | 56,006 | G-142 |
| 52998 Utility Billing Application / Hardware Upgrade | 0 | 56,005 | 0 | 0 | 0 | 0 | 0 | 56,005 | G-142 |
| Total Utilities | \$79,719,884 | \$17,736,739 | \$29,319,774 | \$20,830,720 | \$21,444,600 | \$12,040,700 | \$20,076,760 | \$201,169,177 | |
| Total Wastewater Fund | \$79,719,884 | \$17,736,739 | \$29,319,774 | \$20,830,720 | \$21,444,600 | \$12,040,700 | \$20,076,760 | \$201,169,177 | |
| Total Wastewater Fund 2005 - 2009 Five-year Plan | -year Plan | | | | | | | \$103,712,554 | |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| (New) 38th Ave-Picadilly Rd to Gunclub Rd | 0 | 0 | 0 | 0 | 0 | 210,000 | 0 | 210,000 | G-143 |
| (New) 56th Ave Himalaya Rd to Gunclub Rd | 0 | 0 | 0 | 0 | 0 | 0 | 420,000 | 420,000 | G-144 |
| (New) 64th Ave & Gun Club: Powhaton/70th Ave | 0 | 0 | 0 | 560,000 | 0 | 0 | 0 | 560,000 | G-144 |
| (New) 6th Ave Powhaton Rd to Monahan Rd | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 0 | 1,000,000 | G-145 |
| (New) 70th Ave Himalaya Rd to Gunclub Rd | 0 | 0 | 0 | 0 | 0 | 0 | 420,000 | 420,000 | G-146 |
| (New) Alameda Ave-Harvest Rd to Gunclub Rd | 0 1 | 0 | 0 | 0 | 420,000 | 0 | 0 | 420,000 | G-146 |
| (New) Alameda Ave-Picadilly Rd to Gunclub | 0 | 0 | 0 | 0 | 0 | 420,000 | 0 | 420,000 | G-147 |
| N. | | | | | | | | | |

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|---|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|------------------|
| Fund \ Department \ Project \ Title | | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| (New) Aurora Reservoir Water Purification Facility | 0 | 0 | 2,500,000 | 5,000,000 | 10,000,000 | 25,000,000 | 0 | 42,500,000 | G-149 |
| (New) Busk-Ivanhoe Project- Carlton Tunnel | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | G-150 |
| (New) Capital Improvement Project Deferred | 0 | 0 | -14,000,000 | -14,000,000 | -7,500,000 | -20,000,000 | -35,000,000 | -90,500,000 | G-150 |
| (New) CIP Program Management | 0 | 0 | 2,018,427 | 3,056,423 | 4,693,653 | 5,607,588 | 4,706,188 | 20,082,279 | G-152 |
| (New) City Oversizing Cost | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 | G-152 |
| (New) Columbine Reservoir Diligence | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | G-153 |
| (New) County Line Road: Powhaton Rd to Monaghan Rd | 0 | 0 | 0 | 0 | 420,000 | 0 | 0 | 420,000 | G-153 |
| (New) Denver Basin Conjunctive Use | 0 | 0 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 | G-154 |
| (New) East Reservoir | 0 | 0 | 2,000,000 | 3,000,000 | 5,000,000 | 10,000,000 | 20,000,000 | 40,000,000 | G-155 |
| (New) Front Range Airport A3 Well | 0 | 0 | 850,000 | 0 | 0 | 0 | 0 | 850,000 | G-155 |
| (New) Gun Club Rd: Jewell-6th Ave | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 0 | 2,000,000 | G-156 |
| (New) Gun Club Road: Colfax Ave to 64th Ave/Picadilly Rd | 0 | 0 | 1,796,000 | 0 | 0 | 0 | 0 | 1,796,000 | G-157 |
| (New) Gun Club Road: Mississippi Ave to Colfax Ave | 0 | 0 | 0 | 1,008,000 | 0 | 0 | 0 | 1,008,000 | G-157 |
| (New) Gun Club Zone 6 - 3rd Pump | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 500,000 | G-157 |
| (New) Harvest Rd-Colfax Ave to 48th Ave | 0 | 0 | 0 | 0 | 630,000 | 0 | 0 | 630,000 | G-158 |
| (New) Harvest Road: Mississippi Ave to 6th Ave | 0 | 0 | 0 | 420,000 | 0 | 0 | 0 | 420,000 | G-159 |
| (New) Himalaya Rd 6th to Colfax Ave | 0 | 0 | 0 | 0 | 0 | 0 | 210,000 | 210,000 | G-159 |
| (New) Homestake and Headwater Source Acquisition | 0 | 0 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 10,000,000 | G-160 |
| (New) Homestake/Turquoise Contract Renewal | 1 0 | 0 | 100,000 | 250,000 | 250,000 | 250,000 | 500,000 | 1,350,000 | G-161 |
| (New) Integrated Resource Plan - Development | t 0 | 0 | 700,000 | 500,000 | 500,000 | 0 | 0 | 1,700,000 | G-162 |
| (New) Jefferson Lake Rehabilitation | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 50,000 | G-162 |
| (New) Kings Pointe Pump Station Zone 7 | 0 | 0 | 0 | 000,009 | 0 | 0 | 0 | 600,000 | G-163 |
| (New) Lawn Irrigation Return Flows | 0 | 0 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 1,250,000 | G-163 |
| City of Aurora | | | G-32 | | | | | January | January 31, 2005 |

2005 Adopted Budget

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|--|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | $\begin{array}{c} \textbf{Through} \\ \textbf{2003} & 1 \end{array}$ | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| (New) Lower South Platte Water Rights Acquisition-CF | 0 | 0 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 8,750,000 | 28,750,000 | G-164 |
| (New) Lower South Platte Water Rights Acquisition-SI | 0 | 0 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 1,250,000 | 21,250,000 | G-164 |
| (New) New Operation Control Center | 0 | 0 | 150,000 | 2,750,000 | 3,500,000 | 250,000 | 0 | 6,650,000 | G-166 |
| (New) Picadilly Rd & Belleview Ave | 0 | 0 | 0 | 0 | 0 | 000,009 | 0 | 600,000 | G-168 |
| (New) Picadilly Rd & Miss Ave to Jewell Ave to Gunclub | 0 | 0 | 0 | 0 | 0 | 0 | 385,000 | 385,000 | G-168 |
| (New) Picadilly Rd-Alameda Ave to I-70 | 0 | 0 | 0 | 0 | 0 | 420,000 | 0 | 420,000 | G-169 |
| (New) Powhaton Rd-Quincy Ave to Belleview Ave | 0 | 0 | 0 | 000,009 | 0 | 0 | 0 | 600,000 | G-170 |
| (New) Powhaton Water Lines from 3rd WTP | 0 | 0 | 0 | 0 | 0 | 0 | 4,000,000 | 4,000,000 | G-171 |
| (New) Powhaton Yale-Alameda Ave | 0 | 0 | 0 | 0 | 3,000,000 | 0 | 0 | 3,000,000 | G-172 |
| (New) Powhaton/6th Ave to 26th Ave | 0 | 0 | 0 | 0 | 0 | 0 | 895,000 | 895,000 | G-172 |
| (New) Rampart Delivery System Improvement | 0 | 0 | 0 | 0 | 0 | 0 | 1,675,000 | 1,675,000 | G-172 |
| (New) Raw Water Security | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 2,500,000 | G-173 |
| (New.) South 1/2 Section 34-Monaghan Rd to Hasemount Rd | 0 | 0 | 0 | 0 | 525,000 | 0 | 0 | 525,000 | G-176 |
| (New) Treated Water Storage for North Aurora-SI | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 5,000,000 | G-178 |
| (New) Water Acquisition | 0 | 0 | 4,000,000 | 4,000,000 | 3,500,000 | 3,500,000 | 2,500,000 | 17,500,000 | G-180 |
| (New) Water Distribution Master Plan | 0 | 0 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 | G-180 |
| (New) Water/Sewer Reuse Planning | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 0 | 2,000,000 | G-181 |
| (New) Zone 3 Reservoir/Pump Station | 0 | 0 | 1,000,000 | 0 | 0 | 0 | 4,000,000 | 5,000,000 | G-183 |
| (New) Zone 4 and 5 Pump Station, 17MG | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 500,000 | G-184 |
| (New) Zone 5 Reservoir at Kings Pointe | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 1,500,000 | G-185 |
| (New) Zone 5 Smoky Hill Pump Station - SI | 0 | 0 | 432,000 | 0 | 0 | 500,000 | 0 | 932,000 | G-185 |
| 52700 Homestake/Eagle River Project | 3,720,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 4,220,000 | G-161 |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|---|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|------------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Unlities | | | | | | | | | |
| 52701 Miscellaneous Intergovernmental Projects | 530,000 | -310,145 | 0 | 0 | 0 | 0 | 0 | 219,855 | G-165 |
| 52702 Miscellaneous Transmission Mains-CF | 1,530,914 | 150,000 | 0 | 0 | 0 | 0 | 0 | 1,680,914 | G-165 |
| 52710 Water Acquisition | 15,361,742 | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 18,361,742 | G-179 |
| 52711 Picadilly Road: 32nd Ave to 64th 24 Inch Line | 673,823 | 999,500 | 0 | 0 | 0 | 0 | 0 | 1,340,323 | G-169 |
| 52714 Chambers Rd: So Joplin Way to Orchard Rd | 211,000 | -186,410 | 0 | 0 | 0 | 0 | 0 | 24,590 | G-151 |
| 52715 40th Ave: Airport Blvd to Tower Rd | 478,000 | 0 | 0 | 0 | 0 | 0 | 0 | 478,000 | G-143 |
| 52753 SCADA/Security | 2,480,000 | 150,000 | 500,000 | 1,000,000 | 1,000,000 | 2,000,000 | 150,000 | 7,280,000 | G-175 |
| 52766 6th Ave: Tower Rd to Himalaya Rd | 900,000 | 0 | 0 | 0 | 0 | 0 | 0 | 900,000 | G-146 |
| 52768 Automated Meter Reading | 9,518,217 | 132,945 | 1,520,905 | 1,652,914 | 1,654,115 | 1,713,595 | 1,681,924 | 17,874,615 | G-149 |
| 52774 SPCUP/Columbine Reservoir | 7,421,848 | -1,845,597 | 0 | 0 | 0 | 0 | 0 | 5,576,251 | G-177 |
| 52781 6th Ave: Himalaya Rd to Gun Club Rd | 596,000 | 0 | 0 | 0 | 0 | 0 | 0 | 596,000 | G-146 |
| 52782 Colfax Ave: Picadilly Rd to Gun Club Rd | 1 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | G-153 |
| 52783 Oversizing County Line Road Line | 0 | 0 | 1,600,000 | 0 | 0 | 0 | 0 | 1,600,000 | G-167 |
| 52790 Griswold Water Plant Renovation | 9,156,044 | 0 | 500,000 | 0 | 500,000 | 0 | 500,000 | 10,656,044 | G-156 |
| 52792 Water Resources Strategic Plan | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | G-181 |
| 52794 Treated Water Storage Site Acquisition | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | G-178 |
| 52798 Pines Pointe-Gun Club Rd/Harvest Rd/Zone 8 | 3,100,000 | -266,618 | 0 | 0 | 0 | 0 | 0 | 2,833,382 | G-169 |
| 52800 54" Raw Water Line | 1,700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,700,000 | G-144 |
| 52801 Aurora Reservoir Aeration | 450,000 | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 2,450,000 | G-148 |
| 52805 South Area Operations Building | 500,000 | -500,000 | 500,000 | 0 | 0 | 0 | 811,000 | 1,311,000 | G-176 |
| 52806 Water Distribution Master Plan | 270,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 320,000 | G-180 |
| 52807 Watershed Protection Program | 750,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,350,000 | G-182 |
| 52834 East Arapahoe Road: Wagon Trail to Promotory Park | 500,000 | -426,400 | 0 | 0 | 0 | 0 | 0 | 73,600 | G-154 |
| 52838 Lowry Water Line Replacement | 200,000 | 50,000 | 200,000 | 0 | 0 | 0 | 0 | 450,000 | G-164 |
| City of Aurora | | | G-34 | | | | | January | January 31, 2005 |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| 7 | Annronriation | 2004 | | | Five-Year Plan | | | | |
|---|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52839 56th Ave and Himalaya: 64th and Picadilly Intercon | 1,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | G-144 |
| 52840 Jewell Ave: Gun Club Rd to Powhaton Rd - Developer | 266,000 | 0 | 0 | 0 | 0 | 0 | 0 | 266,000 | G-163 |
| 52841 26th Ave: Picadilly Rd to Powhaton Rd | 0 | 0 | 0 | 1,389,880 | 0 | 0 | 0 | 1,389,880 | G-143 |
| 52842 64th Ave: Picadilly Rd to Gun Club Rd | 0 | 0 | 0 | 0 | 806,000 | 806,000 | 0 | 1,612,000 | G-145 |
| 52845 Front Range Airport Pump Station | 415,500 | -16 | 0 | 0 | 0 | 0 | 0 | 415,484 | G-155 |
| 52855 City Oversizing Cost | 1,212,289 | 27,774 | 0 | 0 | 0 | 0 | 0 | 1,240,063 | G-152 |
| 52858 Harvest Road: Orchard Rd to Arapahoe Rd | 210,000 | 0 | 0 | 0 | 0 | 0 | 0 | 210,000 | G-159 |
| 52859 Lawn Irrigation Return Flows | 500,000 | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,250,000 | G-164 |
| 52860 Oversizing Fitzsimons Water Line-CF | 505,000 | 0 | 0 | 0 | 0 | 0 | 0 | 505,000 | G-168 |
| 52861 Zone 7 Powhaton Rd/Reservoir | 3,000,000 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 4,500,000 | G-186 |
| 52865 Suspension Bridge Parker Road Repaint | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | G-178 |
| 52866 Griswold Zone 4 Pump Station | 4,009,493 | 0 | 0 | 0 | 500,000 | 0 | 0 | 4,509,493 | G-156 |
| 52868 Zone 5 Smoky Hill Pump Station - CF | 1,533,013 | 0 | 432,000 | 0 | 0 | 500,000 | 0 | 2,465,013 | G-185 |
| 52870 Kings Pointe Pump Station Zone 7 | 282,237 | 1,000,000 | 0 | 600,000 | 0 | 0 | 0 | 1,882,237 | G-163 |
| 52871 Arapahoe Road - Powhaton Rd to Gun Club Rd | 700,000 | -700,000 | 0 | 0 | 0 | 0 | 0 | 0 | G-147 |
| 52872 Wemlinger WTP Expansion - CF | 17,853,063 | 0 | 0 | 0 | 0 | 0 | 0 | 17,853,063 | G-183 |
| 52876 6th Ave: Gun Club Rd to Powhaton Rd | 0 | 866,000 | 0 | 0 | 0 | 0 | 0 | 866,000 | G-145 |
| 52877 Arapahoe Road - Oversizing to Tallyn's Reach | 210,000 | -182,478 | 0 | 0 | 0 | 0 | 0 | 27,522 | G-147 |
| 52878 Powhaton Rd: Orchard Rd to Dry Creek Line | 596,000 | 0 | 0 | 0 | 0 | 0 | 0 | 596,000 | G-171 |
| 52879 Arapahoe Road - Oversizing in Pine Pointe | 595,000 | -383,183 | 0 | 0 | 0 | 0 | 0 | 211,817 | G-147 |
| 52880 Picadilly Road: Quincy Ave to Hampden Rd | 210,000 | 0 | 0 | 0 | 0 | 0 | 0 | 210,000 | G-169 |

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|--------------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------|----------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52881 Water Plant Expansion Wemlinger - SI | 9,613,187 | 0 | 0 | 0 | 0 | 0 | 0 | 9,613,187 | G-181 |
| 52882 Wemlinger Infrastructure Repair | 92,000 | 0 | 0 | 0 | 0 | 0 | 0 | 92,000 | G-182 |
| 52883 Central Facility Site Improvement - Water | 37,688 | 0 | 0 | 0 | 0 | 0 | 0 | 37,688 | G-151 |
| 52902 Water System Security | 250,000 | 750,000 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | G-181 |
| 52903 Denver Basin Conjunctive Use | 200,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 300,000 | G-154 |
| 52904 Box Creek Reservoir | 2,000,000 | 250,000 | 0 | 0 | 0 | 0 | 0 | 2,250,000 | G-150 |
| 52905 Gravel Pit Storage South Platte | 1,500,000 | 1,000,000 | 250,000 | 250,000 | 0 | 0 | 0 | 3,000,000 | G-156 |
| 52906 Gravel Pit Storage Arkansas | 500,000 | 100,000 | 100,000 | 100,000 | 0 | 0 | 0 | 800,000 | G-155 |
| 52908 Water/Sewer Reuse Planning | 600,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | G-182 |
| 52909 Holly Street Pump Station | 174,813 | -174,813 | 0 | 0 | 0 | 0 | 0 | 0 | G-160 |
| 52910 Smoky Hill Rd: Gun Club to County Line | 525,000 | 0 | 500,000 | 0 | 0 | 0 | 0 | 1,025,000 | G-176 |
| 52911 Hampden Road: Oversizing Picadilly Ave to Himalaya | 420,000 | 0 | 0 | 0 | 0 | 0 | 0 | 420,000 | G-158 |
| 52912 Harvest Road: Belleview Ave East of Gun Club Rd | 525,000 | 0 | 0 | 0 | 0 | 0 | 0 | 525,000 | G-158 |
| 52913 Harvest Road: Orchard Rd to Belleview Ave | 210,000 | 0 | 0 | 0 | 0 | 0 | 0 | 210,000 | G-159 |
| 52914 PAC System - Quincy Pump Station | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | G-168 |
| 52915 SE Corridor Replace 54-Inch | 450,000 | -140 | 0 | 0 | 0 | 0 | 0 | 449,860 | G-175 |
| 52916 Potomac Street: Mississippi to Colfax Ave - CF | 2,600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,600,000 | G-170 |
| 52917 Potomac Street: Mississippi to Colfax Ave - SI | 2,600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,600,000 | G-170 |
| 52918 Utility Billing Application / Hardware Upgrade | 492,948 | 112,011 | 0 | 0 | 0 | 0 | 0 | 604,959 | G-179 |
| 52919 Oversizing Fitzsimons Water Line - SI 52924 South Maintenance Facility - FMP | 225,000 197,800 | 112,500 | 225,000 | 225,000 | 0 0 | 0 0 | 0 0 | 787,500 197,800 | G-167 G-176 |
| | | | | | | | | | |

January 31, 2005

G-36

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| A | Appropriation | 2004 | | | Five-Year Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52925 Remodel Bldg A - Central | 1,148,564 | 852,500 | 0 | 0 | 0 | 0 | 0 | 2,001,064 | G-174 |
| 52932 Miscellaneous Transmission Mains-SI | 0 | 325,000 | 525,000 | 725,000 | 500,000 | 500,000 | 500,000 | 3,075,000 | G-165 |
| 52934 Otero Pump Station Renovation - SI | 3,600,000 | 186,252 | 0 | 0 | 0 | 0 | 0 | 3,786,252 | G-167 |
| 52935 Otero Pump Station Renovation - CF | 900,000 | 46,563 | 0 | 0 | 0 | 0 | 0 | 946,563 | G-167 |
| 52936 Aurora Reservoir Bypass- SI | 900,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 1,100,000 | G-148 |
| 52938 Upper South Platte Storage | 100,000 | 200,000 | 500,000 | 500,000 | 500,000 | 0 | 0 | 1,800,000 | G-179 |
| 52939 Columbine Reservoir Diligence | 150,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 200,000 | G-153 |
| 52940 Pueblo Reservoir Storage | 150,000 | -150,000 | 0 | 0 | 0 | 0 | 0 | 0 | G-172 |
| 52941 Zone 8 Pump Station at Aurora Reservoir | 1,100,000 | -1,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | G-186 |
| 52942 Arapahoe Road /Monaghan-Powhaton/County Line | 630,000 | 0 | 0 | 0 | 0 | 0 | 0 | 630,000 | G-148 |
| 52943 Mississippi/Harvest - Gun Club Rd/East Jewell Ave | 000,009 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 | G-165 |
| 52944 Zone 5 Reservoir at Kings Pointe | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 1,500,000 | G-185 |
| 52945 Zone 7 Water on Arapahoe Realigned | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | G-186 |
| 52946 Zone 8 Dry Creek - Powhaton to Monaghan | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-186 |
| 52947 Rampart Delivery System Improvement | 1,000,000 | 0 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 3,325,000 | 24,325,000 | G-173 |
| 52948 Busk-Ivanhoe Project- Carlton Tunnel | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | G-150 |
| 52949 Denver Basin Adjunction | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | G-154 |
| 52950 Homestake Channel Improvement | 250,000 | 250,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-161 |
| 52951 Homestake Channel Repair | 250,000 | 250,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-161 |
| 52952 Integrated Resource Plan - System Improvement | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | G-162 |
| 52953 Integrated Resource Plan - Development | 400,000 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | G-162 |
| 52954 Water Pipeline Replacement | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 2,000,000 | 2,000,000 | 2,500,000 | 12,500,000 | G-180 |
| 52955 NE Plains Water Management | 100,000 | -100,000 | 0 | 0 | 0 | 0 | 0 | 0 | G-166 |
| 52956 Nontributary Wells - System Implementation | 4,903,863 | -232,815 | 1,000,000 | 200,000 | 1,000,000 | 500,000 | 1,000,000 | 8,671,048 | G-166 |

January 31, 2005 G-37City of Aurora

2005 - 2009 Capital Improvement Program Projects as Adopted by City Council

| 7 | Annronriation | 2004 | | | Five-Vear Plan | | | | |
|--|---------------|----------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|
| Fund \ Department \ Project \ Title | Through 2003 | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost | Page No. |
| Water Fund | | | | | | | | | |
| Utilities | | | | | | | | | |
| 52957 Nontributary Wells - Development | 2,050,000 | 500,000 | 0 | 0 | 0 | 0 | 0 | 2,550,000 | G-166 |
| 52958 Raw Water Delivery | 250,000 | -250,000 | 0 | 0 | 0 | 0 | 0 | 0 | G-173 |
| 52959 Raw Water Maintenance | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 3,500,000 | G-173 |
| 52961 Aurora Municipal Center Xeriscape | 500,000 | -20 | 0 | 0 | 0 | 0 | 0 | 499,980 | G-148 |
| 52962 Spinney Mountain Reservoir Storage | 16,000,000 | -320 | 0 | 0 | 0 | 0 | 0 | 15,999,680 | G-177 |
| 52964 Thornton Acquisition - System Improvement | 3,594,250 | 0 | 0 | 0 | 0 | 0 | 0 | 3,594,250 | G-178 |
| 52982 64th Ave: Picadilly Rd to Himalaya Rd | 0 | 210,000 | 0 | 0 | 0 | 0 | 0 | 210,000 | G-145 |
| 52983 Zone 5 @ Aurora Reservoir 6 Million Gallon - CF | 0 | 80,000 | 0 | 0 | 0 | 0 | 0 | 80,000 | G-184 |
| 52984 CF Treated Water Storage-Zone 3 E Aurora | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 | G-151 |
| 52985 Harvest Road: Colfax Ave to 6th Ave / Gun Club Rd | 0 | 0 | 0 | 0 | 0 | 0 | 650,000 | 650,000 | G-158 |
| 52986 Himalaya Road: 56th Ave to 70th Ave | 0 | 368,000 | 0 | 0 | 0 | 0 | 0 | 368,000 | G-160 |
| 52987 South Platte Planning & Engineering | 0 | 2,000,000 | 21,000,000 | 61,500,000 | 98,000,000 | 112,000,000 | 74,000,000 | 368,500,000 | G-177 |
| 52988 Piney Creek Non-Potable Irrigation System | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 500,000 | G-170 |
| 52989 Reuse Reservoir Land Acquisition/Dam - SI | 0 | 0 | 800,000 | 0 | 0 | 0 | 2,000,000 | 2,800,000 | G-174 |
| 52990 Reuse Reservoir Land Acquisition/Dam - Dev | 0 | 1,000,000 | 200,000 | 0 | 0 | 0 | 500,000 | 1,700,000 | G-174 |
| 52991 Rocky Ford II | 0 | 9,772,443 | 0 | 0 | 0 | 0 | 0 | 9,772,443 | G-174 |
| 52992 Sandcreek Parkway | 0 | 1,600,000 | 0 | 0 | 0 | 0 | 0 | 1,600,000 | G-175 |
| 52993 Zone 5 @ Aurora Reservoir 6 Million Gallon - SI | 0 | 720,000 | 8,000,000 | 0 | 0 | 0 | 0 | 8,720,000 | G-184 |
| 52994 SI Treated Water Storage-Zone 3 E Aurora | 0 | 450,000 | 0 | 0 | 0 | 0 | 0 | 450,000 | G-175 |
| 52995 Storage Building West Yard Water T&D | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 180,000 | G-177 |

January 31, 2005

G-38

| | Appropriation | 2004 | | | Five-Year Plan | - | | | |
|--|----------------------|-------------------------------|-----------------|-----------------|---|-----------------|-----------------|---|------------|
| Fund \ Denartment \ Project \ Title | Through | Projected Budget ² | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total | Page No |
| Water Find | | | nad one | T Talling | | | Tallinga | 1600 | |
| Utilities | | | | | | | | | |
| 52996 Aurora Reservoir Water Purification Facility | 0 | 1,500,000 | 2,500,000 | 5,000,000 | 10,000,000 | 25,000,000 | 50,000,000 | 94,000,000 | G-149 |
| Total Utilities | \$159,735,296 | \$28,099,533 | \$69,299,332 | \$104,937,217 | \$159,735,296 \$28,099,533 \$69,299,332 \$104,937,217 \$161,148,768 \$192,527,183 \$161,579,112 | \$192,527,183 | \$161,579,112 | \$877,326,441 | |
| Total Water Fund | \$159,735,296 | \$28,099,533 | \$69,299,332 | \$104,937,217 | \$159,735,296 \$28,099,533 \$69,299,332 \$104,937,217 \$161,148,768 \$192,527,183 \$161,579,112 | \$192,527,183 | \$161,579,112 | \$877,326,441 | |
| Total Water Fund 2005 - 2009 Five-year Plan | ar Plan | | | | | | | \$689,491,612 | |
| Total Capital Improvement Program | \$511,242,347 | | \$140,952,500 | \$160,833,090 | \$223,137,660 | \$244,919,065 | \$220,126,614 | 887,590,392 \$140,952,500 \$160,833,090 \$223,137,660 \$244,919,065 \$220,126,614 \$1,588,801,668 | |
| Total Capital Improvement Program 2005 - 2009 Five-year Plan | - 2009 Five-year Pla | an | | | | | | \$989,968,929 | |

¹ Figures represent the combination of actual expenditures and unspent appropriation as of December 31, 2003. This equates to the total appropriation for the project through December 31, 2003, as reported in the 2003 Comprehensive Annual Financial Report. The exception is that the above summary pages isolate major building repair and maintenance projects under the Internal Services Department in the Building Repair Fund, while the 2003 CAFR shows all Internal Services Department capital projects in the Capital Projects Fund.

² Figures represent an estimate of how the 2004 adopted budget will be amended by year-end 2004. This column includes all budget transfers, Spring 2004 budget amendments, and contemplated amendments, transfers and lapses for the remainder of 2004. A negative figure is generally the result of the application of a budget reduction to a project with unspent prior year appropriation.

Transportation Improvement Program Detail

| | Lransp | sportation Improvement Program Detail | nprovem | ent Frog | ram Detal | _ | | | |
|---|-------------------|---------------------------------------|---------------------|-----------------|---|-----------------|-----------------|-----------------|------------|
| | 2004 | 2004 | 2004 | | 崔 | Five-Year Plan | | | |
| Project/Title | Adopted Budget | Anticipated Revisions | Projected Budget | 2005 Adopted | 2006 Planned | 2007 Planned | 2008 Planned | 2009 Planned | Total Cost |
| Planned Appropriation Transportation Improvement Program (TIP) - Public Works | ublic Works | | | | | | | | |
| Unallocated Appropriation as of 12/31/03 | \$ | (486,597) \$ | \$ (486,597) \$ | · · | s . | • | · · | s . | (486,597) |
| Unallocated Appropriation as of 12/31/04 | | 71,362 | | ı | | | | | 71,362 |
| Re-allocate remaining Illiff-1225 Interchange | 1 | (767,841) | (767,841) | ı | | 1 | 1 | 1 | (767,841) |
| Colfax Widening (Fitzsimons Area) * | 1 | | | | | | 1 | 1 | |
| Colfax / I-225 Study | 1 | 305,921 | 305,921 | | | 1 | | | 305,921 |
| Parker / Quincy Intersection | 104,000 | 398,517 | 502,517 | | | | | | 502,517 |
| Mississippi - Havana | 157,000 | 350,000 | 507,000 | | | 1 | | | 507,000 |
| Parker / Dartmouth | 1 | 100,000 | 100,000 | ı | 000,009 | 1 | ı | ı | 700,000 |
| Great Plains Trail | 549,000 | (94,000) | 455,000 | | 1 | 1 | ı | ı | 455,000 |
| Hutchinson-Un named Creek Trail | 507,000 | (93,000) | 414,000 | 1 | ı | 1 | ı | ı | 414,000 |
| Intersection Improvements | 1 | | 1 | | | 500,000 | 500,000 | 500,000 | 1,500,000 |
| Parker Road / Arapahoe Road Interchange | 1 | | 1 | | | 1 | 1,000,000 | | 1,000,000 |
| Colfax/I-225 Match | 1 | | | 1 | 1,000,000 | 600,000 | 4,400,000 | | 6,000,000 |
| Total TIP - Public Works Budget | \$ 1,317,000 \$ | (215,638) | \$ 1,101,362 | - - | \$ 1,600,000 \$ | \$ 1,100,000 | \$ 5,900,000 | \$ 500,000 \$ | 10,201,362 |
| Transportation Improvement Program (TIP) - Parks & Open Space | arks & Open Space | | | | | | | | |
| Great Plains Trail | \$ | 94,000 | \$ 94,000 | - \$ | \$ - | • | - * | \$ - | 94,000 |
| Hutchinson-Un named Creek Trail | | 93,000 | 93,000 | | 1 | 1 | ı | ı | 93,000 |
| Total TIP - Parks & Open Space | 9 ₁ | 187,000 | 8 187,000 | · • | • · · · · · · · · · · · · · · · · · · · | 1 | · • | € | 187,000 |
| Planned Federal/Stakeholder Revenue Reimbursements | ments | | | | | | | | |
| Transportation Improvement Program (TIP) | | | | | | | | | |
| Colfax / I-225 Study (Federal) | \$ - | 223,362 | \$ 223,362 | - \$ | \$ - | 1 | - \$ | \$ - | 223,362 |
| Great Plains to Horse Shoe Park Trail (Federal) | 549,000 | | 549,000 | | | | | | 549,000 |
| Hutchinson-Un named Creek Trail (Federal) | 507,000 | | 507,000 | | | | | | 507,000 |
| Intersection Improvements (Federal) | | | • | - | | 400,000 | 400,000 | 400,000 | 1,200,000 |
| Colfax / I-225 Match (Stakeholder) | - | - | - | - | 500,000 | 300,000 | 2,200,000 | - | 3,000,000 |
| Total TIP Federal Revenue | \$ 1,056,000 \$ | 223,362 | \$ 1,279,362 | · • | \$ 500,000 \$ | 700,000 | \$ 2,600,000 | \$ 400,000 \$ | 5,479,362 |

^{*} Although the Colfax Widening project does not show budget in years 2004 through 2009, it is an active project in the Transportation Improvement Program.

January 31, 2005

Building Repair Fund Program Detail

| Projected 2005 2006 2007 2008 2009 and Sudget Adopted Planned Planned Planned T | | 2004 | | | Five-Year Plan | | | |
|---|------------|-----------|---------|---------|----------------|---------|---------|-----------|
| Planned Planned Planned T | | Projected | 2005 | 2006 | 2007 | 2008 | 2009 | 1 |
| | ject/Title | Budget | Adopted | Planned | Planned | Planned | Planned | Total Cos |

| Project/Title | | Budget | Adopted | Planned | Planned | Planned | Planned | T | Total Cost |
|---|---------------|------------|---------------|--------------|---------|---------|---------------|----------------|------------|
| Planned Appropriation | | | | | | | | | |
| Major Building Repair Projects - Org. 40715 | | | | | | | | | |
| Municipal Justice Center Projects Replace HVAC Controls-MJC | es. | <i>€</i> | 200,000 | | , | €9 | €9 | · • | 200,000 |
| Chiller Tube Repair - MJC | | 37,000 | | | | | | | 37,000 |
| Repair Roof - MJC | | 16,000 | | | | ' | | | 16,000 |
| Retrofit Lighting - MJC | | 20,000 | | | | | | | 20,000 |
| Sub-Total Aurora Municipal Courts Remodel | so | 73,000 \$ | 200,000 \$ | S | 1 | · · | s | s | 273,000 |
| Beck Recreation Center Install Gym Air Conditioning System | S | | \$ 000,07 | • | 1 | € | €9 | S | 70,000 |
| Expand HVAC Controls - Beck Center | | | 50,000 | | | ' | | | 50,000 |
| Retrofit Lighting | | | 50,000 | | | | | | 50,000 |
| Repair Beck Pool HVAC | | 106,500 | 250,000 | | | 1 | | | 356,500 |
| Renovate Beck Pool Locker Room | | | 100,000 | 1 | 1 | | | | 100,000 |
| Replace HVAC - Beck Tiny Tots | | | 200,000 | | 1 | • | | | 200,000 |
| Renovate Lower Level - Beck Center- Design | | | 50,000 | 1 | 1 | | | | 50,000 |
| Sub-Total Beck Recreation Center | \$ | 106,500 \$ | \$ 000,077 | · | | 9 | 59 | \$ | 876,500 |
| Detention Center Security System Repair (construction contingency) | S | 34,000 \$ | | • | ı | €9 | €9 | · S | 34,000 |
| Replace HVAC Controls | | 1 | 50,000 | 1 | 1 | 1 | | | 50,000 |
| Sub-Total Detention Center | so | 34,000 \$ | \$ 000°05 | <i>S</i> ∙ 1 | • | · · | € | s s | 84,000 |
| Expo Park Recreation Center Renovation Replace Roof | \$ | 145,000 \$ | | \$ | ı | ∽ | 89 | se . | 145,000 |
| Replace Elect Distribution Transformer | | 31,000 | | | | | | | 31,000 |
| Sub-Total Expo Park Rec Center Renovation | so | 176,000 \$ | \$ | · | • | • | s | € | 176,000 |
| Fitzsimons Campus Install Steam Meter | \$ | \$ 000'59 | · · | \$ | 1 | S÷ | \$ | • | 65,000 |
| Maintain/Repair Steam Mains | | | | 30,000 | • | • | | | 30,000 |
| Repair Roof- Building 623 (Gym) | | 45,000 | 1 | 1 | 1 | 1 | | | 45,000 |
| Replace Windows Buildings 634 & 635 | | 1 | 24,000 | 1 | 1 | | | | 24,000 |
| Sub-Total Fitzsimons Campus | se | 110,000 \$ | 24,000 \$ | 30,000 \$ | • | € | s | \$ | 164,000 |
| Fox Theater Repair Marquee Glass & Stucco | S | 15,000 \$ | | | ı | · • | 89 | \$ | 15,000 |
| Alter HVAC Air Distribution- Auditorium | | 15,000 | | | | 1 | | | 15,000 |
| Replace Foyer Acnd Unit | | 8,000 | ı | ı | | ı | | | 8,000 |
| Sub-Total Fox Theater | \$ | 38,000 \$ | \$ - | s - | 1 | \$ | \$ | \$ | 38,000 |
| | | | | | | | | | |

Building Repair Fund Program Detail

Capital Improvement Program -**Building Repair Fund Program Detail**

| | | 2004 | | F | Five-Year Plan | | | |
|---|-----------------|------------|----------------|----------------|--------------------|----------------|----------------|------------|
| | | Projected | 2005 | 2006 | 2007 | 2008 | 2009 | |
| Project/Title | | Budget | Adopted | Planned | Planned | Planned | Planned | Total Cost |
| Golf Projects Repair Fire Sprinkler System - Murphy Creek | se. | 7,000 \$ | \$ - | \$ - | \$ | \$ | | 7,000 |
| Replace Electrical Panels - Meadow Hills | | 50,000 | 1 | | | | | 50,000 |
| Replace Windows- Meadow Hills | | | 25,000 | | | | | 25,000 |
| Replace HVAC - Meadow Hills | | 55,000 | 1 | | | | | 55,000 |
| Sub-Total Golf Projects/Aurora Hills Clubhouse | € | 112,000 \$ | 25,000 \$ | S | S € 1 | 5 5 | S 1 | 137,000 |
| History Museum | | | | | | | | |
| Convert UPS Building to Shop | | 7,500 | | | | ı | ı | 7,500 |
| Sub-Total History Museum | 9 | 7,500 \$ | 9 € | s € | 99 1 | S | S 1 | 7,500 |
| Utah Pool | | | | | | | | |
| Repair Filtration System - Utah Pool | S | 248,000 \$ | \$ | | \$ | \$ | \$ | 248,000 |
| Alter Concession Stand Ventilation | | 7,000 | | | | ı | ı | 7,000 |
| Sub-Total Utah Pool | \$ | 255,000 \$ | S ₁ | \$ | \$ | \$ | \$ | 255,000 |
| Sub-Total Major Building Repair Projects | > | 912,000 \$ | 1,069,000 \$ | 30,000 \$ | \$ | \$ | 99 | 2,011,000 |
| Major Building Repair General Repair & Maintenance | | | | | | | | |
| Miscellaneous Projects under \$25,000 | \$ | 82,000 \$ | 111,000 \$ | 143,500 \$ | 143,500 \$ | 143,500 \$ | 143,500 \$ | 772,000 |
| HVAC Projects | € | | € | • • | • | € | € | |
| Install Evaporative Coolers - Building B | • | \$0,000 \$ | | | | · | | 20,000 |
| Convert Evap Cool to Mech HVAC- Fire #5 | | 40,000 | | | | • | • | 40,000 |
| Retrofit HVAC Controls- various buildings | | , | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | 450,000 |
| Retrofit HVAC Equipment- various buildings | | • | 57,443 | 317,443 | 313,081 | 308,544 | 303,826 | 1,300,336 |
| Replace HVAC, Soils Lab | | 45,000 | | | | | | 45,000 |
| Sub-Total HVAC Projects | 9 | 135,000 \$ | 107,443 \$ | 417,443 \$ | 413,081 \$ | 408,544 \$ | 403,826 \$ | 1,885,336 |
| Security/Fire Alarm Systems Expand Pegasys Server | S | 35,000 \$ | | 20,000 \$ | | . ~ | | 55,000 |
| Repair/Replace Fire Alarm Systems | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 300,000 |
| Install Exterior Access Control - HQ Police | | 23,000 | ı | | | | 1 | 23,000 |
| Security Cameras, North/Central Facilities | | | 120,000 | | | | ı | 120,000 |
| Inst Security Access/ Camera Systems - various buildings | | 1 | 1 | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 |
| Retrofit to Best Lock System | | 20,000 | 50,000 | - | - | - | - | 70,000 |
| Sub-Total Security/Fire Alarm Systems | ∽ | 128,000 \$ | 220,000 \$ | 170,000 \$ | 150,000 \$ | 150,000 \$ | 150,000 \$ | 968,000 |
| | | | | | | | | |

Capital Improvement Program -**Building Repair Fund Program Detail**

Building Repair Fund Program Detail

| | 2004 | | | 1 | Five-Year Plan | | | | |
|--|-----------------------|--------------|--------------|--------------|----------------|--------------|-------------|------------|------------|
| | Projected | | 2005 | 2006 | 2007 | 2008 | 2009 | | |
| Project/Title | Budget | | Adopted | Planned | Planned | Planned | Planned | Total Cost | Cost |
| Roof Repair/Concrete Repair/Painting/Carpet/Tile/Structural Repair Roofs - Various Buildings | | 26,000 \$ | 30,000 \$ | 200,000 \$ | 200,000 \$ | 200,000 \$ | 3 200,000 | 8 | 856,000 |
| Concrete Repair - Multiple Areas | 75 | 75,000 | 75,000 | 125,000 | 125,000 | 125,000 | 125,000 | 9 | 650,000 |
| Paint Exterior/Interiors - Various Buildings | 75 | 75,000 | 75,000 | 150,000 | 150,000 | 150,000 | 150,000 | 7. | 750,000 |
| Paint/Repair Exterior - Building C | 4 | 40,000 | | | | | | | 40,000 |
| Replace Roof - Building C |)6 | 90,000 | 1 | ı | | | 1 | | 000,06 |
| Replace Roof - Fire 10 | 13 | 13,500 | 1 | | | • | | | 13,500 |
| Replace Roof - Del Mar Pool | 24 | 24,000 | | | | | | | 24,000 |
| Bird Control - Various Buildings | | | | 25,000 | 25,000 | 25,000 | 25,000 | 1 | 100,000 |
| Bird Control - AMC Parking Garage | | | 30,000 | | | 1 | 1 | | 30,000 |
| Repair Floors, Tile and Carpet - Various Buildings | 5(| 50,000 | 50,000 | 100,000 | 125,000 | 125,000 | 125,000 | 5 | 575,000 |
| Sub-Total Roof/Concrete/Painting/Carpet/Tile/Struct | 393 | 393,500 \$ | 260,000 \$ | \$ 000,000 | 625,000 \$ | 8 625,000 \$ | 625,000 | \$ 3,1. | 3,128,500 |
| Lighting/Electrical/Engineering Computerized Maint Mgt System Expansion | \$ 16 | 16,000 \$ | · · | • | • | \$ | 1 | S | 16,000 |
| Retrofit Lighting -(Central & South Branch Library, Detention | tion & History Cntrs. | Cntrs. | 120,000 | | | 1 | 1 | | 120,000 |
| A/E Services - Miscellaneous Projects | 25 | 25,000 | 100,000 | 100,000 | 125,000 | 125,000 | 125,000 | 9 | 000,009 |
| Replace Electrical Distribution - Fire 4 | 10 | 10,000 | | | • | • | • | | 10,000 |
| Replace Electrical Distribution - Various Buildings | | | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 | 4 | 450,000 |
| Retrofit Lighting - Various Buildings | | | | 125,000 | 125,000 | 125,000 | 125,000 | Š | 500,000 |
| Prepare As Built Drawings | | | 50,000 | 75,000 | 75,000 | 75,000 | 75,000 | 3. | 350,000 |
| Sub-Total Lighting/Electrical/Engineering | \$ 21 | \$1,000 \$ | 320,000 \$ | 400,000 \$ | 425,000 \$ | 425,000 \$ | 3 425,000 | \$ 2,0 | 2,046,000 |
| Asbestos Remediation - Various Buildings | 10 | 10,000 | 20,000 | 50,000 | 20,000 | 20,000 | 20,000 | 2 | 260,000 |
| Sub-Total Major Building Repair General Maintenance | \$ 804 | 804,500 \$ | 1,068,443 \$ | 1,780,943 \$ | 1,806,581 | 1,802,044 \$ | 3 1,797,326 | 8 9,0 | 9,059,836 |
| Total Major Building Repair -Org. 40715 | \$ 1,716 | 1,716,500 \$ | 2,137,443 \$ | 1,810,943 \$ | 1,806,581 | 1,802,044 \$ | 3 1,797,326 | \$ 11,0 | 11,070,836 |
| Direct Cost Facilities Management Services - (New) | | | 109,057 | 109,057 | 113,419 | 117,956 | 122,674 | w | 572,164 |
| Total Building Repair Projects | \$ 1,716,500 | \$ 005 | 2,246,500 \$ | 1,920,000 \$ | 1,920,000 \$ | 1,920,000 \$ | 3 1,920,000 | \$ 11,6 | 11,643,000 |
| | | | | | | | | | |

| | | | 2006 | 7 | | | | | 2006 | | | |
|--|------------------------------|--------------|-----------|------------|---------------------|-----------|--------------|--------------|-------------|---------|---------------------|-----|
| | | | 107 | 6 | | | | | 7000 | | | |
| Project/Program Name | ArCo ^(a) (15 mo.) | (a) | CTF | CPF | AdCo ^(b) | A | $ArCo^{(a)}$ | CTF | | CPF | AdCo ^(b) | |
| SOURCES | | | | | | | | | | | | |
| Revenues | 4,9(| 4,904,636 | 2,500,000 | 585,000 | 170,000 | | 3,873,794 | 2,500,000 | 0000 | 615,000 | 170,000 | 000 |
| Interest | ~ | 82,500 | 145,000 | • | | | 51,894 | 145 | 145,000 | - | | • |
| Total Sources | \$ 4,98 | 4,987,136 \$ | 2,645,000 | \$ 585,000 | \$ 170,000 | s | 3,925,688 | \$ 2,645,000 | \$ 000; | 615,000 | \$ 170,000 | 000 |
| NES | | | | | | | | | | | | |
| Parks and Open Space | | | | | | | | | | | | |
| Acquisitions | 1,92 | 1,942,000 | 150,000 | 120,000 | | | 1,642,000 | 150 | 150,000 | 150,000 | | ' |
| Open Space | | | | | | | | | | | | |
| Parks | | | | | | | | | | | | |
| Trail Corridors | | | | | | | | | | | | |
| Total Acquisitions | \$ 1,94 | 1,942,000 \$ | 150,000 | \$ 120,000 | \$ | 9 | 1,642,000 | \$ 150 | 150,000 \$ | 150,000 | \$ | 1 |
| Construction - Parks | | | | | | | | | | | | |
| Generals Park | | • | 750,000 | • | 460,000 | | • | | • | • | | ' |
| Utah Park Renovation | 36 | 390,000 | • | 1 | | | 500,000 | 995 | 560,000 | • | | 1 |
| Tallyn's /Y/Ice | 9 | 625,000 | - | • | • | | 450,000 | | - | - | | • |
| Total Construction Parks | \$ 1,01 | 1,015,000 \$ | 750,000 | - 8 | \$ 460,000 | \$ | 950,000 | \$ 560 | \$60,000 \$ | - | 8 | - |
| Construction - Open Space | | | | | | | | | | | | |
| Year One-Youth Corp | | • | 30,000 | ' | | | • | 30 | 30,000 | ' | | ' |
| Aurora Reservoir Fencing | | | 200,000 | ' | • | | | | • | - | | • |
| Total Construction Open Space | 8 | - | 230,000 | - \$ | 8 | \$ | - | 0E \$ | 30,000 | - | 8 | 1 |
| Infrastructure - Parks | | | | | | | | | | | | |
| Security Lighting | | • | 25,000 | • | | | • | | • | • | | ' |
| Park Trees | | | 15,000 | 20,000 | ' | | | 15 | 15,000 | 20,000 | | ' |
| Park Fumiture | | • | 15,000 | • | • | | • | ∞ | 8,000 | • | | ' |
| Athletic Field Renovations | | ٠ | • | 50,000 | • | | • | | • | 50,000 | | • |
| Park Signage | | • | 50,000 | 50,000 | • | | • | 09 | 50,000 | 50,000 | | ' |
| Miscellaneous Small Projects | | • | 000,09 | ' | | | • | 50 | 50,000 | • | | • |
| Irrigation Controller Renovation | | • | 25,000 | • | • | | ' | 25 | 25,000 | • | | ' |
| Court Replacement | 1.5 | 150,000 | • | • | • | | 150,000 | | • | - | | ' |
| Playground Renovation | 27 | 275,000 | • | | ' | | - | 08 | 80,000 | - | 170,000 | 000 |
| Sub-Total Infrastructure - Parks (Capital) | \$ 42 | 425,000 \$ | 190,000 | \$ 120,000 | - 8 | \$ | 150,000 | \$ 228 | 228,000 \$ | 120,000 | \$ 170,000 | 000 |
| Park Maintenance (Operating) (c) | 25 | 250,000 | • | ' | ' | | 210,000 | | • | - | | • |
| Sub-Total Infrastructure - Parks (Operating) (c) | \$ 25 | 250,000 \$ | - | - \$ | \$ | \$ | 210,000 | \$ | - | - | \$ | - |
| Total Infrastructure - Parks | 9 \$ | 8 000,529 | 190,000 | \$ 120,000 | - 8 | \$ | 360,000 | \$ 228 | 228,000 \$ | 120,000 | \$ 170,000 | 000 |
| | | | | | | | | | | | | |

| | | | 3005 | | | | 2000 | |
|--|---------------------------------|---------------|---------------|---------------------|---------------------|--------------|------------|---------------------|
| | (8) | | 5007 | | | - | 000 | |
| Project/Program Name | ArCo ^(a) (15 mo.) | CTF | CPF | AdCo ^(b) | ArCo ^(a) | CTF | CPF | AdCo ^(b) |
| Influence of the Control of the Cont | | | | | | | | |
| Onesa Cassos Infrastructure and I ameiote | 000 03 | | | | | 00002 | | |
| Open apare minasuremic-sman projects | 00,00 | | | • | | | • | • |
| Aurora Kes - Sand Keplacement - even years | | | • | | • | 000,61 | • | • |
| Star K storage bldg | • | | | | • | • | | • |
| Morrison Nature Center Interpretive Equipment | | | | 45,000 | | • | • | • |
| Delaney - stabilize stable | 15,000 | | | • | • | • | • | • |
| Quincy Reservoir - move entry road-west lot | • | | | • | 150,000 | • | 1 | • |
| Star K parking lot | | | 1 | 40,000 | , | 1 | 1 | - |
| Aurora Res. Clivas renlacement | 000 09 | | | • | | • | • | |
| Sub-Total Infrastructure - Onen Space (Capital) | 175,000 | ¥ | 9 | 110 000 | 150 000 | 000 59 | y | 9 |
| Sub-10tat Intrastructure - Open Space (Capitat) | 000,621 & | e | - | e | | 9 | e | - e |
| Open Space Education & Patrol (Operating) (c) | 100,000 | 30,000 | 00 | • | 100,000 | 30,000 | • | - |
| Open Space Maintenance (Operating) (c) | 150,000 | | - | - | 150,000 | - | • | - |
| Sub-Total Infrastructure - Open Space (Operating) (c) | \$ 250,000 | \$ 30,000 | - \$ 00 | - \$ | \$ 250,000 | \$ 30,000 | \$ | - \$ |
| Total Infrastructure - Open Space | \$ 375,000 | \$ 30,000 | - 8 0 | \$ 110,000 | \$ 400,000 | 8 95,000 | \$ | - \$ |
| Infrastructure - Trails | | | | | | | | |
| Greenways/Trails - High Line Canal | • | | - 200,000 | 1 | ' | 1 | 200,000 | , |
| Total Infrastructure - Trails | s | se. | - \$ 200,000 | · • | s | - - | \$ 200,000 | - - |
| Sub-Total Parks and Open Space, Capital Plan | \$ 4,007,000 | \$ 1,350,000 | 00 \$ 440,000 | \$ 570,000 | \$ 3,352,000 | \$ 1,063,000 | \$ 470,000 | \$ 170,000 |
| Art in Public Places Transfer | | 2,000 | - 00 | ' | | 5,600 | ' | |
| Design, Engineering, Etc. | 131.074 | 43 | 145.000 | • | | | 145,000 | • |
| Sub-Total Parks and Open Space, Other | \$ 131,074 | \$ | S | - | ~ | \$ 5,600 | S | - 8 |
| Total Parks and Open Space | \$ 4,138,074 | \$ 1,790,382 | 99 | _ | \$ 3,352,000 | \$ 1,068,600 | s | _ |
| Library, Recreation, and Cultural Services | | | | | | | | |
| Recreation Infrastructure/Signage/Equip etc. | | 100,000 | - 00 | • | | 100,000 | • | • |
| Senior Center Addition @ Del Mar | · | . 450,000 | - 00 | • | • | 1 | ' | • |
| Beck Recreation Center Remodel | · | . 225,000 | 00 | • | • | 1,000,000 | • | • |
| Swimming Pool Infrastructure (10 pools) | | 75,000 | 00 | • | • | • | • | - |
| Historic Sites Infrastructure | | 10,000 | 00 | • | • | 1 | • | - |
| Sports Complexes Infrastructure | | | - | • | | | - | • |
| Sub-Total Library, Rec., and Cultural Svcs., Capital Plan | Se | 8 885,000 | - 8 0 | - | ∽ | \$ 1,100,000 | - 8 | - |
| Art in Public Places Transfer | • | 6,750 | - 0: | • | | 10,000 | • | - |
| Art in Public Places Funding | | 32,600 | - 00 | - | • | - | • | - |
| Sub-Total Library, Rec. and Cultural Svcs., Other | \$ | . \$ 39,350 | - \$ 0: | \$ | \$ | \$ 10,000 | - \$ | \$ |
| Total Library, Recreation, and Cultural Services | · | \$ 924,350 | - \$ 09 | - \$ | • | \$ 1,110,000 | - \$ | - \$ |
| TOTAL USES | \$ 4,138,074 | \$ 2,714,732 | 8 585,000 | \$ 570,000 | \$ 3,352,000 | \$ 2,178,600 | \$ 615,000 | \$ 170,000 |
| TOTAL SOURCES - USES | \$ 849,062 | \$ (69,732) | - 8 (2) | \$ (400,000) | \$ 573,688 | \$ 466,400 | - - | - \$ |
| Funds Available Carried Forward from Prior Year (d) | - s | \$ 429,257 | - 8 2 | \$ 400,000 | \$ 849,062 | \$ 359,525 | S | - 8 |
| Ending Funds Available | \$ 849,062 | \$ 359,525 | - 8 | - 8 | \$ 1,422,750 | \$ 825,925 | - 8 | - 8 |
| | | | | | | | | |

| | | ē | 200 | | | • | 3000 | |
|--|--------------|----------------|------------|---------------------|-----------------|--------------|------------|---------------------|
| | | 7 | /007 | | | 7 | 900 | |
| Project/Program Name | $ArCo^{(a)}$ | CTF | CPF | AdCo ^(b) | $ m ArCo^{(a)}$ | CTF | CPF | AdCo ^(b) |
| SOURCES | | | | | | | | |
| Revenues | 4,088,784 | 2, | 615,000 | 170,000 | 4,315,733 | 2 | 615,000 | 180,000 |
| Interest | 106,529 | 9 145,000 | ' | ' | 112,442 | 145,000 | | ' |
| Total Sources | \$ 4,195,313 | 3 \$ 2,645,000 | \$ 615,000 | \$ 170,000 | \$ 4,428,175 | \$ 2,645,000 | \$ 615,000 | 8 180,000 |
| USES | | | | | | | | |
| Parks and Open Space | | | | | | | | |
| Acquisitions | 1,182,000 | 0 | 150,000 | 1 | 977,000 | ' | 150,000 | |
| Open Space | | | | | | | | |
| Parks | | | | | | | | |
| Trail Corridors | | - | | | | - | | _ |
| Total Acquisitions | \$ 1,182,000 | - \$ 0 | \$ 150,000 | - 8 | \$ 977,000 | - 8 | \$ 150,000 | - 8 (|
| Construction - Parks | | | | | | | | |
| Murphy Creek North Neighborhood Park | 130,000 | 0 | • | • | ' | • | | |
| Carson Street Pond Park | 450,000 | 0 | ' | ' | ' | ' | | ' |
| City Park | | - 640,000 | • | • | • | • | | • |
| Saddle Rock East Neighborhood Park | 490,000 | - 0 | • | • | | • | | • |
| East Quincy Highlands Neighborhood Park | | | • | • | | • | | • |
| Springhill Park | | | • | • | 200,000 | • | | |
| Total Construction - Parks | \$ 1,070,000 | 0 \$ 640,000 | - 8 | - * | \$ 1,250,000 | - 8 | \$ | - 8 |
| Construction - Open Space | | | | | | | | |
| Year One-Youth Corp | | 30,000 | • | ' | ' | 30,000 | | |
| Fencing | 150,000 | 0 | ' | ' | ' | ' | | - |
| Total Construction - Open Space | \$ 150,000 | 0 \$ 30,000 | - 8 | - \$ | - \$ | \$ 30,000 | \$ | - 8 |
| Infrastructure - Parks | | | | | | | | |
| Security Lighting | | - 25,000 | | ' | ' | | | |
| Park Trees | | - 10,000 | 20,000 | ' | ' | | 20,000 | |
| Park Furniture | | - 8,000 | | ' | | 10,000 | | ' |
| Athletic Field Renovations | | | | • | | • | | |
| Park Signage | | | 50,000 | • | | | 50,000 | • |
| Miscellaneous Small Projects | 150,000 | | ' | ' | 150,000 | | | ' |
| Irrigation Controller Renovation | | - 40,000 | ' | • | ' | | | • |
| Court Replacement | 150,000 | 0 | • | 170,000 | 150,000 | | | • |
| Playground Renovation | 520,000 | 0 | • | ' | • | 335,000 | | - 180,000 |
| Park Path Replacement | | • | • | • | | 140,000 | | |
| Sub-Total Infrastructure - Parks (Capital) | \$ 820,000 | 0 \$ 183,000 | \$ 120,000 | \$ 170,000 | \$ 300,000 | \$ 775,000 | \$ 120,000 | 8 180,000 |
| Park Maintenance (Operating) (c) | 250,000 | 0 100,000 | - | • | 265,000 | 100,000 | | |
| Sub-Total Infrastructure - Parks (Operating) (c) | \$ 250,000 | 0 \$ 100,000 | - \$ | - \$ | \$ 265,000 | \$ 100,000 | \$ | - \$ - |
| T-4-11-6 | 90 910 1 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Total Infrastructure - Farks | 3 1,070,000 | - | | | = | _ | _ | _ |

| | | 20 | 2007 | | | 20 | 2008 | |
|---|-----------------|--------------|------------|--------------|------------------------|--------------|------------|---------------------|
| Project/Program Name | $ m ArCo^{(a)}$ | CTF | CPF | $AdCo^{(b)}$ | ${ m ArCo}^{({ m a})}$ | CTF | CPF | AdCo ^(b) |
| Infrastructure - Open Space | 0 | | | | | | | |
| Open Space Intrastructure-small projects Aurera Dae - Sand Barlacament - aven vasire | 20,000 | 20,000 | | • | 20,000 | 50,000 | • | 1 |
| Get mental to the state of the | | 6 | 6 | | | | 6 | 6 |
| Sub-10tal Infrastructure - Open Space (Capital) | 000,000 | • | e | - | non'nc e | 00,000 | - | • |
| Open Space Education & Patrol (Operating) (c) | 100,000 | 30,000 | • | • | 115,000 | 30,000 | • | • |
| Open Space Maintenance (Operating) (c) | 160,000 | _ | • | - | 175,000 | - | - | - |
| Sub-Total Infrastructure - Open Space (Operating) (c) | \$ 260,000 | \$ 30,000 | \$ | - \$ | \$ 290,000 | \$ 30,000 | - \$ | - \$ |
| Total Infrastructure - Open Space | \$ 310,000 | 8 80,000 | - 8 | - * | \$ 340,000 | \$ 95,000 | - | - 8 |
| Infrastructure - Trails | | | | | | | | |
| Greenways/Trails - High Line Canal | 150,000 | ' | 200,000 | • | 150,000 | • | 200,000 | • |
| Aurora Reservoir Trail Replacement | | • | • | • | 935,000 | • | • | • |
| Total Infrastructure Trails | \$ 150,000 | \$ 2,370 | \$ 200,000 | | \$ 1,085,000 | \$ | \$ 200,000 | - 8 |
| Sub-Total Parks and Open Space, Capital Plan | \$ 3,932,000 | \$ 1,035,370 | \$ 470,000 | \$ 170,000 | \$ 4,217,000 | \$ 1,000,000 | \$ 470,000 | \$ 180,000 |
| Art in Public Places Transfer | • | 6,400 | • | • | - | • | • | |
| Direct Costs - Design, Engineering, Etc. | - | - | 145,000 | - | • | - | 145,000 | - |
| Sub-Total Parks and Open Space, Other | - \$ | \$ 6,400 | \$ 145,000 | - \$ | - \$ | \$ | \$ 145,000 | - \$ |
| Total Parks and Open Space | \$ 3,932,000 | \$ 1,041,770 | \$ 615,000 | \$ 170,000 | \$ 4,217,000 | \$ 1,000,000 | \$ 615,000 | \$ 180,000 |
| Library, Recreation, and Cultural Services | | | | | | | | |
| Recreation Infrastructure/Signage/Equip etc. | ' | | • | • | • | 100,000 | - | |
| Beck Recreation Center Remodel | ' | 1,0 | • | • | • | • | • | • |
| Swimming Pool Infrastructure (10 pools) | • | | • | • | • | 75,000 | • | • |
| Historic Sites Infrastructure | ' | 10,000 | • | • | • | 10,000 | • | • |
| Del Mar Pool Bathhouse/water features - Family Aq Ctr | 1 | 1 | • | • | • | 200,000 | • | • |
| Meadowood Neighborhood Center Addition | ' | | • | • | • | | - | - |
| Sub-Total Library, Rec., and Cultural Svcs., Capital Plan | • | \$ 1,115,000 | · • | - 8 | - 8 | \$ 430,000 | - 8 | |
| Art in Public Places Transfer | • | 10,000 | • | • | • | 2,000 | • | • |
| Art in Public Places Funding | | • | • | • | | - | - | • |
| Sub-Total Library, Rec. and Cultural Svcs., Other | \$ | \$ 10,000 | \$ | - \$ | | \$ 2,000 | - \$ | . \$ |
| Total Library, Recreation, and Cultural Services | - 8 | \$ 1,125,000 | - \$ | | - \$ | \$ 432,000 | - | - 8 |
| TOTAL USES | \$ 3,932,000 | \$ 2,166,770 | \$ 615,000 | \$ 170,000 | \$ 4,217,000 | \$ 1,432,000 | \$ 615,000 | \$ 180,000 |
| TOTAL SOURCES - USES | \$ 263,313 | \$ 478,230 | \$ | | \$ 211,175 | \$ 1,213,000 | - | - |
| Funds Available Carried Forward from Prior Year | \$ 1,422,750 | \$ 825,925 | - | - | \$ 1,686,063 | \$ 1,304,155 | - 8 | · · |
| Ending Funds Available | \$ 1,686,063 | \$ 1,304,155 | \$ | - \$ | \$ 1,897,238 | \$ 2,517,155 | - \$ | - 8 |
| | | | | | | | | |

USES

190,000 190,000 190,000 190,000 190,000 Parks, Open Space, and Recreation Capital Improvement Program Detail $AdCo^{(b)}$ 150,000 150,000 20,000 50,000 615,000 615,000 120,000 120,000 CPF 237,000 250,000 15,000 313,000 90,000 145,000 2,645,000 30,000 30,000 25,000 50,000 50,000 25,000 140,000 90,000 2,500,000 487,000 8,000 403,000 CTF 265,000 1,750,000 4,627,354 882,000 260,000 150,000 2,015,000 300,000 300,000 000,009 150,000 350,000 882,000 260,000 1,100,000265,000 4,508,671 118,683 $ArCo^{(a)}$ Sub-Total Infrastructure - Parks (Operating) (6) Project/Program Name Sub-Total Infrastructure - Parks (Capital) Saddle Rock East Neighborhood Park Lowry Park Total Construction - Open Space Irrigation Controller Renovation Park Maintenance (Operating) (c) Irrigation Replacement (2 parks) Miscellaneous Small Projects Fotal Infrastructure - Parks Total Construction - Parks Park Fumiture Athletic Field Renovations Construction - Open Space Year One-Youth Corp Rocky Ridge Parking Lot Construction - Parks Murphy Creek North N.P. Carson Street Pond Park Playground Renovation Infrastructure - Parks Parks and Open Space Court Replacement Total Acquisitions Security Lighting Tollgate Bridge Trail Corridors Park Signage Acquisitions Open Space Park Trees City Park Total Sources Revenues Parks SOURCES Interest

| | | | | 2009 | | |
|---|-----------------|---------|--------------|---------------|---------------|---------------------|
| Project/Program Name | $ m ArCo^{(a)}$ | | CTF | CPF | Ad | AdCo ^(b) |
| | | | | | | |
| Infrastructure - Open Space | | | | | | |
| Open Space Infrastructure-small projects | 50 | 50,000 | 50,000 | | • | ' |
| Sub-Total Infrastructure - Open Space (Capital) | 8 20 | 50,000 | \$ 50,000 | 59 | \$ | 1 |
| Open Space Education & Patrol (Operating) (c) | 140 | 140,000 | 30,000 | | | ' |
| Open Space Maintenance (Operating) (c) | 195 | 195,000 | | | | |
| Sub-Total Infrastructure - Open Space (Operating) (c) | \$ 335 | 335,000 | \$ 30,000 | \$ | - \$ | • |
| | \$ 385 | 385,000 | 80,000 | \$ | s | • |
| Infrastructure - Trails | | | | | | |
| Greenways/Trails - High Line Canal | 150 | 150,000 | | 200,000 | 00 | • |
| Total Infrastructure Trails | \$ 150 | 150,000 | · · | \$ 200,000 | \$ 00 | • |
| Sub-Total Parks and Open Space, Capital Plan | \$ 4,292,000 | - | \$ 1,000,000 | \$ 470,000 | \$ 00 | 190,000 |
| Art in Public Places Transfer | | | 2,370 | | | |
| Direct Costs - Design, Engineering, Etc. | | | | 145,000 | 00 | ' |
| Sub-Total Parks and Open Space, Other | \$ | ' | \$ 2,370 | \$ 145,000 | \$ 00 | |
| Total Parks and Open Space | \$ 4,292,000 | - | \$ 1,002,370 | \$ 615,000 | \$ 00 | 190,000 |
| - | , | | | | | , |
| Library, Recreation, and Cultural Services | | | | | | |
| Recreation Infrastructure/Signage/Equip etc. | | • | 100,000 | | • | • |
| Swimming Pool Infrastructure (10 pools) | | • | 75,000 | | | • |
| Historic Sites Infrastructure | | ' | 10,000 | | • | |
| Sports Complexes Infrastructure | | • | 25,000 | | - | • |
| Del Mar Pool Bathhouse/water features - Family Aq Ctr | | • | 1,000,000 | | • | • |
| Meadowood Neighborhood Center Addition | | • | 450,000 | | | ' |
| Expo Neighborhood Center Gym Addition | | • | 150,000 | | | |
| Sub-Total Library, Rec., and Cultural Svcs., Capital Plan | \$ | - | 1,810,000 | \$ | \$ - | - |
| Art in Public Places Transfer | | • | 11,500 | | - | • |
| Art in Public Places Funding | | | • | | | • |
| Sub-Total Library, Rec. and Cultural Svcs., Other | \$ | - | \$ 11,500 | \$ | \$ | 1 |
| Total Library, Recreation, and Cultural Services | €9 | • | \$ 1,821,500 | 9 | \$ | • |
| TOTAL USES | \$ 4,292,000 | _ | \$ 2,823,870 | 8 615,000 | \$ 00 | 190,000 |
| TOTAL SOURCES - USES | \$ 335,354 | - | \$ (178,870) | s | s - | 1 |
| Funds Available Carried Forward from Prior Year | \$ 1,897,238 | _ | \$ 2,517,155 | s | s | ' |
| Ending Funds Available | \$ 2,232,592 | _ | \$ 2,338,285 | S 9 | <i>s</i> | |
| | | | | | | |

⁽a) Note 1: ArCo funding amount is estimated.

ArCo = Arapahoe County Open Space Fund CTF = Conservation Trust Fund

CPF = Capital Projects Fund AdCo = Adam's County Open Space Tax (Parks Development Fund)

⁽b) Note 2: Developer-related contribution for specific projects and tower lease revenue for Signature Park associated with Parks Development Fund are not included. (c) Note 3: These are qualifying operating/maintenance uses found in the Operating Section of the Parks and Open Space Departmental proposed budget. (d) Note 4: Ending Funds Available was not tracked separately prior to 2005 for AdCo under the Parks Development Fund.

2005 Adopted Budget

Org Key(s): #10700 Fund: Capital Projects Fund Department: Court Administration

Total Appropriation: \$581,130 Project Name: Aurora Municipal Courts Remodel (Non-Bond)

Planned Appropriation 2005 to 2009: \$0 Location: 14999 East Alameda Parkway Project Mgr: Zelda DeBoyes

Bond Funded: No

End Date: Quarter 4, 2004

Aurora Municipal Courts remodel project is \$2,412,000 and composed of the following: Aurora Municipal Courts Remodel (Bond) - \$1,508,870 (page G-56); Aurora Municipal Usable space for Court Administration, City Attorney's Office, and Judiciary was expanded through the remodel of various Municipal Courts areas occupied by the Controller's Courts Remodel (Non-Bond) - \$581,130 (this appropriation); Municipal Justice Center Security Expansion - \$158,000 (page G-50); Building Security/Surveillance - \$124,000 Office, Police, Information Technology and other departments. This was the non-bond portion of the remodel project. The \$581,130 appropriation includes \$500,000 original appropriation, \$21,130 for Art in Public Places (AIPP) and \$60,000 approved with the Spring 2004 supplemental budget ordinance. The total project appropriation for the Total Spent as of 6/30/04: \$500,000 Start Date: Quarter 1, 2004

Operating Impact:

(page G-66); and Major Building Repair - \$40,000 (lighting retrofits) (page G-65).

This project is primarily a remodel of existing space already maintained by the City. Operating costs have the potential to be lower with the installation of more efficient lighting and security system upgrades.

#10701 Org Key(s): Fund: Capital Projects Fund Department: Court Administration

\$158,000 Total Appropriation: Project Name: Municipal Justice Center Security Expansion

Fotal Spent as of 6/30/04: \$158,000 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Location: 14999 East Alameda Parkway End Date: Quarter 4, 2004 Start Date: Quarter 1, 2004 Project Mgr: Zelda DeBoyes Description:

Security/Surveillance - \$124,000 (page G-66); and Municipal Justice Center Security - \$158,000 (this appropriation). The \$282,000 security system enhancements is a This is a funding component of the security system enhancement project that repairs and upgrades the security/surveillance system with a new digital recording system, surveillance cameras, panic alarms and entry controllers. The total cost of the security system enhancement project is \$282,000 and is funded as follows: Building component of the larger Aurora Municipal Courts remodel project described in the previous item.

Operating Impact:

Operating costs have the potential to be lower due to reduced repair and maintenance cost associated with partial replacement and additional upgrades to an older security system.

Org Key(s): #71701 Fund: Capital Projects Fund Department: Development Services

Total Appropriation: \$250,000

Planned Appropriation 2005 to 2009: \$162,900 Location: Fitzsimons Boundary Area Project Mgr: Jeff Seifried

Project Name: Economic Development Infrastructure

Fotal Spent as of 6/30/04: \$87,101 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004 Description:

Funds provided as an economic incentive to make development projects feasible. Examples are public improvements, including stop lights, right-of-way landscaping, and road improvements. Anticipate expenditures to exceed appropriation as of June 30, 2004. This will be remedied through transfer of additional budget to be approved through a supplemental budget amendment.

Operating Impact:

The appropriation is associated with multiple economic development projects that will not have an impact on the operating budget.

Project Description Capital Improvement Program -

2005 Adopted Budget

Org Key(s): Fund: Capital Projects Fund Department: Development Services

Total Appropriation: \$500,000 Project Name: Land Acquisition - Potential NW Community Center

Planned Appropriation 2005 to 2009: \$500,000 Location: Northwest Aurora Project Mgr: Dianne Truwe

Fotal Spent as of 6/30/04: **Bond Funded:** No End Date: Quarter 4, 2006 Quarter 1, 2005 Start Date: Description:

Operating Impact:

Represents the City's participation in purchase of land for a multi-million dollar grant funded community center development in northwest Aurora.

The community center would be owned and operated by an outside agency and would not result in additional operating costs to the City.

Total Appropriation: \$446,544 (New) Org Key(s): Fund: Capital Projects Fund Project Name: Direct Costs Financial Services Department: Finance

\$446,544 Planned Appropriation 2005 to 2009: **Fotal Spent as of 6/30/04:** Bond Funded: No Location: Not Applicable End Date: Ongoing Quarter 1, 2005 Start Date: Project Mgr: Finance Department Description:

Fund cost of one full time employee (FTE) responsible for financial/budget services associated with the Capital Projects Fund

Operating Impact:

This is an operating cost located in the Capital Improvement Program that will reduce the impact on the General Fund operating budget

#34702 Org Key(s): Fund: Capital Projects Fund Department: Finance

Total Appropriation: \$633,766 Project Name: Financial Systems (Accounting, T&L, and Budget)

Planned Appropriation 2005 to 2009: \$125,000 Fotal Spent as of 6/30/04: \$276,437 Location: Aurora Municipal Building End Date: Quarter 4, 2008 Start Date: Quarter 1, 2002 Project Mgr: Department Division Managers

Description:

Bond Funded: No

Payroll/IFAS/T&L/Budget upgrades; 2006 - \$25,000 for HR-Payroll/IFAS/T&L/Budget upgrades; 2007 - \$25,000 for HR-Payroll/IFAS/T&L/Budget upgrades; 2008 - \$25,000 This project provides for upgrades to the City's Internal Financial Accounting System (IFAS), for the eventual replacement of multiple budget systems, IFAS enhancements for Financial Systems in the Information Technology Department for \$129,000. Anticipated project plan includes: 2003 - \$110,000 for IFAS access, \$75,000 for budget systems compliance to GASB 34, and enhancements to the tax and licensing system. The 2002 HR-Payroll/IFAS Web Project is being partially funded by an appropriation under replacement, \$15,000 for miscellaneous IFAS and financial system upgrades; 2004 - \$60,000 for HR-Payroll/IFAS/T&L/Budget upgrades; 2005 - \$60,000 for HR for HR-Payroll/IFAS/T&L/Budget upgrades.

Operating Impact:

This appropriation is for financial system improvements and has the potential of impacting the operating budget if future improvements require additional software maintenance

| partment: file | Fund: Capital Projects Fund | Org Key(s): #58720 |
|---|---------------------------------|---|
| roject Name: 12-Lead Montor (Bond) roject Mgr: Fire Department | Location: Various Fire Stations | 10tal Appropriation: \$20,000 Planned Appropriation 2005 to 2009: \$0 |

The purchase of an additional 12-Lead Heart Monitor for use at the new fire stations while on-line units are in for service and repair is planned for the first quarter of 2005 and is Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2003 funded by Public Safety Bond interest. This is a one-time appropriation. Start Date: Quarter 1, 2003 Description:

Operating Impact:

As the monitor will serve as a replacement and backup to units under repair there is no additional operating impact.

| Department: Fire | es es | | Fund: Capital Projects Fund | pu | Org Key(s): #58729 |
|---|---------------------|-----------------------------|---|-------------------------------|--|
| Project Name: Fire Station No. 1 Reconstruction | ire Station No. 1 | Reconstruction | | | Total Appropriation: \$2,331,055 |
| Project Mgr: Peter Francis | er Francis | | Location: 9801 East 16th Avenue | ıne | Planned Appropriation 2005 to 2009: \$1,963,055 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: Quarter 4, 2005 | Bond Funded: Yes | Total Spent as of 6/30/04: \$0 |
| Reconstruction wi | Il allow for privat | e sleeping rooms for | or the firefighters and for separate sl | hower and bathroom facilit | Reconstruction will allow for private sleeping rooms for the firefighters and for separate shower and bathroom facilities for men and women. Bond proceeds fund \$368,000 of |
| this project. The re | emaining funding | is from the non-bo | this project. The remaining funding is from the non-bond portion of the Capital Projects Fund. The total project cost is \$2,331,055. | und. The total project cost i | s \$2,331,055. |

Operating Impact:

The facility replaces an existing operational fire station and will not result in additional operating cost impact.

| Department: Fire | | | Fund: Capital Projects Fund | pu | Org Key(s): $#58717$ |
|-----------------------------------|------------------|---|--------------------------------------|--------------------------------|--|
| Project Name: Fire Station No. 11 | e Station No. 1 | 11 | | | Total Appropriation: \$2,302,789 |
| Project Mgr: Peter Francis | Francis | | Location: Joilet and Iliff | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 4, 2001 | End Date: Quarter 4, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$2,301,600 |
| The newly construc | ted fire station | is completed, operat | tional and serving the Hampden Tov | wn Center area and existing r | The newly constructed fire station is completed, operational and serving the Hampden Town Center area and existing neighborhoods in southwest Aurora. The project included a |
| fire truck. Approxi | mately \$1.5 mil | llion was funded fro | m bond interest. The total project a | appropriation was revised from | fire truck. Approximately \$1.5 million was funded from bond interest. The total project appropriation was revised from \$2,405,851 to \$2,415,851 with the Spring 2004 |
| supplemental budge | t ordinance. The | supplemental budget ordinance. The additional funding | g source was available from the surp | plus bond funded appropriati | source was available from the surplus bond funded appropriation for the construction of Fire Station No. 3. |

Operating Impact:

The operating impact of this station has been incorporated in the General Fund operating budget beginning in 2003.

| Department: Fire | | Fund: | Fund: Capital Projects Fund | pı | Org Key(s): #58721 |
|--|---------------|-----------|-----------------------------|------------------|---|
| Project Name: Fire Station No. 11 (Bond Interest) | ond Interest) | | | | Total Appropriation: \$283,062 |
| Project Mgr: Peter Francis | | Location: | Location: Joilet and Iliff | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2003 End Date: Quarter 4, 2004 | arter 1, 2003 | End Date: | Quarter 4, 2004 | Bond Funded: Yes | Total Spent as of 6/30/04: \$250,703 |

The additional Fire Station No. 11 funding approved by Council in supplemental budget ordinances during 2003 and that is included in the total project cost of \$2,415,851.

Operating Impact:

The operating impact of this station has been incorporated in the General Fund operating budget beginning in 2003.

2005 Adopted Budget

Total Appropriation: \$102,232 Org Key(s): #58722 Fund: Capital Projects Fund Project Name: Fire Station No. 13 (Bond Interest) Department: Fire

Total Spent as of 6/30/04: \$102,232 Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009: \$0 End Date: Quarter 4, 2004 Start Date: Quarter 1, 2003 Project Mgr: Peter Francis

Bond Funded: Yes

Description:

Design and build a permanent fire station to serve the Saddle Rock neighborhoods and other planned developments in the area. The temporary station in Saddle Rock will return to the developer. The primary source of coverage for the E-470 area will be the new station. This is the Public Safety Bond interest component of the Tallyn's Reach Municipal Services Campus. The total Tallyn's Reach Municipal Services Center cost is \$17,503,047 and is composed of: Library Bond - \$5,785,000 (page G-70); Library Bond Interest -\$56,716 (page G-70); Public Safety Bond Interest - \$102,232 (this appropriation); Tallyn's Reach Site Work - \$294,806 (Completed); Tallyn's Emergency Dispatch Center -\$1,890,000 (page G-64); Public Safety Bond (Fire) - \$2,911,493 (page G-53); and Public Safety Bond (Police) - \$6,462,800 (page G-103).

Operating Impact:

There were no additional employees hired at the time of opening this facility as the employees had been operating out of a converted suburban home for several years prior to the construction of this station. However, for this facility personal services costs represent the cost of 15 full time employees to staff the station and the other operating costs represent the cost to maintain the facility including gas, electricity, water and other general repair/maintenance requirements.

Org Key(s): #58713 Fund: Capital Projects Fund Department: Fire

Total Appropriation: \$2,911,493 Project Name: Fire Station No. 13 (Bond)

Project Mgr: Peter Francis

Fotal Spent as of 6/30/04: \$2,863,349 Bond Funded: Yes End Date: Quarter 4, 2004 Start Date: Quarter 1, 2002 Description:

Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009: \$0

Fallyn's Emergency Dispatch Center - \$1,890,000 (page G-64); Public Safety Bond (Fire) - \$2,911,493 (this appropriation); and Public Safety Bond (Police) - \$6,462,800 (page \$5,785,000 (page G-70); Library Bond Interest - \$57,716 (page G-70); Public Safety Bond Interest - \$102,232 (this page); Tallyn's Reach Site Work - \$294,806 (Completed); Design and build a permanent fire station to serve the Saddle Rock neighborhoods and other planned developments in the area. The primary source of coverage for the E-470 area will be the new station. This is the Public Safety Bond interest component of the Tallyn's Reach Municipal Services Campus. The \$2,911,493 appropriation includes the \$58,200 Art in Public Places (AIPP) component of the project. The total Tallyn's Reach Municipal Services Center cost is \$17,503,047 and is composed of: Library Bond -

Operating Impact:

There were no additional employees hired at the time of opening this facility as the employees had been operating out of a converted suburban home for several years prior to the construction of this station. However, for this facility personal services costs represent the cost of 15 full time employees to staff the station and the other operating costs represent the cost to maintain the facility including gas, electricity, water and other general repair/maintenance requirements.

| Department: Fire | | Fund: C | Fund: Capital Projects Fund | | Org Key(s): #58714 |
|--|-----------------------------|-----------------|--|---------------------------|--|
| Project Name: Fire Station No. 14 (Bond) | o. 14 (Bond) | | | | Total Appropriation: \$2,380,707 |
| Project Mgr: Peter Francis | | Location: G | Location: Gartrell Road and South Aurora Parkway | n Aurora Parkway | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Dat | Start Date: Quarter 1, 2001 | End Date: Q | End Date: Quarter 4, 2002 | Bond Funded: Yes | Total Spent as of 6/30/04: \$2,356,232 |
| Project completed with the exce | ention of landscaping | Decian and hiil | d a nermanent fire stat | tion to serve the Eagle B | Project completed with the excention of landeconing Decim and build a normanent fire station to come the Earle Rand development and currennding areas. This station will |

Project completed, with the exception of landscaping. Design and build a permanent fire station to serve the Eagle Bend development and surrounding areas. This station will provide additional coverage for the southern section of E-470. The project included \$420,000 for a fire truck. Bond proceeds funded this project. The total project budget is \$2,380,707, which includes the Art in Public Places (AIPP) component of \$21,830.

Operating Impact:

The station is currently used for Quarter Master supply and storage. However, a fully operation fire station results in personal services costs for 15 full time employees to staff the

| station and other op | erating costs in | cluding the cost to 1 | naintain the facility including gas, e | electricity, water and other | station and other operating costs including the cost to maintain the facility including gas, electricity, water and other general repair/maintenance requirements. |
|---|------------------|-----------------------------|--|------------------------------|--|
| Department: Fire | | | Fund: Capital Projects Fund | pu | Org Key(s): #58719 |
| Project Name: Fire Station No. 15 Truck | e Station No. | 15 Truck | | | Total Appropriation: \$450,000 |
| Project Mgr: Casey Jones | y Jones | | Location: Murphy Creek Area | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2003 | End Date: Quarter 4, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$449,092 |
| Purchase completed | | | | | |

Operating Impact:

The operating impact associated with an additional fire truck would include fuel and maintenance costs associated with its usage.

| Department: Fire | | | Fund: | Fund: Capital Projects Fund | pı | Org Key(s): $#58715$ |
|---|-----------------------------------|--|----------------------------------|--------------------------------------|--------------------------------|---|
| Project Name: Fire Station No. 3 Rebuild (Bond) | e Station No. 3 | Rebuild (Bond) | | | | Total Appropriation: \$1,928,000 |
| Project Mgr: Peter Francis | Francis | | Location: | Location: 30th and Peoria | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: | End Date: Quarter 3, 2003 | Bond Funded: Yes | Total Spent as of 6/30/04: \$1,875,592 |
| Project completed. Demolished old Fire Station No. 3 and built a new station to separate sleeping and restroom facilities to accommodate male and female staff. | Demolished old d restroom faci | Fire Station No. 3 lities to accommoda | and built a ne ite male and f | w station to replace an emale staff. | n obsolete facility that was p | and built a new station to replace an obsolete facility that was poorly configured for contemporary standards. It provides ate male and female staff. |

Operating Impact:

There are no additional operating costs associated with replacing the existing fire station with a new facility. There is potential for lower maintenance costs associated with the operation of a new facility.

| Org Key(s): #58718 | 000 0090 ······ |
|-----------------------------|---------------------------------|
| Fund: Capital Projects Fund | 77 - 7 |
| Department: Fire | D 4 M E 64-42 M 4 4 3 3 4 5 (D. |

Fotal Appropriation: \$600,000 Planned Appropriation 2005 to 2009: \$0 Location: Iliff and Blackhawk Project Name: Fire Station No. 7 Addition (Bond) Project Mgr: Peter Francis

This project is an addition and remodel to Fire Station No. 7. The project will provide separate sleeping and restroom facilities to accommodate male/female staff. In addition, training space will be created. Bond proceeds fund this project. Building Repair Fund will contribute an additional \$425,000 to the overall remodel project for previously Fotal Spent as of 6/30/04: \$588,518 **Bond Funded:** Yes End Date: Quarter 4, 2004 Start Date: Quarter 1, 2001

Operating Impact:

planned HVAC, electrical, and roof projects. The total project cost is \$1,025,000.

There is potential for higher cost for heating, air conditioning and electricity for the additional square footage. There should be lower maintenance costs associated with improvements to the HVAC system and roof replacement.

Planned Appropriation 2005 to 2009: \$150,000 Total Appropriation: \$430,000 Org Key(s): #58707 Fund: Capital Projects Fund Location: Various Project Name: Whelen Warning System Project Mgr: Ben Cadiz Department: Fire

Total Spent as of 6/30/04: \$217,040 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 1994 Description:

and can be used as a siren or for pre-recorded public safety announcements. The \$30,000 in the year 2005 budget will be used to place a siren in the Murphy Creek development. The Whelen Warning System is a system of outdoor sirens that are operated by radio control from the Public Safety Communications center. They have a solar charged battery

Operating Impact:

The operating costs should be minimal and would be associated with occasional repair and maintenance of sirens.

Org Key(s): #46711 Fund: Capital Projects Fund Department: General Management

Total Appropriation: \$1,500,000 Planned Appropriation 2005 to 2009: Location: Aurora Municipal Center Project Name: Aurora Municipal Center - TV Equipment Project Mgr: Dave Chambers

Total Spent as of 6/30/04: \$1,500,000 **Bond Funded:** No End Date: Quarter 4, 2003 Start Date: Quarter 1, 2002 Description:

Purchase complete. Funding for the purchase of television equipment for the Aurora Municipal Center.

Operating Impact:

No additional operating impact as this is a replacement and upgrade of existing television studio equipment.

Project Description Capital Improvement Program -

2005 Adopted Budget

Org Key(s): #46713 Fund: Capital Projects Fund Department: General Management

Total Appropriation: \$1,508,870 Project Name: Aurora Municipal Courts Remodel (Bond)

Total Spent as of 6/30/04: \$1,440,560 Planned Appropriation 2005 to 2009: Location: 14999 East Alameda Parkway End Date: Quarter 4, 2004 Start Date: Quarter 2, 2002 Project Mgr: Peter Francis

Bond Funded: Yes

Description:

Justice Center Security Expansion - \$158,000 (page G-50); Building Security/Surveillance - \$124,000 (page G-66); and Major Building Repair - \$40,000 (lighting retrofits) (page Expand usable space for Court Administration, City Attorney's Office, and Judiciary through the remodel of various Municipal Courts areas occupied by the Controllers's Office, building. This is the non-bond portion of the remodel project. The total project appropriation for the Aurora Municipal Courts remodel project is \$2,412,000 and composed of the following: Aurora Municipal Courts Remodel (Bond) - \$1,508,870 (this appropriation); Aurora Municipal Courts Remodel (Non-Bond) - \$581,130 (page G-50); Municipal Police, Information Technologies and other departments. The target areas are available for expansion as these groups move out with the completion of the new municipal

Operating Impact:

This project is primarily a remodel of existing space already maintained by the City. Operating costs have the potential to be lower with the installation of more efficient lighting and security system upgrades.

#46703 Org Key(s): Fund: Capital Projects Fund Department: General Management

Total Appropriation: \$348,380 Project Name: Central Maintenance Facility - Phase 1

Fotal Spent as of 6/30/04: \$345,064 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Location: 13625 East Ellsworth Avenue End Date: Quarter 4, 2004 Start Date: Quarter 1, 2001 Project Mgr: Peter Francis Description:

renovation, and smaller site developments such as fencing, landscaping, and pavement. Phase I consists primarily of the building for wastewater operations. This is a non-bond Design and construct several improvements at the Central Maintenance Facility over the next three years. Included in the project are a new wastewater building, space project and represents the Utilities Department aspects of the Central Maintenance Facilities project.

and is composed of the following: Capital Projects Fund - \$348,380 (this page), Grade and Relocate Tree Farm - \$237,000 (page G-58); Water Fund - \$37,688 (page G-151); and The project was split into two phases during 2003. Phase II, the non-Utilities Department portion of the project is shown below. The current buget for Phase I totals \$6,993,531 Wastewater -\$6,370,463 (pages G-117 and G-118).

Operating Impact:

The operating impact includes the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating these new facilities and expanded spaces

Org Key(s): #46715 Fund: Capital Projects Fund Department: General Management

Fotal Appropriation: \$10,904,320 Project Name: Central Maintenance Facility - Phase II

Planned Appropriation 2005 to 2009: \$0 Location: 13625 East Ellsworth Avenue Project Mgr: Peter Francis

building for facilities management, space renovation, and smaller site developments such as fencing, landscaping, and pavement. This is a non-bond project and represents the Total Spent as of 6/30/04: \$10,690,219 Design and construct several improvements at the Central Maintenance Facility over the next two years. Phase II includes a new large vehicle maintenance facility, a new Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2003 Description:

aspects of the Central Maintenance Facilities project not related to the Utilities Department. The project was split into two phases during 2003. Phase I, the Utilities Department portion of the project, is shown above. The total budget for Phase II is \$10,904,320 which includes the \$109,080 Art in Public Places (AIPP) component.

Operating Impact:

The operating impact includes the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating these new facilities and expanded spaces.

Org Key(s): Fund: Capital Projects Fund Department: General Management

Total Appropriation: \$250,000 Project Name: Facilities Master Plan (FMP) II Study

Planned Appropriation 2005 to 2009: \$250,000 **Fotal Spent as of 6/30/04:** \$0 **Bond Funded:** No End Date: Quarter 4, 2006 Location: Start Date: Quarter 1, 2005 Project Mgr: Peter Francis Description:

Fund potential study resulting from City's Facilities Master Plan II efforts.

Operating Impact:

Study related project with no operating impact.

Org Key(s): #46714 Fund: Capital Projects Fund Department: General Management

Total Appropriation: \$150,000 Project Name: Facilities Master Plan, Phase I Op & Maintenance

Planned Appropriation 2005 to 2009: Bond Funded: No Location: Citywide Start Date: Quarter 1, 2004 Project Mgr: Peter Francis

End Date: Quarter 4, 2005

Description:

Fotal Spent as of 6/30/04: \$84,937

projects and \$65,000 for landscaping at Fire Station No. 7. During 2003, an estimated \$500,000 of unused appropriation will be transferred to the Denver land Swap project in Phase I funding for Facilities Master Plan (FMP) projects. The \$150,000 appropriation prior to 2003 includes \$85,000 for landscaping at the North Branch Library renovation

Parks and Open Space with the 2003 Fall amending budget ordinance.

Operating Impact:

These funds are for additional landscaping of existing facilities and should result in minimal operating impact.

| org Key(s): #46712 | Total Appropriation: \$446,191 | Planned Appropriation 2005 to 2009: \$0 |
|--------------------------------|--------------------------------------|---|
| Fund: Capital Projects Fund | | Location: Various |
| Department: General Management | Project Name: Facilities/Space Study | Project Mgr: Peter Francis/ Frank Ragan |

Bond Funded: No End Date: Quarter 1, 2005 Start Date: Quarter 1, 1999 Description:

Total Spent as of 6/30/04: \$395,111

Supports various studies and planning needs for projects associated with the Facilities Master Plan (FMP).

Operating Impact:

Study related appropriation resulting in no additional operating impact.

Total Appropriation: \$218,866 Org Key(s): #46702 Fund: Capital Projects Fund Project Name: Fire Department Annex/EMS Facility - FMP Department: General Management

Planned Appropriation 2005 to 2009: Location: 6th Avenue and Tower Road Project Mgr: Peter Francis

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2001

Description:

Project postponed. The original budget for design and construction of several facilities on City-owned site at 6th Avenue and Tower Road was lapsed due to a change in project scope. During 2003, \$2,913,134 was lapsed and deferred to later years with the Fall 2003 amending budget ordinance. The \$200,000 appropriated in 2004 will be for the development of project and funding plans for a larger Public Safety Complex.

Bond Funded: No

Fotal Spent as of 6/30/04: \$18,866

Operating Impact:

The study and design of this project will not result in an additional operating impact. However, the construction of a public safety complex would result in the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating these new facilities.

Org Key(s): Fund: Capital Projects Fund Department: General Management

Total Appropriation: \$237,000 Location: 6th Avenue and Tower Road Project Name: Grade and Relocate Tree Farm - FMP Project Mgr: Rick Bowser

Total Spent as of 6/30/04: \$221,100 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2001 Description:

Project completed. Relocation of the City's nursery to City-owned property at 6th Avenue and Tower Road. The nursery moved to allow for expansion of the Central

Maintenance Facility. This is a non-bond project. This is a component of the Central Maintenance Facilities, Phase I project.

Operating Impact:

This is movement of an existing facility and will not result in additional operating impact.

Construction of site improvements, building remodel, and a new traffic building at the North Maintenance Facility located at Chambers and Smith Roads. This is a non-bond project. The total project cost is \$3,426,558. The project construction phase of this project was deferred to 2005 while leaving a small appropriation in 2004 to begin site planning and design. The project was deferred with the Fall 2003 amending budget ordinance to maintain a balanced five-year Capital Projects Fund plan.

Operating Impact:

The operating impact is the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating these new facilities and expanded spaces.

| Department: General Management | Fund: | Fund: Capital Projects Fund | | Org Key(s): #46705 |
|---|-----------------|-------------------------------------|--------------------------|--|
| Project Name: South Maintenance Facility - FMP | | | | Total Appropriation: \$5,244,000 |
| Project Mgr: Peter Francis | Location: | Location: 14201 East Hampden Avenue | venue | Planned Appropriation 2005 to 2009: \$5,244,000 |
| Description: Start Date: Quarter 1, 2007 | End Date: | End Date: Quarter 4, 2009 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Construction of site improvements, storage facilities, an | nd a building | addition at the South N | faintenance Facility. | and a building addition at the South Maintenance Facility. The total project cost is \$5,441,800 and includes: Capital |
| Projects Fund - \$5,244,000 (this appropriation); and Wa | ater Fund - \$1 | 97,800 (page G-176). | The project construction | Projects Fund - \$5,244,000 (this appropriation); and Water Fund - \$197,800 (page G-176). The project construction phase of this project was deferred to 2007 through 2009 as |
| part of the balancing plan for the Capital Projects Fund 2005 five-year plan. | 2005 five-ye | ar plan. | | |

Operating Impact:

The operating impact is the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating these new facilities and expanded spaces.

| Org Key(s): #46719 | Total Appropriation: \$900,000 | Planned Appropriation 2005 to 2009: \$900,000 | Total Spent as of 6/30/04: \$0 |
|--------------------------------|--|---|---------------------------------------|
| | Total A | Planned Appropriation | Total Spent |
| pu | | | Bond Funded: No |
| Fund: Capital Projects Fund | | Location: East Quincy Road | End Date: Quarter 4, 2009 |
| Fund: | ΑIP | Location: | |
| ınt | nance Facility - FMP | | Start Date: Quarter 1, 2009 |
| Department: General Management | Project Name: Southeast Maintenance Facility | ter Francis | Start Date: |
| Department: Go | Project Name: | Project Mgr: Peter Francis | Description: |

Construct a fence enclosed fueling station and storage area for City vehicles operating in the southeast area of the City. Project was deferred to 2009 as part of balancing the Capital Projects Fund five-year plan.

Operating Impact:

The operating impact is the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating these new facilities.

Org Key(s): #37724 Fund: Capital Projects Fund Department: Information Technology

Fotal Appropriation: \$8,472,280 Project Name: 800 MHz Radio (Transfer to E-911 Fund)

Planned Appropriation 2005 to 2009: \$7,222,280 Location: Citywide Project Mgr: Mike Bedwell

Fotal Spent as of 6/30/04: **Bond Funded:** No End Date: Quarter 1, 2013 Quarter 1, 2003 Start Date: Description:

The primary purpose of this transfer from the Capital Projects Fund to the Enhanced E-911 Fund is to provide lease payments to the Aurora Capital Leasing Corporation (ACLC) for the Series 2002 Certificates of Participation (COPs) used to fund construction of the new 800 MHz communication system. Lapsed \$460,000 in the transfer from the Capital Projects Fund to the Enhanced E-911 Fund in 2004 due to an anticipated surplus of funding in the 800 MHz radio communication project that is available to pay associated debt service when the project is completed.

Operating Impact:

The operating impact would be the cost of utilities (electric), supplies and service contract associated with maintaining and operating the radios, radio towers infrastructure and the associated emergency dispatch system.

Org Key(s): #37718 Fund: Capital Projects Fund Department: Information Technology

Total Appropriation: \$360,000 Planned Appropriation 2005 to 2009: \$0 Location: Citywide Project Name: Document Imaging Project Mgr: Dave Lawless

This project will provide an Imaging and Document Management system. It includes the purchase of web content management software, hardware, and services. Information Total Spent as of 6/30/04: \$321,282 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2001 Description:

Technology has reduced the scope and appropriation of this project by doing a limited implementation. The appropriation was reduced by \$240,000 and returned to the Capital Projects Fund (CPF) fund balance per Spring 2002 ordinance.

Operating Impact:

The operating impact is the cost of City personnel or service contracts needed to maintain the system.

Total Appropriation: \$200,000 Org Key(s): Fund: Capital Projects Fund Department: Information Technology Project Name: E-Government

Planned Appropriation 2005 to 2009: \$0 Location: Citywide Project Mgr: Dave Lawless

Start Date: Quarter 1, 2001

This project will begin the planning and implementation of "E-Gov" initiatives for the City. The project scope and appropriation were reduced by \$114,349 per Spring 2002 Fotal Spent as of 6/30/04: \$32,212 End Date: Quarter 4, 2005 Description:

Bond Funded: No

ordinance.

Operating Impact:

The operating impact is the cost of City personnel or service contracts needed to maintain the system.

Total Appropriation: \$300,000 Org Key(s): #37725 Fund: Capital Projects Fund Department: Information Technology Project Name: Enterprise Security

Project Mgr: Rick Mapes

Total Spent as of 6/30/04: \$68,875 Planned Appropriation 2005 to 2009: \$50,000 **Bond Funded:** No End Date: Quarter 4, 2005 Location: Citywide Start Date: Quarter 1, 2003 Description:

This project will first perform a review of current hardware and software systems with the goal of identifying and remediating security issues related to the City's information reporting and proactive alerts pertaining to security risks. Contractors will continue to perform assessments of the City's internal and external electronic environments on a regular basis and advise Information Technology personnel as to any mitigation required to avoid compromise of City systems. technology Infrastructure. Continuing funding will provide for the award of a service contract on an annual basis to provide the City of Aurora with perimeter monitoring,

Operating Impact:

The operating impact is the cost of City personnel or service contracts needed to maintain the system.

Org Key(s): #37705 Fund: Capital Projects Fund Department: Information Technology

Total Appropriation: \$3,278,965 Project Name: Financial Systems

Location: Citywide

Project Mgr: Dave Lawless

Total Spent as of 6/30/04: \$3,211,816 **Bond Funded:** No End Date: Quarter 2, 2005 Start Date: Quarter 1, 1998 Description:

Planned Appropriation 2005 to 2009:

This project provides for upgrades to the City's Internal Financial Accounting System (IFAS), for the eventual replacement of: multiple budget systems, IFAS enhancements for existing appropriation in Financial Systems in the Information Technology Department for \$129,000. Remaining funds will be expended for software licensing, hardware and compliance to GASB 34, enhancements to the tax and licensing system, and upgrade the payroll system. The 2002 HR-Payroll/IFAS Web project is partially funded from consulting services to migrate to the new web-based HR module.

Operating Impact:

The operating impact is the cost of City personnel or service contracts needed to maintain the system.

Org Key(s): Fund: Capital Projects Fund Department: Information Technology Total Appropriation: \$569,769 Project Name: Fire Mobile Data Computers

Location: Citywide

Project Mgr: Mike Bedwell

Jotal Spent as of 6/30/04: \$565,994 Bond Funded: No End Date: Quarter 2, 2004 Start Date: Quarter 1, 2002 Description:

\$0

Planned Appropriation 2005 to 2009:

This project will complement the Police Mobile Data Computer (MDC) program by providing the same technology for the Fire Department.

Operating Impact:

The operating impact is the cost of City personnel or service contracts needed to maintain the system.

Total Appropriation: \$170,000 Org Key(s): #37720 Fund: Capital Projects Fund Project Name: Geographic Information Systems (GIS) Department: Information Technology

Planned Appropriation 2005 to 2009: \$70,000 Location: Citywide **Project Mgr:** Dave Lawless

This funding will be dedicated to upgrading Geographic Information System (GIS) software, hardware and data sets, and for expansion of geographic information system **Total Spent as of 6/30/04:** \$84,598 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2002

Operating Impact:

technology to other departments within the City.

The operating impact is the cost of City personnel or service contracts needed to maintain the system.

Total Appropriation: \$3,490,143 Org Key(s): #37707 Planned Appropriation 2005 to 2009: \$0 Fund: Capital Projects Fund Location: Citywide Project Name: Strategic Information Systems Department: Information Technology Project Mgr: Dave Lawless

Fotal Spent as of 6/30/04: \$3,474,122 Bond Funded: No End Date: Quarter 4, 2004 Start Date: Quarter 1, 1999 Description:

This project provides for the Amanda and Informix licenses necessary to cover the enhanced review process and start the web-enabling of the Plans Tracking System.

Operating Impact:

These costs are already incorporated in the base operating budget.

This funding will be used to keep information technology systems and network technology current, avoiding obsolescence and maximizing reliability of critical systems. Major **Fotal Spent as of 6/30/04:** \$1,192,670 Total Appropriation: \$2,925,000 Planned Appropriation 2005 to 2009: \$1,600,000 Org Key(s): #37714 Bond Funded: No Fund: Capital Projects Fund End Date: Quarter 4, 2009 Location: Citywide Project Name: Systems and Network Replacement Start Date: Quarter 1, 2003 Department: Information Technology Project Mgr: Frank Davis Description:

projects for 2004 include: life-cycle replacement of the City's servers; the upgrade and expansion of the disk arrays; and also for life-cycle replacement of network hardware such

as routers and switches. The project also continues the development and implementation of solutions for network expansion, redundancy, and stability.

Operating Impact:

These costs are already incorporating in the General Fund base budget.

Total Appropriation: \$1,021,681 Planned Appropriation 2005 to 2009: \$500,000 Total Spent as of 6/30/04: \$437,737 Org Key(s): #37721 **Bond Funded:** No Fund: Capital Projects Fund End Date: Quarter 4, 2009 Location: Citywide Project Name: Telephone Infrastructure Expansion Start Date: Quarter 1, 2003 Department: Information Technology Project Mgr: Frank Davis Description: Funding upgrades dated phone systems in remote facilities. Other plans include a centralized interactive voice response system (IVR) and intermediate distribution frames (IDFs)/Copper distribution at the MJC complex.

Operating Impact:

These are ongoing projects with costs already incorporated in the base operating budget.

Org Key(s): #37729 Fund: Enhanced E-911 Fund Department: Information Technology

Total Appropriation: \$11,688,618 Planned Appropriation 2005 to 2009: \$8,536,959 Location: Citywide Project Name: 800 MHz Radio Expansion Project Mgr: Mike Bedwell

Total Spent as of 6/30/04: \$2,578,052 **Bond Funded:** No End Date: Ongoing Quarter 1, 2003 Start Date: Description:

total project cost for the communication system and the new emergency dispatch center at the Tallyn's Reach Municipal Services Center is \$16M. Debt service costs will bring total funding requirements to an estimated \$22.1M through 2013. Previous capital funding requests for replacement radios (both mobile and portable) have been incorporated This budget is for the annual debt-service payment associated with the 800 MHz communication project. The 800 MHz Radio Project constructs a new communication system that will improve coverage while establishing redundant communication sites. The current radio system is dated and does not provide full coverage in all parts of Aurora. The into this project.

Operating Impact:

These are ongoing projects with costs are already incorporated in the base operating budget.

Org Key(s): Fund: Enhanced E-911 Fund Department: Information Technology

Total Appropriation: \$1,500,000 Project Name: Computer Aided Dispatch System Replacement Planned Appropriation 2005 to 2009: \$1,500,000 Location: Project Mgr: Mike Bedwell

End Date: Quarter 4, 2006

Start Date: Quarter 1, 2006

Description:

Bond Funded: No

Total Spent as of 6/30/04: \$0

The Computer Aided Dispatch System is the technology software system that accepts information from 911 calls, makes recommendations for dispatching appropriate public safety response, records dispatch information, and provides wireless dispatch information to the mobile public safety response units. The current Computer Aided Dispatch System became operational in January 2001 and will be five years old in 2006. Funds are to replace and or update the system.

Operating Impact:

These are ongoing projects with costs already incorporated in the base operating budget.

Org Key(s): #37733 Fund: Enhanced E-911 Fund Department: Information Technology

Total Appropriation: \$1,792,722 Project Name: MDC Infrastructure Replacement Planned Appropriation 2005 to 2009: \$1,792,722 Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2007 Location: City-wide Start Date: Quarter 1, 2005 Project Mgr: Mike Bedwell Description: Police and Fire vehicles receive dispatch information, map directions, access to records management system information, direct linkage to state and national crime information databases over a wireless backbone and this information is accessed on shock-resistant Mobile Data Computers mounted in each public safety vehicle. Beginning in 2005 a replacement program will be implemented to replace one third of the Mobile Data Computers annually.

perating Impact:

These are ongoing projects with costs already incorporated in the base operating budget

| Org Key(s): $#37732$ | Total Appropriation: \$1,890,000 |
|------------------------------------|---|
| Fund: Enhanced E-911 Fund | 1 Center |
| Department: Information Technology | Project Name: Tallyn's Reach Emergency Dispatcl |

Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009: \$0 Project Mgr: Mike Bedwell/Peter Francis

Project completed. Constructed second-floor building space to house the new emergency dispatch center. This was a single component of the larger Tallyn's Reach Municipal Total Spent as of 6/30/04: \$1,865,107 **Bond Funded:** No End Date: Quarter 4, 2004 Start Date: Quarter 2, 2002 Services Campus. Description:

Operating Impact:

The operating impact would be the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating this new facility.

| Department: Internal Services | Fund: Building Repair Fund | Org Key(s): (New) |
|--|----------------------------|---|
| Project Name: Direct Cost Facilities Management Servic | rvices | Total Appropriation: \$572,163 |
| Project Mgr: Russ Grant | Location: | Planned Appropriation 2005 to 2009: \$572,163 |
| | | |

Total Spent as of 6/30/04: \$0 Direct operating costs of employees who provide miscellaneous maintenance and repair services for the capital related building repair and maintenance projects. Bond Funded: No End Date: Quarter 4, 2009 Start Date: Quarter 1, 2005 Description:

Operating Impact:

This is an operating cost located in the Building Repair Fund that will reduce the impact on the General Fund operating Budget.

| Department: Internal Services | ernal Services | | Fund: | Fund: Building Repair Fund | | Org Key(s): #40726 |
|-------------------------------|---|---|----------------|-------------------------------|--------------------------|---|
| Project Name: Fi | Project Name: Fire Station 1 HVAC/Electrical/Roof | .C/Electrical/Roo | Į. | | | Total Appropriation: \$390,000 |
| Project Mgr: Russell Grant | sell Grant | | Location: | Location: 9801 E. 16th Avenue | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2003 End Date: Quarter 4, 2003 | End Date: | Quarter 4, 2003 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Replaces the dilap | idated HVAC syste | em, electrical distr | ribution syste | m, and roof at Fire Station | on 1 in conjunction with | Replaces the dilapidated HVAC system, electrical distribution system, and roof at Fire Station 1 in conjunction with the bond renovation project for the station. |

Operating Impact:

Replacement and upgrades of existing systems has potential to reduce operating impact; however, the impact should be minimal

| Department: Internal Services | rnal Services | | Fund: | Fund: Building Repair Fund | 7 | Org Key(s): $#40727$ |
|---------------------------------------|--------------------------------------|---|-----------------------------------|--|--|--|
| Project Name: Fi | re Station 7 HV | Project Name: Fire Station 7 HVAC/Electrical/Roof | J. | | | Total Appropriation: \$425,000 |
| Project Mgr: Russell Grant | sell Grant | | Location: | Location: Iliff and Blackhawk | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 4, 2001 | End Date: | End Date: Quarter 2, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$376,591 |
| Project is complete modification; and | ed. Provided ma resurfaces the ro | jor modification to of mansard, in conju | the existing H inction with tl | Project is completed. Provided major modification to the existing HVAC system which has reached its useful nodification; and resurfaces the roof mansard, in conjunction with the bond renovation project for the station. | s reached its useful service ject for the station. | roject is completed. Provided major modification to the existing HVAC system which has reached its useful service life; upgrades the electrical system to support the HVAC nodification; and resurfaces the roof mansard, in conjunction with the bond renovation project for the station. |
| | | | | • | | |

Operating Impact:

Expanded facility square footage would result in increase in utilities (gas and electric) costs and preventive maintenance cost of additional equipment

| Department: Internal Services Project Name: Major Building Repair Project Mgr: Russell Grant | nal Services jor Building R | epair | Fund: Location: | Fund: Building Repair Fund Location: All City facilities | | Org Key(s): #40724 Total Appropriation: \$15,915,609 Planned Appropriation 2005 to 2009: \$9,354,337 |
|--|-----------------------------|-----------------------------|--------------------|--|-----------------|--|
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: Ongoing | Ongoing | Bond Funded: No | Total Spent as of 6/30/04: \$5,350,284 |

distribution and structural items such as windows, foundations, walls and doors. In addition, floor coverings, paint and roofs need attention on a continuing periodic basis to keep City facilities in an acceptable state of repair. A list of specific planned expenditures is found on pages G-41 through G-43. This appropriation includes components of the Repair/maintain City-owned buildings. Major infrastructure systems require continuing repair/maintenance to include: plumbing, heating, ventilation, air conditioning, electrical Aurora Municipal Courts remodel project, \$44,619 security system upgrades and \$40,000 of lighting retrofits. This appropriation reflects a \$73,500 lapse as a technical adjustment in 2004 for projects that are included in Recreations and Cultural Funds.

Operating Impact:

These repairs, improvements and upgrades have potential to impact the operating budget through more efficient use of utilities (gas, electric and water) and expanding the useful life of existing City facilities.

| Department: Internal Services | nal Services | | Fund: | Fund: Building Repair Fund | 70 | Org Key(s): #40730 |
|--|-----------------|-----------------------------|-----------------|-------------------------------------|---------------------------|---|
| Project Name: MLK Fox Theater HVAC | K Fox Theate | r HVAC | | | | Total Appropriation: \$100,000 |
| Project Mgr: Peter Francis | Francis | | Location: | Location: Colfax Ave at Fox Theater | ater | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 4, 2001 | End Date: | End Date: Quarter 4, 2003 | Bond Funded: No | Total Spent as of 6/30/04: \$95,282 |
| Project is complete. This project replaced the 40-year | This project re | | old heating, vo | entilation, and air cond | litioning (HVAC) system a | old heating, ventilation, and air conditioning (HVAC) system and was done in conjunction with the MLK Jr. Library and |
| Municipal Service Center bond project. | enter bond pro | ect. | | | | |

Operating Impact:

An increase in utilities (gas, electric and water) and maintenance cost will be realized due to the increased in square footage in this new facility as compared to the old facility Additional maintenance service contracts will also be needed.

| Department: Internal Services | Fund: | Fund: Building Repair Fund | - | Org Key(s): #40728 |
|--|-----------------|---------------------------------------|----------------------------|--|
| Project Name: North Branch Library HVAC/Roof | | | | Total Appropriation: \$390,001 |
| Project Mgr: Russell Grant | Location: | Location: 1298 Peoria Street | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 4, 2001 | End Date: | 2001 End Date: Quarter 2, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$386,501 |
| Replaced the failing central HVAC equipment and supporting electrical distribution in conjunction with the bond renovation project for the library. Project is complete. | porting electri | ical distribution in conj | unction with the bond renc | wation project for the library. Project is complete. |

Operating Impact:

Replacement and upgrades of existing systems has potential to reduce operating impact; however, the impact should be minimal.

Org Key(s): #40729 Fund: Building Repair Fund Department: Internal Services

Total Appropriation: \$180,000 Project Name: South Branch Library HVAC

Planned Appropriation 2005 to 2009: \$0 Location: 15324 E. Hampden Circle Project Mgr: Russell Grant

Fotal Spent as of 6/30/04: \$180,000 Replaced the failing central HVAC equipment and supporting electrical distribution in conjunction with the bond renovation project for the library. Project is complete. Bond Funded: No End Date: Quarter 4, 2003 Start Date: Quarter 4, 2001 Description:

Operating Impact:

Replacement and upgrades of existing systems has potential to reduce operating impact; however, the impact should be minimal

Total Appropriation: \$124,000 Org Key(s): #40714 Fund: Capital Projects Fund Project Name: Building Security/Surveillance Department: Internal Services

Planned Appropriation 2005 to 2009: Location: 14999 East Alameda Parkway Project Mgr: Peter Francis

will be installed. The total cost of the security system enhancement project is \$282,000 and is funded as follows: Building Security/Surveillance - \$124,000 (this appropriation); and Municipal Justice Center Security - \$158,000. The \$282,000 security system enhancements is a component of the larger Aurora Municipal Courts remodel project. The total Inoperative components will be replaced and a new digital recording system will be installed. In addition, several new surveillance cameras, panic alarms and entry controllers cost of the Aurora Municipal Courts remodel is \$2,412,000 and is composed of the following: Aurora Municipal Courts Remodel (Bond) - \$1,508,870 (page G-56); Aurora Municipal Courts Remodel (Non-Bond) - \$581,130 (G-50); Municipal Justice Center Security Expansion - \$158,000 (page G-50); Building Security/Surveillance - \$124,000 This is a funding component of a larger project that repairs and upgrades the security/surveillance system at the Aurora Municipal Courts which is only partially operational. Fotal Spent as of 6/30/04: \$124,000 Bond Funded: No End Date: Quarter 4, 2004 (this page); and Major Building Repair - \$40,000 (lighting retrofits) (page G-65). Start Date: Quarter 1, 2004

Operating Impact:

The operating impact will be the annual service contract for maintenance and the cost to periodically replace personal computers, monitors and cameras.

Org Key(s): Fund: Capital Projects Fund Department: Internal Services

Total Appropriation: \$700,000 \$0 Planned Appropriation 2005 to 2009: Location: Detention Center Project Name: Detention Center Security System Replacement Project Mgr: Russell Grant

Bond Funded: No

\$0

Fotal Spent as of 6/30/04:

Replace out-dated security system. Replacement parts no longer manufactured for existing system makes repair and maintenance of existing system difficult

End Date: Quarter 4, 2004

Quarter 1, 2004

Start Date:

Description:

Operating Impact:

The operating impact will be the annual service contract for maintenance and the cost to periodically replace personal computers, monitors and cameras.

Total Appropriation: \$1,976,916 (New) Org Key(s): Fund: Capital Projects Fund Project Name: Direct Costs Purchasing Services Department: Internal Services

Planned Appropriation 2005 to 2009: \$1,976,916 Location: Not Applicable Project Mgr: John Hilton

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Ongoing Quarter 1, 2005 Start Date: Description:

Operating Impact:

Direct operating cost of employees who provide purchasing services for capital related projects.

This is an operating cost located in the Capital Improvement Program that will reduce the impact on the General Fund operating budget.

Total Appropriation: \$850,000 Org Key(s): #43715 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund Project Name: APS Joint Project - Murphy Creek Elem

Fotal Spent as of 6/30/04: \$0 Planned Appropriation 2005 to 2009: **Bond Funded:** No Location: Murphy Creek Elementary End Date: Quarter 4, 2005 Start Date: Quarter 1, 2001 Project Mgr: Tom Nicholas

Originally the City contribution to the Aurora Public School District (APS) for improved community access/use of the Murphy Creek Elementary School gym and media center. Aurora Public Schools has requested that this project be done at Conservatory Elementary instead of Murphy Creek. Construction is not yet underway for Conservatory.

Operating Impact:

There is no operating impact as the school facility is operated by the Aurora Public School system.

Org Key(s): #43709 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Total Appropriation: \$10,842,000

Planned Appropriation 2005 to 2009: Location: Colfax/Fox Theater area Project Name: MLK Jr Library and Municipal Service Center (Bond) Project Mgr: Peter Francis

A new library and municipal services facility located on the south side of Colfax Avenue and west of the Fox Theater. The primary occupancy is a branch library to replace the Fotal Spent as of 6/30/04: \$10,613,839 Bond Funded: Yes End Date: Quarter 2, 2004 Start Date: Quarter 1, 2001 Description:

existing MLK Library. Other occupants will include the Community Development Office, the Original Aurora Renewal Office, a Police Department Footbeat Office, and a small composed of: Library Bond and Interest - \$10,842,000 (this page); Capital Projects Fund - \$1,100,000 (page G-68); Building Repair Fund - \$100,000 (page G-65); Community City Attorney's Office. Included in this project are the Fox Theater renovation, the Fox Annex, and an extension to Fletcher Plaza. The total project cost is \$13,791,300 and Development Block Grant - \$1,699,300 (not included in the CIP); and, Brown Fields Grant - \$50,000 (not included in the CIP).

Operating Impact:

Additional operating costs would include the additional utilities (gas, electric and water) and maintenance contracts for operating and maintaining these expanded facilities.

Org Key(s): #43725 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Total Appropriation: \$265,495 Planned Appropriation 2005 to 2009: Location: Colfax/Fox Theater Area Project Name: MLK Jr. Library (Bond Interest) Project Mgr: Steve Wascieko

Fotal Spent as of 6/30/04: \$0 Bond Funded: Yes End Date: Quarter 3, 2005 Quarter 3, 2004 Start Date:

Funding for the purchase of new equipment associated with the new and expanded MLK Library.

Operating Impact:

There are no operating impacts associated with these purchases.

Org Key(s): #43713 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Total Appropriation: \$1,100,000 Project Name: MLK North Aurora Redevelopment

Planned Appropriation 2005 to 2009: \$0 Location: Colfax/Fox Theater area Project Mgr: Peter Francis

This component of the MLK Jr. Library and Municipal Service Center project funds much of the Fox Theater renovation, the Fox Annex, and the Fletcher Plaza extension. The \$10,842,000 (page G-67); Capital Projects Fund - \$1,100,000 (this page); Building Repair Fund - \$100,000 (page G-65); Community Development Block Grant - \$1,699,300 (not included in the CIP); and, Brown Fields Grant - \$50,000 (not included in the CIP). total cost of the MLK Jr. Library and Municipal Service Center / Fox Theater renovation / Fletcher Plaza expansion is \$13,791,300 and includes: Library Bond and Interest -Total Spent as of 6/30/04: \$1,049,673 Bond Funded: No End Date: Quarter 2, 2004 Start Date: Quarter 1, 2001

Operating Impact:

Additional operating costs would include the additional utilities (gas, electric and water) and maintenance contracts for operating and maintaining these expanded facilities.

Org Key(s): #43718 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Total Appropriation: \$233,200 Planned Appropriation 2005 to 2009: Location: Branch Libraries Project Name: North & South Branch Library Bond Interest Project Mgr: Peter Francis/Tom Nicholas Fotal Spent as of 6/30/04: \$75,167 Bond Funded: No End Date: Quarter 4, 2004 Start Date: Quarter 2, 2003 Description:

This is a component of the North and South Branch Libraries renovation project. The 2003 estimated budget reflects a \$100,000 planned transfer from the Library Bond Interest appropriation in Non-Departmental for the Fall 2003 budget amending ordinance.

perating Impact:

This funds improvements to existing facilities and will not result in additional operating impacts.

Org Key(s): #43708 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Total Appropriation: \$1,052,000

Planned Appropriation 2005 to 2009:

Project Name: North Branch Library (Bond)

Location: 1298 Peoria Street

Project Mgr: Peter Francis

Fotal Spent as of 6/30/04: \$1,017,231 Bond Funded: Yes End Date: Quarter 4, 2004 Start Date: Quarter 1, 2001 Description:

This project will fully renovate the interior for improved use of space. It will also relocate the main entrance from the south side to the east side of the facility facing the parking additional \$470,000. Library bond interest funds an additional \$200,000 and \$85,000 of landscaping enhancements is funded from the Facilities, Operation and Maintenance lot. Bond proceeds fund this project. The total capital cost for North and South Branch Libraries renovation project is \$2,270,000. Building repair fund contributes an Phase I budget

Operating Impact:

This funds improvements to an existing facility and will not result in additional operating impacts.

Project Description Capital Improvement Program -

2005 Adopted Budget

Org Key(s): #43716 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund Total Appropriation: \$438,000 Project Name: Recreation Facility Renovation - Expo

Planned Appropriation 2005 to 2009: \$0 Location: 10955 East Exposition Project Mgr: Tom Nicholas

expenditure would be corrected by either year-end 2004 through additional budget through a budget amendment or correction to any inappropriate expenditures by year end. Convert the office space to additional and enhanced public recreation space. This is a non-bond project funded from the Capital Projects Fund. Anticipate the budget over **Fotal Spent as of 6/30/04: \$463,462 Bond Funded:** No End Date: Quarter 4, 2004 Start Date: Quarter 1, 2002

Operating Impact:

This funds improvements to an existing facility and will not result in additional operating impacts.

Total Appropriation: \$611,250 Org Key(s): #43702 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund Project Name: Recreation Registration System

Planned Appropriation 2005 to 2009: \$0 Location: 488 S. Chambers Road Project Mgr: L. Daniel

Fotal Spent as of 6/30/04: \$610,665 **Bond Funded:** No End Date: Quarter 4, 2002 Start Date: Quarter 1, 1997 Description:

Project completed.

Operating Impact:

This funds improvements to an existing facility and will not result in additional operating impacts.

Org Key(s): #43706 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Planned Appropriation 2005 to 2009: Location: 15324 E. Hampden Circle Project Name: South Branch Library (Bond) Project Mgr: Peter Francis

Bond proceeds fund this project. The total capital cost for North and South Branch Libraries renovation project is \$2,270,000. Building repair fund contributes an additional The South Branch Library is located on Hampden Circle and Chambers Road. Remodel on the interior will make better use of the existing space and for ADA requirements.

Bond Funded: Yes

End Date: Quarter 4, 2004

Quarter 1, 2001

Start Date:

Description:

Cotal Spent as of 6/30/04: \$412,610

Total Appropriation: \$463,000

\$470,000. Library bond interest will fund an additional \$200,000 and \$85,000 of landscaping enhancements will be funded from the Facilities, Operation and Maintenance Phase

Operating Impact:

This funds improvements to an existing facility and will not result in additional operating impacts.

Org Key(s): #43707 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund

Project Name: Tallyn's Reach Library (Bond)

Total Appropriation: \$5,785,000 Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009: \$0 Project Mgr: Peter Francis

The library is one of three components of a much-larger municipal service facility. A fire station and police station will also be co-located at the same campus as the branch library. Bond proceeds and bond interest fund this project. The total Tallyn's Reach Municipal Services Center cost is \$17,503,047: Library Bond - \$5,785,000 (this page); Total Spent as of 6/30/04: \$5,741,777 Library Bond Interest - \$56,716 (this page); Public Safety Bond Interest - \$102,232 (page G-53); Tallyn's Reach Site Work - \$294,806 (Completed); Tallyn's Emergency Dispatch Center - \$1,890,000 (page G-64); Public Safety Bond (Fire) - \$2,911,493 (page G-53); and Public Safety Bond (Police) - \$6,462,800 (page G-103). **Bond Funded:** Yes End Date: Quarter 4, 2003 Start Date: Quarter 1, 2001

Operating Impact:

The operating cost associated with the cost of utilities (gas, electric and water), book stock replacement, and facility maintenance have been incorporated in the 2005 budget.

Total Appropriation: \$56,716 Org Key(s): #43717 Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund Project Name: Tallyn's Reach Library Bond Interest

Fotal Spent as of 6/30/04: \$51,115 Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009: **Bond Funded:** Yes End Date: Quarter 4, 2004 Start Date: Quarter 2, 2003 Project Mgr: Peter Francis Description:

The library is one of many components of a much-larger municipal service facility. A fire station and police station will also be co-located at the same campus as the branch library. Bond proceeds and bond interest fund this project. The total Tallyn's Reach Municipal Services Center cost is composed of: Library Bond - \$5,785,000 (this page); Library Bond Interest - \$56,716 (this page); Public Safety Bond Interest - \$102,232 (page G-53); Tallyn's Reach Site Work - \$294,806 (Completed); Tallyn's Emergency Dispatch Center - \$1,890,000 (page G-64); Public Safety Bond (Fire) - \$2,911,493 (page G-53); and Public Safety Bond (Police) - \$6,462,800 (page G-103).

Operating Impact:

The operating cost associated with the cost of utilities (gas, electric and water), book stock replacement, and facility maintenance have been incorporated in the 2005 budget.

Total Appropriation: \$874,000 Org Key(s): Department: Library, Recreation & Cultural Services Fund: Capital Projects Fund Project Name: Tallyn's Reach Library Book Stock (Bond Interest)

Total Spent as of 6/30/04: \$427,480 Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009: \$0 End Date: Quarter 4, 2003 Start Date: Quarter 1, 2002 Project Mgr: Steve Wasiecko

Bond Funded: No

Interest earnings from Series 2000 Library bond proceeds fund book purchases for new Tallyn's Reach library.

Operating Impact:

Description:

The operating cost associated with the cost of book stock replacement has been incorporated in the operating budget.

Project Description Capital Improvement Program -

2005 Adopted Budget

Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund

Total Appropriation: \$40,250 Project Name: Art in Public Places - Recreation CTF

Planned Appropriation 2005 to 2009: \$40,250 Location: Various Project Mgr: Tom Nicholas

Art in Public Places (AIPP) allocation associated with capital Library projects in the Conservation Trust Fund. The AIPP is calculated at one percent of construction budget for Total Spent as of 6/30/04: **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 2005 all projects with a value over \$100,000.

Operating Impact:

A portion of this appropriation are dedicated to maintaining the purchased art and results in no additional operating impact.

Total Appropriation: \$2,225,000 Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund Project Name: Beck Recreation Center Remodel

Planned Appropriation 2005 to 2009: \$2,225,000 **Fotal Spent as of 6/30/04: Bond Funded:** No Location: 800 Telluride St End Date: Quarter 4, 2007 Start Date: Quarter 2, 2005 Project Mgr: Lori Daniel Description: Funding provides for the movement of the entrance to the lower level for better entry control; moving staff offices to the downstairs; reconfigure program space; and the addition renovation based on the design plan. The Building Repair Fund budget plans for approximately \$770,000 in 2005 for HVAC improvements, lighting upgrades and lower level of approximately 1000 square feet of space. The design is planned in 2005 with construction to begin in 2006. The funds in 2006 and 2007 are for the completion of the renovation design.

Operating Impact:

This funds improvements to an existing facility and will not result in additional operating impacts.

Planned Appropriation 2005 to 2009: \$1,200,000 Total Appropriation: \$1,200,000 Fotal Spent as of 6/30/04: Org Key(s): Bond Funded: No Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund Location: 30 Del Mar Circle End Date: Quarter 4, 2010 Project Name: Del Mar Pool Bathhouse & Family Aquatics Center Start Date: Quarter 1, 2008 Project Mgr: Lori Daniel

Funds the addition of sprayground feature similar to that at Utah Pool; the replacement of the filtration system; the renovation and expansion of the concession area; the installation of roof over bathrooms; and the replacement of gutters and water circulation system.

Operating Impact:

Description:

Additional operating costs for increase in utilities would be realized in 2001 and beyond. The new revenue generated by the sprayground feature would most likely offset the increased operating costs.

Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund

Total Appropriation: \$150,000 Project Name: Expo Neighborhood Center Gym Addition

Planned Appropriation 2005 to 2009: \$150,000 **Fotal Spent as of 6/30/04:** \$0 **Bond Funded:** No Location: 10955 East Exposition End Date: Quarter 4, 2010 Quarter 2, 2009 Start Date: Project Mgr: Lori Daniel

Fund the addition of a 10,000 square feet gym.

The operating impact would be the cost of utilities (gas, electric, and water), supplies and service contract associated with maintaining and operating this expanded space. Operating Impact:

Total Appropriation: \$40,000 Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund Project Name: Historic Sites Infrastructure

Planned Appropriation 2005 to 2009: \$40,000 **Fotal Spent as of 6/30/04:** \$0 **Bond Funded:** No Location: Various Locations End Date: Quarter 4, 2009 Start Date: Quarter 2, 2005 Project Mgr: Lori Daniel

Planned use of fund is as follows: in 2005 replace historic shed at Delaney Farm - \$10,000; in 2006 paint round barn roof at Delaney Farm - \$10,000; in 2008 paint Gully Homestead house and outbuildings - \$10,000; and in 2009 replace roof & paint structure at Coal Creek schoolhouse - \$10,000

There are no additional operating impacts associated with these improvements to existing facilities.

Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund

Location: 3054 S Laredo St Project Name: Meadowood Neighborhood Center Addition

Project Mgr: Lori Daniel

Project design is planned for 2008 with construction planned in 2009. The project would expand lower level dance room to mitigate life safety code issues on 2nd floor; and add **Fotal Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 3, 2009 Start Date: Quarter 1, 2008 Description:

Planned Appropriation 2005 to 2009: \$495,000

Total Appropriation: \$495,000

3,000 square feet of lobby space and activity space for service enhancement. Current facility space is 11,093 square feet.

Operating Impact:

The operating impact will be an increase in utilities and custodial costs associated with the expanded facility space.

Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund

Planned Appropriation 2005 to 2009: \$450,000 Total Appropriation: \$450,000 Location: Various Locations Project Name: Recreation Infrastructure/Signage/Equipment Project Mgr: Lori Daniel This project is an ongoing effort to replace seriously aged equipment, provide bi-lingual signage, and upgrade systems such as phones and computers. The current equipment

Bond Funded: No

End Date: Quarter 4, 2009

Start Date: Quarter 1, 2005

Description:

Fotal Spent as of 6/30/04:

replacement plan shows equipment replacement needs in excess of \$436,000 by year-end 2005.

Operating Impact:

There are no additional operating impacts associated with these type of improvements, upgrades and new equipment in the existing facilities.

Project Description Capital Improvement Program -

2005 Adopted Budget

(New) Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund Total Appropriation: \$450,000 Project Name: Senior Center Addition

Planned Appropriation 2005 to 2009: \$450,000 Location: 30 Del Mar Circle Project Mgr: Lori Daniel

Project for the addition of 3,000 square feet of space for a weight and exercise room with storage space; new equipment, restrooms; and a staff office for safer monitoring of **Total Spent as of 6/30/04: Bond Funded:** No patrons. Request has been made for CDBG funding of \$245,000 for a total project cost of \$695,000. End Date: Quarter 4, 2005 Start Date: Quarter 2, 2005

Operating Impact:

Operating impact will include the cost of utilities (gas, electric and water) and supplies and custodial costs associated with maintaining and operating this expanded space. New revenue is anticipated to offset the additional operating costs.

Planned Appropriation 2005 to 2009: \$50,000 Total Appropriation: \$50,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): **Bond Funded:** No Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund Location: Various Locations End Date: Quarter 4, 2009 Start Date: Quarter 1, 2005 Project Name: Sports Complexes Infrastructure Project Mgr: Lori Daniel Description:

Funding is planned for the following: in 2005 for Sports Park concession area electrical and plumbing upgrades - \$25,000; and in 2009 for Highline Park to build and fully equip concession facility - \$25,000.

Operating Impact:

The operating impact will be the utilities (gas, electric and water) and supplies to maintain and operating these concession facilities.

Total Appropriation: \$280,000 Org Key(s): Department: Library, Recreation & Cultural Services Fund: Conservation Trust Fund Project Name: Swimming Pool Infrastructure

Planned Appropriation 2005 to 2009: \$280,000 Location: Various Locations Project Mgr: Lori Daniel

Bond Funded: No

End Date: Quarter 4, 2009

Start Date: Quarter 3, 2005

Description:

Fotal Spent as of 6/30/04: \$0

replace Moorhead Pool filters - \$10,000; repair Pheasant Run deck - \$10,000; replace Moorhead Pool filter - \$8,000; replace five guard chairs at Meadowhills, Village Green, Upgrade infrastructure for all ten public pools. The anticipated spending plan for the \$75,000 appropriation in 2005 is the following: resurface Pheasant Run pool - \$35,000;

Moorhead, Parklane, Pheasant Run pools - \$10,000. The anticipated spending plan for the \$75,000 proposed in 2008 is the following: resurface Parklane pool - \$35,000; replace for the \$55,000 proposed in 2007 is the following: resurface Moorhead pool - \$35,000; permanent shade structures for Aqua Vista pool - \$10,000; and chemistry controllers for Mar and Village Green pools - \$10,000; and replace diving boards at Del Mar and Utah pools (4 boards at \$2,000 each) - \$8,000. The anticipated spending plan for the \$75,000 Pheasant Run, Aqua Vista, and Parklane pools at \$2,000 each - \$10,000; and replace Parklane & Moorhead water heaters at \$1,000 each -\$2,000. The anticipated spending plan Meadowhills pool heater - \$8,000; ice machine for Del Mar pool - \$4,000; replace pool pumps at Meadowhills and Aqua Vista pools - \$10,000; repair paint at Aqua Vista, Del proposed in 2009 is the following: resurface Utah pool (main & leisure) - \$50,000; repair paint at Beck pool - \$3,000; remodel Del Mar lockers - \$15,000; and chemistry controllers at Meadowhills and Del Mar pools - \$7,000.

Operating Impact:

There are no operating impacts associated with these projects as existing staff will manage overall project workload within existing staffing and expenditure appropriations.

Org Key(s): #64700 Fund: Capital Projects Fund Department: Neighborhood Services

Total Appropriation: \$1,000,000 Project Name: Animal Care Facility - Remodel

Planned Appropriation 2005 to 2009: \$0 Location: 15750 E. 32nd Ave Project Mgr: Russ Grant

Bond Funded: No

End Date: Quarter 3, 2004

Start Date: Quarter 1, 2003

Description:

Total Spent as of 6/30/04: \$972,385

The Animal Care facility renovation is a \$1,000,000 project for an addition and remodel of the current animal shelter located at the North Satellite. The new addition will include space for staff, an expanded reception area and an intake room. Much of the existing space will be remodeled and the mechanical systems replaced. Construction should be completed by August 2004.

Operating Impact:

The expanded space may result in additional utilities (gas, electric, and water) and maintenance costs.

Total Appropriation: \$900,000 Org Key(s): Fund: Capital Projects Fund Project Name: New Animal Care Facility Department: Neighborhood Services

Planned Appropriation 2005 to 2009: \$900,000 Location: Southeast Aurora Project Mgr: Peter Francis

End Date: Quarter 4, 2010

Start Date: Quarter 1, 2009

Description:

Bond Funded: No

Fotal Spent as of 6/30/04: \$0

This project in Southeast Aurora is the design and construction of a new animal care facility to better serve the needs of the residents. The \$900,000 is partial funding to kick off the project in 2009. The total project cost is estimated at \$2,261,000. This may be a multi-jurisdictional facility.

Operating Impact:

This is new facilities and would increase utilities (gas, electric, and water), custodial and maintenance costs. The facility would increase City services and result in additional full time employees.

Total Appropriation: \$1,279,719 Org Key(s): Fund: Capital Projects Fund Project Name: Art in Public Places (Transfer to Cultural Fund) Department: Non-Departmental (Transfers)

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 2000 Description:

Location: Citywide

Project Mgr: Budget Office

Planned Appropriation 2005 to 2009: \$1,026,119

Fund-wide dedication to Art in Public Places (AIPP) is based on one percent of construction costs on projects subject to the program. The Art in Public Places assessment for Facility Master Plan bond and non-bond projects are not included in these figures. Funds are set-aside for AIPP within the total project cost.

Operating Impact:

A portion of this appropriation are dedicated to maintaining the purchased art and results in no additional operating impact.

Org Key(s): #25705 Total Appropriation: \$31,263 Fund: Capital Projects Fund Department: Non-Departmental (Transfers) Project Name: Fitzsimons Area/FRA Study

Planned Appropriation 2005 to 2009: Location: Fitzsimons Area Project Mgr: Finance Department

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2003 Quarter 2, 2003 Start Date: Description:

City's share of Fitzsimons area infrastructure studies.

Operating Impact:

Study related project resulting in no operating impact.

| Department: Non-Departmental (Transfers) | -Departmental | (Transfers) | Fund: Capital Projects Fund | | Org Key(s): #25700 | #25700 |
|--|-----------------|-----------------------------|-----------------------------|-----------------|---|--------|
| Project Name: Library Bond Interest Projects | brary Bond Inte | erest Projects | | | Total Appropriation: \$0 | 80 |
| Project Mgr: Various | ious | | Location: To be determined | | Planned Appropriation 2005 to 2009: \$0 | 80 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: Quarter 1, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 80 |

Bond interest from Series 2000 General Obligation Library bonds. The \$304,295 of appropriated bond interest was transferred for the following: \$49,800 for PC Reservation systems at North Branch Library, South Branch Library, and Martin Luther King Jr. Library (\$16,600 each); \$5,600 for meeting room projector at Martin Luther King Jr. Total Spent as of 6/30/04: \$0 Library; and \$248,895 for collection development DVDs/videos at Martin Luther King Jr. Library; as part of the Spring 2004 supplemental budget ordinance.

Operating Impact:

Budget only aspect of this appropriation results in no additional operating impact.

| Department: Non-Departmental (Transfers) | -Departmental | (Transfers) | Fund: | Fund: Capital Projects Fund | | Org Key(s): #25078 |
|--|-----------------|-----------------------------|-----------|-----------------------------|-----------------|--|
| Project Name: Light Rail - T-Rex (RTD) | ght Rail - T-Re | x (RTD) | | | | Total Appropriation: \$1,000,000 |
| Project Mgr: Budget Office | get Office | | Location: | Location: T-Rex project | | Planned Appropriation 2005 to 2009: \$400,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$600,000 |
| - : : : : : : : : : : : : : : : : : : : | | E | .11. | : E : | 000000 | The state of the s |

The City's current commitment for the T-Rex project is \$1 million for light rail. The City has an annual \$200,000 commitment over five years beginning in 2002. The original commitment for \$1.25 million was revised downward in 2002 due to project support from another municipality.

Operating Impact:

Contribution to outside City project results in no additional operating impact.

| Department: No | Department: Non-Departmental (Transfers) | (Transfers) | Fund: | Fund: Capital Projects Fund | pu | Org Key(s): (New) |
|-------------------------------|--|--|---------------|-----------------------------|--------------------------|--|
| Project Name: | Transfer to Arapa | Project Name: Transfer to Arapahoe County Open Space Fund | Space Fund | | | Total Appropriation: \$3,000,000 |
| Project Mgr: Office of Budget | ffice of Budget | | Location: | | | Planned Appropriation 2005 to 2009: \$3,000,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: | End Date: Quarter 2, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Transfer funds te | imporarily placed i | n the Capital Projec | ts Fund on De | ecember 31, 2004 to . | Arapahoe County Open Spa | Fransfer funds temporarily placed in the Capital Projects Fund on December 31, 2004 to Arapahoe County Open Space Fund in January 2005. Specific appropriation for these |
| runds begin on p | age (G-44) under L | unds begin on page (G-44) under the Farks and Open Space Department. | урасе Бераги | ment. | | |

Operating Impact:

| Department: Non-Departmental (Transfers) | Fund: | Fund: Capital Projects Fund | Org Key(s): #25082 |
|--|----------------|-----------------------------|---|
| Project Name: Transfer to Bond Proceeds Fund | | | Total Appropriation: \$955,053 |
| Project Mgr: Office of Budget | Location: | | Planned Appropriation 2005 to 2009: \$955,053 |
| Description: Start Date: Quarter 1, 2005 End Date: Ongoing | End Date: | Ongoing Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Transfer unappropriated bond interest to Bond Proceed | Proceeds Fund. | | |

Operating Impact:

| Department: Non-Departmental (Transfers) | Fund: (| Fund: Capital Projects Fund | | Org Key(s): #25082 |
|--|-------------------|-------------------------------|---------------------|---|
| Project Name: Transfer to Building Repair Fund | | | | Total Appropriation: \$11,152,800 |
| Project Mgr: Russell Grant | Location: A | Location: All City facilities | | Planned Appropriation 2005 to 2009: \$9,294,000 |
| Description: Start Date: Quarter 1, 2001 | End Date: Ongoing | | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| J 1 | C 1- C 41. | O. 1 1 P | T. 44 41 - D. 114 D | O |

maintained. Specific details of how the funds are planned to be spent are found on pages G-41 through G-43 Funds are used only for major improvements that extend the life of the facilities. Reduced transfer from CPF to BRF by \$500,000 for each year (2002 through 2006) to maintain a balanced CPF five-year plan. The 2004 and forward budget plan Operational transfer only. Annually, the City transfers funds from the Capital Projects Fund (CPF) to the Building Repair Fund (BRF) to ensure that major City facilities are represents an increase of \$116,800 to the transfer to replace a General Fund appropriation that was eliminated for the same years.

Operating Impact:

| Department: Non-Departmental (Transfers) | -Departmental | (Transfers) | Fund: Capital Projects Fund | pu | Org Key(s): #25082 |
|--|-----------------|---|--|------------------------------|---|
| Project Name: Tr | ansfer to Desig | Project Name: Transfer to Designated Fund-Aurora Mall Incentive | a Mall Incentive | | Total Appropriation: \$1,300,000 |
| Project Mgr: Finance Department | ınce Department | | Location: Not Applicable | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Quarter 1, 2004 | Start Date: Quarter 1, 2004 End Date: Quarter 4, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| City's obligation to | developer for r | eimbursement of Bı | ity's obligation to developer for reimbursement of Building Material Use Tax collected in association with the Aurora Mall update/refurbish project. | in association with the Auro | ra Mall update/refurbish project. |

Operating Impact:

Developer incentive; no operating impact.

| Department: Non-Departmental (Transfers) | Departmental | (Transfers) | Fund: | Fund: Capital Projects Fund | _ | Org Key(s): #25082 |
|---|------------------|---|----------------|-----------------------------|-----------------|---|
| Project Name: Transfer to Designated Revenue Fund - Incentive | ansfer to Desig | nated Revenue Fu | nd - Incentiv | ď3 | | Total Appropriation: \$100,000 |
| Project Mgr: Peter Francis | · Francis | | Location: | Location: Not Applicable | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2004 End Date: Quarter 4, 2004 | End Date: | Quarter 4, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| One-time incentive | to maintain loca | The firm incentive to maintain local presents of consulting construction company. | Iting construc | tion company. | | |

Operating Impact:

There is no operating impact associated with this item.

| Org Key(s): (New) | Total Appropriation: \$6,625,000 | Planned Appropriation 2005 to 2009: \$6,625,000 | Bond Funded: No Total Spent as of 6/30/04: \$0 |
|---------------------------------------|----------------------------------|---|--|
| Open Space Fund | | | Bond Funded: No |
| Fund: Arapahoe County Open Space Fund | | Location: Various | End Date: Quarter 4, 2009 |
| e | | | 2005 |
| Department: Parks & Open Space | Acquisitions | ck Cooper | Start Date: Quarter 1, |
| Department: Pa | Project Name: Acquisitions | Project Mgr: Jack Cooper | Description: |

The project creates an appropriated source to be used for the acquisition of parks, open space and trails as opportunities present themselves or as the need arises. As staff works with Council to develop a priority list of sites to acquire, the funds will be available to secure the properties.

Operating Impact:

The operating impact includes the cost of topographic surveys and property line fencing.

Capital Improvement Program -Project Description

2005 Adopted Budget

Planned Appropriation 2005 to 2009: \$410,000 Total Appropriation: \$410,000 Fotal Spent as of 6/30/04: Org Key(s): Bond Funded: No Fund: Arapahoe County Open Space Fund End Date: Quarter 4, 2009 Location: Various Quarter 1, 2005 Project Name: Construction - Open Space Department: Parks & Open Space Start Date: Project Mgr: Jack Cooper

Proposed projects are for fencing in 2006 and the Tollgate Bridge in 2009.

Operating Impact:

Operating impacts include the cost of repair and maintenance.

Planned Appropriation 2005 to 2009: \$4,885,000 Total Appropriation: \$4,885,000 Org Key(s): Fotal Spent as of 6/30/04: Bond Funded: No Fund: Arapahoe County Open Space Fund End Date: Quarter 4, 2009 Location: Various Start Date: Quarter 1, 2005 Project Name: Construction - Parks Department: Parks & Open Space Project Mgr: Jack Cooper Description:

Provides for numerous parks construction projects. The five-year spending plan is detailed in the ArCo column shown on pages G-44 through G-49.

Operating Impact:

Operating impacts include the cost of maintenance of new parks such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Planned Appropriation 2005 to 2009: \$425,000 Total Appropriation: \$425,000 Includes court, playground, and path improvements/renovations. The five-year spending plan is detailed in the ArCo column shown on pages G-44 through G-49. **Fotal Spent as of 6/30/04:** Org Key(s): Bond Funded: No Fund: Arapahoe County Open Space Fund End Date: Quarter 4, 2009 Location: Various Start Date: Quarter 1, 2005 Project Name: Infrastructure - Open Space Department: Parks & Open Space Project Mgr: Jack Cooper

Operating Impact:

Operating impacts include the cost of maintenance and repair of existing infrastructure.

Total Appropriation: \$3,445,000 Planned Appropriation 2005 to 2009: \$3,445,000 **Total Spent as of 6/30/04:** \$0 Org Key(s): **Bond Funded:** No Fund: Arapahoe County Open Space Fund End Date: Quarter 4, 2009 Location: Various Start Date: Quarter 1, 2005 Project Name: Infrastructure - Parks Department: Parks & Open Space Project Mgr: Jack Cooper Description:

This project funds the renovation and/or replacement of existing facilities within the developed parks of the Parks and Open Space system to include the following: miscellaneous improvements; playground replacement; park path replacement; court paving, fencing, and lighting replacements; and walk-way and lot lighting system replacements. The fiveyear spending plan is detailed on pages G-44 through G-49.

Operating Impact:

These park facility replacements and upgrades are not new facilities. Lower maintenance and supply costs are incurred on the improved facilities, which parallels the budget reduction the Parks and Open Space Department has experienced.

| Department: Parks & Open Space | Fund: Arapahoe County Open Space Fund | org Key(s): (New) |
|--|---|---|
| Project Name: Infrastructure - Trails | | Total Appropriation: \$1,385,000 |
| Project Mgr: Jack Cooper | Location: Various | Planned Appropriation 2005 to 2009: \$1,385,000 |
| Description: Start Date: Ouarter 1, 2005 | End Date: Ouarter 4, 2009 Bond Funded: No | d: No Total Spent as of 6/30/04: \$0 |

Renovation and improvements to existing trail system. Approximately \$100,000 is allocated annually towards renovation/reconstruction of the High Line Canal trail.

Renovation should help lower maintenance and supply costs of existing infrastructure. Operating Impact:

| Department: Parks & Open Space | ss & Open Spa | əs | Fund: | Fund: Capital Projects Fund | pı | Org Key(s): $\#61871$ |
|--------------------------------|----------------|---|-----------------|--|------------------------------|--|
| Project Name: Alameda Corridor | ameda Corrido | 'n | | | | Total Appropriation: \$908,620 |
| Project Mgr: Tracy Young | y Young | | Location: | Location: Alameda Ave: I-225 to Chambers | o Chambers | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 4, 2002 End Date: Quarter 4, 2005 | End Date: | Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$897,460 |
| Project completed. | Council approv | ed change in projec | st scope and la | tpse of \$900,000 as pa | rt of the balancing plan for | roject completed. Council approved change in project scope and lapse of \$900,000 as part of the balancing plan for the 2005 five-year Capital Projects Fund plan. |

Operating Impact:

Minimal operating expenses for electricity and maintenance is included as part of the Aurora Municipal Center maintenance responsibilities.

| Department: Parks & Open Space | Fund: Capital Projects Fund | pun | Org Key(s): #61872 |
|--|---|---------------------------|---|
| Project Name: Alameda I-225 Landscaping | | | Total Appropriation: \$1,298,037 |
| Project Mgr: Tracy Young | Location: Alameda Ave / I-225 Interchange | 5 Interchange | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2002 | Start Date: Quarter 1, 2002 End Date: Quarter 2, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$1,290,895 |
| Project completed. This project completes the planned intersection landscaping improvements at the Alameda Avenue and I-225 interchange. | d intersection landscaping improve | ments at the Alameda Aver | the and I-225 interchange. |

Operating Impact:

Maintenance of turf and trees was added to AMC Park Operations and Maintenance program budget.

| Department: Parks & Open Space | ks & Open Spac | e: | Fund: Capital Projects Fund | Fund | Org Key(s): $\#62701$ |
|---|------------------|-----------------------------|---------------------------------------|--------------------------------|---|
| Project Name: Aqua Vista Park (Bond) | jua Vista Park | (Bond) | | | Total Appropriation: \$525,000 |
| Project Mgr: Tracy Young | y Young | | Location: 18700 E. Wagon Trail Circle | frail Circle | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: Quarter 4, 2004 | Bond Funded: Yes | Total Spent as of 6/30/04: \$504,410 |
| Phase One construc | tion within this | neighborhood park | was completed in the late 1970s | by the developer of the adjace | hase One construction within this neighborhood park was completed in the late 1970s by the developer of the adjacent subdivision and includes a small pool facility, tennis |
| courts, and parking | lot. The site is | located on Wagon | Trail Circle, south of Quincy Res | ervoir. Approximately 8-acre | courts, and parking lot. The site is located on Wagon Trail Circle, south of Quincy Reservoir. Approximately 8-acres remain without park development. Park improvements |
| were chosen with input from neighborhood residents. | nput from neigh | borhood residents. | | | |

Operating Impact:

Maintenance of park including utilities, turf duties, and irrigation was added to Parks Operations and Management program budget.

Org Key(s): #62702 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$3,000,000 Project Name: Aurora Reservoir Buffer (Bond)

Total Spent as of 6/30/04: \$874,967 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** Yes Location: Aurora Reservoir End Date: Quarter 4, 2003 Quarter 1, 2001 Start Date: Project Mgr: Jack Cooper

The Aurora Reservoir, a drinking water reservoir and regional park, is a significant asset for the City of Aurora. In many sections of the park, lands that are privately-owned are immediately adjacent to park uses such as the perimeter trail. Proposed residential developments are expected to negatively impact the views and out-of-doors experience of reservoir visitors. Staff has identified lands needed to create a buffer around the reservoir to maintain the high quality of the experience presently offered park users.

Operating Impact:

The operating impact includes the cost of topographic surveys, property line fencing costs, and signage.

Total Appropriation: \$56,000 Planned Appropriation 2005 to 2009: \$0 Org Key(s): Fund: Capital Projects Fund Location: Project Name: City Center Bike Path - TIP Department: Parks & Open Space Project Mgr: Tracy Young

Fotal Spent as of 6/30/04: \$55,999 Bond Funded: No End Date: Quarter 2, 2004 Start Date: Quarter 1, 2003 Description:

Project completed. Project funded the construction of a bike/pedestrian bridge across the Highline Canal, northwest of the Aurora Municipal Center complex.

Operating Impact:

Operating impacts includes the cost of repair and maintenance expenses.

Org Key(s): #61826 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$870,000 Planned Appropriation 2005 to 2009: \$725,000 Location: Citywide Project Name: Direct Costs - Design, Engineering, etc. Project Mgr: Tracy Young

Fotal Spent as of 6/30/04: \$0 Design, engineering, and expenses directly related to capital improvement projects are chargeable to the respective Capital Project Fund projects. End Date: Ongoing Start Date: Quarter 1, 1998 Description:

Bond Funded: No

Operating Impact:

Org Key(s): #61870 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$68,000 Planned Appropriation 2005 to 2009: \$0 Location: Fitzsimons Area Project Name: Fitzsimons Irrigation Project Mgr: Tom Barrett Fotal Spent as of 6/30/04: \$3,954 **Bond Funded:** No End Date: Quarter 3, 2002 Start Date: Quarter 1, 2002 Description:

Irrigation system surrounding police training facilities at Fitzsimons. Project due date extended as a result of staffing limitations for construction installation and ongoing maintenance.

Operating Impact:

Operating impacts include the cost of irrigation system maintenance and repair, turf management, and utilities.

Org Key(s): #62703 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$1,375,000 Project Name: Great Plains Community Park (Bond)

Planned Appropriation 2005 to 2009: \$0 Location: Jewell Avenue and Genoa Street Project Mgr: Tracy Young

Bond Funded: Yes

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2001

Fotal Spent as of 6/30/04: \$238,953

An additional \$175,000 appropriation for shelters, toilets, paved courts and expanded parking lot was approved by council in the Fall 2004 Supplemental Budget ordinance and is district will be contributing park development funds to the park construction. Park design program was facilitated by neighborhood resident input and Park Board public hearing. This community park is located at the northwest corner of the Plains Conservation Center, adjacent to a rapidly developing single-family neighborhood. The residential metro reflected in the appropriation.

Operating Impact:

Operating impacts include the cost of maintenance of new parks such as turf management, trash duties, irrigation repair & maintenance, facilities & structure repair, and graffiti removal.

Total Appropriation: \$94,000 Org Key(s): #61881 Planned Appropriation 2005 to 2009: \$0 Fund: Capital Projects Fund Location: Project Name: Great Plains Trail - TIP Department: Parks & Open Space Project Mgr: Tracy young

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004 Description:

TIP Project

Operating Impact:

Operating impacts include trash removal, path maintenance and repair, patrol, and weed control.

Total Appropriation: \$500,000 **Org Key(s):** #62704 Fund: Capital Projects Fund Project Name: Greenways/Trails (Bond) Department: Parks & Open Space

Fotal Spent as of 6/30/04: \$289,473 Planned Appropriation 2005 to 2009: Location: Various Project Mgr: Jack Cooper

The recommended amount of funding will develop approximately three-and-one-half miles of regional trail connections. Locations are determined in accordance with the City's

Bond Funded: Yes

adopted trail plan.

End Date: Ongoing

Start Date: Quarter 1, 2001

Description:

Operating Impact:

Operating impacts include trash removal, path maintenance and repair, patrol, and weed control.

Org Key(s): #61842 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$733,630 Project Name: Greenways/Trails (Non-Bond)

Planned Appropriation 2005 to 2009: \$0 Location: Various Project Mgr: Jack Cooper

Fotal Spent as of 6/30/04: \$333,799 Capital Projects Fund: Approximately \$100,000 from the Capital Projects Fund annually allocated to the Highline Canal Trail renovation/reconstruction. **Bond Funded:** No Start Date: Quarter 1, 2001

Conservation Trust Fund: This appropriation also includes the Great Plains Trail and Hutchinson, Un-Named Creek Trail projects. The design portion of the City match is \$23,250 for Hutchinson to Un-Named Creek Trail. Also, \$23,500 for Great Plains to Horseshoe Park Trail.

Operating Impact:

Operating impacts includes the cost of trash removal, path maintenance and repair, patrol, and weed control.

Org Key(s): #62705 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$1,225,000

Project Name: Havana West Neighborhood Park (Bond)

Planned Appropriation 2005 to 2009: Location: West of Havana Project Mgr: Tracy Young

Total Spent as of 6/30/04: \$500,137 Bond Funded: Yes End Date: Quarter 3, 2006 Start Date: Quarter 1, 2001 Description:

neighborhood park facilities. A 4.2-acre site has been targeted for acquisition and development. Traditional neighborhood park improvements include a small shelter, A significant number of multiple-family dwelling units have been and continue to be constructed west of Havana and north of Parker Road in an area deficient of any playgrounds, open grass areas, and landscaping. Neighborhood design input meetings will be held after acquiring the property.

Operating Impact:

Operating impacts include maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Org Key(s): #61879 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$93,000 Project Name: Hutchinson - Un-Named Creek - TIP

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004 Project Mgr: Tracy Young Description:

Location:

Planned Appropriation 2005 to 2009: \$0

The \$93,000 represents the Federal share for the design portion of this Transportation Improvement Program (TIP) project. This amount is anticipated to be fully reimbursed by Federal funds. The City match is appropriated in the Conservation Trust Fund (CTF), Greenway/Trails (non-bond) on Page G-89. An additional construction amount of \$414,000

was transferred to this project from Public Works Department TIP from the Fall 2004 supplemental budget ordinance.

Operating Impact:

Operating impacts include trash removal, path maintenance & repair, patrol, and weed control.

Planned Appropriation 2005 to 2009: \$600,000 Total Appropriation: \$600,000 (New) Org Key(s): Fund: Capital Projects Fund Location: Various Project Name: Infrastructure - Parks Department: Parks & Open Space Project Mgr: Jack Cooper

Fotal Spent as of 6/30/04: Bond Funded: No End Date: Quarter 4, 2009 Quarter 1, 2005 Start Date:

This project funds the renovation and/or replacement of existing facilities within the developed parks of the Parks and Open Space system to include the following: miscellaneous improvements; playground replacement; park path replacement; court paving, fencing, and lighting replacements; and walk-way and lot lighting system replacements. The fiveyear spending plan is detailed on pages G-44 through G-49.

Operating Impact:

These park facility replacements and upgrades are not new facilities. Lower maintenance and supply costs are incurred on the improved facilities, which parallels the budget reduction the Parks and Open Space Department has experienced.

Planned Appropriation 2005 to 2009: \$1,000,000 Total Appropriation: \$1,000,000 (New) Org Key(s): Fund: Capital Projects Fund Location: Various Project Name: Infrastructure - Trails Department: Parks & Open Space Project Mgr: Jack Cooper

Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2009 Start Date: Quarter 1, 2005 Description:

Renovation and improvements to existing trail system. Approximately \$100,000 is allocated annually towards renovation/reconstruction of the High Line Canal trail.

Operating Impact:

Renovation should help lower maintenance and supply costs of existing infrastructure.

Org Key(s): Fund: Capital Projects Fund Department: Parks & Open Space Total Appropriation: \$500,000 Project Name: Land Acquisition (Denver Land Exchange)

80 Fotal Spent as of 6/30/04: \$0 Planned Appropriation 2005 to 2009: Bond Funded: No Location: East of Powhaton, South of Quincy End Date: Quarter 4, 2004 Start Date: Quarter 1, 2003 Project Mgr: Jack Cooper Description:

Reservoir south & southwest boundaries and land along the Coal Creek corridor were to be acquired. The buffer and corridor properties are being acquired by land exchanges and annexation requirements, respectively (at no acquisition costs). The opportunity to acquire properties in a transaction with Denver involves sections 4, 5 & 9, north and south of Acquisition complete in December 2004. The 2000 bond referendum authorized funds for the acquisition of several properties. Among other sites, buffer land on the Aurora Environmental which holds the landfill designation for the parcels. A private landholding (section 5) is also involved in the transaction to allow consolidation of the landfill Quincy at Powhaton, at the entry to Aurora Reservoir. This transaction consolidates currently separate land fill designated sections, which is very advantageous to Denver

Operating Impact:

The operating impact includes the cost of topographic surveys and property line fencing costs.

Capital Improvement Program -Project Description

2005 Adopted Budget

Total Appropriation: \$15,120 **Org Key(s):** #61827 Planned Appropriation 2005 to 2009: \$0 **Total Spent as of 6/30/04:** \$0 **Bond Funded:** No Fund: Capital Projects Fund Location: 6th and Dayton **End Date:** Quarter 4, 2004 Start Date: Quarter 1, 2000 Department: Parks & Open Space Project Name: Lowry Park Project Mgr: Tracy Young Description:

Park improvement master plan complete. Phase I & II are complete. Subsequent construction phases are not designed.

Operating Impact:

None

Fotal Spent as of 6/30/04: \$8,065,960 Total Appropriation: \$9,161,139 Org Key(s): #61701 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Fund: Capital Projects Fund End Date: Quarter 4, 2005 Location: Citywide Project Name: Median/Streetscapes Development Start Date: Quarter 1, 1995 Department: Parks & Open Space Project Mgr: Tracy Young Description:

street-related landscapes. Streetscape/Median development continues to be of concern to residents. Landscaping along the streets is requested by citizens as a way of improving the image of their neighborhoods and as a way to generate economic development. Priorities are determined by City Council and projects may be redesigned, deferred, or cut This project provides funding for the design and installation of landscaping of medians and other streetscape elements along major arterials, Interstate interchanges, and other based on drought conditions. In 2002 the planned appropriations for 2002 through 2006 were reduced by a total of \$2,585,000 and future median projects were eliminated to maintain a balanced Capital Projects Fund.

Operating Impact:

Operating impacts includes the cost of utilities, irrigation system repairs & maintenance, turf management, weed control, shrub/tree maintenance and replacements, litter management, personnel expenses.

Use remaining City funds from cancelled Montview TIP project for irrigation upgrades along Montview Boulevard. Elevated planter boxes will be irrigated and enhanced with Total Appropriation: \$69,248 Org Key(s): #61877 Planned Appropriation 2005 to 2009: \$0 Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No Fund: Capital Projects Fund Location: Montview Boulevard End Date: Quarter 4, 2005 Start Date: Quarter 4, 2003 Project Name: Montview Capital Improvement Department: Parks & Open Space Project Mgr: Tracy Young Description:

Operating Impact:

additional landscaping.

Operating impacts includes utility expenses, irrigation system maintenance, and shrub and tree management.

Org Key(s): #62706 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$648,000 Project Name: Mountain View Neighborhood Park (Bond)

Planned Appropriation 2005 to 2009: \$0 Location: Kentucky Avenue at Buckley Project Mgr: Tracy Young

Bond Funded: Yes

End Date: Quarter 4, 2004

Start Date: Quarter 1, 2002

Total Spent as of 6/30/04: \$744,881

expenditure as of 6/30/2004 will be corrected through a budget transfer approved by City Council, or through a technical adjustment as deemed appropriate by Purchasing and/or Acquired through a negotiated land trade with Aurora Public schools, development of this 4.1-acre site mitigates a deficiency of neighborhood park facilities in the area east of Buckley Road and south of Kentucky Avenue. The new park name is Mountain View Park. The design was facilitated by neighborhood resident input. Anticipate the over Accounting Services.

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Org Key(s): #61772 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$2,018,326 Project Name: Natural Open Space Acquisitions

Total Spent as of 6/30/04: \$1,298,326 Planned Appropriation 2005 to 2009: \$720,000 **Bond Funded:** No End Date: Ongoing Location: Various Start Date: Quarter 1, 1996 Project Mgr: Jack Cooper Description:

Vacant land in Aurora is quickly being acquired for private development, some of which has attributes worthy of preservation. This project provides for acquisition of open space intended to remain natural with appropriate public use development allowed.

Operating Impact:

The operating impact includes the cost of topographic surveys, vegetation management, and property line fencing costs.

Org Key(s): #62707 Fund: Capital Projects Fund Department: Parks & Open Space Total Appropriation: \$1,038,000 Planned Appropriation 2005 to 2009: \$0 Location: 15501 E. Yale Ave Project Name: Olympic Park Expansion (Bond) Project Mgr: Tracy Young

Olympic Park neighborhood park project includes improvements such as a shelter, playgrounds, trail system, grassed play areas, and landscaping. The park design program was **Fotal Spent as of 6/30/04: \$610,004** Bond Funded: Yes End Date: Quarter 2, 2006 Start Date: Quarter 1, 2002 Description:

facilitated by neighborhood resident input. A bridge over the flood control channel will link this neighborhood park with an existing community park to the west.

Operating Impact:

Operating impact includes the cost of increased maintenance for facilities and turf.

Total Appropriation: \$6,150,000 Org Key(s): #62708 Fund: Capital Projects Fund Project Name: Park Acquisitions (Bond) Department: Parks & Open Space

Fotal Spent as of 6/30/04: \$4,334,722 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** Yes End Date: Quarter 4, 2004 Location: Various Quarter 1, 2001 Start Date: Project Mgr: Jack Cooper Description:

For the acquisition and development of parks in neighborhoods without sites available for construction of park facilities.

Operating Impact:

Total Appropriation: \$711,885 Org Key(s): #61843 The operating impact includes the need for topographic surveys and property line fencing costs. Fund: Capital Projects Fund Project Name: Park Infrastructure Department: Parks & Open Space

Fotal Spent as of 6/30/04: \$516,092 Bond Funded: No End Date: Ongoing Start Date: Quarter 1, 1994 Description:

Location: Various

Project Mgr: Tracy Young

Planned Appropriation 2005 to 2009: \$0

This project funds the renovation and/or replacement of existing facilities within the developed parks of the Parks and Open Space system to include the following: miscellaneous improvements; playground replacement; park path replacement; court paving, fencing, and lighting replacements; and, walk and lot lighting system replacements.

Operating Impact:

These park facility replacements and upgrades are not new facilities. Lower maintenance and supply costs are incurred on the improved facilities, which parallels the budget reduction the Parks and Open Space Department has experienced.

Total Appropriation: \$171,010 Org Key(s): #61865 Fotal Spent as of 6/30/04: \$71,805 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Fund: Capital Projects Fund End Date: Ongoing Location: Various Start Date: Quarter 1, 2002 Department: Parks & Open Space Project Name: Park Signage Project Mgr: Tracy Young Description:

This project consists of manufacturing and installing park identification, informational, and regulatory signage throughout the park system.

Operating Impact:

The operating impact is the cost to maintain and repair signage.

Org Key(s): #62715 Total Appropriation: \$10,000 Planned Appropriation 2005 to 2009: \$0 Fund: Capital Projects Fund Location: Lowry Project Name: Parks Bond Interest - Lowry Range Department: Parks & Open Space Project Mgr: Jack Cooper

Fotal Spent as of 6/30/04: \$9,942 **Bond Funded:** No End Date: Quarter 4, 2004 Start Date: Quarter 1, 2003 Description: Cost share on Lowry former bombing range land use study. The 2003 estimated budget reflects a \$10,000 appropriation transfer from the Parks Bond Interest appropriated in Non-Departmental and approved through the Spring 2003 budget amending ordinance.

Operating Impact:

Org Key(s): #62710 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$1,000,000 Project Name: Sand Creek Community Park (Bond)

Fotal Spent as of 6/30/04: \$843,940 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** Yes Location: 2700 Peoria Street End Date: Ongoing Start Date: Quarter 1, 1998 Project Mgr: Linda Strand

Bond funding is provided for Phase I development of Sand Creek Park. Park development will be according to the adopted Park Master Plan. Development will be in

conjunction with a 2001-2002 Utilities Department/Urban Drainage District project.

Operating Impact:

Project Mgr: Linda Strand

Operating impacts include maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Total Appropriation: \$1,073,962 Org Key(s): #61770 Fund: Capital Projects Fund Location: 2700 Peoria Street Project Name: Sand Creek Greenway - CPF Department: Parks & Open Space

Fotal Spent as of 6/30/04: \$1,071,499 Bond Funded: No End Date: Quarter 4, 2002 Start Date: Quarter 1, 2000 Description:

Planned Appropriation 2005 to 2009: \$0

conjunction with a 2001-2002 Utilities Department/Urban Drainage District project. Construction of greenway amenities along Sand Creek between Springhill Park and Bond funding is provided for Phase I development of Sand Creek Park. Park development will be according to the adopted Park Master Plan. Development will be in Stapleton. Project is jointly funded by miscellaneous grants. Improvements include the trail, trailheads, and landscaping

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Total Appropriation: \$650,000 Fotal Spent as of 6/30/04: \$649,751 #62709 Planned Appropriation 2005 to 2009: \$0 Org Key(s): Bond Funded: Yes Location: NW of Chambers/Mississippi Intersection Fund: Capital Projects Fund End Date: Quarter 4, 2004 Project Name: Settler's Neighborhood Park (Bond) Start Date: Quarter 1, 2002 Department: Parks & Open Space Project Mgr: Tracy Young Description:

Acquired through a negotiated land trade with Aurora Public Schools, development of this 4.9-acre site mitigates a deficiency of neighborhood park facilities in the area west of

Chambers Road and north of Mississippi Avenue. Park design program was facilitated by neighborhood resident input.

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Org Key(s): #61825 Fund: Capital Projects Fund Department: Parks & Open Space

Total Appropriation: \$16,592,576 Project Name: Sports Park Construction (Bond)

Planned Appropriation 2005 to 2009: \$0 Location: Aurora Sports Park Project Mgr: Tom Barrett

additional \$276,843 approved by Council in the Fall 2004 Supplemental Budget ordinance for the construction of outbuilding at the maintenance yard and expansion of existing This 212-acre complex includes soccer fields, baseball and softball fields, trails, concession and maintenance buildings, and parking lots. This appropriation does not reflect an Total Spent as of 6/30/04: \$16,531,034 maintenance building. The additional appropriation was funded through \$88,361 of bond related interest and Xcel energy rebates associated with the park construction. **Bond Funded:** No End Date: Quarter 4, 2002 Start Date: Quarter 1, 2000

Operating Impact:

Operating costs are already incorporated in the base budget.

Total Appropriation: \$682,222 Org Key(s): Fund: Capital Projects Fund Project Name: Sunrise Neighborhood Park (Bond) Department: Parks & Open Space

Planned Appropriation 2005 to 2009: \$0 Location: 3960 S. Genoa Way Project Mgr: Tracy Young Fotal Spent as of 6/30/04: \$635,543 **Bond Funded:** Yes End Date: Quarter 4, 2004 Start Date: Quarter 1, 2002 Description:

Sunrise Park, adjacent to the Sunrise Elementary School, was given to the City with the development of the Hampden Hills area, and sits north of Quincy Avenue and east of Reservoir Road. Phase one development occurred in the early 1980s and included a small playground and tennis courts. The park design program was facilitated by neighborhood resident input.

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Org Key(s): #61840 Fund: Capital Projects Fund Department: Parks & Open Space

Fotal Appropriation: \$103,446 Planned Appropriation 2005 to 2009: \$0 Location: Various Project Name: Systemwide Improvements Project Mgr: Tracy Young This project funds improvements to the system that involve the entire system and occur at multiple sites in any year. Projects include: ADA improvements, playground equipment updating, security lighting, park tree planting, and site furniture replacements. Annual allocation of \$20,000 from the Capital Project Fund for large caliper trees. Conservation

Bond Funded: No

End Date: Ongoing

Start Date: Quarter 1, 2001

Description:

Fotal Spent as of 6/30/04: \$43,707

proming, security righting, park use pranting, and site furnities repracements. Annual Frank provides \$25,000 every odd fiscal year for system-wide security lighting.

Operating Impact:

Operating impacts include the cost to maintain the repair improvements.

| nd Org Key(s): #61846 | Total Appropriation: \$231,020 | nter Planned Appropriation 2005 to 2009: \$0 |
|--------------------------------|---------------------------------------|--|
| Fund: Capital Projects Fund | | Location: Utah Park Tennis Center |
| Department: Parks & Open Space | Project Name: Utah Park Tennis Center | Project Mgr: Tracy Young |

Total Spent as of 6/30/04: \$218,146 Project complete. Completion of tennis center shelter, landscaping, improvements to area drainage, installation of benches, bleachers, and drinking fountains. **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 4, 2000 Description:

Operating Impact:

Additional benches, fencing, trees, and landscaping will be maintained.

| Department: Parks & Open Space | s & Open Spac | . | Fund: | Fund: Conservation Trust Fund | Fund | Org Key(s): (New) |
|--------------------------------|-----------------|-----------------------------|-------------------|-------------------------------|------------------------------|---|
| Project Name: Acquisitions | quisitions | | | | | Total Appropriation: \$300,000 |
| Project Mgr: Jack Cooper | Cooper | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$300,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: | End Date: Quarter 4, 2009 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| The project creates a | ın appropriated | source to be used for | or the acquisit | ion of parks, open spa | ice and trails as opportunit | The project creates an appropriated source to be used for the acquisition of parks, open space and trails as opportunities present themselves or as the need arises. As staff works |

Operating Impact:

The operating impact includes the cost of topographic surveys and property line fencing.

with Council to develop a priority list of sites to acquire, the funds will be available to secure the properties.

| Department: Parks & Open Space | ks & Open Spa | ce | Fund: | Fund: Conservation Trust Fund | pu | Org Key(s): #61741 |
|--|-------------------|-----------------------------|-------------------|---|--------------------------|---|
| Project Name: Art in Public Places - CTF | rt in Public Pla | ces - CTF | | | | Total Appropriation: \$66,120 |
| Project Mgr: Jack Cooper | c Cooper | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$16,370 |
| Description: | Start Date: | Start Date: Quarter 1, 2002 | End Date: Ongoing | | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Allocation of Cons | servation Trust F | und toward Art in F | bublic Places. | Allocation of Conservation Trust Fund toward Art in Public Places. The amount is based on c funded from this cotenory must be algored within Conservation Trust Fund eligible sites | capital projects that ex | Allocation of Conservation Trust Fund toward Art in Public Places. The amount is based on capital projects that exceed \$100,000 in construction expense only. Art projects finded from this category, must be algoed within Conservation Trust Fund alignible sites. |

Operating Impact:

None

| Department: Parks & Open Space | ks & Open Spa | e | Fund: Conservation Trust Fund | t Fund | Org Key(s): #61876 |
|---|----------------|-----------------------------|-------------------------------------|---------------------------|--|
| Project Name: City Center Bike Path - TIP | ty Center Bike | Path - TIP | | | Total Appropriation: \$17,000 |
| Project Mgr: Tracy Young | y Young | | Location: | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2003 | End Date: Quarter 2, 2004 | Bond Funded: No | Total Spent as of 6/30/04: \$19,033 |
| Project completed. | Project funded | the construction of | a bike/pedestrian bridge across the | Highline Canal, northwest | roject completed. Project funded the construction of a bike/pedestrian bridge across the Highline Canal, northwest of the Aurora Municipal Center complex. |

Operating Impact:

Operating impacts includes the cost of repair and maintenance expenses.

Capital Improvement Program -Project Description

2005 Adopted Budget

Planned Appropriation 2005 to 2009: \$350,000 Total Appropriation: \$350,000 (New) Fotal Spent as of 6/30/04: Org Key(s): Bond Funded: No Fund: Conservation Trust Fund End Date: Quarter 4, 2009 Location: Various Quarter 1, 2005 Project Name: Construction - Open Space Department: Parks & Open Space Start Date: Project Mgr: Jack Cooper Description:

Operating Impact:

Proposed projects are for fencing in 2006 and the Tollgate Bridge in 2009.

Operating impacts include the cost of repair and maintenance.

Planned Appropriation 2005 to 2009: \$2,437,000 Total Appropriation: \$2,437,000 (New) Org Key(s): Fotal Spent as of 6/30/04: Bond Funded: No Fund: Conservation Trust Fund End Date: Quarter 4, 2009 Location: Various Start Date: Quarter 1, 2005 Project Name: Construction - Parks Department: Parks & Open Space Project Mgr: Jack Cooper Description:

Provides for numerous parks construction projects. The five-year spending plan is detailed in the ArCo column shown on pages G-44 through G-49.

Operating Impact:

Operating impacts include the cost of maintenance of new parks such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Total Appropriation: \$2,842,575 **Fotal Spent as of 6/30/04:** \$1,305,399 Org Key(s): #61794 Planned Appropriation 2005 to 2009: Capital Projects Fund: Approximately \$100,000 from the Capital Projects Fund annually allocated to the Highline Canal Trail renovation/reconstruction. Bond Funded: No Fund: Conservation Trust Fund End Date: Ongoing Location: Various Start Date: Quarter 1, 2001 Project Name: Greenways/Trails (Non-Bond) Department: Parks & Open Space Project Mgr: Jack Cooper Description:

Conservation Trust Fund: This appropriation also includes the Great Plains Trail and Hutchinson, Un-Named Creek Trail projects. The design portion of the City match is \$23,250 for Hutchinson to Un-Named Creek Trail. Also, \$23,500 for Great Plains to Horseshoe Park Trail.

Operating Impact:

Operating impacts includes the cost of trash removal, path maintenance and repair, patrol, and weed control.

Total Appropriation: \$230,000 Planned Appropriation 2005 to 2009: \$230,000 Org Key(s): Fund: Conservation Trust Fund Location: Various Project Name: Infrastructure - Open Space Department: Parks & Open Space Project Mgr: Jack Cooper

Includes court, playground, and path improvements/renovations. The five-year spending plan is detailed in the ArCo column shown on pages G-44 through G-49.

Bond Funded: No

End Date: Quarter 4, 2009

Start Date: Quarter 1, 2005

Description:

Fotal Spent as of 6/30/04: \$0

Operating Impact:

Operating impacts include the cost of maintenance and repair of existing infrastructure.

| Department: Parks & Open Space | Fund: Conservation Trust Fund | Org Key(s): (New) |
|--------------------------------------|-------------------------------|---|
| Project Name: Infrastructure - Parks | | Total Appropriation: \$1,689,000 |
| Project Mgr: Jack Cooper | Location: Various | Planned Appropriation 2005 to 2009: \$1,689,000 |

Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2009 Start Date: Quarter 1, 2005 Description:

This project funds the renovation and/or replacement of existing facilities within the developed parks of the Parks and Open Space system to include the following: miscellaneous improvements; playground replacement; park path replacement; court paving, fencing, and lighting replacements; and walk-way and lot lighting system replacements. The fiveyear spending plan is detailed on pages G-44 through G-49.

Operating Impact:

These park facility replacements and upgrades are not new facilities. Lower maintenance and supply costs are incurred on the improved facilities, which parallels the budget reduction the Parks and Open Space Department has experienced.

| Department: Parks & Open Space | s & Open Spac | e. | Fund: | Fund: Conservation Trust Fund | | Org Key(s): #61849 | |
|---|----------------------------|---|-------------------|-------------------------------|-----------------|---|---|
| Project Name: New Park Development - Neighborhood Parks | w Park Develo _l | oment - Neighbor | hood Parks | | | Total Appropriation: \$605,230 | _ |
| Project Mgr: Tracy Young | y Young | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$0 | |
| Description: | Start Date: | Start Date: Quarter 1, 2001 End Date: Ongoing | End Date: | I | Sond Funded: No | Total Spent as of 6/30/04: \$48,219 | |

Provides funds for the development of neighborhood parks. Funding for Murphy Creek North and Saddle Rock East neighborhood park designs is included in 2007, with

construction the following year in 2008. Design for East Quincy Highlands neighborhood park is included in 2008.

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

| Department: Parks & Open Space | & Open Spac | 9 | Fund: Conservation Trust Fund | ust Fund | Org Key(s): #61848 |
|---|--------------|------------------|---|-----------------|---|
| Project Name: New Park Development - Regional and Special Use | Park Develor | oment - Regional | and Special Use | | Total Appropriation: \$2,966,423 |
| Project Mgr: Tracy Young | Young | | Location: Various | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Quarter 1, 2001 | Start Date: Quarter 1, 2001 End Date: Ongoing | Bond Funded: No | Total Spent as of 6/30/04: \$2,347,341 |

Funds the construction of new park facilities in regional and special use parks. Funding priorities are set annually. Utah Park funding is for the partial funding of major

Operating Impact:

renovation in 2006.

Operating impacts include maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and grafffit removal

Capital Improvement Program - Project Description

2005 Adopted Budget

Total Appropriation: \$100,825 Org Key(s): #61851 Fund: Conservation Trust Fund Project Name: New Park Development-Community and Large Urban Department: Parks & Open Space

Planned Appropriation 2005 to 2009: \$0 Location: Various Project Mgr: Tracy Young

Funds development of community and large urban parks at various sites. Conservation Trust Fund (CTF) and Arapahoe County Funds (ArCo) sites are selected on an annual **Fotal Spent as of 6/30/04:** \$100,600 basis. The funding in 2005 and 2006 is planned for park development adjacent to the proposed Tallyn's Reach YMCA Ice Arena Site. **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 1999

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Total Appropriation: \$805,241 Planned Appropriation 2005 to 2009: \$0 Org Key(s): Fund: Conservation Trust Fund Location: Citywide Project Name: Open Space Infrastructure Department: Parks & Open Space Project Mgr: Linda Strand

Fotal Spent as of 6/30/04: \$517,821 Bond Funded: No End Date: Ongoing Start Date: Quarter 1, 2001 Description:

Funds the renovation and/or replacement of existing facilities with the natural properties of the parks and open space system to include the following: fencing s signage, vegetation restoration, animal management, noxious weed control and regional trails renovation.

Operating Impact:

The project creates an appropriated source to be used for the acquisition of park and open space as opportunities present themselves or as the need arises. As staff works with Total Appropriation: \$1,972,295 **Fotal Spent as of 6/30/04:** \$911,201 Org Key(s): #61726 Planned Appropriation 2005 to 2009: Bond Funded: No Fund: Conservation Trust Fund Location: Citywide End Date: Ongoing Start Date: Quarter 1, 1994 Project Name: Park & Open Space Acquisitions Department: Parks & Open Space Project Mgr: Jack Cooper Description:

Operating Impact:

The operating impact includes the cost of topographic surveys and property line fencing costs.

Council to develop a priority list of sites to acquire, the funds will be available to secure the properties. Purchase contracts to Council for approval.

Total Appropriation: \$5,411,033 Total Spent as of 6/30/04: \$3,700,989 Org Key(s): #61703 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Fund: Conservation Trust Fund End Date: Ongoing Location: Various Quarter 1, 1994 Project Name: Park Infrastructure Department: Parks & Open Space Start Date: Project Mgr: Tracy Young Description:

This project funds the renovation and/or replacement of existing facilities within the developed parks of the Parks and Open Space system to include the following: miscellaneous improvements; playground replacement; park path replacement; court paving, fencing, and lighting replacements; and, walk and lot lighting system replacements.

Operating Impact:

These park facility replacements and upgrades are not new facilities. Lower maintenance and supply costs are incurred on the improved facilities, which parallels the budget reduction the Parks and Open Space Department has experienced.

Capital Improvement Program -Project Description

2005 Adopted Budget

Total Appropriation: \$374,999 Org Key(s): #61732 Planned Appropriation 2005 to 2009: \$0 Fund: Conservation Trust Fund Location: Various Department: Parks & Open Space Project Name: Park Signage Project Mgr: Tracy Young

Fotal Spent as of 6/30/04: \$258,454 This project consists of manufacturing and installing park identification, informational, and regulatory signage throughout the park system. **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 2002 Description:

Operating Impact:

The operating impact is the cost to maintain and repair signage.

Total Appropriation: \$142,133 Org Key(s): #61850 Fotal Spent as of 6/30/04: \$65,864 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Fund: Conservation Trust Fund End Date: Ongoing Location: Various Start Date: Quarter 1, 2001 Project Name: Systemwide Improvements Department: Parks & Open Space Project Mgr: Tracy Young Description:

This project funds improvements to the system that involve the entire system and occur at multiple sites in any year. Projects include: ADA improvements, playground equipment updating, security lighting, park tree planting, and site furniture replacements. Annual allocation of \$20,000 from the Capital Project Fund for large caliper trees. Conservation Trust Fund provides \$25,000 every odd fiscal year for system-wide security lighting.

Operating Impact:

Operating impacts include the cost to maintain the repair improvements.

Total Appropriation: \$170,000 **Fotal Spent as of 6/30/04: \$45,510 Org Key(s):** #61852 Planned Appropriation 2005 to 2009: \$0 Project complete. Completion of tennis center shelter, landscaping, improvements to area drainage, installation of benches, bleachers, and drinking fountains. Bond Funded: No Fund: Conservation Trust Fund Location: Utah Park Tennis Center End Date: Quarter 4, 2005 Start Date: Quarter 4, 2000 Project Name: Utah Park Tennis Center Department: Parks & Open Space Project Mgr: Tracy Young Description:

Operating Impact:

Additional benches, fencing, trees, and landscaping will be maintained.

Total Appropriation: \$115,000 Org Key(s): #61818 Fotal Spent as of 6/30/04: \$89,800 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Fund: Conservation Trust Fund End Date: Ongoing Location: Various Start Date: Quarter 1, 1999 Project Name: Year One Project Support Department: Parks & Open Space Project Mgr: Linda Strand Description: This project finances the youth work crew named "Year One" to complete fence, bollard, planting, and other projects suitable for a supervised crew of 12 to 15 people on park and open space properties. Program provides supervision.

Operating Impact:

Operating impact includes the cost of supervision which is incorporated in the Parks Department base operations budget

| Org Key(s): #61869 | Total Appropriation: \$170,000 | Planned Appropriation 2005 to 2009: \$0 | Bond Funded: No Total Spent as of 6/30/04: \$156,927 | complete. Improvements include renovated and new building interpretive displays and natural sciences education areas. |
|--------------------------------|-------------------------------------|---|--|---|
| Fund: Gifts & Grants Fund | | Location: Star K Ranch | End Date: Quarter 4, 2005 Bond | complete. Improvements include renovated |
| Department: Parks & Open Space | Project Name: Adams County OS Grant | Project Mgr: Linda Strand | Description: Start Date: Quarter 4, 2002 | Morrison Nature Center at Star K Ranch improvements |

Operating Impact:

Maintenance (cleaning, trash, weed control, etc) and operation costs are incurred.

| Department: Parks & Open Space | pace | Fund: | Fund: Gifts & Grants Fund | Org Key(s): #61710 |
|--------------------------------------|---|--------------|---|--|
| Project Name: Cherry Creek Bike Path | Bike Path | | | Total Appropriation: \$125,000 |
| Project Mgr: Jack Cooper | | Location: | Location: North & South Arapahoe Road | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date | Start Date: Quarter 1, 1994 End Date: Ongoing | End Date: | Ongoing Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Bike trail improvements. Arapah | oe Road underpass or | hold pending | sike trail improvements. Arapahoe Road underpass on hold pending drainage master plan for Cherry Creek, necessary to determine satisfactory trail location. | ry to determine satisfactory trail location. |

Operating Impact:

Operating impacts includes the cost of trail maintenance, such as weed control, patrol, and path maintenance.

| Department: Parks & Open Space | s & Open Spa | o | Fund: Gifts & Grants Fund | pu | Org Key(s): #61824 |
|---|-----------------------|---------------------|---|----------------------------|--|
| Project Name: Fitzsimons HUD Grant Lighting | zsimons HUD | Grant Lighting | | | Total Appropriation: \$60,000 |
| Project Mgr: Tracy Young | 7 Young | | Location: Fitzsimons Area | | Planned Appropriation 2005 to 2009: \$60,000 |
| Description: | Start Date: Quarter 1 | Quarter 1, 2001 | 1, 2001 End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Pedestrian lights and | d sidewalk at P | eoria & Colfax on l | edestrian lights and sidewalk at Peoria & Colfax on hold pending General's Park master plan finalization and CEDAR site plan. | plan finalization and CEDA | R site plan. |

Operating Impact:

Operating impacts include the repair and maintenance of lights and sidewalk.

| Department: Parks & Open Space | s & Open Space | əa | Fund: | Fund: Gifts & Grants Fund | - | Org Key(s): #61854 |
|--|-----------------|-----------------------------|-----------------|---------------------------|----------------------------|---|
| Project Name: Fitzsimons Pond/ Guard House | simons Pond/ | Guard House | | | | Total Appropriation: \$10,000 |
| Project Mgr: Tracy Young | Young | | Location: | Location: Fitzsimons Area | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 | End Date: | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$7,971 |
| Historical analysis c | omplete. Inclue | ded summary repor | t of guard hous | se and pond history an | d their historical values. | Historical analysis complete. Included summary report of guard house and pond history and their historical values. Funding balance to be used on restoration of these features. |

Operating Impact:

Operating impacts include the cost of repair and maintenance.

| Department: Parks & Open Space | s & Open Spac | e | Fund: | Fund: Gifts & Grants Fund | | Org Key(s): #61885 |
|--------------------------------|---------------|-----------------------------|-----------------|-----------------------------|-----------------------------|---|
| Project Name: Generals Park | nerals Park | | | | | Total Appropriation: \$500,000 |
| Project Mgr: Tracy Young | ' Young | | Location: | Location: Colfax and Peoria | | Planned Appropriation 2005 to 2009: \$500,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2003 | End Date: Quart | er 4, 2 | .005 Bond Funded: No | Total Spent as of 6/30/04: \$0 |

Park renovation design program includes construction of new picnic pavilions; restoration of the historic pond; preservation of historic guard houses; new entry drive, parking lots, perimeter fencing and irrigation system; supplemental tree planting. Four Rotary clubs to finance historic interpretive arbor for 100th anniversary of Rotary International. Space allocated for Veterans Commission memorial.

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair & maintenance, facilities & structure repair, and graffiti removal.

| Department: Parks & Open Space | & Open Space | Fund: Gifts & Grants Fund | | Org Key(s): #61791 |
|--------------------------------|--|---------------------------|-----------------|---|
| Project Name: Grea | Project Name: Great Outdoors Colorado - Jewell Wetland Grant | Wetland Grant | | Total Appropriation: \$60,000 |
| Project Mgr: Linda Strand | Strand | Location: Jewell Wetlands | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: Quarter 1, 1998 End Date: Quarter 4, 2002 | End Date: Quarter 4, 2002 | Bond Funded: No | Total Spent as of 6/30/04: \$54,962 |
| Project completed. Ti | roject completed. Trail system and boardwalk complete. | lete | | |

Operating Impact:

Operating impacts include open space maintenance, including revegetation (as necessary), weed control, facility/boardwalk repairs, patrol, trash/litter pick-up.

| Department: Parks & Open Space | rks & Open Spac | e. | Fund: Gifts & Grants Fund | pt | Org Key(s): #61866 |
|--------------------------------|---|--------------------|---|------------------------|--|
| Project Name: 1 | Project Name: Kentucky Buckley CIP Gift | y CIP Gift | | | Total Appropriation: \$200,000 |
| Project Mgr: Tracy Young | acy Young | | Location: Kentucky Avenue at Buckley | t Buckley | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Quarter 2, 2002 | Start Date: Quarter 2, 2002 End Date: Quarter 4, 2004 | Bond Funded: No | No Total Spent as of 6/30/04: \$82,371 |
| Funding to upgra | de both Mountain | View and Settler's | neighborhood park improvements, | \$100,000 each. This | Funding to upgrade both Mountain View and Settler's neighborhood park improvements, \$100,000 each. This funding is combined with the bond program money to fund the |
| construction of the parks. | e parks. | | | | |

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Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair & maintenance, facilities & structure repair, and graffiti removal.

| Department: Parks & Open Space | Fund: Gifts & Grants Fund | | Org Key(s): #61820 |
|--|---------------------------------------|-----------------------|---|
| Project Name: Sand Creek Corridor - Private | | | Total Appropriation: \$349,236 |
| Project Mgr: Linda Strand | Location: Sand Creek Area | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2001 End Date: Ongoing | End Date: Ongoing | Bond Funded: No | Total Spent as of 6/30/04: \$224,237 |
| Improvements from Sand Creek to Sand Creek Regional Greenway Partnership for trail construction at Peoria. | al Greenway Partnership for trail con | nstruction at Peoria. | |

Operating Impact:

Operating impacts includes the cost of trash removal, path maintenance & repair, patrol, and weed control.

| Org Key(s): #61807 | Total Appropriation: \$1,066,000 | Planned Appropriation 2005 to 2009: \$0 | No Total Spent as of 6/30/04: \$951,517 |
|--------------------------------|--|---|--|
| Fund: Gifts & Grants Fund | | Location: Sand Creek Area | End Date: Ongoing Bond Funded: No |
| Department: Parks & Open Space | Project Name: Sand Creek GOCO Legacy Grant | Project Mgr: Linda Strand | Description: Start Date: Quarter 1, 2001 Sand Creek bridges at Tollgate Creek/Confluence. |

Operating Impact:

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair & maintenance, facilities & structure repair, and graffiti removal.

| Department: Parks & Open Space | s & Open Spa | ıce | Fund: Gifts & Grants Fund | Fund | Org Key(s): #61834 |
|--------------------------------|----------------|--|---|-----------------|---|
| Project Name: Sp. | orts Park Con | Project Name: Sports Park Construction - Great Outdoors Colorado | Outdoors Colorado | | Total Appropriation: \$706,000 |
| Project Mgr: Tom Barrett | Barrett | | Location: Sports Park | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Quarter 1, 1999 | Start Date: Quarter 1, 1999 End Date: Quarter 4, 2003 | Bond Funded: No | Total Spent as of 6/30/04: \$424,038 |
| Construction and eq | uipment for St | Construction and equipment for Sports Park. Grant completed. | impleted. | | |

Operating Impact:

Operating costs are already incorporated in the base budget.

| Department: Parks & Open Space | en Space | | Fund: | Fund: Golf Courses Fund | | Org Key(s): #61605 |
|--|---------------|-----------------------------|-------------------|---------------------------|---|---|
| Project Name: Art in Public Places-Golf (Transfer to Cultural) | blic Places | -Golf (Transfer | to Cultural) | | | Total Appropriation: \$14,650 |
| Project Mgr: Dennis Lyon | 1 | | Location: Various | Various | ł | Planned Appropriation 2005 to 2009: \$13,650 |
| Description: Start | t Date: (| Start Date: Quarter 1, 2005 | End Date: Ongoing | Ongoing | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| One percent art set-aside po | er ordinanc | e. The 2006 esti | mated budget | reflects a \$11,000 plan | ned addition for the Fall 200 | One percent art set-aside per ordinance. The 2006 estimated budget reflects a \$11,000 planned addition for the Fall 2006 budget from an obligation to Art in Public Places |
| associated with the Springt | ull irrigatic | on project. In 200 | 7 there will b | be \$2,650 associated wit | associated with the Springhill irrigation project. In 2007 there will be \$2,650 associated with the Saddle Rock Restroom construction. | n construction. |

Operating Impact:

A portion of this appropriation are dedicated to maintaining the purchased art and results in no additional operating impact.

Org Key(s): #61568 Fund: Golf Courses Fund Department: Parks & Open Space

Total Appropriation: \$1,297,642 Project Name: Aurora Hills Irrigation System Replacement

Total Spent as of 6/30/04: \$1,279,510 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Location: Aurora Hills Golf Course End Date: Quarter 4, 2004 Start Date: Quarter 1, 2001 Project Mgr: Dennis Lyon

Replace 30-year-old irrigation system, including pump station. The irrigation system has operated 10 to 12 years beyond expected useful life. This infrastructure improvement is required to properly maintain the course. Final cost is approximately \$1.0 million. The remaining surplus appropriation will be lapsed.

Operating Impact:

This improvement should reduce operating costs for repair and maintenance.

Planned Appropriation 2005 to 2009: \$70,000 Total Appropriation: \$70,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): Bond Funded: No Location: Aurora Hills Golf Course Fund: Golf Courses Fund End Date: Quarter 4, 2008 Project Name: Aurora Hills Restroom Replacement Start Date: Quarter 1, 2003 Department: Parks & Open Space Project Mgr: Dennis Lyon Description:

The project includes removal and replacement of existing restroom on the front nine holes. Restroom is about 30-years-old and is in a deteriorated condition. Concrete foundations are cracked; walls have settled due to poor construction, and are approaching instability.

Operating Impact:

No operating impact anticipated as it is a replacement facility.

Planned Appropriation 2005 to 2009: \$110,000 Total Spent as of 6/30/04: \$114,575 Total Appropriation: \$244,575 Org Key(s): #61585 Bond Funded: No Fund: Golf Courses Fund End Date: Ongoing Location: Various Start Date: Quarter 1, 1994 Project Name: Cart Path Reconstruction Department: Parks & Open Space Project Mgr: Dennis Lyon Description: Install and overlay existing cart paths. Install curbing where needed on cart path edges. Golf cart paths are required to move golf carts around the course without damaging turf. Overlay is necessary to maintain the condition of existing cart paths.

Operating Impact:

Total Appropriation: \$237,699 #61587 Org Key(s): Fund: Golf Courses Fund Project Name: Centre Hills Additional Land Purchase Department: Parks & Open Space

Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2003 Start Date: Quarter 1, 2001 Description:

Location: Centre Hills Golf Course

Project Mgr: Dennis Lyon

Planned Appropriation 2005 to 2009:

Additional land needs to be purchased on the north side of the course to provide an additional buffer for the bike path and parking lots. The 2003 appropriation is the final payment for this land.

Operating Impact:

No operating impact anticipated as it is an existing facility.

| Department: Parks & Open Space | Open Spac | ie | Fund: | Fund: Golf Courses Fund | | Org Key(s): (New) | (New) |
|--|-------------|---|---------------|------------------------------------|-----------------------------|--|----------|
| Project Name: Centre Hills Driving Range | Hills Drivi | ing Range | | | | Total Appropriation: \$50,000 | \$50,000 |
| Project Mgr: Dennis Lyon | yon | | Location: | Location: Centre Hills Golf Course | rse | Planned Appropriation 2005 to 2009: \$50,000 | \$50,000 |
| Description: S | tart Date: | Start Date: Quarter 1, 2006 End Date: Quarter 4, 2006 | End Date: | Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 0\$ |
| mprovements to the dri | . 020001 | at Centre Hills to m | oper of other | bao animan lleno arom | attract new golf clictomers | murranaments to the devine range of Cantra Uille to make the range more aballonging and attract new golf anctomer. Design includes example not of trange and | ban and |

Improvements to the driving range at Centre Hills, to make the range more challenging and attract new golf customers. Project includes construction of target greens and bunkers. This project should increase annual revenue by \$10,000 to \$20,000 per year.

Operating Impact:

There may be a marginal operating impact.

| Department: Parks & Open Space | s & Open Spac | e. | Fund: Golf Courses Fund | | Org Key(s): #61566 | |
|--|-----------------|-----------------------------|------------------------------------|-----------------|--|---|
| Project Name: Centre Hills Pond Dredging | ıtre Hills Pond | Dredging | | | Total Appropriation: \$80,000 | _ |
| Project Mgr: Dennis Lyon | is Lyon | | Location: Centre Hills Golf Course | ourse | Planned Appropriation 2005 to 2009: \$40,000 | |
| Description: | Start Date: | Start Date: Quarter 1, 2006 | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |

The irrigation pond at Centre Hills has developed considerable silt, which must be removed. There is also a leak at the drop structure that requires additional funding in 2005.

Operating Impact:

This improvement should reduce operating costs for repair and maintenance.

| Department: Parks & Open Space | Fund: Golf Courses Fund | Org Key(s): #61565 |
|---|--|--|
| Project Name: Fitzsimons Capital Improvement | | Total Appropriation: \$47,756 |
| Project Mgr: Dennis Lyon | Location: Fitzsimons Golf Course | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 3, 2004 | Start Date: Quarter 3, 2004 End Date: Quarter 4, 2004 Bond | Bond Funded: No Total Spent as of 6/30/04: \$3,724 |
| Funding through the Fitzsimons Redevelopment Auth | hority for expenses related to clubhouse dining | Funding through the Fitzsimons Redevelopment Authority for expenses related to clubhouse dining room improvements, irrigation system improvements. |

Operating Impact:

No operating impact anticipated as it is an existing facility.

| Department: Parks & Open Space | Fund: Golf Courses Fund | Org Key(s): (New) |
|---|--|--|
| Project Name: Golf Equipment Storage Building | | Total Appropriation: \$80,000 |
| Project Mgr: Dennis Lyon | Location: Springhill Golf Course | Planned Appropriation 2005 to 2009: \$80,000 |
| Description: Start Date: Quarter 1, 2003 End Date: Quarter 4, 2006 | End Date: Quarter 4, 2006 Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Construct a golf cart storage facility, that will be 60 x 40 feet steel storage building with concrete floor. | O feet steel storage building with concrete floor. | |

Operating Impact:

No operating impact anticipated as it is an existing facility.

| Department: Parks & Open Space Project Name: Golf Facility Enhancement | Fund: Golf Courses Fund | | Org Key(s): #61586 Total Appropriation: \$412,181 |
|---|--|--------------------------|--|
| Project Mgr: Dennis Lyon | Location: Various | | Planned Appropriation 2005 to 2009: \$150,000 |
| Description: Start Date: Quarter 1, 1994 | End Date: Ongoing | Bond Funded: No | Total Spent as of 6/30/04: \$34,354 |
| Respond to unanticipated capital and infrastructure needs for the golf operations as required. | eds for the golf operations as required | | |
| Operating Impact: | | | |
| Operating impact depends on project scope. | | | |
| Department: Parks & Open Space | Fund: Golf Courses Fund | | Org Key(s): #61567 |
| Project Name: Jewell Avenue Tunnel | | | Total Appropriation: \$216,000 |
| Project Mgr: Dennis Lyon | Location: | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2003 Tunnel at Saddle Rock Golf Course. | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$186,089 |
| Operating Impact: | | | |
| Department: Parks & Open Space | Fund: Golf Courses Fund | | Org Key(s): #61599 |
| Project Name: Murphy Creek Construction | | | Total Appropriation: \$9,620,593 |
| Project Mgr: Dennis Lyon | Location: Murphy Creek Golf Course | ourse | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 1998 End Date: Quarter 4, 2002 Project completed. Construction of 18-hole championship golf course at Murphy Creek. | End Date: Quarter 4, 2002 Iship golf course at Murphy Creek. | Bond Funded: No | Total Spent as of 6/30/04: \$9,610,598 |
| Operating Impact: Operating impacts include golf course operations, such as turf management, debt obligation, capital equipment, and maintenance. | h as turf management, debt obligation | , capital equipment, and | maintenance. |
| i | | | |

| Department: Parks & Open Space | ks & Open Spac | ě | Fund: | Fund: Golf Courses Fund | | Org Key(s): #61569 |
|--|----------------------------------|-----------------------------------|---------------|------------------------------------|-----------------------------|--|
| Project Name: Murphy Creek Furniture | urphy Creek Fu | ırniture | | | | Total Appropriation: \$141,234 |
| Project Mgr: Dennis Lyon | mis Lyon | | Location: | Location: Murphy Creek Golf Course | Course | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: Quarter 1, 1 | Quarter 1, 1998 | End Date: | End Date: Quarter 4, 2002 | Bond Funded: No | Total Spent as of 6/30/04: \$138,734 |
| Purchase furniture and equipment for Murphy Cassociated with the Murphy Creek golf course. | and equipment for Murphy Creek g | or Murphy Creek g golf course. | olf course. T | he 2003 estimate repre | sents the transfer of unuse | Purchase furniture and equipment for Murphy Creek golf course. The 2003 estimate represents the transfer of unused appropriation to the Jewell Avenue tunnel project associated with the Murphy Creek golf course. |

Operating Impact: None.

| Department: Parks & Open Space Project Name: Murphy Creek Landscaping | Fund: Golf Courses Fund | | Org Key(s): (New) Total Appropriation: \$94,000 | (New) \$94,000 |
|---|--|--|---|--------------------------|
| Project Mgr: Dennis Lyon | Location: | | Planned Appropriation 2005 to 2009: \$94,000 | \$94,000 |
| Description: Start Date: Quarter 2, 2005 | End Date: Quarter 4, 2006 B | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 80 |
| Landscaping of golf course property adjacent to streets | s at Murphy Creek. This will match improvements made by development district. | provements made by de | velopment district. | |
| Operating Impact: | | | | |
| Department: Parks & Open Space | Fund: Golf Courses Fund | | Org Key(s): | #61570 |
| Project Name: Parking Lot Resurfacing | | | Total Appropriation: \$60,000 | \$60,000 |
| Project Mgr: Dennis Lyon | Location: Various | | Planned Appropriation 2005 to 2009: \$60,000 | \$60,000 |
| Description: Start Date: Quarter 1, 1998 | End Date: Quarter 4, 2008 B | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 80 |
| Various course asphalt repairs. | | | | |
| Operating Impact: None. | | | | |
| Department: Parks & Open Space | Fund: Golf Courses Fund | | Org Key(s): | #61564 |
| Project Name: Saddle Rock Patio Expansion | | | Total Appropriation: \$100,000 | \$100,000 |
| Project Mgr: Dennis Lyon | Location: Saddle Rock Golf Course | | Planned Appropriation 2005 to 2009: \$0 | 80 |
| Description: Start Date: Quarter 1, 2004 | End Date: Quarter 4, 2004 B | Bond Funded: No | Total Spent as of 6/30/04: \$100,450 | \$100,450 |
| Expand patio to accommodate seating for large tournaments at Saddle Rock Golf Course. Anticipate expenditures to exceed appropriation as of June 30, 2004. This over expenditure will be remedied through transfer of additional budget to be approved through a supplemental budget amendment, or through a technical adjustment as deemed appropriate by Purchasing and/or Accounting Services. | ments at Saddle Rock Golf Course. Anti ional budget to be approved through a su s. | icipate expenditures to applemental budget am | exceed appropriation as of June 30, 2004. | This over t as deemed |
| Operating Impact: | | | | |
| Operating impacts include maintenance and cleaning. | | | | |

Opera

Fund: Golf Courses Fund Project Name: Saddle Rock Restroom Construction Department: Parks & Open Space

Planned Appropriation 2005 to 2009: \$265,000 Location: Saddle Rock Golf Course Project Mgr: Dennis Lyon

Total Appropriation: \$265,000

Org Key(s):

Total Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2007 Start Date: Quarter 1, 2006 Description:

Build two permanent restrooms on the course. Currently, all that is available are port-a-lets. This upgrade is needed now that sewer lines are in.

Operating Impact:

Operating impacts include utilities, cleaning, and maintenance & repair.

| Department: Parks & Open Space | & Open Spac | ec e e | Fund: | Fund: Golf Courses Fund | | Org Key(s): #61575 |
|---|--------------|---|-----------|----------------------------------|-----------------|--|
| Project Name: Springhill Green Construction | ighill Green | Construction | | | | Total Appropriation: \$90,000 |
| Project Mgr: Dennis Lyon | Lyon | | Location: | Location: Springhill Golf Course | ē | Planned Appropriation 2005 to 2009: \$90,000 |
| Description: Start | Start Date: | Start Date: Quarter 1, 1994 End Date: Quarter 4, 2010 | End Date: | 94 End Date: Quarter 4, 2010 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |

Rebuild remaining original two greens. City will purchase all materials and contract the construction. The course was built as a 9-hole course in the mid-1960s. These greens are being rebuilt one at a time. Seven greens have been completed-to-date. These last two greens are small, uninteresting and poorly constructed which requires additional corrective maintenance. Rebuilding greens will make the course more attractive and enjoyable to Aurora golfers.

Operating Impact:

Operating costs include golf course maintenance.

| Org Key(s): #61597 | Total Appropriation: \$1,135,000 | Planned Appropriation 2005 to 2009: \$1,135,000 | Description: Start Date: Quarter 1, 2001 End Date: Quarter 4, 2008 Bond Funded: No Total Spent as of 6/30/04: \$0 |
|--------------------------------|--|---|---|
| Fund: Golf Courses Fund | de | Location: Springhill Golf Course | End Date: Quarter 4, 2008 Bond Funded: No |
| Department: Parks & Open Space | Project Name: Springhill Irrigation System Upgrade | Project Mgr: Dennis Lyon | Description: Start Date: Quarter 1, 2001 |

The irrigation system at Springhill is 24-years-old and in need of replacement. This infrastructure upgrade is required to properly maintain the golf course and reduce repair costs.

Operating Impact:

Project should reduce repair & maintenance costs.

| Department: Parks & Open Space | cs & Open Spac | e. | Fund: Golf Courses Fund | | Org Key(s): (New) |
|--|-----------------|-----------------------------|--|--------------------------|--|
| Project Name: Tee Time System for Golf | e Time System | for Golf | | | Total Appropriation: \$65,000 |
| Project Mgr: Doug McNeil | g McNeil | | Location: T-time system supports six COA golf courses. | six COA golf courses. | Planned Appropriation 2005 to 2009: \$65,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Replace current Tea | e time system w | ith one that is less e | expensive and integrates with the POS | system. This project wil | Replace current Tee time system with one that is less expensive and integrates with the POS system. This project will improve Point of Sales (POS), customer service and |
| financial accountability. | ility. | | | | |

Operating Impact:

Project should reduce operating costs.

| Department: Pal | Department: Parks & Open Space | se Se | Fund: | Fund: Parks Development Fund | nent Fund | Org Key(s): #61760 |
|--------------------------|--------------------------------------|---|--------------|---------------------------------------|---------------------------------|---|
| Project Name: C | Project Name: Cherry Creek Bike Path | ce Path | | | | Total Appropriation: \$61,000 |
| Project Mgr: Jack Cooper | k Cooper | | Location: | Location: North & South Arapahoe Road | rapahoe Road | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 1994 End Date: Ongoing | End Date: | Ongoing | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Bike trail improve | ments. Arapahoe | Road underpass on | hold pending | drainage master p | plan for Cherry Creek, necessar | Bike trail improvements. Arapahoe Road underpass on hold pending drainage master plan for Cherry Creek, necessary to determine satisfactory trail location. |

Operating Impact:

Operating impacts includes the cost of trail maintenance, such as weed control, patrol, and path maintenance.

2005 Adopted Budget

| Org Key(s): (New) | Total Appropriation: \$460,000 | Planned Appropriation 2005 to 2009: \$460,000 | Sond Funded: No Total Spent as of 6/30/04: \$0 |
|--------------------------------|------------------------------------|---|--|
| Fund: Parks Development Fund | | Location: Various | End Date: Quarter 4, 2009 Bond |
| Department: Parks & Open Space | Project Name: Construction - Parks | Project Mgr: Jack Cooper | Description: Start Date: Quarter 1, 2005 |

graffiti removal.

Operating impacts include the cost of maintenance of new parks such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and Provides for numerous parks construction projects. The five-year spending plan is detailed in the ArCo column shown on pages G-44 through G-49. Operating Impact:

| Department: Parks & Open Space | s & Open Spac | | Fund: | Fund: Parks Development Fund | Fund | Org Key(s): #61882 |
|---|--------------------------|--------------------|---------------------|------------------------------|-----------------|---|
| Project Name: Great Plains / Sterling Hills | at Plains / Ste | rling Hills West M | West Metro District | | | Total Appropriation: \$611,822 |
| Project Mgr: Tracy Young | Young | | Location: | | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: Quarter 2, 2 | Quarter 2, 2004 | End Date: | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| New park construction. | on. | | | | | |

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

| Department: Parks & Open Space | ks & Open Spa | əa | Fund: | Fund: Parks Development Fund | Fund | Org Key(s): (New) | v) |
|---|------------------|---|-------------------|------------------------------|-----------------------------|---|-----|
| Project Name: Infrastructure - Open Space | frastructure - (| Open Space | | | | Total Appropriation: \$110,000 | 00 |
| Project Mgr: Jack Cooper | : Cooper | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$110,000 | 000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 End Date: Quarter 4, 2009 | End Date: | Quarter 4, 2009 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |
| Includes court, pla | yground, and pat | th improvements/rer | novations. The | five-year spending p | lan is detailed in the ArCo | includes court, playground, and path improvements/renovations. The five-year spending plan is detailed in the ArCo column shown on pages G-44 through G-49. | |

Operating Impact:

Operating impacts include the cost of maintenance and repair of existing infrastructure.

| Department: Parks & Open Space | s & Open Spa | ce | Fund: | Fund: Parks Development Fund | | Org Key(s): (New) |
|--|---------------------------|-----------------------------|-------------------|-------------------------------|------------------------|---|
| Project Marie: Infrastruct Project Mgr: Jack Cooper | rastructure - r Cooper | arks | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$710,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: | End Date: Quarter 4, 2009 Bon | Bond Funded: No | Total Spent as of 6/30/04: \$0 |

This project funds the renovation and/or replacement of existing facilities within the developed parks of the Parks and Open Space system to include the following: miscellaneous improvements; playground replacement; park path replacement; court paving, fencing, and lighting replacements; and walk-way and lot lighting system replacements. The fiveyear spending plan is detailed on pages G-44 through G-49.

Operating Impact:

These park facility replacements and upgrades are not new facilities. Lower maintenance and supply costs are incurred on the improved facilities, which parallels the budget reduction the Parks and Open Space Department has experienced.

Total Appropriation: \$591,504 Org Key(s): #61838 Fund: Parks Development Fund Project Name: Natural Open Space Acquisitions Department: Parks & Open Space

Planned Appropriation 2005 to 2009: \$0 Location: Various Project Mgr: Jack Cooper

Fotal Spent as of 6/30/04: \$227,317 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 1996 Vacant land in Aurora is quickly being acquired for private development, some of which has attributes worthy of preservation. This project provides for acquisition of open space

Operating Impact:

intended to remain natural with appropriate public use development allowed.

The operating impact includes the cost of topographic surveys, vegetation management, and property line fencing costs.

Total Appropriation: \$500,000 Org Key(s): #61864 Fund: Parks Development Fund Project Name: New Park Development - Neighborhood Parks Department: Parks & Open Space

Fotal Spent as of 6/30/04: \$0 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No End Date: Ongoing Location: Various Start Date: Quarter 1, 2001 Project Mgr: Tracy Young Description:

Provides funds for the development of neighborhood parks. Funding for Murphy Creek North and Saddle Rock East neighborhood park designs is included in 2007, with construction the following year in 2008. Design for East Quincy Highlands neighborhood park is included in 2008

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Total Appropriation: \$200,000 Org Key(s): Fund: Parks Development Fund Department: Parks & Open Space

Planned Appropriation 2005 to 2009: Location: Various Project Name: New Park Development-Community and Large Urban Project Mgr: Tracy Young Funds development of community and large urban parks at various sites. Conservation Trust Fund (CTF) and Arapahoe County Funds (ArCo) sites are selected on an annual

Bond Funded: No

Fotal Spent as of 6/30/04: \$0

basis. The funding in 2005 and 2006 is planned for park development adjacent to the proposed Tallyn's Reach YMCA Ice Arena Site.

End Date: Ongoing

Start Date: Quarter 1, 1999

Description:

Operating Impact:

Operating impacts includes the cost of maintenance of new parks, such as turf management, trash duties, irrigation repair and maintenance, facilities and structure repair, and graffiti removal.

Planned Appropriation 2005 to 2009: \$108,000 Total Appropriation: \$151,200 Org Key(s): #61868 Fund: Parks Development Fund Location: Various Department: Parks & Open Space Project Name: Signature Park #1 Project Mgr: Jack Cooper

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Ongoing Cell tower rental revenues appropriated for future development of park site. Start Date: Quarter 2, 2002 Description:

Operating Impact:

Operating impacts include revegetation, noxious weed management, and property line fencing costs.

2005 Adopted Budget

Org Key(s): #55709 Fund: Capital Projects Fund Department: Police Total Appropriation: \$500,000 Project Name: District 2 Remodel Headquarters Building

Planned Appropriation 2005 to 2009: Location: 15001 East Alameda Parkway Project Mgr: Peter Francis

This project begins partial reconfiguration of District 2 space and additional construction at District 1. Both improvements are needed to effectively accommodate Headquarters, Total Spent as of 6/30/04: \$237,229 **Bond Funded:** No End Date: Quarter 2, 2005 Quarter 1, 2003 Start Date: Description:

District, and special assignment activities.

Operating Impact:

The building's square footage and type of space/usage remains the same, so improvements are not expected to change operating costs.

Org Key(s): #55707 Fund: Capital Projects Fund Department: Police Fotal Appropriation: \$6,462,800 Project Name: District 3 Substation Construction (Bond)

Location: East Arapahoe Road and South Aurora Parkway Planned Appropriation 2005 to 2009; \$0 Project Mgr: Peter Francis

Bond Funded: Yes

End Date: Quarter 4, 2003

Start Date: Quarter 1, 2001

Description:

Fotal Spent as of 6/30/04: \$6,354,196

Increased development in the southeast portion of the City has created the need to construct a District 3 substation in the Tallyn's Reach area. This project, approved by voters in component of the Tallyn's Reach Municipal Services Campus. Bond proceeds fund the project. The total Tallyn's Reach Municipal Services Center cost is \$17,503,047 and is 2000, supports the Police Department's strategic plan goal of decentralizing resources to provide timely and efficient response to citizen calls for service. This is the police Library Bond Interest - \$56,716(page G-70); Public Safety Bond Interest - \$102,232 (page G-53); Tallyn's Reach Site Work - \$294,806 (project completed not listed); and composed of: Public Safety Bond (Police) - \$6,462,800 (this appropriation); Public Safety Bond (Fire) - \$2,911,493 (page G-53); Library Bond - \$5,785,000 (page G-70);

Fallyn's Emergency Dispatch Center - \$1,890,000 (page G-64).

Operating Impact:

New operating costs, beginning in 2004, include utilities, general repairs and maintenance support. One additional career service position was added, which is a new operating

Total Appropriation: \$350,000 Org Key(s): Fund: Capital Projects Fund Department: Police

Planned Appropriation 2005 to 2009: \$350,000 Location: Project Mgr: Peter Francis

End Date: Quarter 4, 2006

Start Date: Quarter 1, 2005

Description:

Project Name: District I Parking Lot

Bond Funded: No

otal Spent as of 6/30/04:

This project provides necessary replacement parking spaces due to the loss of existing parking spaces related to ongoing street improvements.

Operating Impact:

There will be no net change in operating costs. The existing parking lot pavement was demolished, but the cost of maintaining that pavement will be replaced by future costs to maintain the new parking lot.

2005 Adopted Budget

Org Key(s): #55706 Fund: Capital Projects Fund Department: Police

Total Appropriation: \$1,114,000 Project Name: Existing Firing Range Practice Area / New Building

Planned Appropriation 2005 to 2009: \$857,267 Location: Beck Center Project Mgr: Terry Jones

Fotal Spent as of 6/30/04: \$8,640

Budget was lapsed in 2003 and deferred until 2008 pending the potential development of the Public Safety Complex. **Bond Funded:** No End Date: Quarter 4, 2008 Start Date: Quarter 1, 2001 Description:

Operating costs will be determined once the Public Safety Complex is defined. Operating Impact:

Org Key(s): #55710 Total Appropriation: \$44,000 Fund: Capital Projects Fund Project Name: Intelligence Software Department: Police

Fotal Spent as of 6/30/04: \$34,550 Planned Appropriation 2005 to 2009: **Bond Funded:** No Location: Police Department End Date: Quarter 2, 2005 Quarter 2, 2003 Start Date: Project Mgr: Sgt Tim O"Brien Description:

The existing intelligence system must be replaced, as both the hardware and software of the existing system have became obsolete

Operating Impact:

There are no anticipated operating impacts associated with this project.

Total Appropriation: \$100,000 #55708 Org Key(s): Fund: Capital Projects Fund Department: Police

Planned Appropriation 2005 to 2009: Location: Police Department Project Name: Scheduling and Attendance Software Project Mgr: Bill Curtis Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 1, 2006 Start Date: Quarter 1, 2002 Description:

methods lack real-time features, is cumbersome to use, and serves very limited purposes. The new software will enable supervisors to create multiple schedules that include duty The Police Department requires sophisticated automated tools to schedule and track over 725 employees, many on complex and frequently changing schedules. Present manual shifts, court dates, secondary employment engagements, training, and other activities. These capabilities will enable supervisors to devote additional time to operational issues and supervision.

Operating Impact:

There are no anticipated operating impacts associated with this project.

Project Mgr: Cesar Sanchez

Org Key(s): #49781 Fund: Capital Projects Fund Department: Public Works

Total Appropriation: \$1,354,000 Planned Appropriation 2005 to 2009: \$0 **Location:** 38th Avenue: Tower to Picadilly Project Name: 38th Avenue: Tower to Himalaya

Construct the street to four-lane arterial standards including a raised median. The work will be done in conjunction with adjacent development. Developer is responsible for curb, gutter, walk, and 18 feet of pavement, and the City is responsible for the south half of the median and one lane. The north half of the road is in Denver. Phase I, 38th Avenue Total Spent as of 6/30/04: \$104,858 **Bond Funded:** No End Date: Quarter 2, 2009 Start Date: Quarter 4, 2002 Description:

Fower to Himalaya, includes preliminary design in 2003 and final design in 2004. The construction will start in April 2005 and completed December 2005.

Operating Impact:

Annual cost of \$10,000 for street and traffic maintenance involving street cleaning, snow removal, traffic signage and striping, beginning in 2006.

Capital Improvement Program - Project Description

2005 Adopted Budget

Org Key(s): #49791 Fund: Capital Projects Fund Department: Public Works Total Appropriation: \$6,952,000 Project Name: 6th Ave Widening: Airport Blvd to Tower Rd

Planned Appropriation 2005 to 2009: \$6,517,000 Location: 6th Ave: Airport Blvd to Tower Road Project Mgr: Cesar Sanchez

Bond Funded: No

End Date: Quarter 4, 2007

Quarter 1, 2003

Start Date:

Total Spent as of 6/30/04: \$6,240

The entrance to Buckley Air Force Base at 6th Avenue (SH30) will be widened from two lanes to a six-lane arterial with a raised median from Airport Boulevard to Tower Road. Vision 2020 Urban Growth Boundary) and the existing developed areas in the City. Appropriation assumes a \$3 million contribution from Buckley AFB in 2007. Preliminary increase for the Buckley Air Force Base. The project will enhance the much needed east-west roadway connections between the eastern developing areas (within the Metro accommodate existing intersection. Left-turn and right-turn lanes will be provided at the Air Force Base entrance. This project will provide the necessary access capacity The left-turn lanes will be situated in the median at existing street intersections. A continuous acceleration and deceleration lane will be provided on the north side to design will occur during 2005. Final design and right-of-way planned for 2006; and construction during 2007.

Operating Impact:

Annual cost of \$10,000 for street and traffic maintenance including street cleaning, snow removal, traffic signage and striping beginning in 2008.

Org Key(s): Fund: Capital Projects Fund Department: Public Works

Total Appropriation: \$3,056,539 Project Name: Alley Construction, NW Aurora

Planned Appropriation 2005 to 2009: \$1,473,000 Fotal Spent as of 6/30/04: \$1,466,671 Bond Funded: No Location: Northwest Aurora End Date: Ongoing Start Date: Quarter 1, 1999 Project Mgr: Cesar Sanchez

Alley #052 between Montview & 22nd and Emporia & Elmira; Alley #072 between 19th & Montview and Yosemite & Akron; Alley #073 between 19th & Montview and Akron Development Block Grant (CDBG) contributes \$200,000 annually to this project. That appropriation is reflected in the operation budget in the Neighborhood Services Department neighborhood appearance and increase property values. Routine maintenance to eliminate ruts, mud, weeds, and dust will be reduced. The program for 2005 includes locations: Alley #007, between 23rd & 25th and Dayton & Emporia; Alley #008 between 23rd & 25th and Elmira & Florence; Alley #031 between 22nd & 23rd and Elmira & Florence; Alley improvements have been identified by citizens of Northwest Aurora as a major concern. This project will pave Aurora's gravel alleys with concrete in order to improve & Alton; Alley #079 between 19th & Montview and Dallas & Dayton; Alley #102 between 17th & 19th and Yosemite & Akron. Additional Funding: The Community

Operating Impact:

Operating costs to perform routine maintenance will be reduced.

Total Appropriation: \$36,105,416 Org Key(s): #49713 Fund: Capital Projects Fund Project Name: Concrete Repair Program Department: Public Works

Planned Appropriation 2005 to 2009: \$14,480,000 Location: Various Project Mgr: Dave Chambers

End Date: Ongoing

Start Date: Quarter 1, 1994

Description:

Bond Funded: No

Fotal Spent as of 6/30/04: \$21,209,970

The Concrete Repair Program provides funding for the structural repair of damaged concrete throughout the City. Repairs to damaged concrete are required on an on-going basis Concrete that is not repaired requires more expensive future maintenance and rehabilitation. Concrete repair work is completed throughout the City on curbs, gutters, sidewalks, to maintain the integrity of the roadway infrastructure. Broken, damaged or deteriorated concrete is repaired to maintain the safety and appearance of Aurora's street network. drainage pans and other concrete infrastructure.

Operating Impact:

General routine maintenance on City infrastructure is necessary to prevent higher future costs.

Total Appropriation: \$2,099,946 Org Key(s): #49904 Fund: Capital Projects Fund Project Name: Dam West Fence Department: Public Works

Planned Appropriation 2005 to 2009: \$0 Location: SW Peoria/Yale Project Mgr: Cesar Sanchez

This portion of the Neighborhood Fence Program accomplished the design and construction of 4,400 linear feet of a 8 feet high masonry fence along the south side of Yale and **Total Spent as of 6/30/04:** \$1,364,200 **Bond Funded:** No the west side of Peoria. The Dam West fence was substantially completed in December 2004. End Date: Quarter 2, 2005 Start Date: Quarter 4, 2002

Operating Impact:

No operating impact. An annual maintenance fee will be assessed to homeowners.

Total Appropriation: \$5,590,620 Planned Appropriation 2005 to 2009: \$4,695,620 Org Key(s): #49779 Fund: Capital Projects Fund Location: Not applicable Project Name: Direct Costs - Design, Engineering, etc. Project Mgr: Ron Degenhart Department: Public Works

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 1994 Description:

Project costs for design, engineering, and other costs directly related to the acquisition and construction of capital improvement projects are chargeable to the respective projects associated with these costs.

Operating Impact:

These are operating costs directly related to the Capital Projects Fund.

Project includes design, grading, drainage, and two lanes asphalt surfacing for one and one-quarter (1-1/4) miles of Hampden. In 1995 this stretch of road was cut to grade. Total Spent as of 6/30/04: \$715,341 Total Appropriation: \$869,000 Org Key(s): #49782 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Location: Hampden: Himalaya to Gun Club Fund: Capital Projects Fund End Date: Quarter 4, 2004 Project Name: Hampden Avenue: Himalaya to Gun Club Start Date: Quarter 4, 2002 Project Mgr: Cesar Sanchez Department: Public Works Description:

Operating Impact:

Annual cost of \$10,000 for street and traffic maintenance including street cleaning, snow removal, traffic signage and striping beginning in 2005.

Grading needs to extend to tie into E-470 overcrossing and culverts installed at Tollgate Creek. Construction completed November 2004.

Total Appropriation: \$1,750,000 Org Key(s): #49737 Planned Appropriation 2005 to 2009: \$0 Fund: Capital Projects Fund Location: Various Project Name: International Center Street Project Mgr: Ron Degenhart Department: Public Works

Project completed. Cost share for 56th Avenue between Monaghan to Imboden and feasibility studies for Colfax/I-225 Interchange. Remaining \$1,250,000 unspent appropriation returned to the Capital Projects Fund (CPF) fund balance per September 2002 ordinance.

Bond Funded: No

End Date: Quarter 4, 2002

Start Date: Quarter 1, 2000

Description:

Total Spent as of 6/30/04: \$1,711,765

Operating Impact:

No operating impact associated with the road improvement to existing infrastructure and study related projects.

| Org Kev(s): #49792 | |
|-----------------------------|--|
| Fund: Capital Projects Fund | |
| Department: Public Works | |

Total Appropriation: \$512,000 Project Name: Jewell Wetlands Street Improvement

Planned Appropriation 2005 to 2009: \$0 Location: Jewell Avenue and Potomac Street Project Mgr: Cesar Sanchez

City is responsible for street construction adjacent to City property. Widen existing pavement and construct sidewalk in Jewell wetland area along the north side of Jewell Avenue Fotal Spent as of 6/30/04: \$235,788 Bond Funded: No End Date: Quarter 4, 2004 and the west side of Potomac Street. Construction completed November 2004. Start Date: Quarter 1, 2003

Operating Impact:

Minimal impact since the project only widened the existing streets.

Total Appropriation: \$3,124,149 Planned Appropriation 2005 to 2009: \$1,250,000 Org Key(s): #49752 Location: Various intersections citywide Fund: Capital Projects Fund Project Name: Major Intersection Traffic Improvements Department: Public Works Project Mgr: Cesar Sanchez

Fotal Spent as of 6/30/04: \$1,859,432 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 1999 Description:

Typically, the improvements made are dual left-turn and exclusive right-turn lanes.

Operating Impact:

There is minimal operating impact as these projects are improvement to existing intersections.

Total Appropriation: \$7,481,156 Org Key(s): #49702 Fund: Capital Projects Fund Project Name: Miscellaneous Street Improvements Department: Public Works

Planned Appropriation 2005 to 2009: \$1,750,000 Fotal Spent as of 6/30/04: \$5,532,684 **Bond Funded:** No Location: Various locations throughout the city End Date: Ongoing Start Date: Quarter 1, 2004 Project Mgr: Cesar Sanchez Description:

City share of minor projects and unplanned citizen-initiated improvements. This is an annual program started in the early 1970s. Some past projects have included private or federal-cost participation and capacity improvements such as left and right-turn lanes.

Operating Impact:

There is minimal operating impact as these projects are improvement to existing intersections.

Total Appropriation: \$1,507,514 Org Key(s): #49910 Fund: Capital Projects Fund Project Name: Neighborhood Fence Design Department: Public Works

Planned Appropriation 2005 to 2009: \$1,000,000 Location: Various Project Mgr: Cesar Sanchez Design only for the Neighborhood Fence Program. Given neighborhood approval, wood fences are to be replaced with masonry fences. All design and construction costs would be fully funded by neighborhood home owners if the projects proceed to construction. Projects Planned for 2005 are Woodgate South \$70,000, and Village East \$80,000.

Bond Funded: No

End Date: Quarter 4, 2009

Start Date: Quarter 1, 2004

Description:

Fotal Spent as of 6/30/04: \$267,189

Operating Impact:

There is no operating impact as this is a design related program only.

Capital Improvement Program - Project Description

2005 Adopted Budget

(New) Org Key(s): Fund: Capital Projects Fund Department: Public Works

Total Appropriation: \$461,000 Project Name: Picadilly Road at First Creek Bridge

Planned Appropriation 2005 to 2009: \$461,000 Location: Picadilly Road at First Creek Project Mgr: Cesar Sanchez

Present bridge is inadequate for anticipated flood flow and too narrow for expected traffic volume. Reconstruct the bridge with adequate flood capacity and load carrying Total Spent as of 6/30/04: **Bond Funded:** No capacity for expected increased traffic volume. Design in 2008 and construction in 2009. End Date: Quarter 4, 2009 Start Date: Quarter 1, 2003

Operating Impact:

Annual cost of \$3,000 for general street maintenance beginning 2010.

Planned Appropriation 2005 to 2009: \$250,000 Total Appropriation: \$250,000 Org Key(s): Fund: Capital Projects Fund Location: Altura/23rd/Montview Project Name: Sable/Altura Neighborhood Department: Public Works Project Mgr: Cesar Sanchez

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2007 Start Date: Quarter 1, 2006 Description: Proposed street improvements in Sable/Altura neighborhood include: Altura Boulevard: Colfax - 25th Avenue; 23rd Avenue: Altura to Chambers; and Montview Boulevard: Sable to Chambers.

Operating Impact:

Annual cost of \$5,000 for general street and traffic maintenance beginning 2007.

project funded by a grant from the Army. The City has received two Economic Development Administration Grants. The first grant for \$720,000 in 2001 was matched by City funding of \$1,506,468. The second grant for \$5,100,000 with the City matching portion of City \$5,100,623. Construction is underway and should be complete in late 2005 or Total Spent as of 6/30/04: \$10,856,415 Total Appropriation: \$14,028,405 Sand Creek Parkway will provide a four-lane arterial street along the north and east perimeter of Fitzsimons. The construction will be coordinated with a landfill mitigation Org Key(s): #49772 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No early 2006. Once complete, it will add 2 miles of arterial street to the City street maintenance program. Fund: Capital Projects Fund Location: Fitzsimons End Date: Ongoing Start Date: Quarter 1, 2001 Project Name: Sand Creek Parkway Project Mgr: Ron Degenhart Department: Public Works Description:

Operating Impact:

Annual cost of \$20,000 for street and traffic maintenance including street cleaning, snow removal, traffic signage and striping beginning 2006.

| Org Key(s): #49799 | |
|-----------------------------|--|
| Fund: Capital Projects Fund | |
| Department: Public Works | |

Planned Appropriation 2005 to 2009: \$500,000 Fotal Appropriation: \$600,000 Location: Various Project Name: Service Line Undergrounding Project Mgr: Cesar Sanchez

Total Spent as of 6/30/04: \$77,048 Bond Funded: No End Date: Ongoing Quarter 1, 2004 Start Date: Description:

residential backyards. This will be an annual program for existing neighborhoods. The 2004 project will be completed by the second quarter of 2005. A 2005 project has yet to This is a project to convert overhead utility lines on wood poles to underground facilities. This project enhances safety and aesthetics by eliminating high voltage aerial lines in be determined.

There is no additional operating impact as Xcel Energy will provide for maintenance for these underground utilities lines. Operating Impact:

| Department: Public Works | Fund: Capital Projects Fund | Org Key(s): #49705 |
|---|---------------------------------------|---|
| Project Name: Sidewalk/ADA Improvements | | Total Appropriation: \$3,864,164 |
| Project Mgr: Dave Chambers | Location: Various throughout the city | Planned Appropriation 2005 to 2009: \$1,250,000 |

The Americans with Disabilities Act (ADA) regulations require curb ramp retrofitting at all intersections when major street rehabilitation occurs. Funding is in compliance with Total Spent as of 6/30/04: \$2,613,222 Bond Funded: No End Date: Ongoing Start Date: Quarter 1, 1994 Description:

developed by the county and were subsequently annexed into the City. As sidewalks are needed for pedestrian access and safety, funds are used primarily for replacement of non-Aurora's ADA curb ramp transition plan. Many arterial collectors and residential streets were approved without ADA compliant sidewalks. This is especially true in areas that standard curb ramps that meet Americans with Disabilities Act (ADA) requirements.

Operating Impact:

Minimal operating impact as these are improvements to existing infrastructure that improves the life of persons with disabilities.

| Department: Public Works | ic Works | | Fund: Capital Projects Fund | pu | Org Key(s): (New) | Vew) |
|--|-----------------|-----------------------------|-----------------------------|-----------------|---|-------|
| Project Name: Smoky Hill Bridge - City Share | oky Hill Bridge | e - City Share | | | Total Appropriation: \$250,000 | 0,000 |
| Project Mgr: Cesar Sanchez | r Sanchez | | Location: | | Planned Appropriation 2005 to 2009: \$250,000 | 0,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |

City Share of the Smokey Hill Bridge project. Increased development in the area of Smoky Hill and E-470 requires the widening of the bridge over E-470. Majority of the project

cost is funded by developer contribution/exaction.

Operating Impact:

Minimal operating impact as maintenance for the bridge will be performed by E-470 Authority.

| Org Key(s): #49712 | Total Annronriation: \$73,654,032 |
|-----------------------------|--|
| Fund: Capital Projects Fund | |
| Department: Public Works | Project Name: Street Asnhalt Overlay Program |

Planned Appropriation 2005 to 2009: \$32,260,000 Location: Various streets throughout city nay riogiam Project Mgr: Dave Chambers

Total Spent as of 6/30/04: \$41,281,883 **Bond Funded:** No End Date: Ongoing Quarter 1, 1994 Start Date: Description:

integrity of the roadway infrastructure. Streets that are not repaired require more expensive future maintenance and rehabilitation. Overlay work is conducted throughout the City The Street Overlay Program provides funding for the structural repair of damaged streets throughout the City. Street repairs are required on an on-going basis to maintain the on arterial, collector and residential streets.

Operating Impact:

Minimal operating impact as this is general maintenance of existing infrastructure.

Total Appropriation: \$3,063,000 Planned Appropriation 2005 to 2009: \$2,251,000 Org Key(s): Fund: Capital Projects Fund Location: Various Project Name: Street Maintenance - Asphalt Overlay In House Project Mgr: Dave Chambers Department: Public Works

Fotal Spent as of 6/30/04: \$358,814 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 2003 Description:

City's roadway infrastructure. Routine maintenance improves the condition of roadways and reduces the liability to vehicular and pedestrian traffic. Work is performed on City This program provides asphalt material for routine maintenance on city streets by in-house maintenance crews. Routine maintenance is required to maintenance to roadways and parking lots throughout the City.

Operating Impact:

Minimal operating impact as this is general maintenance of existing infrastructure.

Planned Appropriation 2005 to 2009: \$3,389,000 Total Appropriation: \$4,607,000 Fotal Spent as of 6/30/04: \$599,613 Org Key(s): #49794 **Bond Funded:** No Fund: Capital Projects Fund End Date: Ongoing Location: Various Start Date: Quarter 1, 2000 Project Name: Street Maintenance - Chip Seal Project Mgr: Dave Chambers Department: Public Works Description:

provides a significant benefit in prolonging the life of the street infrastructure. Streets that do not receive surface treatments require major maintenance such as an overlay later in This project provides for routine maintenance of the City's roadway infrastructure by sealing the surface of streets. Routine maintenance by sealing existing pavement surfaces their life cycle.

Operating Impact:

Minimal operating impact as this is general maintenance of existing infrastructure.

Org Key(s): #49721 Fund: Capital Projects Fund Department: Public Works

Total Appropriation: \$18,662,915 Project Name: Street Reconstruction

Total Spent as of 6/30/04: \$9,480,950 Planned Appropriation 2005 to 2009: \$9,050,000 **Bond Funded:** No Location: Various streets throughout city End Date: Ongoing Start Date: Quarter 1, 1994 Project Mgr: Dave Chambers Description:

The Street Reconstruction Program provides funding for major structural reconstruction of streets throughout the City. As streets age, certain roadway segments with high traffic volumes or expansive soils require rehabilitation beyond a conventional street overlay. Reconstruction is the only alternative for these streets. High maintenance costs, driving hazards and citizen complaints are common on these streets. In past years, this program has been combined with the Street Overlay Program to provide economics of scale and pricing benefits of a combined program

Operating Impact:

Minimal operating impact as this is general maintenance of existing infrastructure.

Total Appropriation: \$200,000 Total Spent as of 6/30/04: \$186,397 Org Key(s): #49778 Planned Appropriation 2005 to 2009: Bond Funded: No Fund: Capital Projects Fund End Date: Quarter 4, 2003 Location: Tower/Colfax Start Date: Quarter 1, 2002 Project Name: Tower Colfax Intersection Project Mgr: Cesar Sanchez Department: Public Works Description:

Project completed. Dual left-turn lane eastbound to northbound.

Operating Impact:

There is minimal operating impact as this is an improvement to existing intersection.

Reconstruction of Tower Road from I-70 northward to 38th Avenue will involve removal of the existing asphalt roadway and construction of three lanes (36 feet) of concrete for Total Appropriation: \$2,572,927 Fotal Spent as of 6/30/04: \$211,234 Planned Appropriation 2005 to 2009: \$0 Org Key(s): Bond Funded: No Fund: Capital Projects Fund Location: Tower Rd.: I-70 to 38th End Date: Quarter 4, 2004 Start Date: Quarter 1, 2002 Project Name: Tower Road: I-70 to 38th Ave Project Mgr: Cesar Sanchez Department: Public Works Description:

southbound traffic and two lanes (24 feet) of concrete for a northbound lane. This is the City cost share for a project in cooperation with Gateway Park. Also a 20 feet wide

median will be constructed. Construction completed in September 2004. Phase II will complete Tower Road widening to the City limits at 44th Avenue in 2005-06.

Operating Impact:

Department: Public Works

Annual cost of \$5,000 for street and traffic maintenance including street cleaning, snow removal, traffic signage and striping beginning 2005.

Fund: Capital Projects Fund

Total Appropriation: \$410,000 Planned Appropriation 2005 to 2009: Location: Citywide Project Name: Traffic Calming Project Mgr: Dick Havercamp

Org Key(s): #49754

Fotal Spent as of 6/30/04: \$382,758 Bond Funded: No End Date: Ongoing Quarter 1, 1999 Start Date: Description:

Pilot project construction complete. This project is not funded for 2005.

Operating Impact:

No operating impact as this was a pilot project improvement to existing infrastructure.

Capital Improvement Program -Project Description

2005 Adopted Budget

Org Key(s): #49798 Fund: Capital Projects Fund Department: Public Works Total Appropriation: \$235,000 Project Name: Traffic Signal Improvement Project

Planned Appropriation 2005 to 2009: \$0 Location: Various locations Project Mgr: Chris Carnahan

This project is to expand the central system that controls the traffic signals. The project will also add new functionality to the signals on Parker Road. (See Council Resolution **Total Spent as of 6/30/04: \$209,995** #R2003-39) The total project cost is \$235,000. Colorado Department of Transportation (CDOT) will reimburse the City for the entire project cost. **Bond Funded:** No End Date: Quarter 3, 2004 Start Date: Quarter 1, 2003

Operating Impact:

Minimal operating impact as this is general maintenance of existing infrastructure.

Org Key(s): #49786 Fund: Capital Projects Fund Department: Public Works

Total Appropriation: \$3,051,000 Project Name: Traffic Signal Replacement Program

Location: Citywide

Project Mgr: Dick Havercamp

Planned Appropriation 2005 to 2009: \$2,050,000

Total Spent as of 6/30/04: \$797,449 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 2002 Description:

program will be used to replace those items that are in poor condition and prone to frequent failure. In subsequent years, a program of regular replacement of equipment as it Many of the traffic signals in Aurora are in less than optimum condition, due to the lack of a traffic signal replacement program. A review of our present inventory of traffic signal control equipment shows that much of the electronic equipment has already exceeded its design life and should be replaced now. The funds in the first years of the reaches its design life will be implemented.

Operating Impact:

There is no operating impact as this project replaces existing signals.

Total Appropriation: \$17,548,116 **Org Key(s):** #49710 Fund: Capital Projects Fund Department: Public Works

Planned Appropriation 2005 to 2009: \$7,209,000 Location: Citywide Project Name: Traffic Signals - New Project Mgr: Dick Havercamp

This is an ongoing program for new traffic signal installations. Supplies and materials will be purchased by the City, while the construction of the signals will be performed a **Fotal Spent as of 6/30/04:** \$9,659,907 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 1994 Description:

contractor. The significant 2005 traffic signal projects include: 35th Place & Chambers, Abilene Street & Aurora Mall entrance, 2nd Avenue & Potomac Street and others.

Operating Impact:

Each new signal added to the system costs \$2,750/year in operating costs and represents the cost of electricity, telephone lines, and general maintenance for new traffic signals and flashers each year.

2005 Adopted Budget

Org Key(s): #49743 Fund: Capital Projects Fund Department: Public Works

Total Appropriation: \$14,351,788 Project Name: Transportation Improvement Program

Planned Appropriation 2005 to 2009: \$9,100,000 Location: Various Project Mgr: Cesar Sanchez

projects include the Colfax/I-225 interchange reconstruction at Fitzsimons, Parker & Dartmouth, and intersection capacity improvements. Detail plans for spending and offsetting Includes City's match (not reimbursable) and City reimbursed expenditures for TIP projects. City of Aurora (COA) managed projects require appropriation for both the City **Fotal Spent as of 6/30/04:** \$2,710,120 match and the up-front reimbursable expense. Colorado Department of Transportation (CDOT) managed projects require an appropriation for only the City share. Future **Bond Funded:** No End Date: Ongoing Start Date: Quarter 1, 2001 reimbursement is shown on page G-42. Description:

Operating Impact:

Minimal operating impact as maintenance for improvements located on the State highway system will be performed by CDOT.

Total Appropriation: \$1,000,000 Org Key(s): #49802 **Total Spent as of 6/30/04:** \$0 Planned Appropriation 2005 to 2009: **Bond Funded:** No Fund: Community Maintenance Fund End Date: Quarter 4, 2005 Location: Quarter 2, 2004 Project Name: E-470 / I-70 Study Start Date: City share of the E-470/I70 Study. Department: Public Works Project Mgr: Darrell Hogan Description:

Operating Impact:

No operating impact as this is a study related project.

Total Appropriation: \$11,956,113 Org Key(s): #49763 Fund: Gifts & Grants Fund Project Name: Fitzsimons Landfill Remediation Grant Department: Public Works

Planned Appropriation 2005 to 2009: \$0 Location: Various Areas - Fitzsimons Medical Facility Project Mgr: Jim Ives / Darrell Hogan

This project is based upon an agreement between the City of Aurora and the U.S. Army for the Environmental Services Cooperative to perform the remediation of the Fitzsimons Fotal Spent as of 6/30/04: \$8,003,836 **Bond Funded:** No End Date: Ongoing Start Date: Quarter 3, 2001 Description:

environmental documents are near approval, and the project started remediation with the Sand Creek Parkway construction in August 2004. Not reflected in this appropriation is landfills. The funding period is September 2001 through December 2006 with no matching fund requirements for this grant. An early transfer of funds has occurred. The final an additional \$2,514,286 amendment to the US Army grant for the landfill 2 removal. This was approved by Council in The Fall 2004 Supplemental Budget ordinance and will be reflected in the 2006-2010 five-year plan.

Operating Impact:

Once remediation is complete there will be little long term operating costs.

2005 Adopted Budget

Total Appropriation: \$2,700,000 Planned Appropriation 2005 to 2009: \$2,700,000 (New) Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2011 Project Name: 2nd Creek West Tributary Lift Station/Force Main Location: Start Date: Quarter 1, 2009 Project Mgr: Bob Armstrong Department: Utilities

New lift station and force main to provide sanitary services to the North Aurora growth area.

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented. Fund: Wastewater Fund Department: Utilities Total Appropriation: \$120,000 Location: 6th Ave-Gun Club Rd to Powhaton Rd Project Name: 6th Ave Outfall Project Mgr: Joe Wingert

Org Key(s): #52971

Planned Appropriation 2005 to 2009: \$120,000 Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004

Extend sanitary sewer in 6th Avenue to provide service to new development in the area in accordance with the City's comprehensive plan.

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52965 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$1,100,000 Project Name: Abilene Lift Station Bypass and Decommissioning

Location: Abilene near Jewell Avenue

Project Mgr: Joe Wingert

Total Spent as of 6/30/04: \$754,408 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2003 Description:

Planned Appropriation 2005 to 2009: \$0

A 1998 sewer study determined that an existing, aging lift station could be eliminated by extending a gravity sewer line.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$1,400,000 Project Name: Alameda Parkway Culvert at City Center Park

Planned Appropriation 2005 to 2009: \$1,400,000 Location: City Center area Project Mgr: Kevin Wegener

Fotal Spent as of 6/30/04: \$0

Bond Funded: No

Org Key(s):

Install drainage culvert to accommodate construction of City Center transit station.

End Date: Quarter 4, 2007

Start Date: Quarter 1, 2007

Description:

Operating Impact:

Total Appropriation: \$350,000 Org Key(s): #52972 Planned Appropriation 2005 to 2009: \$0 Location: Altura, Montview, Sable Ditch Area Fund: Wastewater Fund Project Name: Altura-Montview Storm Sewer Project Mgr: Kevin Wegener Department: Utilities

Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004 Construction of a storm sewer along Altura Boulevard, from 17th Avenue to Montview Boulevard and along Montview Boulevard from Altura Road to Sable Ditch, a distance of

2,500 feet. The sewer will provide proper drainage for the neighborhood and will be coordinated with future street improvements.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,500,000 Org Key(s): Fund: Wastewater Fund Project Name: Arapahoe W&S Parallel Cherry Creek Outfall & Lift Department: Utilities

Planned Appropriation 2005 to 2009: \$1,500,000 Location: Parker Road Corridor Project Mgr: Bob Armstrong

Construct both a parallel sewer to the existing Cherry Creek sewer operated by the Arapahoe County Water and Wastewater Authority and a new lift station. This will provide **Total Spent as of 6/30/04:** \$0 **Bond Funded:** No End Date: Quarter 4, 2009 Start Date: Quarter 1, 2009 Description:

expanded sewer capacity for the Kings Pointe development area. This is 1 of 2 components titled, "Arapahoe W&S Parallel Cherry Creek Outfall & Lift," for a total appropriation of \$3,000,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,500,000 Org Key(s): Fund: Wastewater Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$1,500,000 Location: Parker Road Corridor Project Name: Arapahoe W&S Parallel Cherry Creek Outfall & Lift Project Mgr: Bob Armstrong

Construct both a parallel sewer to the existing Cherry Creek sewer operated by the Arapahoe County Water and Wastewater Authority and a new lift station. This will provide Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2009 Start Date: Quarter 1, 2009 Description:

expanded sewer capacity for the Kings Pointe development area. This is 1 of 2 components titled, "Arapahoe W&S Parallel Cherry Creek Outfall & Lift," for a total appropriation of \$3,000,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$200,000 Org Key(s): Fund: Wastewater Fund Project Name: Aurora Reservoir Bypass - CF Department: Utilities

Planned Appropriation 2005 to 2009: **Fotal Spent as of 6/30/04: Bond Funded:** No Location: Aurora Reservoir End Date: Quarter 4, 2005 Start Date: Quarter 4, 2004 Project Mgr: Greg Duey Description:

\$200,000

Divert storm water around Aurora Reservoir in order to limit deterioration of the water quality within the reservoir.

Operating Impact:

| Department: Utilities Fund | | Org Key(s): #52937 |
|---|--|---|
| Project Name: Aurora Reservoir Bypass - CF | | Total Appropriation: \$900,000 |
| Project Mgr: Greg Duey Location: Aurora Reservoir | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 4, 2004 End Date: Quarter 4, 2005 Bond Funded: No Divert storm water around Aurora Reservoir in order to limit deterioration of the water quality within the reservoir. | Bond Funded: No y within the reservoir. | Total Spent as of 6/30/04: \$303,078 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented | emented. | |
| Department: Utilities Fund | | Org Key(s): (New) |
| Project Name: Baranmoor Ditch Culvert at Peoria St | | Total Appropriation: \$900,000 |
| Project Mgr: Kevin Wegener Location: Baranmoor Ditch Culvert at Peoria St | rt at Peoria St | Planned Appropriation 2005 to 2009: \$900,000 |
| Description: Start Date: Quarter 1, 2007 End Date: Quarter 4, 2007 Culvert added paralleling the existing culvert to add storm drain capacity. | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | emented. | |
| Department: Utilities Fund | | Org Key(s): (New) |
| Project Name: Bear Gulch Improvement | | Total Appropriation: \$200,000 |
| Project Mgr: Kevin Wegener Location: Front Range Airport vicinity | inity | Planned Appropriation 2005 to 2009: \$200,000 |
| Description:Start Date:Quarter 1, 2006End Date:Quarter 4, 2006BoInitial phase of stream stabilization associated with land development near Front Range Airport. | Bond Funded: No ort. | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented | emented. | |
| Department: Utilities Fund | | Org Key(s): #52921 |
| Project Name: Box Elder WWTP-Sewer Mains/Lift Station/Force Main | | Total Appropriation: \$200,000 |
| Project Mgr: Kevin Wegener Location: Front Range Airport vicinity | inity | Planned Appropriation 2005 to 2009: \$200,000 |
| Description: Start Date: Quarter 1, 2009 End Date: Quarter 4, 2009 City cost participation in the initial phases of wastewater service near Front Range Airport. | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | emented. | |

2005 Adopted Budget

Org Key(s): #52973 Fund: Wastewater Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$150,000 Total Appropriation: \$180,000 Location: Meadow Hills area Project Name: Carson Pond Phase 3 Improvement Project Mgr: Kevin Wegener

Fotal Spent as of 6/30/04: \$0**Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 2005 Start Date: Description:

This pond will be expanded to increase the capacity so as to reduce street flooding. These funds will also cover the study component of this project.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$4,222,539 **Org Key(s):** #52900 Fund: Wastewater Fund Project Name: Central Facility Phase I, Wastewater Bldg - Sewer Department: Utilities

Planned Appropriation 2005 to 2009: Location: Potomac & Ellsworth Project Mgr: Peter Francis

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 4, 2000

Description:

Fotal Spent as of 6/30/04: \$4,123,713

Capital Projects Fund - \$348,380 (G-56), Grade and Relocate Tree Farm - \$237,000 (page G-58); Water Fund - \$37,688 (page G-151); and Wastewater -\$6,370,463 (this page Design and construct new wastewater/storm drain building at Central Facilities, Phase I. The current buget for Phase I totals \$6,993,531 and is composed of the following: and G-118)

Operating Impact:

The operating impact consists of utilities (gas, electric and water), custodial services and general maintenance and repair supplies.

Org Key(s): #52896 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$18,844 Project Name: Central Facility Site Improvement - Storm

Total Spent as of 6/30/04: \$18,844 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Location: Potomac & Ellsworth End Date: Quarter 4, 2005 Start Date: Quarter 4, 2000 Project Mgr: Peter Francis Description:

This project is the storm drain fund share of the overall site improvements to Central Facilities, Phase I. The current buget for Phase I totals \$6,993,531 and is composed of the

following: Capital Projects Fund - \$348,380 (tG-56), Grade and Relocate Tree Farm - \$237,000 (page G-58); Water Fund - \$37,688 (page G-151); and Wastewater -\$6,370,463 (this page and G-118).

Operating Impact:

Capital Improvement Program -Project Description

2005 Adopted Budget

Org Key(s): #52901 Fund: Wastewater Fund Department: Utilities Fotal Appropriation: \$2,129,080 Project Name: Central Facility Wastewater Bldg - Storm

Planned Appropriation 2005 to 2009: \$0 Location: Potomac & Ellsworth Project Mgr: Peter Francis

Capital Projects Fund - \$348,380 (G-56), Grade and Relocate Tree Farm - \$237,000 (page G-58); Water Fund - \$37,688 (page G-151); and Wastewater - \$6,370,463 (this page **Fotal Spent as of 6/30/04:** \$2,128,672 Design and construct new wastewater/storm drain building at Central Facilities, Phase I. The current buget for Phase I totals \$6,993,531 and is composed of the following: **Bond Funded:** No End Date: Quarter 4, 2005 Quarter 4, 2000 Start Date: Description: and G-117)

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$100,000 Planned Appropriation 2005 to 2009: \$100,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2005 Location: Start Date: Quarter 1, 2005 Project Name: CF Cherry Creek Connection Project Mgr: Joe Wingert Department: Utilities Description:

Sanitary sewer to service Kings Point Development at South Parker Road and E-470. This is 1 of 2 components titled, "CF Cherry Creek Connection," for a total appropriation of \$200,000

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Sanitary sewer to service Kings Point Development at South Parker Road and E-470. This is 1 of 2 components titled, "CF Cherry Creek Connection," for a total appropriation Total Appropriation: \$100,000 Planned Appropriation 2005 to 2009: \$100,000 Total Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2005 Location: Start Date: Quarter 1, 2005 Project Name: CF Cherry Creek Connection Project Mgr: Joe Wingert Department: Utilities Description: of \$200,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$860,295 Total Appropriation: \$860,295 Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter, 2007 Location: Start Date: Quarter 4, 2004 Project Name: CIP Program Management Project Mgr: Tom Jacob Department: Utilities Description:

These funds will provide additional program management assistance to augment projects being completed by the Capital Projects Division. This program encompasses multiple components titled, "CIP Program Management," for a total appropriation of \$3,020,754 for Wastewater Fund, and \$20,082,279 for Water Fund.

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$962,844 (New) Org Key(s): Fund: Wastewater Fund Project Name: CIP Program Management Department: Utilities

Planned Appropriation 2005 to 2009: \$962,844 Location: Project Mgr: Tom Jacob

These funds will provide additional program management assistance to augment projects being completed by the Capital Projects Division. This program encompasses multiple **Total Spent as of 6/30/04:** components titled, "CIP Program Management," for a total appropriation of \$3,020,754 for Wastewater Fund, and \$20,082,279 for Water Fund. **Bond Funded:** No End Date: Quarter, 2007 Start Date: Quarter 4, 2004 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$773,115 Total Appropriation: \$773,115 **Fotal Spent as of 6/30/04:** Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter, 2007 Location: Start Date: Quarter 4, 2004 Project Name: CIP Program Management Project Mgr: Tom Jacob Department: Utilities Description:

These funds will provide additional program management assistance to augment projects being completed by the Capital Projects Division. This program encompasses multiple components titled, "CIP Program Management," for a total appropriation of \$3,020,754 for Wastewater Fund, and \$20,082,279 for Water Fund.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$424,500 Total Appropriation: \$424,500 **Total Spent as of 6/30/04: \$0** Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter, 2007 Location: Start Date: Quarter 4, 2004 Project Name: CIP Program Management Project Mgr: Tom Jacob Department: Utilities Description:

These funds will provide additional program management assistance to augment projects being completed by the Capital Projects Division. This program encompasses multiple components titled, "CIP Program Management," for a total appropriation of \$3,020,754 for Wastewater Fund, and \$20,082,279 for Water Fund.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

Total Appropriation: \$2,600,000 Planned Appropriation 2005 to 2009: \$2,600,000 Org Key(s): Fund: Wastewater Fund Location: City Centre Project Name: City Centre Outfall Rehab Project Mgr: Kevin Wegener Department: Utilities

The large diameter steel storm sewer constructed in 1977 is becoming corroded and rehabilitation or replacement of the storm sewer is anticipated.

End Date: Quarter 4, 2008

Start Date: Quarter 1, 2006

Description:

Bond Funded: No

Fotal Spent as of 6/30/04: \$0

Operating Impact:

2005 Adopted Budget

Org Key(s): #52966 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$1,500,000 Project Name: Coal Creek Sewer-Picadilly Rd to Alameda Ave

Planned Appropriation 2005 to 2009: Location: Picadilly Road to Alameda Avenue Project Mgr: Joe Wingert

Provides sanitary sewer service to the new development of Eastern Hills in accordance with the City's comprehensive plan. City Council approved a \$205,000 operating transfer to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation. Fotal Spent as of 6/30/04: \$37,289 Start Date: Quarter 1, 2003

Bond Funded: No

End Date: Quarter 2, 2005

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$900,000 Org Key(s): Fund: Wastewater Fund Project Name: Coal Creek Tributaries Department: Utilities

Planned Appropriation 2005 to 2009: \$900,000 Location: E-470 Corridor Project Mgr: Kevin Wegener

Coal Creek, Murphy Creek, West Murphy Creek and other tributaries of Coal Creek are planned for stream stabilization as development occurs. The master plan was completed Aurora, the Urban Drainage Flood Control District, and Arapahoe County in 1990. Initial improvements will generally be constructed at roadway or utility crossings, with future phases deferred until necessary. City Council approved a \$1,100,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2007 Start Date: Quarter 1, 2005 Description:

Operating Impact:

above appropriation.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52892 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$900,000 Project Name: Coal Creek Tributaries

Planned Appropriation 2005 to 2009: \$900,000 Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2007 Location: E-470 Corridor Start Date: Quarter 1, 2005 Project Mgr: Kevin Wegener Description:

Coal Creek, Murphy Creek, West Murphy Creek and other tributaries of Coal Creek are planned for stream stabilization as development occurs. The master plan was completed by Aurora, the Urban Drainage Flood Control District, and Arapahoe County in 1990. Initial improvements will generally be constructed at roadway or utility crossings, with future phases deferred until necessary. City Council approved a \$1,100,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

2005 Adopted Budget

Org Key(s): #52885 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$2,000,000 Planned Appropriation 2005 to 2009: \$2,000,000 Location: Colfax Ave near Tower Rd Project Name: Colfax Ave and Tower Rd Paralleling Project Mgr: Steve Fiori

Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2009 Quarter 1, 2009 Start Date: Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

This gravity sewer interceptor will convey wastewater from the First Creek lift station and Force Main into the Sand Creek Interceptor.

Planned Appropriation 2005 to 2009: \$2,400,000 Total Appropriation: \$2,400,000 (New) Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2008 Location: Citywide Project Name: Developer Cost Shares - Storm Drain Quarter, 1994 Start Date: Project Mgr: Kevin Wegener Department: Utilities Description: Annexation agreements or City code provisions require City cost participation in major storm drainage facilities. Code-mandated cost contributions as properties develop. These are usually smaller projects.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Annexation agreements or City code provisions require City cost participation in major storm drainage facilities. Code-mandated cost contributions as properties develop. These Total Appropriation: \$4,394,416 Fotal Spent as of 6/30/04: \$3,642,838 Org Key(s): #52729 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2008 Location: Citywide Project Name: Developer Cost Shares - Storm Drain Quarter, 1994 Start Date: Project Mgr: Kevin Wegener Department: Utilities Description:

Operating Impact:

are usually smaller projects.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,400,000 Planned Appropriation 2005 to 2009: \$1,400,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): **Bond Funded:** No Fund: Wastewater Fund End Date: Quarter 4, 2008 Location: Various Project Name: Development-Related Sanitary Sewer Start Date: Quarter 1, 1996 Project Mgr: Kevin Wegener Department: Utilities Description: This allows extension of sewer interceptors based on developer requests for service. These would normally be short extensions with a reasonably quick payback from new taps. Locations are not known a year in advance. Provides sanitary sewer interceptor extensions for new development. City Council approved a \$350,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

Org Key(s): #52723 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$2,052,948 Project Name: Development-Related Sanitary Sewer

Planned Appropriation 2005 to 2009: \$600,000 Location: Various Project Mgr: Kevin Wegener

Bond Funded: No

End Date: Quarter 4, 2008

Quarter 1, 1996

Start Date:

Fotal Spent as of 6/30/04: \$1,149,301

This allows extension of sewer interceptors based on developer requests for service. These would normally be short extensions with a reasonably quick payback from new taps. Locations are not known a year in advance. Provides sanitary sewer interceptor extensions for new development. City Council approved a \$350,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Future operational and/or maintenance costs will be associated with this asset when it is implemented. Operating Impact:

Total Appropriation: \$600,000 #52770 Org Key(s): Fund: Wastewater Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$200,000 Location: King/Packer Road Project Name: DF Cherry Creek Connection/Ridgemoor Project Mgr: Joe Wingert

Total Spent as of 6/30/04: Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2005 Description:

Fifteen-inch sewer connection to serve Kings Pointe area located at Parker and E-470.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52772 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$2,017,853 Planned Appropriation 2005 to 2009: \$200,000 Location: Various Project Name: Drainage Way Landscaping Project Mgr: Kevin Wegener This project will plant trees, shrubs, or irrigated turf along drainageways to enhance open space quality and visual appearance. For many years, drainageways were constructed without landscaping. Many have only sparse vegetation and need improvement to serve as multi-use open space areas. Planting trees and shrubs improves the wildlife habitat

Bond Funded: No

End Date: Quarter 4, 2008

Start Date: Quarter 2, 1997

Description:

Total Spent as of 6/30/04: \$1,692,959

and overall appearance of these areas.

Projects of this nature will continue to be incurred to maintain the folage in the City's drainageways. Operating Impact:

Total Appropriation: \$1,000,000 Planned Appropriation 2005 to 2009: \$1,000,000 Org Key(s): Fund: Wastewater Fund Project Name: E-470 Corridor Regional Drainage Improvements Department: Utilities

The drainage master plan identifies regional detention ponds that are required for initial development. The actual improvements will occur during the development phase. This is of 2 components titled, "E-470 Corridor Regional Drainage Improvements," for a total appropriation of \$12,000,000

Bond Funded: No

End Date: Quarter 4, 2008

Start Date: Quarter 1, 2005

Project Mgr: Kevin Wegener

Description:

Location:

Fotal Spent as of 6/30/04: \$0

Operating Impact:

(New) Org Key(s): Fund: Wastewater Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$11,000,000 Total Appropriation: \$11,000,000 Project Name: E-470 Corridor Regional Drainage Improvements Location: Project Mgr: Kevin Wegener

The drainage master plan identifies regional detention ponds that are required for initial development. The actual improvements will occur during the development phase. This is Total Spent as of 6/30/04: **Bond Funded:** No End Date: Quarter 4, 2008 Start Date: Quarter 1, 2005

Operating Impact:

l of 2 components titled, "E-470 Corridor Regional Drainage Improvements," for a total appropriation of \$12,000,000

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$300,000 Org Key(s): Fund: Wastewater Fund Project Name: East Tollgate Creek Detention Department: Utilities

Planned Appropriation 2005 to 2009: \$300,000 **Fotal Spent as of 6/30/04:** Bond Funded: No Location: Hampden Avenue near Picadilly Road End Date: Quarter 4, 2007 Start Date: Quarter 1, 2002 Project Mgr: Bob Armstrong Description: The drainage master plan completed in 1990 by Aurora, Urban Drainage & Flood Control District, and Arapahoe County identified locations for regional detention ponds on East Tollgate Creek. Construction will be coordinated with development in the area in accordance with the City's comprehensive plan.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

The drainage master plan completed in 1990 by Aurora, Urban Drainage & Flood Control District, and Arapahoe County identified locations for regional detention ponds on East Planned Appropriation 2005 to 2009: \$300,000 Total Appropriation: \$500,000 Org Key(s): #52922 **Total Spent as of 6/30/04:** \$0 Bond Funded: No Location: Hampden Avenue near Picadilly Road Fund: Wastewater Fund End Date: Quarter 4, 2007 Start Date: Quarter 1, 2002 Project Name: East Tollgate Creek Detention Project Mgr: Bob Armstrong Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

Tollgate Creek. Construction will be coordinated with development in the area in accordance with the City's comprehensive plan.

Total Appropriation: \$800,000 Org Key(s): #52847 Fund: Wastewater Fund Project Name: East Tollgate Creek: Belleview Ave-Smoky Hill Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: E. Tollgate Crk: Belleview/Smoky Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$711,855 End Date: Quarter 4, 2004 Start Date: Quarter 1, 2002 Description:

Bond Funded: No

The project is needed to provide sanitary sewer for anticipated development in the southeast area Basin 9. Install 1.6 miles of 15-inch sanitary sewer interceptor.

Operating Impact:

2005 Adopted Budget

Org Key(s): #52884 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$2,860,000 Planned Appropriation 2005 to 2009: Location: Plains Conservation Center/E-470 Project Name: East Tollgate Transfer to Murphy Creek Project Mgr: Kevin Wegener

Fotal Spent as of 6/30/04: \$2,576,821 Bond Funded: No End Date: Quarter 4, 2005 Quarter 1, 2001 Start Date:

The remaining funds in this project will be used to return the vegetation to its natural state.

Operating Impact:

Maintenance of the vegetation could be a future cost.

Project Name: Easterly Creek Outfall Improvements

Department: Utilities

Total Appropriation: \$500,000

Org Key(s): Fund: Wastewater Fund

Planned Appropriation 2005 to 2009: \$500,000 Total Spent as of 6/30/04: Bond Funded: No End Date: Quarter 4, 2009 Location: Quarter 1, 2009 Start Date: Project Mgr: Kevin Wegener

Master Plan drainage and flood detention improvements to reduce the risk of flooding near 11th Avenue and Havana Street.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$6,300,000 Org Key(s): #52886 Fund: Wastewater Fund Project Name: First Creek Lift Station & Force Main Department: Utilities

Planned Appropriation 2005 to 2009: \$5,700,000 Location: Picadilly Rd, 48th Ave to Colfax Ave Project Mgr: Steve Fiori Fotal Spent as of 6/30/04: \$655,076 Bond Funded: No End Date: Quarter 4, 2006 Start Date: Quarter 1, 2005 Description:

Upper Sand Creek Wastewater Treatment Plant. This project will serve much of the E-470 corridor from I-70 to 48th Avenue. It will be constructed in multiple phases. The first Supplemental amending ordinance, which is not reflected in the above appropriation. This over expenditure will be remedied through transfer of additional budget to be approved Construct a major lift station and force main to pump wastewater from near Picadilly Road and 48th Avenue to the gravity sewer system along Colfax Avenue above the future two phases will provide 10 million gallons per day services in the above listed areas. City Council approved a \$350,000 operating transfer to this project in the 2004 Fall through a supplemental budget amendment, or through a technical adjustment as deemed appropriate by Purchasing and/or Accounting Services.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,000,000 Org Key(s): #52975 Fund: Wastewater Fund Project Name: First Creek Transfer to Coal Creek at 6th Ave Department: Utilities

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004 Description:

Location: Eastern Prairie Area

Project Mgr: Joe Wingert

Planned Appropriation 2005 to 2009: \$0

This sanitary sewer line will serve development, in accordance with the City's comprehensive plan, east of E-470 in the Eastern Prairie Area. City Council approved a \$500,000 operating transfer to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

| Department: Utilities | ities | | Fund: | Fund: Wastewater Fund | | Org Key(s): #52976 | # 52976 |
|---------------------------------------|---------------------------------------|--|-----------------------------------|--|---|--|-------------------------|
| Project Name: Fi | rst Creek Trib | Project Name: First Creek Trib "T": Picadilly Ave to Gun Club Rd | to Gun Club | . Rd | | Total Appropriation: \$1,080,000 | \$1,080,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: | Location: E of Picadilly, 38th Ave to 48th Ave | Ave to 48th Ave | Planned Appropriation 2005 to 2009: \$0 | 0\$ |
| Description: | Start Date: | Start Date: Quarter 1, 2004 | End Date: | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 0\$ |
| Construction of a s comprehensive pla | ewer interceptor n. City Council a | to serve areas alonapproved a \$60,000 | g E-470 corric lapse to this p | dor. Construction will project in the 2004 Fa | l be coordinated with devel- ll Supplemental amending of | Construction of a sewer interceptor to serve areas along E-470 corridor. Construction will be coordinated with development in the area in accordance with the City's comprehensive plan. City Council approved a \$60,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation. | Sity's opropriation. |
| | | | | | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ties | | Fund: Wastewater Fund | q | Org Key(s): (New) |
|--|----------------|--------------------|---|-----------------|---|
| Project Name: First Creek Trib Sewer:Picadilly Ave to Harvest Rd | rst Creek Trib | Sewer:Picadilly Av | ve to Harvest Rd | | Total Appropriation: \$1,869,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: Green Valley Ranch East area | ch East area | Planned Appropriation 2005 to 2009: \$1,869,000 |
| Description: | Start Date: | Quarter 1, 2006 | Start Date: Quarter 1, 2006 End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| | | | | | |

The sewer will serve development within the E-470 corridor. Construction will be scheduled to coincide with development in the area in accordance with the City's comprehensive plan.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | S | | Fund: Wastewater Fund | pı | Org Key(s): (New) | (New) |
|---|---------------|----------------------|--|-----------------|---|-----------|
| Project Name: First Creek Trib: 48th Ave to E-470 | Creek Trib: | 48th Ave to E-470 | | | Total Appropriation: \$1,600,000 | 1,600,000 |
| Project Mgr: Joe Wingert | ngert | | Location: E470 at 48th Ave | ٥ | Planned Appropriation 2005 to 2009: \$1,600,000 | 1,600,000 |
| Description: | Start Date: | Quarter 1, 2005 | Start Date: Quarter 1, 2005 End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 0 |
| Sanitary sewer line to | serve the 1st | Creek Lift Station r | banitary sewer line to serve the 1st Creek Lift Station near the E-470 corridor. | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| (New) | : \$1,635,000 | : \$1,635,000 | 1: \$0 |
|---|---|---|---------------------------------------|
| Org Key(s): (New) | Total Appropriation: \$1,635,000 | Planned Appropriation 2005 to 2009: \$1,635,000 | Total Spent as of 6/30/04: \$0 |
| | | owhaton Rd | Bond Funded: No |
| Fund: Wastewater Fund: First Control of the Parker Fund | Club Rd to Powhaton | Location: Gun Club Rd to Powhaton Rd | End Date: Quarter 4, 2008 |
| | Project Name: First Creek Tributary "T" Gun Clu | e Wingert | Start Date: Quarter 1, 2008 |
| | | | Start Date: |
| Department: Utilities | Project Name: | Project Mgr: Joe Wingert | Description: |

Sanitary sewer extension for new development in the E-470 corridor in accordance with the City's comprehensive plan.

Operating Impact:

2005 Adopted Budget

Planned Appropriation 2005 to 2009: \$600,000 Total Appropriation: \$600,000 (New) Org Key(s): Location: East of E-470, 26th Ave to 6th Ave Fund: Wastewater Fund Project Name: First Creek: E-470 to Powhaton Road Project Mgr: Joe Wingert Department: Utilities

Construction of a sewer interceptor to serve areas east of E-470. Construction will be coordinated with development in the area in accordance with the City's comprehensive plan. **Fotal Spent as of 6/30/04:** Bond Funded: No End Date: Quarter 4, 2007 Start Date: Quarter 1, 2007 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$5,100,000 Org Key(s): #52895 Fund: Wastewater Fund Project Name: Fitzsimons Drainage Improvements Department: Utilities

Planned Appropriation 2005 to 2009: \$4,000,000 Location: Fitzsimons Medical Campus Project Mgr: Joe Wingert

Total Spent as of 6/30/04: \$448,779 **Bond Funded:** No End Date: Quarter 4, 2006 Start Date: Quarter 1, 2002 Description:

Improvements to the drainage system as identified by the infrastructure master plan.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$400,000 Org Key(s): Fund: Wastewater Fund Project Name: Fitzsimons Sewer Upgrade Department: Utilities

Planned Appropriation 2005 to 2009: \$400,000 Location: Fitzsimons Medical Campus Project Mgr: Joe Wingert

End Date: Quarter 4, 2007

Start Date: Quarter 3, 2000

Description:

The redevelopment plan for Fitzsimons identified deteriorating infrastructure in need of repair. As redevelopment occurs, both existing sewer systems will be upgraded and new **Total Spent as of 6/30/04:** \$0

Bond Funded: No

sewers constructed. The work to be completed extends from Ursula to 23rd Avenue.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52848 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$2,600,000 Planned Appropriation 2005 to 2009: \$0 Location: Fitzsimons Medical Campus Project Name: Fitzsimons Sewer Upgrade Project Mgr: Joe Wingert

Total Spent as of 6/30/04: \$935,979 Bond Funded: No End Date: Quarter 4, 2007 Start Date: Quarter 3, 2000 Description:

The redevelopment plan for Fitzsimons identified deteriorating infrastructure in need of repair. As redevelopment occurs, both existing sewer systems will be upgraded and new sewers constructed. The work to be completed extends from Ursula to 23rd Avenue.

Operating Impact:

| Department: Utilities | ies | | Fund: | Fund: Wastewater Fund | | Org Key(s): $#52760$ |
|------------------------------------|--------------|-----------------------------|--------------------|---------------------------|-----------------|---|
| Project Name: Flood Warning System | od Warning S | ystem | | | | Total Appropriation: \$50,000 |
| Project Mgr: Kevin Wegener | n Wegener | | Location: Citywide | Citywide | | Planned Appropriation 2005 to 2009: \$50,000 |
| Description: | Start Date: | Start Date: Quarter 1, 1997 | End Date: | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| | • | | | HOLLY (HOLLY) | | E C. C. L. C. L. L. C. C. L. C. C. C. C. C. C. C. C. C. C. C. C. C. |

The City participates in the Automated Local Evaluation in Real Time (ALERT) rainfall and flood detection network of the Urban Drainage and Flood Control District. The system will be expanded to serve new areas following development in accordance with the City's comprehensive plan development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: Wastewater Fund | | Org Key(s): #52970 |
|---|-------------------|-----------------------------|------------------------------------|---------------------------|--|
| Project Name: Granby & Sable Master Plan II | ranby & Sable | Master Plan II | | | Total Appropriation: \$255,000 |
| Project Mgr: Kevin Wegener | in Wegener | | Location: Colfax Ave at Jasper Rd | : Rd | Planned Appropriation 2005 to 2009: \$65,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| This project is the | design of a storn | n water detention po | nd to protect downstream residence | es from flooding. This pr | This project is the design of a storm water detention pond to protect downstream residences from flooding. This project is working in conjunction with Urban Drainage. |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | Fund: | Fund: Wastewater Fund | | Org Key(s): (New) |
|--|----------------------|--|-----------------|---|
| Project Name: Granby Ditch Floodway Acquisition | uisition | | | Total Appropriation: \$300,000 |
| Project Mgr: Kevin Wegener | Location: | Location: 8th Avenue and Chambers Road | ibers Road | Planned Appropriation 2005 to 2009: \$300,000 |
| Description: Start Date: Quarter 1, 2005 End Date: Quarter 4, 2005 | 2005 End Date: | Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Acquire undeveloped floodway near 8th Avenue and Helena Street. | e and Helena Street. | | | |

Operating Impact:

Once the property is acquired there could be additional costs associated with upgrading the detention pond.

| Department: Utilities | ies | | Fund: | Fund: Wastewater Fund | | Org Key(s): #52977 |
|-----------------------------------|----------------|---|---------------|---|-----------------|---|
| Project Name: Haven Acres Outfall | ven Acres Outi | fall | | | | Total Appropriation: \$250,000 |
| Project Mgr: Kevin Wegener | n Wegener | | Location: | Location: Northeast Aurora | | Planned Appropriation 2005 to 2009: \$250,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2004 End Date: Quarter 4, 2005 | End Date: | Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Storm drainage impi | covements cons | tructed to relieve st | reet flooding | storm drainage improvements constructed to relieve street flooding at Argonne Street near Colfax. | Colfax. | |

Operating Impact:

Planned Appropriation 2005 to 2009: \$2,000,000 Total Appropriation: \$2,805,957 Org Key(s): #52769 **Fotal Spent as of 6/30/04:** Bond Funded: No Location: Himalaya Rd at 64th Ave Fund: Wastewater Fund End Date: Quarter 4, 2006 Quarter 4, 1998 Project Name: Highpointe Sewer (North Area) Start Date: Project Mgr: Bob Armstrong Department: Utilities Description:

This is a new lift station and outfall for waste water to serve High Pointe development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$100,000 Total Appropriation: \$195,000 Fotal Spent as of 6/30/04: \$31,214 **Org Key(s):** #52846 Bond Funded: No Location: Highway 30 at Mississippi Avenue Fund: Wastewater Fund End Date: Quarter, 2005 Start Date: Quarter 1, 2000 Project Name: Highway 30 Recycling Center Project Mgr: Jill Piatt Department: Utilities Description:

This site was originally used as a City landfill. In recent years it has been used for bulk aggregate storage and recycling. Landfill monitoring indicates that methane is present at the property boundaries. State regulations require collection and venting of methane to avoid impacts on surrounding properties. This program provides for design and construction of such a system and ongoing monitoring.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Repair and improve deteriorating non-potable irrigation system and pump station. City Council approved a \$90,000 addition to this project in the 2004 Fall Supplemental Total Appropriation: \$160,000 Planned Appropriation 2005 to 2009: \$120,000 Org Key(s): #52978 **Total Spent as of 6/30/04: \$0** Bond Funded: No Location: Hutchinson Greenbelt Fund: Wastewater Fund End Date: Quarter 4, 2005 Project Name: Hutchinson Greenbelt Irrigation Rehab Start Date: Quarter 1, 2005 Project Mgr: Steve Fiori Department: Utilities Description:

Operating Impact:

amending ordinance, which is not reflected in the above appropriation.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,050,000 Planned Appropriation 2005 to 2009: \$1,400,000 Org Key(s): #52827 Total Spent as of 6/30/04: \$0 **Bond Funded:** No Location: Gateway and International Centers Fund: Wastewater Fund End Date: Quarter 4, 2006 Project Name: Irondale, First and Second Creek Improvement Start Date: Quarter 2, 2001 Project Mgr: Kevin Wegener Department: Utilities Description:

These improvements are necessary to prevent downstream flood and water-quality impacts. Some of the facilities are regional improvements outside Aurora that may require cost participation. Aurora, the Urban Drainage and Flood Control District, Denver and Adams County completed a drainage master plan in 1990 that identified regional detention pond improvements and channel land acquisition for detention ponds will be coordinated with land dedication for public purposes.

Operating Impact:

| Department: Utilities Fund Fund: Wastewater Fund | Org Key(s): (New) |
|---|---|
| Project Name: Kings Pointe Drainage Improvements | Total Appropriation: \$350,000 |
| Project Mgr: Joe Wingert Location: Kings Pointe | Planned Appropriation 2005 to 2009: \$350,000 |
| Description: Start Date: Quarter 1, 2006 End Date: Quarter 4, 2007 Bond Funded: No Regional storm drainage improvements including detention ponds and channel improvements to avoid flooding. | lo Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| Department: Utilities Fund: Wastewater Fund | Org Key(s): #52894 |
| Project Name: Kings Pointe Drainage Improvements | Total Appropriation: \$350,000 |
| Project Mgr: Joe Wingert Location: Kings Pointe | Planned Appropriation 2005 to 2009: \$350,000 |
| Description: Start Date: Quarter 1, 2006 End Date: Quarter 4, 2007 Bond Funded: No Regional storm drainage improvements including detention ponds and channel improvements to avoid flooding. | lo Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| Department: Utilities Fund | Org Key(s): $#52734$ |
| Project Name: Landscape Drainage Ways | Total Appropriation: \$361,594 |
| Project Mgr: Kevin Wegener Location: Citywide | Planned Appropriation 2005 to 2009: \$60,000 |
| Description: Start Date: Quarter 1, 1994 End Date: Quarter 4, 2005 Bond Funded: No Total Spent as of 6/30/04: \$225,092 This project will plant trees, shrubs, or irrigated turf along drainageways to enhance open space quality and visual appearance. For many years, drainageways were constructed without landscaping. Many have only sparse vegetation and need improvement to serve as multi-use open space areas. Planting trees and shrubs improves the wildlife habitat | to Total Spent as of 6/30/04: \$225,092 and appearance. For many years, drainageways were constructed as areas. Planting trees and shrubs improves the wildlife habitat |
| and overall appearance of these areas. | |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| Department: Utilities Fund Fund: Wastewater Fund | Org Key(s): (New) |
| Project Name: Laredo Ave/11th Ave Storm Sewer | Total Appropriation: \$200,000 |
| Project Mgr: Kevin Wegener Location: Laredo Ave /11th Ave | Planned Appropriation 2005 to 2009: \$200,000 |
| Description:Start Date:Quarter 1, 2007End Date:Quarter 4, 2007Bond Funded:NoMaster planned storm drainage improvements to relieve street flooding. | lo Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |

| Org Key(s): (New) | Total Appropriation: \$230,000 | Planned Appropriation 2005 to 2009: \$230,000 | ded: No Total Spent as of 6/30/04: \$0 |
|-----------------------|--|---|---|
| Fund: Wastewater Fund | | Location: 11th Ave near Yosemite St | End Date: Quarter 4, 2005 Bond Funded: No |
| Fund: | | Location: | _ |
| Department: Utilities | Project Name: Lowry - 11th Ave Outfall | Project Mgr: Joe Wingert | Description: Start Date: Quarter 4, 2001 |
| Departme | Project Na | Project M | Description: |

Operating Impact:

Storm drainage system extension at Lowry.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ilities | | Fund: | Fund: Wastewater Fund | | Org Key(s): #52830 | 52830 |
|--------------------------|--|-----------------|-----------|-------------------------------------|-----------------|---|---------|
| Project Name: 1 | Project Name: Lowry - 11th Ave Outfall | Outfall | | | | Total Appropriation: \$230,000 | 230,000 |
| Project Mgr: Joe Wingert | e Wingert | | Location: | Location: 11th Ave near Yosemite St | mite St | Planned Appropriation 2005 to 2009: \$0 | 0 |
| Description: | Start Date: Quarter 4, 2 | Quarter 4, 2001 | | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 0 |
| Storm drainage s | Storm drainage system extension at Lowry | t Lowry | | | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: Wastewater Fund | | Org Key(s): #52808 |
|---------------------------------------|-----------------|-----------------------------|--------------------------------------|------------------------------|--|
| Project Name: Lowry Sewer Connections | wry Sewer Con | nections | | | Total Appropriation: \$325,031 |
| Project Mgr: Joe Wingert | Wingert | | Location: 11th Ave near Dayton | n n | Planned Appropriation 2005 to 2009: \$233,800 |
| Description: | Start Date: | Start Date: Quarter 2, 2002 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$91,231 |
| Sewer capacity imp | provement to Lo | wry. City Council a | pproved a \$233,800 lapse to this pr | roject in the 2004 Fall Supp | sewer capacity improvement to Lowry. City Council approved a \$233,800 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above |
| appropriation. | | | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: | Fund: Wastewater Fund | | Org Key(s): #52928 |
|---|-----------------------------|-----------|---------------------------|-----------------|--|
| Project Name: Miscellaneous Facility Improvement | lity Improvement | - | | | Total Appropriation: \$156,443 |
| Project Mgr: Kevin Wegener | | Location: | Location: Citywide | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: (| Start Date: Quarter 4, 1999 | | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$81,671 |
| Miscellaneous enhancement to operation facilities | tion facilities | | | | |

Operating Impact:

Capital Improvement Program -Project Description

2005 Adopted Budget

Org Key(s): #52722 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$1,291,113 Project Name: Miscellaneous Sanitary Sewer Extension

Planned Appropriation 2005 to 2009: \$500,000 Location: Citywide Project Mgr: Kevin Wegener

districts. Service requests are often not predictable. City Council approved a \$32,320 operating transfer to this project in the 2004 Fall Supplemental amending ordinance, which These funds are reserved for minor sanitary sewer extensions to serve developing areas. Funds are also used for Utilities Department contributions to improvement districts for sanitary sewers. These are funds to meet annexation agreement obligations to provide service within a reasonable time period after request and to participate in improvement **Fotal Spent as of 6/30/04: \$766,258 Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 1994 is not reflected in the above appropriation. Start Date:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$3,452,486 Org Key(s): #52736 Fund: Wastewater Fund Project Name: Miscellaneous Storm Sewer Extensions Department: Utilities

Planned Appropriation 2005 to 2009: \$1,350,000 Location: Citywide Project Mgr: Kevin Wegener

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 1994

Description:

Total Spent as of 6/30/04: \$2,064,145

concrete structures. The Master Drainage Plan includes many small sewer extension projects. These projects are typically less than 500 feet long and costs less than \$50,000 to Minor storm sewer extension, in accordance with the Master Drainage Plan, designed to alleviate localized drainage problems, as well as replacement of damaged in lets and build. This program allows completion of several of these projects annually. Selection is based on flooding problems, traffic disruption, icing and citizen requests.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): Fund: Wastewater Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$462,500 Total Appropriation: \$462,500 Location: Project Name: New Operation Control Center Project Mgr: Bob Armstrong

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2008 Start Date: Quarter 1, 2005 Description: New Operations Control Center at Aurora Reservoir Water Campus. This project is being built in conjunction with the new Administration Building. This is 1 of 2 components titled, "New Operation Control Center," for a total appropriation of \$925,000.

Operating Impact:

This asset will include additional personnel, maintenance and operating costs.

Planned Appropriation 2005 to 2009: \$462,500 Total Appropriation: \$462,500 (New) Org Key(s): Fund: Wastewater Fund Location: Project Name: New Operation Control Center Project Mgr: Bob Armstrong Department: Utilities

New Operations Control Center at Aurora Reservoir Water Campus. This project is being built in conjunction with the new Administration Building. This is 1 of 2 components **Fotal Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 4, 2008 titled, "New Operation Control Center," for a total appropriation of \$925,000. Quarter 1, 2005 Start Date: Description:

Operating Impact:

This asset will include additional personnel, maintenance and operating costs.

Planned Appropriation 2005 to 2009: \$620,000 Total Appropriation: \$620,000 Total Spent as of 6/30/04: Org Key(s): Bond Funded: No Location: E of Chambers Rd: 32nd to 38th Ave Fund: Wastewater Fund End Date: Quarter 4, 2008 Project Name: Peterson Subdivision Storm Sewers Start Date: Quarter 1, 2006 Project Mgr: Kevin Wegener Department: Utilities Description:

be constructed with street improvements by adjacent developments. The area is located east of Chambers Road between 32nd and 38th Avenues. The area is not currently served Construction of a storm sewer outfall and a detention pond in conjunction with street improvements in this subdivision. It is anticipated that a portion of the storm sewer would with storm sewers and drainage is poor. Improvement of streets will require installation of storm sewers to replace roadside ditches.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

This lift station and force main will pump wastewater from the areas developing both south and east of Saddle Rock to a new gravity interceptor that generally parallels E-470. Total Appropriation: \$5,901,412 Fotal Spent as of 6/30/04: \$5,077,747 Planned Appropriation 2005 to 2009: \$0 Org Key(s): Bond Funded: No Location: Southeast/Aurora Reservoir Area Fund: Wastewater Fund End Date: Quarter 4, 2005 Project Name: Piney Creek Lift Station and Force Main Start Date: Quarter 1, 2000 Project Mgr: Kevin Wegener Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$240,000 Total Spent as of 6/30/04: \$129,372 Org Key(s): #52829 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Fund: Wastewater Fund Location: Quincy Reservoir End Date: Quarter 4, 2006 Start Date: Quarter 1, 2000 Project Name: Quincy Reservoir Diversion Project Mgr: Bob Armstrong Department: Utilities Description:

The channel is difficult to maintain. Maintenance access and sediment control will be addressed. Improved capacity is necessary for reservoir operations. This project will be an effort headed by Urban Drainage.

Operating Impact:

| er Fund Org Key(s): (New) | Total Appropriation: \$500,000 | servoir Planned Appropriation 2005 to 2009: \$500,000 | 2006 Rond Funded: No Total Spent as of 6/30/04: \$0 |
|---------------------------|--|---|---|
| Fund: Wastewater Fund | | Location: Quincy Reservoir | Fnd Date: Ongreet 4 2006 |
| | Diversion | | Start Date: Onarter 1 2000 |
| ities | Project Name: Quincy Reservoir Diversion | Armstrong | Start Date. |
| Department: Utilities | Project Name: Qu | Project Mgr: Bob Armstrong | Description. |

The channel is difficult to maintain. Maintenance access and sediment control will be addressed. Improved capacity is necessary for reservoir operations. This project will be an effort headed by Urban Drainage.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: Wastewater Fund | | Org Key(s): (New) |
|--|------------------|---|-----------------|---|
| Project Name: Reuse Extension to Saddle Rock Golf Course | Saddle Rock Go | off Course | | Total Appropriation: \$400,000 |
| Project Mgr: Kevin Wegener | | Location: Southeast Area | | Planned Appropriation 2005 to 2009: \$400,000 |
| Description: Start Date: (| Quarter 1, 2008 | Start Date: Quarter 1, 2008 End Date: Quarter 4, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Non-notable water system extension to Saddle Rock Golf Course. | to Saddle Rock G | olf Course | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: Wastewater Fund | | Org Key(s): (New) |
|--|------------------------|---|--------------------------------|-----------------|---|
| Project Name: Reuse Storage Tank (5MG) | euse Storage Ta | ınk (5MG) | | | Total Appropriation: \$500,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: Citywide | | Planned Appropriation 2005 to 2009: \$500,000 |
| Description: | Start Date: Quarter 1, | Quarter 1, 2004 | 2004 End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Storage tanks for o | meration of recla | Storage tanks for operation of reclaimed water system | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | Fund: Wastewater Fund | | Org Key(s): #52974 |
|--|---------------------------|-----------------|---|
| Project Name: Reuse Storage Tank (5MG) | | | Total Appropriation: \$4,500,000 |
| Project Mgr: Joe Wingert | Location: Citywide | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2004 End Date: Quarter 4, 2005 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Storage tanks for operation of reclaimed water system. | | | |

Operating Impact:

Capital Improvement Program -Project Description

2005 Adopted Budget

Planned Appropriation 2005 to 2009: \$250,000 Total Appropriation: \$250,000 (New) **Fotal Spent as of 6/30/04:** \$0 Org Key(s): Bond Funded: No Fund: Wastewater Fund Location: 6th Ave and Sable End Date: Quarter 4, 2007 Improve drainage in the area of 6th Avenue and Sable. Quarter 1, 2007 Project Name: Sable /6th Ave Storm Sewer Start Date: Project Mgr: Kevin Wegener Department: Utilities Description:

Operating Impact:

Operating impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Fotal Spent as of 6/30/04: \$819,719 Total Appropriation: \$960,000 An Urban Drainage and Flood Control District study in 2000 identified that the Sable Ditch flood plain could be contained within the existing channel by constructing an Org Key(s): #52923 Planned Appropriation 2005 to 2009: Bond Funded: No Fund: Wastewater Fund Location: Colfax at Jasper End Date: Quarter 4, 2005 Start Date: Quarter 1, 2002 Project Name: Sable Ditch Detention Pond Project Mgr: Kevin Wegener Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

upstream flood detention pond. The costs shown are for land acquisition. Design and construction would need to be funded in subsequent years.

The Sand Creek Master Drainage Study identified these necessary improvements. Phase Total Appropriation: \$2,300,000 Planned Appropriation 2005 to 2009: \$1,600,000 Fotal Spent as of 6/30/04: \$400,847 Org Key(s): #52831 Il is from Moline to Wheeling Way. Improvements will be coordinated with Sand Creek Park and Sand Creek Greenway improvements. **Bond Funded:** No Location: Various along Sand Creek Construction of grade control structures and other erosion control work along the creek. Fund: Wastewater Fund End Date: Quarter 4, 2006 Start Date: Quarter 1, 1999 Project Name: Sand Creek Erosion Control Project Mgr: Kevin Wegener Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$250,000 Total Appropriation: \$250,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): Acquisition of this parcel will establish continuous ownership or easements of Sand Creek from Moline to Himalaya. Location: Sand Crk: Tower Rd to Highline Canal Fund: Wastewater Fund End Date: Quarter 4, 2005 Start Date: Quarter 1, 2005 Project Name: Sand Creek Floodway Acquisition Project Mgr: Bob Armstrong Department: Utilities Description:

Operating Impact:

| Department: Utilities | Fund: | Fund: Wastewater Fund | | Org Key(s): #52720 |
|--|-----------------|-------------------------------------|-----------------|---|
| Project Name: Sand Creek Interceptor Paralleling | 50 | | | Total Appropriation: \$2,907,484 |
| Project Mgr: Kevin Wegener | Location: | Location: 30th Ave near Peoria | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 4, 1997 Project completed. | End Date: | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$2,907,484 |
| Operating Impact: Project completed. | | | | |
| Department: Utilities | Fund: | Fund: Wastewater Fund | | Org Key(s): #52863 |
| Project Name: Sand Creek Reuse Plant Loan | | | | Total Appropriation: \$12,725,584 |
| Project Mgr: Kevin Wegener | Location: | Location: 30th Ave near Peoria | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 4, 2001 E Sand Creek plant improvements-state revolving fund loan. | End Date: loan. | End Date: Quarter 4, 2005 n. | Bond Funded: No | Total Spent as of 6/30/04: \$12,725,584 |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | lities | | Fund: Wastewater Fund | er Fund | Org Key(s): #52897 |
|---------------------------|--------------------|---------------------|--|-------------------------------------|--|
| Project Name: S. | and Creek Reus | e Transmission, St | Project Name: Sand Creek Reuse Transmission, Storage and Pumping | | Total Appropriation: \$11,274,416 |
| Project Mgr: Garry Lunn | rry Lunn | | Location: Citywide | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Quarter 4, 2001 | Start Date: Quarter 4, 2001 End Date: Quarter 4, 2005 | 2005 Bond Funded: No | Total Spent as of 6/30/04: \$10,727,331 |
| This project exten- | ds pipelines to de | liver treated water | from the Sand Creek Wat | er Reuse Facility to additional par | This project extends pipelines to deliver treated water from the Sand Creek Water Reuse Facility to additional parks and golf courses. These include the Sports Park and the |
| Murphy Creek golf course. | lf course. | | | | |

Operating Impact:

Costs to maintain these assets will be incurred in the future.

| Department: Utilities | ties | | Fund: | Fund: Wastewater Fund | | Org Key(s): #52787 |
|---------------------------------------|--|--------------|---------------|--------------------------------|------------------------------|--|
| Project Name: Sa | Project Name: Sand Creek Water Reuse Plant | Plant | | | | Total Appropriation: \$4,616,669 |
| Project Mgr: Kevin Wegener | in Wegener | | Location: | Location: 30th Ave near Peoria | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: Quarter 2, 2002 | r 2, 2002 | End Date: | End Date: Quarter 2, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$1,758,722 |
| Reuse water impro | rement not funded by SR | F loan. City | / Council app | proved a \$1,000,000 laps | se to this project in the 20 | Reuse water improvement not funded by SRF loan. City Council approved a \$1,000,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is |
| refrected in the above appropriation. | ve арргоргіаноп. | | | | | |

Operating Impact:

Capital Improvement Program -**Project Description**

2005 Adopted Budget

Total Appropriation: \$1,000,000 (New) Org Key(s): Fund: Wastewater Fund Project Name: Sand Creek Water Reuse Plant Department: Utilities

Planned Appropriation 2005 to 2009: \$1,000,000 Location: 30th Ave near Peoria Project Mgr: Kevin Wegener

Reuse water improvement not funded by SRF loan. City Council approved a \$1,000,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is **Fotal Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 2, 2005 Quarter 2, 2002 Start Date: Description:

Operating Impact:

reflected in the above appropriation.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$100,000 Total Appropriation: \$240,000 Org Key(s): #52824 Location: Wemlinger Water Treatment Plant Fund: Wastewater Fund Project Name: SCADA/Security Project Mgr: Bob Armstrong Department: Utilities

Fotal Spent as of 6/30/04: \$110,745 Bond Funded: No End Date: Quarter 4, 2009 Start Date: Quarter 1, 1995 Description: The Supervisory Control and Data Acquisition System (SCADA) will control the operation of the Cherry Creek Well Field, water plants, and pump stations. Provide remote control and efficient use of the water system including well fields, pumping stations and flow control stations.

Operating Impact:

Additional costs will be incurred to maintain existing levels of security while continual need to re-evaluate the security of our water system will be necessary.

Total Appropriation: \$11,335,075 Org Key(s): #52727 Fund: Wastewater Fund Project Name: SE Sewer Agreement at Aurora Reservoir - City Department: Utilities

Planned Appropriation 2005 to 2009: \$4,000,000 Location: Southeast/Aurora Reservoir Project Mgr: Kevin Wegener Lift station, force main, gravity main to serve area west of Aurora Reservoir. City Council approved a \$510,267 operating transfer to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Bond Funded: No

Total Spent as of 6/30/04: \$6,115,616

End Date: Quarter 4, 2008

Start Date: Quarter 2, 1994

Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52887 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$6,250,000 Planned Appropriation 2005 to 2009: \$2,000,000 Location: Southeast Area/Aurora Reservoir Project Name: SE Sewer Agreement at Aurora Reservoir - Developer Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$3,520,061 **Bond Funded:** No End Date: Quarter 4, 2008 Start Date: Quarter 3, 2002 Description:

Developer share of sewer.

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$500,000 (New) Org Key(s): Fund: Wastewater Fund Project Name: Second Creek Harvest Rd to Powhaton Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$500,000 Location: Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: **Bond Funded:** No End Date: Quarter 4, 2009 Quarter 1, 2009 Start Date: Description:

Operating Impact:

Sanitary sewer interceptor in Second Creek from Harvest road to Powhaton road in order to service Fulenwider and Windler development.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,300,000 **Org Key(s):** #52980 Fund: Wastewater Fund Project Name: Sewer Flow Meter Stations Department: Utilities

Planned Appropriation 2005 to 2009: \$1,200,000 Fotal Spent as of 6/30/04: Bond Funded: No End Date: Quarter 4, 2006 Location: Various Quarter 1, 2004 Start Date: Project Mgr: Bob Armstrong Description:

System wide flow metering stations to monitor sewage flows. Site specific program that will start with the Tollgate parallel project

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Fotal Spent as of 6/30/04: \$2,565,905 Total Appropriation: \$5,381,986 Planned Appropriation 2005 to 2009: \$2,000,000 #52719 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2005 Location: Citywide Project Name: Sewer Replacement/Rehabilitation Start Date: Quarter 1, 1994 Project Mgr: Kevin Wegener Department: Utilities Description:

This is an annual program for replacement and rehabilitation of deteriorating sanitary sewers. This includes fractured lines and similar problems. Approximately 2,000 feet per year are repaired or replaced with this program. Anticipated regulations to prevent Sanitary Sewer Overflows (SSOs) are expected to increase demands on this program.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$812,500 (New) Org Key(s): Fund: Wastewater Fund Project Name: Shop Creek Lift Station Expansion Department: Utilities

Total Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2005 Description:

Location: Parker Road at Layton

Project Mgr: Bob Armstrong

Planned Appropriation 2005 to 2009: \$812,500

maintenance responsibility in 1992. Expanded capacity is necessary to serve additional development in the southeast. New 2 MGD lift station to replace existing Shop Creek lift The Shop Creek Lift Station was constructed by the East Cherry Creek Valley Water and Sanitation District in 1984. Aurora purchased a portion of the capacity and assumed station that has become costly to maintain. This project includes a 2,000 feet force main, meter vault, relocation of existing generator system and involves coordination with Cherry Creek State Park. This is one of two components Shop Creek Lift Station Expansion for a total appropriation of \$3,250,000.

Operating Impact:

Capital Improvement Program -Project Description

2005 Adopted Budget

Fotal Appropriation: \$2,437,500 (New) Org Key(s): Fund: Wastewater Fund Project Name: Shop Creek Lift Station Expansion Department: Utilities

Planned Appropriation 2005 to 2009: \$2,437,500 Location: Parker Road at Layton Project Mgr: Bob Armstrong

maintenance responsibility in 1992. Expanded capacity is necessary to serve additional development in the southeast. New 2 MGD lift station to replace existing Shop Creek lift The Shop Creek Lift Station was constructed by the East Cherry Creek Valley Water and Sanitation District in 1984. Aurora purchased a portion of the capacity and assumed station that has become costly to maintain. This project includes a 2,000 feet force main, meter vault, relocation of existing generator system and involves coordination with **Fotal Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 2005 Start Date:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Cherry Creek State Park. This is one of two components Shop Creek Lift Station Expansion for a total appropriation of \$3,250,000.

Planned Appropriation 2005 to 2009: \$811,000 Total Appropriation: \$811,000 (New) Total Spent as of 6/30/04: Org Key(s): **Bond Funded:** No Fund: Wastewater Fund End Date: Quarter 4, 2009 Location: Project Name: South Area Operations Building - SS Start Date: Quarter 1, 2009 Project Mgr: Dana Ehlen Department: Utilities Description:

New operations and maintenance facility in the south-east area near Quincy and E-470.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$811,000 Planned Appropriation 2005 to 2009: \$811,000 **Total Spent as of 6/30/04:** Org Key(s): Bond Funded: No Fund: Wastewater Fund New operations and maintenance facility in the south-east area near Quincy and E-470. End Date: Quarter 4, 2009 Location: Project Name: South Area Operations Building - Storm Start Date: Quarter 1, 2009 Project Mgr: Dana Ehlan Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$14,140,000 Total Appropriation: \$14,140,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): **Bond Funded:** No Fund: Wastewater Fund End Date: Quarter 4, 2008 Location: Project Name: Tollgate Creek Sewer Paralleling - SI Start Date: Quarter 1, 2004 Project Mgr: Joe Wingert Department: Utilities Description: Sewer system upgrades that parallel to meet capacity expansion needs. It involves paralleling an existing sewer and adding a new flow metering station requiring coordination with Parks at greenbelt improvements.

Operating Impact:

| Department: Utilities | Ş | | Fund: | Fund: Wastewater Fund | | Org Key(s): (New) | (New) |
|---|----------------|-----------------------------|-----------|---------------------------------|-----------------|---|-----------|
| Project Name: Upper Coal Creek Lift Stat & Force | er Coal Creek | Lift Stat & Force | Main | | | Total Appropriation: \$500,000 | \$500,000 |
| Project Mgr: Steve Fiori | Tiori | | Location: | Location: Aurora Reservoir area | | Planned Appropriation 2005 to 2009: \$500,000 | \$500,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2008 | End Date: | End Date: Quarter 4, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 80 |
| Sewer lift station to serve area near Aurora Reservoir. | erve area near | Aurora Reservoir. | | | | | |

Operating Impact:

Operating impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | Fund: Wastewater Fund | | Org Key(s): (New) |
|--|---------------------------------|-----------------|---|
| Project Name: Upper Coal Creek Oversizing | | | Total Appropriation: \$750,000 |
| Project Mgr: Joe Wingert | Location: Aurora Reservoir area | | Planned Appropriation 2005 to 2009: \$750,000 |
| Description: Start Date: Quarter 1, 2005 | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Oversize sewer service to Eastern Hills development near Aurora Reservoir. | iear Aurora Reservoir. | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Org Key(s): (New) | Total Appropriation: \$420,000 | Planned Appropriation 2005 to 2009: \$420,000 | Total Spent as of 6/30/04: \$0 | |
|-----------------------|--|---|---|--|
| | | | Bond Funded: No | everal developments. |
| Fund: Wastewater Fund | h Ave to Colfax | Location: | Start Date: Quarter 1, 2009 End Date: Quarter 4, 2009 | Sanitary sewer interceptor in First Creek from 26th Avenue to Colfax Avenue to service several developments. |
| | eek Interceptor - 26tl | | :: Quarter 1, 2009 | t Creek from 26th Av |
| Department: Utilities | Project Name: Upper First Creek Interceptor - 26th Ave to Colfax | Project Mgr: Joe Wingert | | sewer interceptor in Firs |
| Departm | Project N | Project N | Description: | Sanitary s |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Start Date: Quarter 4, 2000 End Date: Quarter 4, 2006 Bond Funded: No Total Snent as of 6/30/04: \$1.278.571 | Org Key(s): #52852 Total Appropriation: \$2,156,588 Planned Appropriation 2005 to 2009: \$0 Total Snent as of 6/30/04: \$1,278,571 | 1 at Arapahoe Bond Funded: No | Fund: Wastewater Fund Location: East of Liverpool at End Date: Ouarter 4, 2006 | | Department: Utilities Project Name: Upper Piney Cree Project Mgr: Bob Armstrong Description: Start Date: |
|--|---|--|--|------------------|--|
| | Planned Appropriation 2005 to 2009: \$0 | at Arapahoe | Location: East of Liverpool a | | 30b Armstrong |
| Location: East of Liverpool at Arapahoe | Total Appropriation: \$2,156,588 | | | ek & Tributaries | Upper Piney Cre |
| Creek & Tributaries Location: East of Liverpool at Arapahoe Planned Appro | Org Key(s): #52852 | - | Fund: Wastewater Fund | | Tilities |

Regional drainage improvements including detention ponds and channel stabilization to be coordinated with the continuing development east of Liverpool Road. This project will share funding with Urban Drainage.

Operating Impact:

| Department: Utilities | ies | | Fund: | Fund: Wastewater Fund | | Org Key(s): (New) | v) |
|---|---------------|-----------------------------|-----------|---|-----------------|---|-------|
| Project Name: Upper Piney Creek & Tributaries | er Piney Cree | k & Tributaries | | | | Total Appropriation: \$1,700,000 | 000, |
| Project Mgr: Bob Armstrong | Armstrong | | Location: | Location: East of Liverpool at Arapahoe | rapahoe | Planned Appropriation 2005 to 2009: \$1,700,000 | 0,000 |
| Description: | Start Date: | Start Date: Quarter 4, 2000 | End Date: | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |

Regional drainage improvements including detention ponds and channel stabilization to be coordinated with the continuing development east of Liverpool Road. This project will share funding with Urban Drainage.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ties | | Fund: | Fund: Wastewater Fund | | Org Key(s): (New) | (New) |
|--------------------------------------|---------------------|---|--------------|------------------------------|---------------------|---|------------|
| Project Name: Upper Sand Creek Plant | pper Sand Cree. | k Plant | | | | Total Appropriation: \$810,000 | 810,000 |
| Project Mgr: Bob Armstrong | Armstrong | | Location: | Location: 6th Ave near Tower | | Planned Appropriation 2005 to 2009: \$810,000 | 810,000 |
| Description: | Start Date: | Start Date: Quarter 2, 2004 End Date: Quarter 4, 2007 | End Date: | Quarter 4, 2007 | Bond Funded: No | No Total Spent as of 6/30/04: \$0 | 0 |
| The city will partic | ipate in a joint fa | acility plan that will | be led by Me | etro to build a new water | r reuse facility. S | The city will participate in a joint facility plan that will be led by Metro to build a new water reuse facility. Solids handling to be investigated at a separate site adjacent to | ljacent to |

existing San Creek Water Reuse Facility (SCWRF). This is the City's share of the study

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | lities | | Fund: | Fund: Wastewater Fund | | | Org Key(s): #52981 | £ 52981 |
|--|--|---|---------------------------------|--|---------------------|---------------------|---|------------|
| Project Name: Upper Sand Creek Plant | pper Sand Creel | k Plant | | | | | Total Appropriation: \$2,090,000 | 2,090,000 |
| Project Mgr: Bob Armstrong | Armstrong | | Location: | Location: 6th Ave near Tower | | Planned | Planned Appropriation 2005 to 2009: \$1,890,000 | 31,890,000 |
| Description: | Start Date: | Start Date: Quarter 2, 2004 | End Date: | End Date: Quarter 4, 2007 | Bond Funded: No | No | Total Spent as of 6/30/04: \$0 | 09 |
| The city will partic existing San Creek | cipate in a joint fa Water Reuse Fa | acility plan that will cility (SCWRF). Th | be led by Me lis is the City | he city will participate in a joint facility plan that will be led by Metro to build a new waterxisting San Creek Water Reuse Facility (SCWRF). This is the City's share of the study. | r reuse facility. S | olids handling to b | The city will participate in a joint facility plan that will be led by Metro to build a new water reuse facility. Solids handling to be investigated at a separate site adjacent to existing San Creek Water Reuse Facility (SCWRF). This is the City's share of the study. | djacent to |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | lities | | Fund: Wastewater Fund | | Org Key(s): #52809 |
|--------------------------|--|-------------------|---|-----------------|--|
| Project Name: U | Jpper Senac CK | Sewer - Aurora Ro | roject Name: Upper Senac CK Sewer - Aurora Res to Smoky Hill Rd | | Total Appropriation: \$420,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: Dry Creek Road near Powhaton | ır Powhaton | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: Quarter 4, | Quarter 4, 2000 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$17,376 |
| Sewer service ext | sewer service extension to southeast area. | st area. | | | |

Operating Impact:

2005 Adopted Budget

Org Key(s): #52967 Fund: Wastewater Fund Department: Utilities

Total Appropriation: \$1,177,894 Project Name: Upper Senac Creek Lift Station and Force Main

Planned Appropriation 2005 to 2009: \$0 Location: Aurora Reservoir area Project Mgr: Joe Wingert

Bond Funded: No

End Date: Quarter 4, 2005

Fotal Spent as of 6/30/04: \$351,985

This project is to provide sanitary sewer to the High Pointe subdivision..

Quarter 1, 2003

Start Date:

Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,282,000 Org Key(s): Fund: Wastewater Fund Project Name: Upper Senac Trib Stabilization and Water Quality Department: Utilities

Planned Appropriation 2005 to 2009: \$1,282,000 Location: Aurora Reservoir Watershed Project Mgr: Bob Armstrong

Stream stabilization and regional detention pond improvements. The actual construction will be coordinated with land development. City Council approved a \$1,282,000 lapse to **Total Spent as of 6/30/04:** \$0 **Bond Funded:** No this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation. End Date: Quarter 4, 2005 Quarter 3, 2001 Start Date: Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52893 Fund: Wastewater Fund Department: Utilities

Project Name: Upper Senac Trib Stabilization and Water Quality

Total Appropriation: \$48,000 Planned Appropriation 2005 to 2009: Location: Aurora Reservoir Watershed Project Mgr: Bob Armstrong

Stream stabilization and regional detention pond improvements. The actual construction will be coordinated with land development. City Council approved a \$1,282,000 lapse to Total Spent as of 6/30/04: \$48,000 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 3, 2001 Description:

this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52853 Fund: Wastewater Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$150,000 Total Appropriation: \$150,000 Location: Peoria and Florida Project Name: Utah Detention Pond and Irrigation System Project Mgr: Bob Armstrong

Fotal Spent as of 6/30/04: **Bond Funded:** No End Date: Quarter 2, 2006 Start Date: Quarter 2, 2005 Description:

rehabilitated and improved to irrigate the Westerly Creek greenbelt. Increased detention of storm water is necessary to prevent downstream flooding. The existing, deteriorating Increased storm water detention at Utah Park will be provided by increasing the berm as identified in the Upper Westerly Creek Master Plan. The irrigation system will be irrigation system will be rehabilitated in conjunction with this work. Extension of the irrigation to the greenbelt will further conserve potable water supplies.

Operating Impact:

Fotal Appropriation: \$56,006 Org Key(s): #52997 Fund: Wastewater Fund Project Name: Utility Billing Application / Hardware Upgrade Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Utility Billing System Project Mgr: Mike Miller

Fotal Spent as of 6/30/04: \$17,348 Purchase new AS-400 server for utility billing system, Click2Gov (utility billing web site), and interactive voice response (IVR) phone system. **Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 2002 Start Date:

This over expenditure will be remedied through transfer of additional budget to be approved through a supplemental budget amendment, or through a technical adjustment as

Operating Impact:

deemed appropriate by Purchasing and/or Accounting Services.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$56,005 otal Spent as of 6/30/04: \$17,348 Planned Appropriation 2005 to 2009: \$0 Org Key(s): **Bond Funded:** No Location: Utility Billing System Fund: Wastewater Fund End Date: Quarter 4, 2005 Project Name: Utility Billing Application / Hardware Upgrade Start Date: Quarter 1, 2002 Project Mgr: Mike Miller Department: Utilities Description:

Purchase new AS-400 server for utility billing system, Click2Gov (utility billing web site), and interactive voice response (IVR) phone system.

This over expenditure will be remedied through transfer of additional budget to be approved through a supplemental budget amendment, or through a technical adjustment as deemed appropriate by Purchasing and/or Accounting Services.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

\$500,000 Total Appropriation: \$500,000 (New) Planned Appropriation 2005 to 2009: Total Spent as of 6/30/04: Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2009 Sewer installation and upgrade to accommodate future growth in North East Aurora. Project Name: W. Tributary Murphy Creek Sewer at Highway 30 Location: Start Date: Quarter 1, 2009 Project Mgr: Steve Fiori Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$800,000 Planned Appropriation 2005 to 2009: \$500,000 Fotal Spent as of 6/30/04: \$230,233 Org Key(s): Bond Funded: No Fund: Wastewater Fund End Date: Quarter 4, 2005 Location: Citywide Start Date: Quarter 3, 1998 Project Name: Water Quality Improvements Project Mgr: Keving Wegener Department: Utilities

A variety of improvements will be implemented, including installation of sediment controls at major City maintenance facilities, upgrades at existing detention ponds or streams and demonstration projects for Best Management Practices Expo.

Operating Impact:

Description:

2005 Adopted Budget

Planned Appropriation 2005 to 2009: \$600,000 Total Appropriation: \$600,000 Org Key(s): #52890 **Fotal Spent as of 6/30/04:** \$0 **Bond Funded:** No Location: 72nd at Dunkirk to 60th at Liverpool Fund: Wastewater Fund End Date: Quarter 4, 2006 Project Name: West Fork of Second Creek: 72nd to Liverpool Quarter 1, 2006 Start Date: Project Mgr: Joe Wingert Department: Utilities

This interceptor sewer will serve portions of section 3, 10 and 11 and will be coordinated with the time of development. Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$1,389,880 Total Appropriation: \$1,389,880 Org Key(s): #52841 Location: 26th Ave: Picadilly to Powhaton Fund: Water Fund Project Name: 26th Ave: Picadilly Rd to Powhaton Rd Project Mgr: Joe Wingert Department: Utilities

Fotal Spent as of 6/30/04: Bond Funded: No End Date: Quarter 4, 2006 Start Date: Quarter 1, 2006

Construction of 24-inch water line within East 26th Avenue from Picadilly Road to Powhaton Road to provide water service to new development in the area.

Operating Impact:

Org Key(s): Future operational and/or maintenance costs will be associated with this asset when it is implemented. Fund: Water Fund Department: Utilities

Total Appropriation: \$210,000 Project Name: 38th Ave-Picadilly Rd to Gunclub Rd Planned Appropriation 2005 to 2009: \$210,000 Total Spent as of 6/30/04: Bond Funded: No Location: 38th Ave-Picadilly Rd to Gunclub Rd End Date: Quarter 4, 2008 Start Date: Quarter 1, 2008 Project Mgr: Joe Wingert Description:

Construct water line within 38th Avenue to provide services to new development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52715 Fund: Water Fund Department: Utilities

Total Appropriation: \$478,000 Project Name: 40th Ave: Airport Blvd to Tower Rd

Location: 40th Ave: Airport to Tower

Project Mgr: Joe Wingert

Planned Appropriation 2005 to 2009: \$0

Fotal Spent as of 6/30/04: \$201,122 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 3, 1999 Description:

Construct water line to provide water service to new development in the area.

Operating Impact:

| Department: Utilities | ties | | Fund: | Fund: Water Fund | | Org Key(s): #52800 |
|----------------------------------|------------------|-----------------------------|-----------------|---------------------------|------------------------------|---|
| Project Name: 54" Raw Water Line | " Raw Water I | ine | | | | Total Appropriation: \$1,700,000 |
| Project Mgr: Dana Ehlen | ı Ehlen | | Location: | Rampart Easement, F | Iolly St & Arapahoe Rd | Location: Rampart Easement, Holly St & Arapahoe Rd Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 1998 | End Date: | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$1,099,356 |
| Existing pipe deteri | orating due to c | orrosion. Major fai | lure could dis- | rupt service and create | e a safety hazard. Replacing | Existing pipe deteriorating due to corrosion. Major failure could disrupt service and create a safety hazard. Replacing sections of pre-stressed concrete pipe with steel pipe. |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: | Fund: Water Fund | | Org Key(s): #52839 |
|--|--|-----------------------|---------------------------------------|-----------------|---|
| Project Name: 56th Ave and Himalaya: 64th and | | Picadilly Intercon | con | | Total Appropriation: \$1,000,000 |
| Project Mgr: Dana Ehlen | | Location: | Location: 64th Ave & Picadilly Rd | Rd | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 1999 End Date Provide 24-inch water line for growth in International Center area. | Start Date: Quarter 1, 1999 line for growth in International Ce | End Date: enter area. | End Date: Quarter 4, 2005 onter area. | Bond Funded: No | Total Spent as of 6/30/04: \$436,778 |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | Fund: | Fund: Water Fund | | Org Key(s): (New) | (New) |
|--------------------------|--|--------------|---------------------------------------|-----------------|---|---------|
| Project Name: 56 | Project Name: 56th Ave Himalaya Rd to Gunclub Rd | Rd | | | Total Appropriation: \$420,000 | 420,000 |
| Project Mgr: Joe Wingert | Wingert | Location: | | | Planned Appropriation 2005 to 2009: \$420,000 | 420,000 |
| Description: | Start Date: Quarter 1, 2009 | End Date: | 2009 End Date: Quarter 4, 2009 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 0 |
| Water in 56th Ave. | Water in 56th Avenue from Himalaya Road to Gun Club Road serving several developments. | ub Road serv | ing several developmen | ıts. | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ties | | Fund: Water Fund | | Org Key(s): (New) |
|--------------------------|----------------|--|--|------------------------|---|
| Project Name: 641 | th Ave & Gun | Project Name: 64th Ave & Gun Club: Powhaton/70th Ave | th Ave | | Total Appropriation: \$560,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: 64th Avenue/Gun Club Road | dun Club Road | Planned Appropriation 2005 to 2009: \$560,000 |
| Description: | Start Date: | Quarter 1, 2006 | Start Date: Quarter 1, 2006 End Date: Quarter 4, 2006 | 6 Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| New water lines, 24 | to 30-inch, to | support developmen | New water lines, 24 to 30-inch, to support development in accordance with the City's comprehensive plan. | 's comprehensive plan. | |

Operating Impact:

| Department: Utilities | Fund: Water Fund | Org Key(s): #52842 |
|---|--|---|
| Project Name: 64th Ave: Picadilly Rd to Gun Club Rd | Rd | Total Appropriation: \$1,612,000 |
| Project Mgr: Joe Wingert | Location: Picadilly Rd to Gun Club Rd | Planned Appropriation 2005 to 2009: \$1,612,000 |
| Description: Ctout Date: Onerter 1 2002 | Fud Date: Ougston 1 2007 Band Dundad. Mc | Total Chant of 6/20/04. 60 |

corridor in accordance with the City's comprehensive plan. The 2003 estimated budget reflects a \$806,000 planned lapse due to a change in the five-year plan resulting in project Construction of a 24-inch water main in 64th Avenue from Picadilly Road to Gun Club Road to provide water service for development in the vicinity of the new airport and I-70 Lotal Spent as of 6/30/04: \$0 Bond Funded: No **End Date:** Quarter 4, 2007 Start Date: Quarter 1, 2003 deferral to year 2005. Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| ocation: 64th Avenue nd Date: Quarter 4, 2005 Bond Funded: No | , | Fund: Water Fund | | Org Key(s): #52982 |
|---|---|----------------------------|------------------------|--|
| 05 Bond Funded: No | Project Name: 64th Ave: Picadilly Rd to Himalaya Rd | d Location: 64th Avenue | | Total Appropria Planned Annropriation 2005 to |
| | Quarter 1, 2004 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: | Fund: Water Fund | | Org Key(s): (New) |
|--------------------------|-----------------|---|-------------|---|----------------------------|--|
| Project Name: 6t | h Ave Powhato | Project Name: 6th Ave Powhaton Rd to Monahan Rd | ₽ | | | Total Appropriation: \$1,000,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: | Location: 6th Ave Powhaton Rd to Monahan Rd | d to Monahan Rd | Planned Appropriation 2005 to 2009: \$1,000,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2008 | End Date: | End Date: Quarter 4, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Construct water lir | e within 6th Av | enue from Powhator | Road to Mor | nahan Road to provid | e service for new developm | Construct water line within 6th Avenue from Powhaton Road to Monahan Road to provide service for new development in the area in accordance with the City's comprehensive |

Operating Impact:

plan.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: | Fund: Water Fund | | Org Key(s): #52876 |
|---|----------------|---|-----------|-----------------------------------|---|---|
| Project Name: 6th Ave: Gun Club Rd to Powhaton Rd | h Ave: Gun Clu | b Rd to Powhaton | ı Rd | | | Total Appropriation: \$866,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: | E-470 Corridor-6th Powhaton Rd | Location: E-470 Corridor-6th Ave/Gun Club Rd to Powhaton Rd | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Ouarter 1, 2004 End Date: Ouarter 4, 2005 | End Date: | Ouarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |

Construction of a 30-inch water main along 6th Avenue from Gun Club Road to Powhaton Road to provide water service for development in the Eastern Area of the City in accordance with the City's comprehensive plan.

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$596,000 **Fotal Spent as of 6/30/04:** \$18,880 Org Key(s): #52781 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Location: 6th Avenue-Himalaya Rd to Gun Club Rd End Date: Quarter 4, 2005 Fund: Water Fund Project Name: 6th Ave: Himalaya Rd to Gun Club Rd Quarter 3, 2001 Start Date: Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

New 30-inch water line to provide service to development in the area in accordance with the City's comprehensive plan.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$900,000 Org Key(s): #52766 Fund: Water Fund Project Name: 6th Ave: Tower Rd to Himalaya Rd Department: Utilities

Total Spent as of 6/30/04: \$12,742 Planned Appropriation 2005 to 2009: Bond Funded: No Location: E-470 Corridor along 6th Ave End Date: Quarter 4, 2005 Start Date: Quarter 4, 2000 Project Mgr: Joe Wingert

Provide water service for development in the eastern area of the City in accordance with the City's comprehensive plan.

City Council approved a \$887,257 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$420,000 Total Appropriation: \$420,000 Fotal Spent as of 6/30/04: Org Key(s): Bond Funded: No Water in 70th Avenue from Himalaya Road to Gun Club Road serving several developments. End Date: Quarter 4, 2009 Fund: Water Fund Location: Project Name: 70th Ave Himalaya Rd to Gunclub Rd Start Date: Quarter 1, 2009 Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$420,000 Total Appropriation: \$420,000 (New) **Fotal Spent as of 6/30/04:** Org Key(s): Construct 24-inch water line in Alameda Avenue to provide service to new development in the area in accordance with the City's comprehensive plan. Bond Funded: No Location: Alameda Ave-Harvest Rd to Gunclub Rd End Date: Quarter 4, 2007 Fund: Water Fund Project Name: Alameda Ave-Harvest Rd to Gunclub Rd Start Date: Quarter 1, 2007 Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$420,000 (New) Org Key(s): Fund: Water Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$420,000 Location: Alameda Ave-Picadilly Rd to Gunclub Rd Project Name: Alameda Ave-Picadilly Rd to Gunclub Rd Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2008 Quarter 1, 2008 Start Date: Description:

Operating Impact:

Construct 24-inch water line in Alameda Avenue to provide service to new development in the area in accordance with the City's comprehensive plan.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$211,817 Org Key(s): #52879 Fund: Water Fund Project Name: Arapahoe Road - Oversizing in Pine Pointe Department: Utilities

Fotal Spent as of 6/30/04: \$211,817 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No End Date: Quarter 4, 2005 Location: Arapahoe Rd Start Date: Quarter 1, 2001 Project Mgr: Joe Wingert Description:

Oversize water line in order to provide capacity for future growth in accordance with the City's comprehensive plan. City Council approved a \$383,183 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52877 Fund: Water Fund Department: Utilities

Total Appropriation: \$27,522 Planned Appropriation 2005 to 2009: \$0 Location: Arapahoe Rd: Smoky Hill Rd to Powhaton Rd Project Name: Arapahoe Road - Oversizing to Tallyn's Reach Project Mgr: Joe Wingert

Provide oversizing of water line from 12-inch to 16-inch for new development in the area in accordance with the City's comprehensive plan. City Council approved a \$182,478 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2001

Description:

Fotal Spent as of 6/30/04: \$27,522

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52871 Total Appropriation: Fund: Water Fund Project Name: Arapahoe Road - Powhaton Rd to Gun Club Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Arapahoe Rd - Powhaton Rd to Gun Club Rd Project Mgr: Joe Wingert Install 24-inch water line to serve Pine Pointe area from Powhaton Pump Station. City Council approved a \$700,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2001

Description:

Fotal Spent as of 6/30/04: \$0

Operating Impact:

2005 Adopted Budget

Org Key(s): #52942 Fund: Water Fund Department: Utilities

Total Appropriation: \$630,000 Project Name: Arapahoe Road /Monaghan-Powhaton/County Line

Planned Appropriation 2005 to 2009: \$0 Location: Arapahoe Road Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 2003 Start Date: Description:

Operating Impact:

New 24-inch water line to provide service to new development in the area in accordance with the City's comprehensive plan.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$499,980 **Org Key(s):** #52961 Fund: Water Fund Project Name: Aurora Municipal Center Xeriscape Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Aurora Municipal Center Project Mgr: Dave Chambers

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 2, 2003

Description:

Fotal Spent as of 6/30/04: \$499,980

completed. Partial funding for the xeriscape demonstration garden located at the new Aurora Municipal Center. The 2003 estimate budget reflects a \$500,000 transfer of appropriation from Water Acquisition to this project as approved in the Spring 2003 budget amending ordinance.

Operating Impact:

Project completed.

Org Key(s): #52801 Fund: Water Fund Department: Utilities

Total Appropriation: \$2,450,000 Project Name: Aurora Reservoir Aeration

Planned Appropriation 2005 to 2009: \$2,000,000 Fotal Spent as of 6/30/04: \$158,011 Bond Funded: No Location: Aurora Reservoir End Date: Quarter 4, 2005 Start Date: Quarter 1, 2002 Project Mgr: Bobby Oligo

Install an aeration system designed to prevent oxygen depletion at the lower levels of Aurora Reservoir. This system will help control algae growth, improve the quality of the water and reduce treatment costs.

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,100,000 Org Key(s): #52936 Fund: Water Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Aurora Reservoir Project Name: Aurora Reservoir Bypass- SI Project Mgr: Greg Duey

Fotal Spent as of 6/30/04: \$298,075 Divert storm water around Aurora Reservoir in order to limit deterioration of the water quality within the reservoir. Start Date: Quarter 4, 2004

End Date: Quarter 4, 2005

Bond Funded: No

(Paired with Orgs. 52936,52649 & 52937)

Operating Impact:

Description:

Capital Improvement Program -Project Description

2005 Adopted Budget

Org Key(s): #52996 Fund: Water Fund Department: Utilities

Total Appropriation: \$94,000,000 Project Name: Aurora Reservoir Water Purification Facility

Planned Appropriation 2005 to 2009: \$92,500,000 Location: Project Mgr: Bob Armstrong

Brighton and a terminal new water purification facility to provide the highest quality water for the City water transmission and distribution system. It will be used in conjunction with the existing Wemlinger water treatment plant and will complement the existing Griswold water treatment plant. City Council approved a \$457,286 addition to this project in Fotal Spent as of 6/30/04: \$1,393,159 Formerly the Aurora Reservoir water treatment plant. This water treatment system will treat South Platte River water in multiple locations including a North Campus near **Bond Funded:** No the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation. End Date: Quarter 4, 2012 Quarter 2, 2004 Start Date:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

(New) Org Key(s): Fund: Water Fund Department: Utilities

Planned Appropriation 2005 to 2009: \$42,500,000 Total Appropriation: \$42,500,000 Location: Project Name: Aurora Reservoir Water Purification Facility Project Mgr: Bob Armstrong

Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2012 Start Date: Quarter 2, 2004 Description:

Brighton and a terminal new water purification facility to provide the highest quality water for the City water transmission and distribution system. It will be used in conjunction with the existing Wemlinger water treatment plant and will complement the existing Griswold water treatment plant. City Council approved a \$457,286 addition to this project in Formerly the Aurora Reservoir water treatment plant. This water treatment system will treat South Platte River water in multiple locations including a North Campus near the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$17,874,615 #52768 Org Key(s): Fund: Water Fund Project Name: Automated Meter Reading Department: Utilities

Planned Appropriation 2005 to 2009: \$8,223,453 Fotal Spent as of 6/30/04: \$9,517,262 Bond Funded: No Location: Existing meter reading system area End Date: Quarter 4, 2008 Start Date: Quarter 1, 1996 Project Mgr: Dan Mikesell Description: Convert the utility meter reading to an automated system that will enhance connections, monitoring and management. The conversion of the current manual reading system to a fully automated system will save \$900,000 per year when the system is fully operational.

Operating Impact:

Total Appropriation: \$2,250,000 Org Key(s): #52904 Planned Appropriation 2005 to 2009: \$0 Location: Upper Arkansas River basin Fund: Water Fund Project Name: Box Creek Reservoir Project Mgr: Doug Kemper Department: Utilities

Reservoir development project in the upper Arkansas River basin. Box Creek Reservoir is an off-channel reservoir designed to maximize the yield of Aurora's existing water Fotal Spent as of 6/30/04: \$1,452,289 rights in the Colorado and Arkansas river basins. It includes preliminary feasibility studies through eventual construction. **Bond Funded:** No End Date: Quarter 4, 2008 Quarter 1, 2002 Start Date: Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$50,000 Total Appropriation: \$50,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No End Date: Quarter 4, 2005 Location: Pitkin County Fund: Water Fund Project Name: Busk-Ivanhoe Project- Carlton Tunnel Start Date: Quarter 2, 2005 Project Mgr: Bob Armstrong Department: Utilities Description:

A study will be performed to determine the feasibility for repair or replacement of this tunnel. (Paired with org 52624)

Operating Impact:

Since this is a study, there should be no operating impact. The results of this research will most likely lead to maintenance needs that will be addressed.

Total Appropriation: \$250,000 Org Key(s): #52948 **Fotal Spent as of 6/30/04:** \$0 Planned Appropriation 2005 to 2009: A study will be performed to determine the feasibility for repair or replacement of this tunnel. (Paired with org 52624) **Bond Funded:** No End Date: Quarter 4, 2005 Location: Pitkin County Fund: Water Fund Project Name: Busk-Ivanhoe Project- Carlton Tunnel Quarter 2, 2005 Start Date: Project Mgr: Bob Armstrong Department: Utilities Description:

Operating Impact:

Since this is a study, there should be no operating impact. The results of this research will most likely lead to maintenance needs that will be addressed.

Planned Appropriation 2005 to 2009: (\$35,000,000) Total Appropriation: (\$35,000,000) (New) Total Spent as of 6/30/04: \$0 Org Key(s): **Bond Funded:** No End Date: Quarter 4, 2009 Fund: Water Fund Location: Project Name: Capital Improvement Project Deferred Start Date: Quarter 1, 2005 Project Mgr: Peter Binney Department: Utilities Description:

Financial planning project adjustment until specific projects are identified by Management and City Council that will be deferred to future years. This is 1 of 2 components titled, "Capital Improvement Project Deferred," for a total appropriation of (\$90,500,000).

Operating Impact:

(New) Org Key(s): Fund: Water Fund Department: Utilities

Total Appropriation: (\$55,500,000) Project Name: Capital Improvement Project Deferred

Planned Appropriation 2005 to 2009: (\$55,500,000) Location: Project Mgr: Peter Binney

Financial planning project adjustment until specific projects are identified by Management and City Council that will be deferred to future years. This is 1 of 2 components titled, **Fotal Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 4, 2009 "Capital Improvement Project Deferred," for a total appropriation of (\$90,500,000). Quarter 1, 2005 Start Date:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52883 Total Appropriation: \$37,688 Fund: Water Fund Project Name: Central Facility Site Improvement - Water Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Potomac & Ellsworth Project Mgr: Peter Francis

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 4, 2000

Description:

Fotal Spent as of 6/30/04: \$37,688

following: Capital Projects Fund - \$348,380 (G-56), Grade and Relocate Tree Farm - \$237,000 (page G-58); Water Fund - \$37,688 (this page); and Wastewater -\$6,370,463 This project is the Water Fund share of the overall site improvements to Central Facilities, Phase I. The current buget for Phase I totals \$6,993,531 and is composed of the (pages G-117 and G-118).

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$50,000 80 Fotal Spent as of 6/30/04: \$0 Planned Appropriation 2005 to 2009: Org Key(s): **Bond Funded:** No **Location:** Zone 3 E Aurora End Date: Quarter 4, 2006 Fund: Water Fund Project Name: CF Treated Water Storage-Zone 3 E Aurora Start Date: Quarter 1, 2004 Project Mgr: Tom Jacobs Department: Utilities Description:

Treated water storage to provide better customer service and to meet maximum-day demands, which could be as much as 50 million gallons.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

Org Key(s): #52714 Total Appropriation: \$24,590 Fund: Water Fund Project Name: Chambers Rd: So Joplin Way to Orchard Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Pioneer Hills Development Project Mgr: Joe Wingert

End Date: Quarter 4, 2005

Start Date: Quarter 4, 1999

Description:

Construct 24-inch water line to provide water service to new development in the area in accordance with the City's comprehensive plan. City Council approved a \$186,410 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Bond Funded: No

Total Spent as of 6/30/04: \$24,590

Operating Impact:

Planned Appropriation 2005 to 2009: \$15,799,796 Total Appropriation: \$15,799,796 (New) Org Key(s): Fund: Water Fund Location: Project Name: CIP Program Management Project Mgr: Tom Jacob Department: Utilities Description:

These funds will provide additional program management assistance to augment projects being completed by the Capital Projects Division. This program encompasses multiple **Total Spent as of 6/30/04:** components titled, "CIP Program Management," for a total appropriation of \$3,020,754 for Wastewater Fund, and \$20,082,279 for Water Fund. **Bond Funded:** No End Date: Quarter, 2007 Start Date: Quarter 4, 2004

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$4,282,483 Planned Appropriation 2005 to 2009: \$4,282,483 **Fotal Spent as of 6/30/04:** Org Key(s): Bond Funded: No End Date: Quarter, 2007 Fund: Water Fund Location: Start Date: Quarter 4, 2004 Project Name: CIP Program Management Project Mgr: Tom Jacob Department: Utilities Description:

These funds will provide additional program management assistance to augment projects being completed by the Capital Projects Division. This program encompasses multiple components titled, "CIP Program Management," for a total appropriation of \$3,020,754 for Wastewater Fund, and \$20,082,279 for Water Fund.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Increase the size of various developer-funded water mains to provide reserve capacity for future expansion needs. City Council approved a \$472,226 lapse to this project in the Total Appropriation: \$1,240,063 **Total Spent as of 6/30/04: \$920,511** Org Key(s): #52855 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No End Date: Quarter 4, 2008 Fund: Water Fund Location: Citywide Start Date: Quarter 1, 2002 Project Name: City Oversizing Cost Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Total Appropriation: \$2,500,000 Planned Appropriation 2005 to 2009: \$2,500,000 **Fotal Spent as of 6/30/04: \$0** Org Key(s): **Bond Funded:** No End Date: Quarter 4, 2008 Fund: Water Fund Location: Citywide Start Date: Quarter 1, 2002 Project Name: City Oversizing Cost Project Mgr: Joe Wingert Department: Utilities Description:

Increase the size of various developer-funded water mains to provide reserve capacity for future expansion needs. City Council approved a \$472,226 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$250,000 Org Key(s): #52782 Fund: Water Fund Project Name: Colfax Ave: Picadilly Rd to Gun Club Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: 1-70 Corridor Project Mgr: Joe Wingert

Construction of a 24-inch water main along the I-70 corridor from Colfax Avenue and Picadilly Road to Gun Club Road. Provides water service for development along the I-70 **Total Spent as of 6/30/04:** \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2003

corridor.

Future operational and/or maintenance costs will be associated with this asset when it is implemented. Operating Impact:

Total Appropriation: \$200,000 Org Key(s): #52939 **Fotal Spent as of 6/30/04:** \$0 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Fund: Water Fund Location: Park County Start Date: Quarter 2, 2002 Project Name: Columbine Reservoir Diligence Project Mgr: Todd Williams Department: Utilities Description:

This is the legal due diligence and geotechnical investigations to secure a new 28 acre reservoir near Park Gulch and Tarryall in the South Park/NE of Fairplay area. End Date: Quarter 4, 2005

Operating Impact:

Personnel costs will be incurred until this land is secured.

Planned Appropriation 2005 to 2009: \$50,000 Total Appropriation: \$50,000 This is the legal due diligence and geotechnical investigations to secure a new 28 acre reservoir near Park Gulch and Tarryall in the South Park/NE of Fairplay area. Fotal Spent as of 6/30/04: Org Key(s): **Bond Funded:** No End Date: Quarter 4, 2005 Fund: Water Fund Location: Park County Start Date: Quarter 2, 2002 Project Name: Columbine Reservoir Diligence Project Mgr: Todd Williams Department: Utilities Description:

Operating Impact:

Personnel costs will be incurred until this land is secured.

Planned Appropriation 2005 to 2009: \$420,000 Total Appropriation: \$420,000 (New) Total Spent as of 6/30/04: \$0 Org Key(s): **Bond Funded:** No Location: County Line and Powhaton Roads End Date: Quarter 4, 2007 Fund: Water Fund Project Name: County Line Road: Powhaton Rd to Monaghan Rd Start Date: Quarter 1, 2006 Project Mgr: Joe Wingert Department: Utilities Description:

New 24-inch water line to provide service to development in the area in accordance with the City's comprehensive plan.

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$250,000 Fotal Spent as of 6/30/04: \$22,856 Org Key(s): #52949 Planned Appropriation 2005 to 2009: **Bond Funded:** No End Date: Quarter 3, 2005 Fund: Water Fund Location: Citywide Quarter 3, 2002 Project Name: Denver Basin Adjunction Start Date: Project Mgr: Doug Kemper Department: Utilities Description:

Water rights filings for Denver Basin aquifers. Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$300,000 Org Key(s): #52903 Planned Appropriation 2005 to 2009: Location: Denver basin acquifers Fund: Water Fund Project Name: Denver Basin Conjunctive Use Project Mgr: Doug Kemper Department: Utilities

Basin aquifers. The city would bank this water until conditions dictate its recovery. Various alternatives will be studied. City Council approved a \$206,095 lapse to this project Studies to determine the feasibility of underground storage of water for later retrieval when necessary. Basic concept is that treated water is injected ("stored") in the Denver in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Bond Funded: No

End Date: Quarter 4, 2008

Start Date: Quarter 1, 2002

Fotal Spent as of 6/30/04: \$93,904

Operating Impact:

Personnel costs will be incurred during this analysis phase.

Basin aquifers. The city would bank this water until conditions dictate its recovery. Various alternatives will be studied. City Council approved a \$206,095 lapse to this project Studies to determine the feasibility of underground storage of water for later retrieval when necessary. Basic concept is that treated water is injected ("stored") in the Denver Planned Appropriation 2005 to 2009: \$500,000 Total Appropriation: \$500,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): **Bond Funded:** No Location: Denver basin acquifers End Date: Quarter 4, 2008 Fund: Water Fund Start Date: Quarter 1, 2002 Project Name: Denver Basin Conjunctive Use Project Mgr: Doug Kemper Department: Utilities Description:

Operating Impact:

Personnel costs will be incurred during this analysis phase.

in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

\$73,600 80 Total Appropriation: Org Key(s): Planned Appropriation 2005 to 2009: Location: Tallyn's Reach Fund: Water Fund Project Name: East Arapahoe Road: Wagon Trail to Promotory Park Project Mgr: Joe Wingert Department: Utilities

Project not completed. Construct 16-inch water line to provide water service to new development in the area in accordance with the City's comprehensive plan. City Council approved a \$426,400 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 3, 2002

Description:

Fotal Spent as of 6/30/04: \$73,600

Operating Impact:

| Org Key(s): (New) | Total Appropriation: \$40,000,000 | Planned Appropriation 2005 to 2009: \$40,000,000 | Total Spent as of 6/30/04: \$0 |
|-------------------------|-----------------------------------|--|---------------------------------------|
| | | Planned A | Bond Funded: No |
| Fund: Water Fund | | Location: | End Date: Quarter 4, 2013 |
| | | | Start Date: Quarter 1, 2005 |
| ilities | East Reservoir | ob Armstrong | Start Date: |
| Department: Utilities | Project Name: East Reservoin | Project Mgr: Bob Armstrong | Description: |

Terminal reservoir to receive Rampart delivery system and South Platte Project water from the North Campus. This reservoir will provide storage and recreational uses.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | Fund: Water Fund | | Org Key(s): (New) | (we |
|--|--|-----------------|---|------|
| Project Name: Front Range Airport A3 Well | | | Total Appropriation: \$850,000 | ,000 |
| Project Mgr: Dana Ehlen | Location: Front Range Airport | | Planned Appropriation 2005 to 2009: \$850,000 | ,000 |
| Description: Start Date: Quarter 1, 2005 End Da Redrill an existing Arapahoe well that has deteriorated with age. | End Date: Quarter 4, 2005 ed with age. | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | Fund: Water Fund | er Fund | | Org Key(s): #52845 |
|--|-------------------------------|-----------------|-----------------|---|
| Project Name: Front Range Airport Pump Station | | | | Total Appropriation: \$415,484 |
| Project Mgr: Dana Ehlen | Location: Front Range Airport | t Range Airport | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 4, 1999 | End Date: Quarter 4, 2005 | ter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$415,484 |
| Pump station built to serve Front Range Airport. | | | | |

Operating Impact:

Project completed.

| Department: Utilities | ties | | Fund: | Fund: Water Fund | | Org Key(s): #52906 | 52906 |
|---|-----------------|---|----------------|--------------------------------------|-------------------------|---|----------|
| Project Name: Gravel Pit Storage Arkansas | avel Pit Storag | e Arkansas | | | | Total Appropriation: \$800,000 | 800,000 |
| Project Mgr: Todd Williams | l Williams | | Location: | Location: Lower Arkansas River basin | asin | Planned Appropriation 2005 to 2009: \$200,000 | 200,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2002 End Date: Quarter 4, 2006 | End Date: | | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 0 |
| Intended to acquire | additional supp | lemental storage spa | ace in the low | er Arkansas River basin. | Gravel pit storage will | Intended to acquire additional supplemental storage space in the lower Arkansas River basin. Gravel pit storage will improve the performance of Aurora's existing lower | ig lower |

Arkansas water rights. This entails the purchase of existing gravel pits along the river channel and converting them to functional storage reservoirs.

Operating Impact:

| Department: Utilities | | Fund: | Fund: Water Fund | | Org Key(s): #52905 |
|--|-----------------------------|-----------|-----------------------------------|---|--|
| Project Name: Gravel Pit Storage South Platte | South Platte | | | | Total Appropriation: \$3,000,000 |
| Project Mgr: Todd Williams | | Location: | Location: Near South Platte River | ŀ | Planned Appropriation 2005 to 2009: \$500,000 |
| Description: Start Date: (| Start Date: Quarter 1, 2002 | End Date: | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$1,500,000 |
| Inches a substitute of the contract of the character of the character. | o claim of morning to 100 | CO | on contact of the state of the | 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to 400 to | 1. att in factorial and to move and the move of the move weeken movement. But in factorial market have limited the City to |

Intended for the storage of Aurora's existing reusable effluent. Aurora is entitled to reuse most of its raw water supply, but infrastructure limitations have limited the City to entering into lease arrangements with predominately downstream users. Gravel pit storage will allow the City to make this supply more reliable.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented. at. Iltilitia

| Department: Utilities | ties | | Fund: | Fund: Water Fund | | | Org Key(s): #52790 |
|---|-------------------|--|----------------|--|-----------------|--------------|--|
| Project Name: Griswold Water Plant Renovation | iswold Water | Plant Renovation | | | | | Total Appropriation: \$10,656,044 |
| Project Mgr: Dana Ehlen | 1 Ehlen | | Location: | Location: Kuiper Water Treatment Plant | ıt Plant | | Planned Appropriation 2005 to 2009: \$1,500,000 |
| Description: | Start Date: | Start Date: Quarter 1, 1998 | End Date: | End Date: Quarter 4, 2005 | Bond Funded: No | . No | Total Spent as of 6/30/04: \$0 |
| Total renovation of | existing facility | / including new che | mical building | , disinfection and filtrat | ion process. V | 'ill also ii | otal renovation of existing facility including new chemical building, disinfection and filtration process. Will also include capacity expansion from 70 to 100 million gallons a |
| day. Existing facil | ty not capable o | day. Existing facility not capable of meeting new regulations. | llations. | | | | |

Operating Impact:

Project completed.

| Department: Utilities | Fund: Water Fund | | Org Key(s): #52866 |
|--|--|---------------------------|---|
| Project Name: Griswold Zone 4 Pump Station | | | Total Appropriation: \$4,509,493 |
| Project Mgr: Dana Ehlen | Location: Kuiper Water Treatment Plant | ent Plant | Planned Appropriation 2005 to 2009: \$500,000 |
| Description: Start Date: Quarter 1, 2000 | End Date: Quarter 4, 2007 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| New Zone 4 pump station at Kuiper Water Treatment Plant. Expand capacity of existing pump station to meet growing water demands. | Plant. Expand capacity of existing p | oump station to meet grow | ng water demands. |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

| Department: Utilities | | | Fund: | Fund: Water Fund | | Org Key(s): (New) | |
|--|----------------|---|----------------|-----------------------------------|--|---|--|
| Project Name: Gun Club Rd: Jewell-6th Ave | Club Rd: Jev | rell-6th Ave | | | | Total Appropriation: \$2,000,000 | |
| Project Mgr: Joe Wingert | gert | | Location: (| Location: Gun Club Jewell-6th Ave | Ave | Planned Appropriation 2005 to 2009: \$2,000,000 | |
| Description: | Start Date: | Start Date: Quarter 1, 2006 End Date: Quarter 4, 2006 | End Date: (| Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |
| New 30-inch water line to provide service to new | e to provide s | ervice to new devel | lopment in the | area in accordance w | development in the area in accordance with the City's comprehensive plant. | ve plant. | |

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$1,796,000 (New) Org Key(s): Fund: Water Fund Project Name: Gun Club Road: Colfax Ave to 64th Ave/Picadilly Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$1,796,000 Location: E-470 corridor Quarter 1, 2005 Project Mgr: Joe Wingert

Bond Funded: No

End Date: Quarter 1, 2006

Fotal Spent as of 6/30/04: \$0

New water pipeline installed to serve new growth at Wendler and High Pointe subdivisions.

Start Date:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,008,000 Org Key(s): Fund: Water Fund Project Name: Gun Club Road: Mississippi Ave to Colfax Ave Department: Utilities

Planned Appropriation 2005 to 2009: \$1,008,000 **Fotal Spent as of 6/30/04:** Bond Funded: No Location: Gun Club Road End Date: Quarter 4, 2006 Start Date: Quarter 1, 2006 Project Mgr: Joe Wingert Description:

Construction of a 36-inch water line to serve new development along E-470 corridor in accordance with the City's comprehensive plan.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$250,000 Total Appropriation: \$250,000 Org Key(s): Fund: Water Fund Location: Project Name: Gun Club Zone 6 - 3rd Pump Project Mgr: Greg Duey Department: Utilities

Upgrades to the existing pump station to serve new growth in Zone 6. This is one of two components titlted Gun Club Zone 6 - 3rd Pump, for a total appropriation of \$500,000.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2005

Description:

Fotal Spent as of 6/30/04: \$0

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$250,000 Org Key(s): Fund: Water Fund Project Name: Gun Club Zone 6 - 3rd Pump Department: Utilities

Planned Appropriation 2005 to 2009: \$250,000 Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2005 Location: Start Date: Quarter 1, 2005 Project Mgr: Greg Duey Description: Upgrades to the existing pump station to serve new growth in Zone 6. This is one of two components titlted Gun Club Zone 6 - 3rd Pump, for a total appropriation of \$500,000

Operating Impact:

Capital Improvement Program - Project Description

2005 Adopted Budget

Total Appropriation: \$420,000 Org Key(s): #52911 Fund: Water Fund Project Name: Hampden Road: Oversizing Picadilly Ave to Himalaya Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Hampden Rd: Picadilly Ave to Himalaya Ave Project Mgr: Joe Wingert

New 24-inch water line to support development in the area in accordance with the City's comprehensive plan. City Council approved a \$377,930 lapse to this project in the 2004 Total Spent as of 6/30/04: \$41,661 **Bond Funded:** No Fall Supplemental amending ordinance, which is not reflected in the above appropriation. End Date: Quarter 4, 2005 Start Date: Quarter 1, 2002 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$630,000 Total Appropriation: \$630,000 Org Key(s): Location: Harvest Rd-Colfax Ave to 48th Ave Fund: Water Fund Project Name: Harvest Rd-Colfax Ave to 48th Ave Project Mgr: Joe Wingert Department: Utilities

Fotal Spent as of 6/30/04: \$0 Construct new 24-inch water line to provide service to development in the area in accordance with the City's comprehensive plan **Bond Funded:** No End Date: Quarter 4, 2007 Start Date: Quarter 1, 2007 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$525,000 Org Key(s): #52912 **Fotal Spent as of 6/30/04:** \$0 Planned Appropriation 2005 to 2009: **Bond Funded:** No New 24-inch water line to support development in the area in accordance with the City's comprehensive plan. Location: Belleview Ave - E of Gun Club Rd End Date: Quarter 4, 2005 Fund: Water Fund Project Name: Harvest Road: Belleview Ave East of Gun Club Rd Start Date: Quarter 1, 2002 Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$650,000 Total Appropriation: \$650,000 Org Key(s): #52985 Total Spent as of 6/30/04: \$0 Bond Funded: No Location: I-70 /Harvest Rd - Colfax Ave to 6th Ave End Date: Quarter 4, 2005 Fund: Water Fund Project Name: Harvest Road: Colfax Ave to 6th Ave / Gun Club Rd Start Date: Quarter 1, 2004 Project Mgr: Joe Wingert Department: Utilities Description:

Construction of a 24 inch water main in Harvest Road from Colfax Avenue to 6th Avenue to provide water service for development, in accordance with the City's comprehensive plan, along the I-70 corridor. City Council approved a \$650,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

2005 Adopted Budget

Planned Appropriation 2005 to 2009: \$420,000 Total Appropriation: \$420,000 (New) **Fotal Spent as of 6/30/04:** \$0 Org Key(s): Bond Funded: No Location: Harvest Rd: Mississippi Ave to 6th Ave End Date: Quarter 4, 2006 Fund: Water Fund New 24-inch water line to provide additional looping in Eastern Hills area. Project Name: Harvest Road: Mississippi Ave to 6th Ave Quarter 1, 2006 Start Date: Project Mgr: Joe Wingert Department: Utilities

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$210,000 Org Key(s): #52858 **Total Spent as of 6/30/04: \$0** Planned Appropriation 2005 to 2009: New 30-inch water line to supply water to new development in the area in accordance with the City's comprehensive plan. Bond Funded: No End Date: Quarter 4, 2005 Fund: Water Fund Location: Harvest Rd. Project Name: Harvest Road: Orchard Rd to Arapahoe Rd Start Date: Quarter 1, 2000 Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$210,000 #52913 **Total Spent as of 6/30/04:** \$0 Org Key(s): Planned Appropriation 2005 to 2009: Bond Funded: No Location: Harvest Rd: Orchard Rd to Belleview Ave New 24-inch water line to support development in the area in accordance with the City's comprehensive plan. End Date: Quarter 4, 2005 Fund: Water Fund Project Name: Harvest Road: Orchard Rd to Belleview Ave Start Date: Quarter 1, 2002 Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$210,000 Planned Appropriation 2005 to 2009: \$210,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): **Bond Funded:** No Water line in Himalaya Road from 6th Avenue to Colfax Avenue serving new development. End Date: Quarter 4, 2009 Fund: Water Fund Location: Start Date: Quarter 1, 2009 Project Name: Himalaya Rd 6th to Colfax Ave Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

2005 Adopted Budget

Org Key(s): #52986 Fund: Water Fund Department: Utilities

Total Appropriation: \$368,000 Project Name: Himalaya Road: 56th Ave to 70th Ave

80 Planned Appropriation 2005 to 2009: \$0 **Fotal Spent as of 6/30/04:** Bond Funded: No Location: Himalaya Road: 56th Ave to 70th Ave End Date: Quarter 4, 2005 Quarter 1, 2004 Start Date: Project Mgr: Joe Wingert Description:

Construction of a 24-inch water line to provide service to proposed development in the area in accordance with the City's comprehensive plan.

Future operational and/or maintenance costs will be associated with this asset when it is implemented. Operating Impact:

Org Key(s): #52909 Total Appropriation: \$0 Fund: Water Fund Project Name: Holly Street Pump Station Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Holly Street and Arapahoe Road Project Mgr: Joe Wingert

year plan resulting in project deferral to year 2005. City Council approved a \$374,813 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected Re-equip existing pump station to increase capacity due to growing system demand. The 2003 estimated budget reflects a \$2,000,000 planned lapse due to a change in the fivein the above appropriation.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2002

Description:

Fotal Spent as of 6/30/04: \$0

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$5,000,000 Org Key(s): Fund: Water Fund Project Name: Homestake and Headwater Source Acquisition Department: Utilities

Planned Appropriation 2005 to 2009: \$5,000,000 Location: Project Mgr: Tom Jacobs

End Date: Quarter 4, 2014

These funds will be used to secure additional water rights in the Homestake region as well as acquire long term rights in the Arkansas River. This is one of two components titled **Total Spent as of 6/30/04: \$0** Homestake and Headwater Source Acquisition, for a total appropriation of \$10,000,000. Start Date: Quarter 1, 2005 Description:

Bond Funded: No

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): Fund: Water Fund Department: Utilities Total Appropriation: \$5,000,000 Project Name: Homestake and Headwater Source Acquisition

Planned Appropriation 2005 to 2009: \$5,000,000 Total Spent as of 6/30/04: \$0 **Bond Funded:** No End Date: Quarter 4, 2014 Location: Start Date: Quarter 1, 2005 Project Mgr: Tom Jacobs Description: These funds will be used to secure additional water rights in the Homestake region as well as acquire long term rights in the Arkansas River. This is one of two components titled Homestake and Headwater Source Acquisition, for a total appropriation of \$10,000,000

Operating Impact:

| Org Key(s): #52950 | Total Appropriation: \$500,000 | voir Planned Appropriation 2005 to 2009: \$0 | Bond Funded: No Total Spent as of 6/30/04: \$0 |
|-----------------------|--|--|--|
| Fund: Water Fund | | Location: Spinney Mountain Reservoir | End Date: Quarter 4, 2005 E |
| Ē | vement | Loca | 3 |
| | annel Improv | | Start Date: Quarter 2, 200 |
| Utilities | roject Name: Homestake Channel Improveme | Project Mgr: Tom Jacobs | Start Dat |
| Department: Utilities | Project Name | Project Mgr: | Description: |

Improvements to Homestake Channel to increase water capacity to meet maximum flow requirements. Operating Impact:

| Future operational and/or maintenance costs will be associated with this asset when it is implemented. | be associated with this asset when it is in | implemented. | |
|--|---|-----------------|--|
| Department: Utilities | Fund: Water Fund | | Org Key(s): #52951 |
| Project Name: Homestake Channel Repair | | | Total Appropriation: \$500,000 |
| Project Mgr: Greg Duey | Location: Spinney Mountain Reservoir | Reservoir | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 2, 2003 | 03 End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$59,533 |
| Repair flood damage to the Homestake Channel. | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: Water Fund | | Org Key(s): $#52700$ |
|---|--------------------|-----------------------------|--|--------------------------------|---|
| Project Name: Homestake/Eagle River Project | omestake/Eagle | River Project | | | Total Appropriation: \$4,220,000 |
| Project Mgr: Doug Kemper | g Kemper | | Location: Eagle County | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 1994 | End Date: Quarter 4, 2009 | Bond Funded: No | Total Spent as of 6/30/04: \$2,829,926 |
| Eagle River project | t consists of over | r 20 miles of extensi | ion of the collection system to interc | cept the flows of East, West, | Eagle River project consists of over 20 miles of extension of the collection system to intercept the flows of East, West, and Fall Creeks. With this project, the City will have an |
| additional 10,000 a | cre-feet of water | r per year for long-te | erm city growth. Work on this pern | nitting and preliminary design | idditional 10,000 acre-feet of water per year for long-term city growth. Work on this permitting and preliminary design precedes construction that occurs over a six to seven year |
| span. This is a join | t project with Co | plorado Springs with | span. This is a joint project with Colorado Springs with the City of Aurora taking the lead. | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: W | Fund: Water Fund | | Org Key(s): (New) |
|---|---|----------------|-------------------------------------|-----------------|---|
| Project Name: Homestake/Turquoise Contract Renewal | /Turquoise Contract Re | newal | | | Total Appropriation: \$1,350,000 |
| Project Mgr: Todd Williams | St | Location: Ea | Location: Eagle and Pitkin Counties | nties | Planned Appropriation 2005 to 2009: \$1,350,000 |
| Description: Start | Start Date: Quarter 1, 2005 End Date: Quarter 2, 2008 | End Date: Qu | uarter 2, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Renewal of United States Forest Service nermit for the Homestake projects | rest Service nermit for th | Homestake nroi | ects | | |

Operating Impact:

| Project Name: Integrated Resource Plan - Develonment | | | |
|--|---------------------------------------|-----------------|---|
| | ment | | Total Appropriation: \$1,700,000 |
| Project Mgr: Doug Kemper | Location: Various | | Planned Appropriation 2005 to 2009: \$1,700,000 |
| Description: Start Date: Quarter 1, 2003 Water resources planning for water supply system. | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | sociated with this asset when it is i | mplemented. | |
| Department: Utilities | Fund: Water Fund | | Org Key(s): #52953 |
| Project Name: Integrated Resource Plan - Development | ment | | Total Appropriation: \$400,000 |
| Project Mgr: Doug Kemper | Location: Various | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2003 Water resources planning for water supply system. | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$116,027 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented | sociated with this asset when it is i | mplemented. | |
| Department: Utilities | Fund: Water Fund | | Org Key(s): #52952 |
| Project Name: Integrated Resource Plan - System Improvement | mprovement | | Total Appropriation: \$100,000 |
| Project Mgr: Doug Kemper | Location: Various | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2003 Water resources planning for water supply system. | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$29,006 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | sociated with this asset when it is i | mplemented. | |
| Department: Utilities | Fund: Water Fund | | Org Key(s): (New) |
| Project Name: Jefferson Lake Rehabilitation | | | Total Appropriation: \$50,000 |
| Project Mgr: Todd Williams | Location: | | Planned Appropriation 2005 to 2009: \$50,000 |
| Description: Start Date: Quarter 4, 2004 | End Date: Quarter 4, 2007 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |

Operating Impact:

Capital Improvement Program -Project Description

2005 Adopted Budget

Org Key(s): #52840 Fund: Water Fund Department: Utilities

Total Appropriation: \$266,000 Project Name: Jewell Ave: Gun Club Rd to Powhaton Rd - Developer

Planned Appropriation 2005 to 2009: \$0 Location: E-470: Gun Club Rd to Powhaton Rd Project Mgr: Joe Wingert

Construction of a 30-inch water main in Jewell Avenue from Gun Club Road to Powhaton Road to provide water service for growth and development in the eastern area of the **Fotal Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 4, 2005 Quarter 2, 2002 Start Date: Description:

Operating Impact:

City.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$600,000 Org Key(s): Fund: Water Fund Project Name: Kings Pointe Pump Station Zone 7 Department: Utilities

Planned Appropriation 2005 to 2009: \$600,000 Location: Kings Pointe Project Mgr: Tom Jacobs

Fotal Spent as of 6/30/04: Bond Funded: No End Date: Quarter 4, 2008 Start Date: Quarter 1, 2001 Description: Water pump station to serve pressure Zone 7 within the proposed Kings Pointe development. Needed to boost the water pressure to the high area of water pressure Zone 6 within the proposed Kings Pointe development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,882,237 **Org Key(s):** #52870 Fund: Water Fund Project Name: Kings Pointe Pump Station Zone 7 Department: Utilities

Fotal Spent as of 6/30/04: \$190,913 Planned Appropriation 2005 to 2009: \$600,000 Bond Funded: No End Date: Quarter 4, 2008 Location: Kings Pointe Start Date: Quarter 1, 2001 Project Mgr: Tom Jacobs Description: Water pump station to serve pressure Zone 7 within the proposed Kings Pointe development. Needed to boost the water pressure to the high area of water pressure Zone 6 within the proposed Kings Pointe development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): Fund: Water Fund Department: Utilities

Total Appropriation: \$1,250,000 Planned Appropriation 2005 to 2009: \$1,250,000 Location: Within Aurora City Limits Project Name: Lawn Irrigation Return Flows Project Mgr: Todd Williams

10,000 acre-feet of new water supply per decade. The fund is used for on-going legal and administration efforts to manage the issues of reusable return flows associated with Aurora has the right to recapture water that returns from the irrigation of lawns, parks, and open spaces. Aurora's water development policies set the goal of development of lawn irrigation.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2002

Description:

Fotal Spent as of 6/30/04: \$0

Operating Impact:

2005 Adopted Budget

Total Appropriation: \$2,250,000 Org Key(s): #52859 Fund: Water Fund Project Name: Lawn Irrigation Return Flows Department: Utilities

Planned Appropriation 2005 to 2009: \$1,250,000 Fotal Spent as of 6/30/04: \$27,755 Bond Funded: No Location: Within Aurora City Limits End Date: Quarter 4, 2005 Quarter 1, 2002 Start Date: Project Mgr: Todd Williams Description:

10,000 acre-feet of new water supply per decade. The fund is used for on-going legal and administration efforts to manage the issues of reusable return flows associated with Aurora has the right to recapture water that returns from the irrigation of lawns, parks, and open spaces. Aurora's water development policies set the goal of development of lawn irrigation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$28,750,000 Total Appropriation: \$28,750,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No End Date: Quarter 4, 2009 Fund: Water Fund Project Name: Lower South Platte Water Rights Acquisition-CF Location: Start Date: Quarter 1, 2005 Project Mgr: Lisa Darling Department: Utilities Description:

This project is a water rights acquisition element of the Lower South Platte Project. It will provide additional water supplies to supplement the already identified project sources of reusable return flows.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

This project is a Water Rights Acquisition element of the Lower South Platte Project. It will provide additional water supplies to supplement the already identified project sources Planned Appropriation 2005 to 2009: \$21,250,000 Total Appropriation: \$21,250,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No End Date: Quarter 4, 2009 Fund: Water Fund Project Name: Lower South Platte Water Rights Acquisition-SI Location: Start Date: Quarter 1, 2005 Project Mgr: Lisa Darling Department: Utilities Description:

Operating Impact:

of reusable return flows.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$200,000 Total Appropriation: \$450,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): Bond Funded: No Location: Lowry Air Base End Date: Quarter 4, 2005 Fund: Water Fund Start Date: Quarter 1, 2002 Project Name: Lowry Water Line Replacement Project Mgr: Dana Ehlen Department: Utilities Description: Replace existing corroded unserviceable water mains. City Council approved a \$69,254 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

Project Description Capital Improvement Program -

2005 Adopted Budget

Org Key(s): #52701 Fund: Water Fund Department: Utilities

Fotal Appropriation: \$219,855 Project Name: Miscellaneous Intergovernmental Projects

Planned Appropriation 2005 to 2009: \$0 Location: Not Applicable Project Mgr: Peter Binney

Previously Aurora was a participant in a metro-wide agreement aimed at building a storage reservoir on the South Platte River. Due to an EPA veto, this agreement has now been Fotal Spent as of 6/30/04: \$219,855 **Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 1994 Start Date:

voided. However, various joint jurisdiction efforts continue to develop resources and to jointly defend against new government regulations, which will adversely impact the City's water rights. City Council approved a \$310,145 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): Fund: Water Fund Department: Utilities

Total Appropriation: \$1,680,914 Project Name: Miscellaneous Transmission Mains-CF

Total Spent as of 6/30/04: \$1,414,666 Planned Appropriation 2005 to 2009: End Date: Quarter 4, 2005 Location: Citywide Start Date: Quarter 1, 1994 Project Mgr: Joe Wingert

Bond Funded: No

This project includes funding for small miscellaneous projects for as yet unspecified transmission mains required by annexations, and the utilities contributions to improvement

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): Fund: Water Fund Department: Utilities

Total Appropriation: \$3,075,000 Planned Appropriation 2005 to 2009: \$2,750,000 Location: Various Project Name: Miscellaneous Transmission Mains-Sl Project Mgr: Dana Ehlen This project includes funding for small miscellaneous projects for as yet unspecified transmission mains required by annexations, and the utilities contributions to improvement

Bond Funded: No

End Date: Quarter 4, 2008

Start Date: Quarter 1, 2004

Description:

Total Spent as of 6/30/04: \$40,000

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

Org Key(s): Fund: Water Fund Department: Utilities

\$600,000

Total Appropriation: Planned Appropriation 2005 to 2009: Location: E-470 Corridor Project Name: Mississippi/Harvest - Gun Club Rd/East Jewell Ave

Total Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2003 Description:

New water line to provide service to new development in area.

Operating Impact:

Project Mgr: Joe Wingert

2005 Adopted Budget

| Department: Utilities | ies | | Fund: | Fund: Water Fund | | Org Key(s): #52955 | £52955 |
|--|--------------|-----------------------------|----------------------------|---------------------------|-----------------|---|--------|
| Project Name: NE Plains Water Management | Plains Water | Management | | | | Total Appropriation: \$0 | 0: |
| Project Mgr: Doug Kemper | ; Kemper | | Location: NE Plains | NE Plains | | Planned Appropriation 2005 to 2009: \$0 | 09 |
| Description: | Start Date: | Start Date: Quarter 2, 2003 | 3 End Date: Quarter 4, 200 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 09 |

Box Elder Creek water supply planning. Project combined with North Project. City Council approved the lapse of \$100,000 appropriation through the Spring 2004 supplemental budget ordinance resulting in no additional appropriation for this project. This project was part of a state study that is now replaced by other efforts.

Operating Impact:

There is no operating impact associated with this lapsed appropriation.

| Department: Utilities | ities | | Fund: V | Fund: Water Fund | | Org Key(s): (New) | |
|--|------------------|-----------------------------|-----------------|---------------------------|------------------------------|--|-------|
| Project Name: New Operation Control Center | ew Operation C | Sontrol Center | | | | Total Appropriation: \$6,650,000 | _ |
| Project Mgr: Bob Armstrong | Armstrong | | Location: | | | Planned Appropriation 2005 to 2009: \$6,650,000 | _ |
| Description: | Start Date: | Start Date: Quarter 1, 2005 | End Date: Q | End Date: Quarter 4, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |
| New Operations C | ontrol Center at | Aurora Reservoir W | Vater Campus. T | his project is being | built in conjunction with th | New Operations Control Center at Aurora Reservoir Water Campus. This project is being built in conjunction with the new Administration Building. This is 1 of 2 components | nents |

titled, "New Operation Control Center," for a total appropriation of \$925,000.

Operating Impact:

This asset will include additional personnel, maintenance and operating costs.

| Department: Utilities | es | | Fund: | Fund: Water Fund | | Org Key(s): #52957 | #52957 |
|--|----------------|-----------------------------|-------------------|---------------------------|-----------------|---|-------------|
| Project Name: Nontributary Wells - Development | tributary Wel | ls - Development | | | | Total Appropriation: \$2,550,000 | \$2,550,000 |
| Project Mgr: Dana Ehlen | Ehlen | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$0 | 0\$ |
| Description: | Start Date: | Start Date: Quarter 1, 2003 | End Date: | 3nd Date: Quarter 2, 2007 | Bond Funded: No | Total Spent as of 6/30/04: \$1,129,211 | \$1,129,211 |
| Develop non-tributary wells to augment water supply. | y wells to aug | nent water supply. | | | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: | Fund: Water Fund | | Org Key(s): #52956 | £52956 |
|-------------------------|------------------|--|-------------------|---------------------------|-----------------|---|-----------|
| Project Name: No | ontributary We | Project Name: Nontributary Wells - System Implementation | nentation | | | Total Appropriation: \$8,671,048 | 8,671,048 |
| Project Mgr: Dana Ehlen | a Ehlen | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$4,000,000 | 4,000,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2003 | | End Date: Quarter 2, 2007 | Bond Funded: No | Total Spent as of 6/30/04: \$1,829,730 | 1,829,730 |
| Develop non-tribut | ary wells to aug | Develop non-tributary wells to augment water supply. | | | | | |

Operating Impact:

| Org Key(s): #52935 | Total Appropriation: \$946,563 | Planned Appropriation 2005 to 2009: \$0 |
|-----------------------|---|---|
| Fund: Water Fund | tion - CF | Location: Homestake Project |
| Department: Utilities | Project Name: Otero Pump Station Renova | Project Mgr: Doug Kemper |

Pump station improvements to the Homestake Project. City Council approved a \$1,176,059 operating transfer to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation. **Total Spent as of 6/30/04: \$838,709 Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 2, 2002 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: Water Fund | | Org Key(s): #52934 |
|--|-----------------------------|-----------------------------|-----------------|---|
| Project Name: Otero Pump Station Renovation | ion Renovation - SI | | | Total Appropriation: \$3,786,252 |
| Project Mgr: Doug Kemper | | Location: Homestake Project | | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: | Start Date: Quarter 1, 2002 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$3,356,386 |
| Pump station improvements to the Homestake Proie | Homestake Project. | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: | Fund: Water Fund | | Org Key(s): #52783 |
|--|-----------------------------|----------------|---------------------------------------|-----------------------------|---|
| Project Name: Oversizing County Line Road Line | ty Line Road Line | | | | Total Appropriation: \$1,600,000 |
| Project Mgr: Joe Wingert | | Location: | Location: Ridgemoor to Picadilly | lly | Planned Appropriation 2005 to 2009: \$1,600,000 |
| Description: Start Date: | Start Date: Quarter 1, 2005 | End Date: | 2005 End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Oversize County Line Road from 12 to 24-inches, a distance of three miles. The oversize is needed to service the new Kings Pointe development. | 2 to 24-inches, a dis | tance of three | miles. The oversize | is needed to service the ne | w Kings Pointe development. |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | lities | | Fund: | Fund: Water Fund | | Org Key(s): #52919 |
|---|-------------------|---|----------------|---------------------------|------------------------------|--|
| Project Name: O | versizing Fitzsii | Project Name: Oversizing Fitzsimons Water Line- | SI | | | Total Appropriation: \$787,500 |
| Project Mgr: Joe Wingert | ; Wingert | | Location: | Location: Fitzsimons | | Planned Appropriation 2005 to 2009: \$450,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2002 | End Date: | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Increase line size | in Montview to n | neet development no | eeds. City Cou | uncil approved a \$457,2 | 286 lapse to this project in | Increase line size in Montview to meet development needs. City Council approved a \$457,286 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is |
| not reflected in the above appropriation. | e above approprie | ation. | | | | |

Operating Impact:

Capital Improvement Program -Project Description

2005 Adopted Budget

Total Appropriation: \$505,000 Org Key(s): #52860 Fund: Water Fund Project Name: Oversizing Fitzsimons Water Line-CF Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Fitzsimons Project Mgr: Joe Wingert

Increase line size in Montview to meet development needs. City Council approved a \$337,500 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is Total Spent as of 6/30/04: \$47,714 **Bond Funded:** No End Date: Quarter 4, 2006 Start Date: Quarter 2, 1999 not reflected in the above appropriation. Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$300,000 Org Key(s): #52914 **Fotal Spent as of 6/30/04:** \$0 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No Location: Quincy Reservoir End Date: Quarter 4, 2005 Fund: Water Fund Project Name: PAC System - Quincy Pump Station Start Date: Quarter 1, 2002 Project Mgr: Dana Ehlen Department: Utilities

Install powered carbon feed system at Quincy Reservoir Pump Station. Powdered activated carbon (PAC) is used to control tastes and orders associated with algae. Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$600,000 Total Appropriation: \$600,000 Total Spent as of 6/30/04: Org Key(s): Water line down Picadilly Road from Quincy Avenue to Belleview Avenue to extend service due to growth in the area. Bond Funded: No Location: Picadilly from Quincy to Belleview End Date: Quarter 4, 2008 Fund: Water Fund Start Date: Quarter 1, 2008 Project Name: Picadilly Rd & Belleview Ave Project Mgr: Dana Ehlen Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Planned Appropriation 2005 to 2009: \$385,000 Total Appropriation: \$385,000 (New) Total Spent as of 6/30/04: Org Key(s): Bond Funded: No Water line in Picadilly Road and in Mississippi Avenue to serve development at East Jewell Avenue and E-470. End Date: Quarter 4, 2009 Fund: Water Fund Project Name: Picadilly Rd & Miss Ave to Jewell Ave to Gunclub Location: Start Date: Quarter 1, 2009 Project Mgr: Joe Wingert Department: Utilities Description:

Operating Impact:

| Department: Utilities | Fund: Water Fund | r Fund | | Org Key(s): (New) |
|--|--|-----------------|-----------------|---|
| Project Name: Picadilly Rd-Alameda Ave to 1-70 | | | | Total Appropriation: \$420,000 |
| Project Mgr: Tom Jacobs | Location: Picadilly Rd-Alameda Ave to I-70 | illy Rd-Alameda | Ave to I-70 | Planned Appropriation 2005 to 2009: \$420,000 |
| Description: Start Date: Quarter 1, 2008 | End Date: Quarter 4, 2008 | er 4, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |

Construct water line to provide service to development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,340,323 Org Key(s): #52711 Planned Appropriation 2005 to 2009: Location: Oakwood Homes Development Fund: Water Fund Project Name: Picadilly Road: 32nd Ave to 64th 24 Inch Line Project Mgr: Joe Wingert Department: Utilities

Fotal Spent as of 6/30/04: \$58,323 Bond Funded: No End Date: Quarter 1, 2006 Start Date: Quarter 1, 2005 Description:

New water pipeline installed to serve new growth at Wendler and High Pointe subdivisions.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$210,000 Org Key(s): #52880 Fund: Water Fund Department: Utilities

Location: Picadilly Rd. Project Name: Picadilly Road: Quincy Ave to Hampden Rd Project Mgr: Dana Ehlen Total Spent as of 6/30/04: \$57,119 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2001 Description:

Planned Appropriation 2005 to 2009: \$0

New water line to provide service to development in area.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,833,382 Org Key(s): #52798 Fund: Water Fund Project Name: Pines Pointe-Gun Club Rd/Harvest Rd/Zone 8 Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Tallyn's Reach Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$2,833,382 Bond Funded: No End Date: Quarter 4, 2005 Start Date: Quarter 4, 2002 Description:

Construct water line to provide water service to new development in the area. City Council approved a \$266,618 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

| Org Key(s): #52988 | Total Appropriation: \$500,000 | Planned Appropriation 2005 to 2009: \$0 |
|-----------------------|---|---|
| Fund: Water Fund | rigation System | Location: Cherry Creek Basin |
| Department: Utilities | Project Name: Piney Creek Non-Potable Irrig | Project Mgr: Tom Jacobs |

Total Spent as of 6/30/04: \$0

Bond Funded: No

End Date: Quarter 4, 2006

Provide alternative water source for irrigation in Cherry Creek Basin.

Start Date: Quarter 1, 2004

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented. Operating Impact:

| Department: Utilities | | | Fund: | Fund: Water Fund | | Org Key(s): #52916 |
|--|---------------|---|-----------------|--|------------------|---|
| Project Name: Potomac Street: Mississippi to | ac Street: N | Tississippi to Coll | Colfax Ave - CF | | | Total Appropriation: \$2,600,000 |
| Project Mgr: Dana Ehlen | len | | Location: | Location: Potomac: Mississippi to Colfax Ave | pi to Colfax Ave | Planned Appropriation 2005 to 2009: \$0 |
| Description: S | tart Date: | Start Date: Quarter 1, 2002 End Date: Quarter 4, 2005 | End Date: | Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$2,246,898 |
| An additional water line to supply redevelopment | e to supply r | edevelopment at F | at Fitzsimons. | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: | Fund: Water Fund | | Org Key(s): #52917 |
|--|-----------------|------------|--|-----------------|---|
| Project Name: Potomac Street: Mississippi to Colfax Ave - SI | ssippi to Colfa | x Ave - SI | | | Total Appropriation: \$2,600,000 |
| Project Mgr: Dana Ehlen | | Location: | Location: Potomac: Mississippi to Colfax Ave | to Colfax Ave | Planned Appropriation 2005 to 2009: \$0 |
| Description: Start Date: Quarter 1, 2002 End Date: Quarter 4, 2005 | arter 1, 2002 | End Date: | Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$2,149,456 |
| An additional water line to supply redevelopment at Fitzsimons. | velopment at Fi | tzsimons. | | | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | lities | | Fund: Water Fund | | Org Key(s): (New) |
|--------------------------|-------------------|---|--|------------------------------|--|
| Project Name: P | owhaton Rd-Qu | Project Name: Powhaton Rd-Quincy Ave to Belleview Ave | ew Ave | | Total Appropriation: \$300,000 |
| Project Mgr: Joe Wingert | Wingert | | Location: Powhaton- Quincy to Bellview | to Bellview | Planned Appropriation 2005 to 2009: \$300,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2006 | End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Construct water li | ne to provide ser | vice to development. | This is one of two components t | titled Powhaton Road - Quinc | Construct water line to provide service to development. This is one of two components titled Powhaton Road - Quincy Avenue to Belleview Avenue, for a total appropriation of |

 $_{\rm of}$ \$600,000.

Operating Impact:

Capital Improvement Program -**Project Description**

2005 Adopted Budget

(New) Org Key(s): Fund: Water Fund Department: Utilities

Total Appropriation: \$300,000 Location: Powhaton- Quincy to Bellview Project Name: Powhaton Rd-Quincy Ave to Belleview Ave Project Mgr: Joe Wingert

Construct water line to provide service to development. This is one of two components titled Powhaton Road - Quincy Avenue to Belleview Avenue, for a total appropriation of Planned Appropriation 2005 to 2009: \$300,000 **Total Spent as of 6/30/04: Bond Funded:** No End Date: Quarter 4, 2006 Start Date: Quarter 1, 2006 Description: \$600,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$596,000 Org Key(s): #52878 Fund: Water Fund Project Name: Powhaton Rd: Orchard Rd to Dry Creek Line Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Fotal Spent as of 6/30/04: Location: SE area of Powhaton Rd End Date: Quarter 4, 2005 Start Date: Quarter 1, 2001 Project Mgr: Tom Jacobs

Bond Funded: No

Construct two miles of 24-inch water distribution main from Powhaton Road to Orchard Road, and from Orchard Road to Dry Creek Road in order to provide water service for development in the vicinity of the Aurora Reservoir and the southeast area of the City.

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,000,000 Planned Appropriation 2005 to 2009: \$2,000,000 **Total Spent as of 6/30/04: \$0** Org Key(s): Bond Funded: No End Date: Quarter 4, 2010 Fund: Water Fund Location: Project Name: Powhaton Water Lines from 3rd WTP Start Date: Quarter 1, 2009 Project Mgr: Steve Fiori Department: Utilities Description: New water distribution lines from the Aurora Water Purification Facility to the Powhaton Pump Station. This is one of two components titled Powhaton Water Lines from 3rd water treatment plant, for a total appropriation of \$4,000,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,000,000 Planned Appropriation 2005 to 2009: \$2,000,000 Org Key(s): Fund: Water Fund Project Name: Powhaton Water Lines from 3rd WTP Department: Utilities

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2010 Location: Start Date: Quarter 1, 2009 Project Mgr: Steve Fiori Description: New water distribution lines from the Aurora Water Purification Facility to the Powhaton Pump Station. This is one of two components titled Powhaton Water Lines from 3rd water treatment plant, for a total appropriation of \$4,000,000.

Operating Impact:

Project Description Capital Improvement Program -

2005 Adopted Budget

Total Appropriation: \$3,000,000 Planned Appropriation 2005 to 2009: \$3,000,000 (New) **Total Spent as of 6/30/04:** \$0 Org Key(s): **Bond Funded:** No Location: Powhaton Yale-Alameda Ave End Date: Quarter 4, 2007 Fund: Water Fund Quarter 1, 2007 Project Name: Powhaton Yale-Alameda Ave Start Date: Project Mgr: Joe Wingert Department: Utilities Description:

Construct water main to provide service to development.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | | Fund: Water Fund | | Org Key(s): (New) | (New) |
|---|-----------------|---|--------------------------------|---|-----------|
| Project Name: Powhaton/6th Ave to 26th Ave | h Ave | | | Total Appropriation: \$895,000 | \$895,000 |
| Project Mgr: Joe Wingert | Ľ | Location: | | Planned Appropriation 2005 to 2009: \$895,000 | \$895,000 |
| Description: Start Date: Quarter | т 1, 2009 Еп | Start Date: Quarter 1, 2009 End Date: Quarter 4, 2009 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | 80 |
| Water lines in Powhaton Road and East Sixth Avenue to 26th Avenue and Powhaton Road to serve several developments along the Interstate 70 corridor. | th Avenue to 26 | oth Avenue and Powhaton | Road to serve several developm | nents along the Interstate 70 corridor. | |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

| Department: Utilities | lities | | Fund: Water Fund | | Org Key(s): #52940 |
|--|-------------------|-----------------------------|--|-----------------------------|--|
| Project Name: Pueblo Reservoir Storage | ueblo Reservoir | Storage | | | Total Appropriation: \$0 |
| Project Mgr: Doug Kemper | ug Kemper | | Location: Pueblo Reservoir | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 2, 2003 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Water storage at F | ueblo Reservoir. | City Council appro | ved a lapse of \$1,350,000 of approp | priation in the 2004 Spring | Nater storage at Pueblo Reservoir. City Council approved a lapse of \$1,350,000 of appropriation in the 2004 Spring supplement budget ordinance resulting in no additional |
| appropriation for 1 | this project. The | funding for the asso | ppropriation for this project. The funding for the associated Southeastern Water Conservancy District IGA payments were moved to operations. | ancy District IGA paymen | ts were moved to operations. |

Operating Impact:

No operating impact associated with the lapsed appropriation.

| Department: Utilities | ties | | Fund: Water Fund | | Org Key(s): (New) |
|--|-----------------|-----------------------------|---|--------------------------------|---|
| Project Name: Rampart Delivery System Improvem | mpart Deliver | y System Improver | nent | | Total Appropriation: \$1,675,000 |
| Project Mgr: Tom Jacobs | Jacobs | | Location: Littleton | | Planned Appropriation 2005 to 2009: \$1,675,000 |
| Description: | Start Date: | Start Date: Quarter 1, 2004 | End Date: Quarter 4, 2008 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Currently raw water | capacity from | Rampart Reservoir | to the City plant is 72 million gallor | ns per day (MGD). This pro | Currently raw water capacity from Rampart Reservoir to the City plant is 72 million gallons per day (MGD). This project will be to increase that capacity to approximately 120- |
| 150 MGD by install | ing an addition | al (3rd) pipeline. D | 50 MGD by installing an additional (3rd) pipeline. Designing of components and initiation of construction is planned for the 2005 appropriations. | ion of construction is planned | d for the 2005 appropriations. |

Operating Impact:

The Personal Services Costs" in 2006 represents the partial year hiring of one full-time maintenance worker. The additional costs in 2007 equates to full-year funding of that position. The Other Operating Costs represents extra equipment and maintenance materials.

Capital Improvement Program -**Project Description**

2005 Adopted Budget

Total Appropriation: \$24,325,000 Org Key(s): #52947 Fund: Water Fund Project Name: Rampart Delivery System Improvement Department: Utilities

Planned Appropriation 2005 to 2009: \$23,325,000 Location: Littleton Project Mgr: Tom Jacobs

Currently raw water capacity from Rampart Reservoir to the City plant is 72 million gallons per day (MGD). This project will be to increase that capacity to approximately 120-150 MGD by installing an additional (3rd) pipeline. Designing of components and initiation of construction is planned for the 2005 appropriations. **Total Spent as of 6/30/04: \$403,273 Bond Funded:** No End Date: Quarter 4, 2008 Start Date: Quarter 1, 2004 Description:

The Personal Services Costs" in 2006 represents the partial year hiring of one full-time maintenance worker. The additional costs in 2007 equates to full-year funding of that Operating Impact:

Total Appropriation: \$0 Org Key(s): Fund: Water Fund Project Name: Raw Water Delivery Department: Utilities

position. The Other Operating Costs represents extra equipment and maintenance materials.

Planned Appropriation 2005 to 2009: \$0 **Total Spent as of 6/30/04:** \$0 Bond Funded: No End Date: Quarter 4, 2005 Location: Pitkin County Start Date: Quarter 1, 2003 Project Mgr: Doug Kemper Description:

Infrastructure replacement (including Carlton tunnel). Council approved a \$250,000 lapse of the appropriation through the Spring 2004 supplemental budget ordinance as sufficient funding was available in other Mountain/Raw Water projects regarding raw water delivery.

Operating Impact:

No operating impact associated with the lapsed appropriation.

Total Appropriation: \$3,500,000 Planned Appropriation 2005 to 2009: \$2,500,000 **Total Spent as of 6/30/04:** \$0 Org Key(s): Bond Funded: No End Date: Quarter 2, 2008 Location: Pitkin County Fund: Water Fund Start Date: Quarter 2, 2003 Infrastructure replacement (including Carlton tunnel) Project Name: Raw Water Maintenance Project Mgr: Doug Kemper Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,500,000 Planned Appropriation 2005 to 2009: \$2,500,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): **Bond Funded:** No End Date: Quarter 4, 2011 Fund: Water Fund Location: Start Date: Quarter 4, 2004 Project Name: Raw Water Security Project Mgr: Bob Armstrong Department: Utilities Description:

System wide physical and Supervisory Control and Data Acquisition System (SCADA) security upgrades.

Operating Impact:

Continued need to maintain the security of the water supply and system so additional costs will be incurred.

Capital Improvement Program -**Project Description**

2005 Adopted Budget

Total Appropriation: \$2,001,064 Org Key(s): #52925 Fund: Water Fund Project Name: Remodel Bldg A - Central Department: Utilities

Planned Appropriation 2005 to 2009: \$0 Location: Central Facilities Project Mgr: Dana Ehlen

Improvements to building to accommodate division staff. City Council approved a \$698,936 addition to this project in the 2004 Fall Supplemental amending ordinance, which is **Total Spent as of 6/30/04: \$49,750 Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 2004 not reflected in the above appropriation. Start Date: Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,700,000 Planned Appropriation 2005 to 2009: \$700,000 Org Key(s): #52990 Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2006 Fund: Water Fund Location: N/A Project Name: Reuse Reservoir Land Acquisition/Dam - Dev Start Date: Quarter 1, 2004 Project Mgr: Peter Binney Department: Utilities

Acquisition of new land for reuse reservoir. This portion of the project is intended to improve existing systems to satisfy current demand. The total project cost is \$3.4 million through 2008. An additional \$1.7 million is shown on page G-177.

Operating Impact:

Description:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,800,000 Planned Appropriation 2005 to 2009: \$2,800,000 Org Key(s): #52989 **Fotal Spent as of 6/30/04:** \$0 Bond Funded: No End Date: Quarter 4, 2006 Fund: Water Fund Location: N/A Project Name: Reuse Reservoir Land Acquisition/Dam - SI Start Date: Quarter 1, 2004 Project Mgr: Tom Jacobs Department: Utilities Description:

Acquisition of new land for reuse reservoir. The total project cost is \$3.4 million through 2008. An additional \$1.7 million is shown on page G-176.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

Total Appropriation: \$9,772,443 Org Key(s): #52991 Planned Appropriation 2005 to 2009: \$0 Fund: Water Fund Location: Citywide Project Name: Rocky Ford II Project Mgr: Doug Kemper Department: Utilities

reflected in the above appropriation. This over expenditure will be remedied through transfer of additional budget to be approved through a supplemental budget amendment, or Purchase additional shares of Rocky Ford Ditch. City Council approved a \$2,800,000 addition to this project in the 2004 Fall Supplemental amending ordinance, which is not through a technical adjustment as deemed appropriate by Purchasing and/or Accounting Services.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2004

Description:

Fotal Spent as of 6/30/04: \$9,981,780

Operating Impact:

Project Description Capital Improvement Program -

2005 Adopted Budget

Fotal Spent as of 6/30/04: \$1,168,952 Total Appropriation: \$1,600,000 Org Key(s): #52992 Planned Appropriation 2005 to 2009: \$0 Bond Funded: No Location: Fitzsimons Area End Date: Quarter 4, 2005 Fund: Water Fund Quarter 1, 2004 Project Name: Sandcreek Parkway Start Date: Project Mgr: Joe Wingert Department: Utilities Description:

New water pipeline installed to serve new growth at Wendler and High Pointe subdivisions.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$7,280,000 Org Key(s): #52753 Fund: Water Fund Project Name: SCADA/Security Department: Utilities

Planned Appropriation 2005 to 2009: \$4,650,000 Fotal Spent as of 6/30/04: \$1,128,694 **Bond Funded:** No Location: Wemlinger Water Treatment Plant End Date: Quarter 4, 2009 Start Date: Quarter 1, 1995 Project Mgr: Bob Armstrong Description:

The Supervisory Control and Data Acquisition System (SCADA) will control the operation of the Cherry Creek Well Field, water plants, and pump stations. Provide remote control and efficient use of the water system including well fields, pumping stations and flow control stations.

Operating Impact:

Additional costs will be incurred to maintain existing levels of security while continual need to re-evaluate the security of our water system will be necessary.

Fotal Spent as of 6/30/04: \$449,860 Total Appropriation: \$449,860 **Org Key(s):** #52915 Planned Appropriation 2005 to 2009: Bond Funded: No Improve existing raw water line. Replace sections of 54-inch raw water line as necessary Location: Arapahoe County End Date: Quarter 4, 2005 Fund: Water Fund Start Date: Quarter 1, 2002 Project Name: SE Corridor Replace 54-Inch Project Mgr: Tom Jacobs Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$450,000 Org Key(s): #52994 Planned Appropriation 2005 to 2009: \$0 Fund: Water Fund Location: Project Name: SI Treated Water Storage-Zone 3 E Aurora Project Mgr: Tom Jacobs Department: Utilities

Treated water storage to provide better customer service and to meet maximum day demands. Could be as large as 50 million gallons. The \$13.9 million in 2004 and 2005 is intended for land acquisition, design and partial construction. The \$11.2 million in 2008 is for additional construction.

Bond Funded: No

End Date: Quarter 4, 2008

Start Date: Quarter 1, 2004

Description:

Total Spent as of 6/30/04: \$0

Operating Impact:

Operating costs will not be incurred until 2009.

Project Description Capital Improvement Program -

2005 Adopted Budget

Org Key(s): #52910 Fund: Water Fund Department: Utilities

Total Appropriation: \$1,025,000 Planned Appropriation 2005 to 2009: \$500,000 Location: Smoky Hill Road Project Name: Smoky Hill Rd: Gun Club to County Line Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$0 Oversizing existing water transmissions lines to accommodate for growth and development along Smoky Hill Road from Gun Club to County Line Road. **Bond Funded:** No End Date: Quarter 4, 2005 Quarter 1, 2002 Start Date: Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$525,000 (New) Org Key(s): Fund: Water Fund Project Name: South 1/2 Section 34-Monaghan Rd to Hasemount Rd Department: Utilities

Planned Appropriation 2005 to 2009: \$525,000 Location: South 1/2 Section 34-Monaghan Rd to Hasemount Rd Project Mgr: Joe Wingert

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2007 Construct water main to provide service to development. Start Date: Quarter 1, 2007 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52805 Fund: Water Fund Department: Utilities

Total Appropriation: \$1,311,000 Planned Appropriation 2005 to 2009: \$1,311,000 Location: South Satellite Project Name: South Area Operations Building Project Mgr: Tom Jacobs

To be coordinated with existing facilities at the Central Complex. Major offsite Fotal Spent as of 6/30/04: \$0 **Bond Funded:** No Building facility and site improvements for operations, crews, vehicles and equipment. End Date: Quarter 4, 2005 Start Date: Quarter 1, 2005 Description:

equipment storage and inadequate building space are impairing operations. Locating maintenance crews within the south area will reduce travel time and improve efficiency of Location to be coordinated with the municipal space evaluation prior to construction. This is a separate Water Fund project and not part of the Facility Master Plan project for the South Maintenance Facility.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$197,800 #52924 Org Key(s): Fund: Water Fund Project Name: South Maintenance Facility - FMP Department: Utilities

Planned Appropriation 2005 to 2009: \$0

Total Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2008 Start Date: Quarter 1, 2002 Description:

Location: 14201 East Hampden Avenue

Project Mgr: Peter Francis

Construct new wash rack at the South Maintenance Facility. This is one component of the larger South Maintenance Facility project. This is a non-bond project. The total project cost is \$5,442,242 and includes: Water Fund - \$197,800 (this page); and Capital Projects Fund - \$5,244,442 (page G-59).

Operating Impact:

2005 Adopted Budget

Fotal Appropriation: \$368,500,000 Org Key(s): #52987 Fund: Water Fund Project Name: South Platte Planning & Engineering Department: Utilities

Planned Appropriation 2005 to 2009: \$366,500,000 Location: Citywide Project Mgr: Tom Jacobs

Formerly the North Pipeline project. This project is designed to recover return flows in the Lower South Platte and transport them to Aurora. The major pipeline contains at least 3 high head pumping station from Brighton to Aurora Reservoir. It will be approximately 35 miles of new 60-inch transmission pipeline and an expected capacity of 50 million **Fotal Spent as of 6/30/04:** \$1,878,000 **Bond Funded:** No End Date: Quarter 4, 2008 Quarter 1, 2004 Start Date:

Operating Impact:

gallons per day. Project costs include engineering studies, permitting and legal costs, pipeline and pump station construction, water rights and land acquisition.

#52774 Org Key(s): Depending on the type of facility constructed additional personnel may be hired and cost incurred to maintain and operate the facilities. Fund: Water Fund Department: Utilities

Total Appropriation: \$5,576,251 Planned Appropriation 2005 to 2009: \$0 Location: South Park near Como Project Name: SPCUP/Columbine Reservoir Project Mgr: Doug Kemper

Anticipate expenditures to exceed appropriation as of June 30, 2004. This will be remedied through transfer of additional budget to be approved through a supplemental budget South Park Conjunctive Use Project (SPCUP), a proposed conjunctive use project, is currently in water rights litigation. Funds are retained on contingent basis through 2004. amendment.

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 1996

Description:

Fotal Spent as of 6/30/04: \$5,582,115

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52962 Fund: Water Fund Department: Utilities

Total Appropriation: \$15,999,680 Planned Appropriation 2005 to 2009: Location: Spinney Mtn Reservoir Project Name: Spinney Mountain Reservoir Storage Project Mgr: Peter Binney Fotal Spent as of 6/30/04: \$15,999,680 **Bond Funded:** No End Date: Quarter 4, 2003 Start Date: Quarter 1, 2003 Description:

Project completed. Purchase of 4,000 acre-feet of easement rights in Spinney Mountain Reservoir. This is to be used for storage of raw water.

Operating Impact:

Project completed.

\$180,000 Total Appropriation: Org Key(s): Fund: Water Fund Project Name: Storage Building West Yard Water T&D Department: Utilities

Fotal Spent as of 6/30/04: \$0 Planned Appropriation 2005 to 2009: Bond Funded: No Location: Central Maintenance Facility End Date: Quarter 4, 2005 Start Date: Quarter 1, 2004 Project Mgr: Dana Ehlen Description:

Provide covered storage for inventory of materials subject to damage by elements at the water transmission and distribution (T&D) facility.

Operating Impact:

| Org Key(s): #52865 | Total Appropriation: \$400,000 | Planned Appropriation 2005 to 2009: \$0 | Total Spent as of 6/30/04: \$94,040 |
|-----------------------|---|---|--|
| | | I | Bond Funded: No |
| Fund: Water Fund | aint | Location: Parker Road | End Date: Quarter 4, 2005 |
| | Project Name: Suspension Bridge Parker Road Repaint | | Start Date: Quarter 3, 2001 |
| Jtilities | Suspension Bridg | Jana Ehlen | Start Date: |
| Department: Utilities | Project Name: | Project Mgr: Dana Ehlen | Description: |

Suspension bridge has been subject to vandalism. Work will repaint existing structure and add security measures. Operatin

| Operating Impact: | |
|--|--|
| Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| | |

| Department: Utilities | ties | | Fund: | Fund: Water Fund | | Org Key(s): #52964 |
|---|-------------------|---------------------|--------------------|---|-----------------|---|
| Project Name: Thornton Acquisition - System Improvement | ornton Acquisiti | ion - System Imp | rovement | | | Total Appropriation: \$3,594,250 |
| Project Mgr: none | | | Location: Thornton | Thornton | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Quarter 1, 2003 | End Date: | Start Date: Quarter 1, 2003 End Date: Quarter 4, 2003 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Project completed. | Acquisition of wa | ater rights in Sour | th Park owned | Project completed. Acquisition of water rights in South Park owned by the City of Thornton. | on. | |

Operating Impact:

Project completed.

| Fund: Water Fund Org Key(s): (New) | Total Appropriation: \$5,000,000 | Planned Appropriation 2005 to 2009: \$5,000,000 | End Date: Quarter 4, 2010 Bond Funded: No Total Spent as of 6/30/04: \$0 | Aurora. |
|------------------------------------|---|---|--|---|
| Fund: W | Aurora-SI | Location: | End Date: Q | nands in North |
| | | | Start Date: Quarter 1, 2009 | Potable water storage facility to meet future growth demands in North Aurora. |
| Department: Utilities | Project Name: Treated Water Storage for North | Project Mgr: Bob Armstrong | Start Date: | ige facility to mee |
| | | $^{\circ}$ | | 12 |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Org Key(s): #52794 | Total Appropriation: \$100,000 | Planned Appropriation 2005 to 2009: \$0 | Total Spent as of 6/30/04: \$33 |
|-----------------------|--|---|--|
| | | Plann | Bond Funded: No |
| Fund: Water Fund | tion | Location: Various | End Date: Quarter 4, 2005 |
| S | Project Name: Treated Water Storage Site Acquisition | lhlen | Start Date: Quarter 4, 2000 |
| Department: Utilities | Project Name: Treat | Project Mgr: Dana Ehlen | Description: |

Provide additional storage to meet fire flows and peak demands. City Council approved a \$99,967 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

Project Description Capital Improvement Program -

2005 Adopted Budget

Total Appropriation: \$1,800,000 Planned Appropriation 2005 to 2009: \$1,500,000 Org Key(s): #52938 Location: Upper South Platte Fund: Water Fund Project Name: Upper South Platte Storage Project Mgr: Tom Jacobs Department: Utilities

Fotal Spent as of 6/30/04: \$0 Bond Funded: No End Date: Quarter 4, 2008 Quarter 1, 2002 Start Date: Description:

Study, design and construction of additional storage at the head waters of the South Platte.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$604,959 **Org Key(s):** #52918 Planned Appropriation 2005 to 2009: Location: Utility Billing System Fund: Water Fund Project Name: Utility Billing Application / Hardware Upgrade Project Mgr: Mike Miller Department: Utilities

Fotal Spent as of 6/30/04: \$701,828 Purchase new AS-400 server for utility billing system, Click2Gov (utility billing web site), and interactive voice response (IVR) phone system. **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 1, 2002 Description:

This over expenditure will be remedied through transfer of additional budget to be approved through a supplemental budget amendment, or through a technical adjustment as deemed appropriate by Purchasing and/or Accounting Services.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52710 Fund: Water Fund Department: Utilities

Total Appropriation: \$18,361,742 Project Name: Water Acquisition

Planned Appropriation 2005 to 2009: \$0 Location: South Platte, Arkansas, and Colorado River Project Mgr: Tom Jacobs

Bond Funded: No

End Date: Quarter 4, 2009

Start Date: Quarter 1, 1994

Description:

Total Spent as of 6/30/04: \$13,783,491

Purchase of additional raw water supplies as the need arises and market conditions allow. The project also includes costs necessary to complete the transfer of water rights previously purchased. Provides additional water supplies for future city growth.

Operating Impact:

Project Description Capital Improvement Program -

2005 Adopted Budget

Total Appropriation: \$17,500,000 (New) Org Key(s): Fund: Water Fund Project Name: Water Acquisition Project Mgr: Tom Jacobs Department: Utilities

Planned Appropriation 2005 to 2009: \$17,500,000 Location: South Platte, Arkansas, and Colorado River

Purchase of additional raw water supplies as the need arises and market conditions allow. The project also includes costs necessary to complete the transfer of water rights **Fotal Spent as of 6/30/04:** \$0 Bond Funded: No End Date: Quarter 4, 2009 Start Date: Quarter 1, 1994 Description:

Operating Impact:

previously purchased. Provides additional water supplies for future city growth.

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$320,000 Planned Appropriation 2005 to 2009: \$0 Org Key(s): Fund: Water Fund Location: Various Project Name: Water Distribution Master Plan Project Mgr: Joe Wingert Department: Utilities

Fotal Spent as of 6/30/04: \$223,566 Required to plan water distribution/transmission system and water treatment necessary to meet the need of growth and development in Aurora. **Bond Funded:** No End Date: Quarter 4, 2005 Start Date: Quarter 2, 2005 Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$250,000 Planned Appropriation 2005 to 2009: \$250,000 **Fotal Spent as of 6/30/04:** \$0 Org Key(s): Bond Funded: No End Date: Quarter 4, 2005 Fund: Water Fund Location: Various Quarter 2, 2005 Project Name: Water Distribution Master Plan Start Date: Project Mgr: Joe Wingert Department: Utilities Description:

Required to plan water distribution/transmission system and water treatment necessary to meet the need of growth and development in Aurora.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented

Total Appropriation: \$12,500,000 Planned Appropriation 2005 to 2009: \$9,500,000 Org Key(s): #52954 Fund: Water Fund Location: Various Project Name: Water Pipeline Replacement Project Mgr: Dana Ehlen Department: Utilities

Replacement of aging water pipe lines. City Council approved a \$420,000 operating transfer to this project in the 2004 Fall Supplemental amending ordinance, which is not

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2003

Description:

Fotal Spent as of 6/30/04: \$2,954,138

reflected in the above appropriation.

Operating Impact:

2005 Adopted Budget

Org Key(s): #52881 Fund: Water Fund Department: Utilities

Fotal Appropriation: \$9,613,187 Project Name: Water Plant Expansion Wemlinger - SI

Planned Appropriation 2005 to 2009: \$0 Location: Wemlinger Water Treatment Project Mgr: Dana Ehlen

Bond Funded: No

End Date: Quarter 4, 2005

Start Date: Quarter 1, 2001

Fotal Spent as of 6/30/04: \$9,380,725

treatment capacity after system expansion), state of the art treatment technology that will meet anticipated regulatory requirements, and improved architectural features. The total System improvement related portion of renovation and expansion of Wemlinger Water Treatment Plant. Completed facility will include expanded capacity (80 MGD maximum cost of the current phase is \$27,466,250. The remaining appropriation component is shown on page G-183. Additional expansion to 100 MGD planned beginning 2007. City Council approved a \$1,087,351 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Spent as of 6/30/04: \$170,728 Total Appropriation: \$400,000 #52792 Org Key(s): Planned Appropriation 2005 to 2009: **Bond Funded:** No End Date: Quarter 4, 2005 Fund: Water Fund Location: Various Start Date: Quarter 1, 2000 Project Name: Water Resources Strategic Plan Project Mgr: Doug Kemper Department: Utilities Description: Continuing investigation into the availability and feasibility of new water storage sites for city water supplies. Provides additional water storage for future city growth, make more efficient use of existing water supplies and provide drought protection.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$1,000,000 Total Spent as of 6/30/04: \$168,556 **Org Key(s):** #52902 Planned Appropriation 2005 to 2009: **Bond Funded:** No End Date: Quarter 4, 2005 Fund: Water Fund Location: Various Enhance security of water system to meet potential threats. Start Date: Quarter 1, 1999 Project Name: Water System Security Project Mgr: Dana Ehlen Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$2,000,000 Planned Appropriation 2005 to 2009: \$2,000,000 Fotal Spent as of 6/30/04: \$0 Org Key(s): **Bond Funded:** No End Date: Quarter 4, 2005 Fund: Water Fund Location: Various Start Date: Quarter 1, 2002 Project Name: Water/Sewer Reuse Planning Project Mgr: Doug Kemper Department: Utilities Description:

Studies and master planning efforts to maximize Aurora's reuse of its existing wastewater supplies. The City is entitled to reuse the bulk of its raw water supplies. Physical infrastructure is not yet in place. Develop additional storage necessary to meet growth needs.

Operating Impact:

| Department: Utilities | es | | Fund: | Fund: Water Fund | | Org Key(s): #52908 |
|--|--------------|-----------------------------|-------------------|---------------------------|-----------------|---|
| Project Name: Water/Sewer Reuse Planning | er/Sewer Reu | se Planning | | | | Total Appropriation: \$1,100,000 |
| Project Mgr: Doug Kemper | Kemper | | Location: Various | Various | | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2002 | _ | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$74,241 |

Studies and master planning efforts to maximize Aurora's reuse of its existing wastewater supplies. The City is entitled to reuse the bulk of its raw water supplies. Physical infrastructure is not yet in place. Develop additional storage necessary to meet growth needs.

Future operational and/or maintenance costs will be associated with this asset when it is implemented. Operating Impact:

| Department: Utilities | Fund: Water Fund | | Org Key(s): $#52807$ |
|--|--|---------------------------------|---|
| Project Name: Watershed Protection Program | | | Total Appropriation: \$1,350,000 |
| Project Mgr: Dana Ehlen | Location: Various Raw Water Reservoirs | ater Reservoirs | Planned Appropriation 2005 to 2009: \$500,000 |
| Description: Start Date: Quarter 2, 1999 | End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$145,114 |
| Implementation of watershed protection management practices as response to development and other influences that may impact water quality. | ractices as response to develo | pment and other influences that | may impact water quality. |

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | lities | | Fund: | Fund: Water Fund | | Org Key(s): #52882 |
|-------------------------|------------------|---|---------------|---|----------------------------|---|
| Project Name: W | Vemlinger Infra | Project Name: Wemlinger Infrastructure Repair | | | | Total Appropriation: \$92,000 |
| Project Mgr: Dana Ehlen | na Ehlen | | Location: | Location: Wemlinger Water Treatment Plant | eatment Plant | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2001 End Date: Quarter 4, 2005 | End Date: | Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$0 |
| Replace electrical | and control equi | Replace electrical and control equipment as current system not capable of handling in Sunnlemental amending ordinance which is not reflected in the above appropriation | stem not capa | ble of handling increa | used loading. City Council | Replace electrical and control equipment as current system not capable of handling increased loading. City Council approved a \$92,000 lapse to this project in the 2004 Fall Sumplemental amending ordinance which is not reflected in the above appropriation |

Operating Impact:

| Department: Utilities | | | Fund: | Fund: Water Fund | | Org Key(s): #52872 |
|--|--------------|-----------------------------|-----------------|---|----------------------------|---|
| Project Name: Wemlinger WTP Expansion - CF | ger WTP 1 | Expansion - CF | | | | Total Appropriation: \$17,853,063 |
| Project Mgr: Dana Ehlen | Ţ, | | Location: | Location: Wemlinger Water Treatment Plant | nent Plant | Planned Appropriation 2005 to 2009: \$0 |
| Description: Sta | ırt Date: | Start Date: Quarter 1, 2001 | End Date: (| End Date: Quarter 4, 2005 | Bond Funded: No | Total Spent as of 6/30/04: \$17,169,155 |
| Development related port | tion of renc | vation and expansi | on of Wemlin | ger Water Treatment Pla | nt. Completed facility w | Development related portion of renovation and expansion of Wemlinger Water Treatment Plant. Completed facility will include expanded capacity (80 million gallons per day |
| (MGD) maximum treatm | ent capacit | y atter system expa | nsion), state o | I the art treatment techno | ology that will meet antic | MGD) maximum treatment capacity after system expansion), state of the art treatment technology that will meet anticipated regulatory requirements, and improved architectural |
| features. The total cost of | the curren | t phase is \$27,466,2 | 250. The rema | aining appropriation com | ponent is shown on page | features. The total cost of the current phase is \$27,466,250. The remaining appropriation component is shown on page G-181. Additional expansion to 100 MGD planned |
| beginning 2007. | | | | | | |

Operating Impact:

The 2004 Other Operating Costs reflects a partial-year of facility operation. The 2005 figure reflects the additional needs for a full-year of operation. The costs include additional utilities (gas, electric and water) and maintenance costs for the facility expansion.

| Department: Utilities | ties | | Fund: Water Fund | | Org Key(s): (New) |
|---|---------------------------|--------------|---|-----------------|---|
| Project Name: Zone 3 Reservoir/Pump Station | ne 3 Reservoir/ | Pump Station | | | Total Appropriation: \$1,250,000 |
| Project Mgr: Bob Armstrong | Armstrong | | Location: Hampden Road and Alameda Avenue | Alameda Avenue | Planned Appropriation 2005 to 2009: \$1,250,000 |
| Description: | Start Date: Quarter 1, 20 | \simeq | End Date: Quarter 4, 2006 | Bond Funded: No | 55 End Date: Quarter 4, 2006 Bond Funded: No Total Spent as of 6/30/04: \$0 |

A10 million gallon storage reservoir (tank) and pump station located at Griswold Water Treatment Plant. This will accommodate additional storage and distribution system needs for established areas of the City. This is one of two components title Zone 3 Reservoir/Pump Station, for a total appropriation of \$5,000,000.

Operating Impact:

Additional costs will be incurred to operate and maintain this asset.

| Department: Utilities | ies | | | | Fund: | Wate | Fund: Water Fund | | | Org Key(s): (New) | |
|---|-------------------------------|------------------|-------------------|---------------------|-------------------------------|----------------------|-------------------------------------|---|--------------|--|---|
| Project Name: Zone 3 Reservoir/Pump Station | e 3 Reservoi | ıir/Puı | mp Stati | ion | | | | | | Total Appropriation: \$3,750,000 | |
| Project Mgr: Bob Armstrong | Armstrong | | | | Location: | . Ham | pden Road and | Location: Hampden Road and Alameda Avenue | ٥ | Planned Appropriation 2005 to 2009: \$3,750,000 | |
| Description: | Start Date: Quarter 1, 2005 | e: Q | uarter 1, | 2005 | End Date: | : Quar | End Date: Quarter 4, 2006 | Bond Funded: No | d: No | Total Spent as of 6/30/04: \$0 | |
| A10 million gallon s for established areas | torage reserv of the City. | voir (ta This | ank) and is one o | pump st f two co | tation locate mponents tit | ed at Gr ttle Zor | riswold Water T ne 3 Reservoir/l | reatment Plant. Jump Station, for | This will ac | A10 million gallon storage reservoir (tank) and pump station located at Griswold Water Treatment Plant. This will accommodate additional storage and distribution system needs for established areas of the City. This is one of two components title Zone 3 Reservoir/Pump Station, for a total appropriation of \$5,000,000. | S |

Operating Impact:

Additional costs will be incurred to operate and maintain this asset.

2005 Adopted Budget

| Department: Utilities | | | | Fu | ınd: V | Fund: Water Fund | | Org Key(s): (New) | |
|--|-----------------------------|-------|-------------|-------|--------|---|-----------------|---|--|
| Project Name: Zone 4 and 5 Pump Station, 17M | nd 5 Pum | mp St | ation, 17 | MG | | | | Total Appropriation: \$250,000 | |
| Project Mgr: Dana Ehlen | J. | | | Locat | ion: V | Location: Wemlinger Water Treatment Plant | eatment Plant | Planned Appropriation 2005 to 2009: \$250,000 | |
| Description: Star | Start Date: Quarter 1, 2006 | Que | arter 1, 20 | | ate: (| End Date: Quarter 4, 2006 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |

New pump station to accommodate new growth in Pressure Zones 4 and 5. This is one of two components titled Zone 4 and 5 Pump Station, 17MG, for a total appropriation of \$500,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Fund: Water Fund Org Key(s): (New) | Total Appropriation: \$250,000 | Location: Wemlinger Water Treatment Plant Plant Planted Appropriation 2005 to 2009: \$250,000 | End Date: Quarter 4, 2006 Bond Funded: No Total Spent as of 6/30/04: \$0 |
|------------------------------------|---|---|--|
| epartment: Utilities | Project Name: Zone 4 and 5 Pump Station, 17MG | Project Mgr: Dana Ehlen | Description: Start Date: Quarter 1, 2006 |

New pump station to accommodate new growth in Pressure Zones 4 and 5. This is one of two components titled Zone 4 and 5 Pump Station, 17MG, for a total appropriation of \$500,000.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: | Fund: Water Fund | | Org Key(s): #52983 |
|---|----------------|---|-----------------------|--------------------------------|-----------------|--|
| Project Name: Zone 5 @ Aurora Reservoir | ine 5 @ Aurora | Reservoir 6 Millio | 6 Million Gallon - CF | Į. | | Total Appropriation: \$80,000 |
| Project Mgr: Tom Jacobs | ı Jacobs | | Location: | Location: Smokey Hill/Gun Club | lub | Planned Appropriation 2005 to 2009: \$0 |
| Description: | Start Date: | Start Date: Quarter 1, 2004 End Date: Quarter 4, 2005 | End Date: | Quarter 4, 2005 | Bond Funded: No | Date: Quarter 4, 2005 Bond Funded: No Total Spent as of 6/30/04: \$0 |

Treated water storage to provide better customer service and to meet maximum day demands, which is anticipated to be much as 50 million gallons. City Council approved a \$1,572,500 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

| Department: Utilities | ities | | Fund: Water Fund | | Org Key(s): #52993 | |
|-------------------------|----------------|---|---|-----------------|---|-----|
| Project Name: Zo | one 5 @ Aurora | Project Name: Zone 5 @ Aurora Reservoir 6 Million Gallon - SI | n Gallon - SI | | Total Appropriation: \$8,720,000 | 000 |
| Project Mgr: Tom Jacobs | ı Jacobs | | Location: Smokey Hill/Gun Club | lub | Planned Appropriation 2005 to 2009: \$8,000,000 | 000 |
| Description: | Start Date: | Quarter 1, 2004 | Start Date: Quarter 1, 2004 End Date: Quarter 4, 2007 | Bond Funded: No | Total Spent as of 6/30/04: \$0 | |
| | | | | | | |

Treated water storage to provide better customer service and to meet maximum day demands. Could be as large as 50 million gallons. The \$14.9 million in 2004 is intended for land acquisition, design and partial construction. The \$11.2 million in 2007 is for additional construction.

Operating Impact:

| Department: Utilities Fund: Water Fund | Org Key(s): (New) |
|--|---|
| Project Name: Zone 5 Reservoir at Kings Pointe | Total Appropriation: \$1,500,000 |
| Project Mgr: Greg Duey Location: Zone 5 Reservoir at Kings Pointe | Planned Appropriation 2005 to 2009: \$1,500,000 |
| Description: Start Date: Quarter 1, 2005 End Date: Quarter 4, 2006 Bond Funded: No Build a new 3 MG water storage tank for the growth and new development occurring at E-470 and Parker Road. | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| Department: Utilities Fund: Water Fund | Org Key(s): #52944 |
| Project Name: Zone 5 Reservoir at Kings Pointe | Total Appropriation: \$1,500,000 |
| Project Mgr: Greg Duey Location: Zone 5 Reservoir at Kings Pointe | Planned Appropriation 2005 to 2009: \$1,500,000 |
| Description: Start Date: Quarter 1, 2005 End Date: Quarter 4, 2006 Bond Funded: No Build a new 3 MG water storage tank for the growth and new development occurring at E-470 and Parker Road. | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| Department: Utilities Fund: Water Fund | Org Key(s): #52868 |
| Project Name: Zone 5 Smoky Hill Pump Station - CF | Total Appropriation: \$2,465,013 |
| Project Mgr: Greg Duey Location: Buckley Road and Smoky Hill Road | Planned Appropriation 2005 to 2009: \$932,000 |
| Description: Start Date: Quarter 3, 2000 End Date: Quarter 4, 2005 Bond Funded: No Upgrading equipment and expanding capacity of Smoky Hill pump station to meet growth demand. | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |
| Department: Utilities Fund: Water Fund | Org Key(s): (New) |
| Project Name: Zone 5 Smoky Hill Pump Station - SI | Total Appropriation: \$932,000 |
| Project Mgr: Dana Ehlen Location: Buckley Road and Smoky Hill Road | Planned Appropriation 2005 to 2009: \$932,000 |
| Description: Start Date: Quarter 1, 2003 End Date: Quarter 4, 2005 Bond Funded: No Upgrading equipment and expanding capacity of Smoky Hill pump station to meet growth demand. | Total Spent as of 6/30/04: \$0 |
| Operating Impact: Future operational and/or maintenance costs will be associated with this asset when it is implemented. | |

Capital Improvement Program -Project Description

2005 Adopted Budget

Total Appropriation: \$4,500,000 **Total Spent as of 6/30/04: \$273,870** Org Key(s): #52861 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No End Date: Quarter 2, 2007 Fund: Water Fund Location: Southeast Start Date: Quarter 1, 2000 Project Name: Zone 7 Powhaton Rd/Reservoir Project Mgr: Greg Duey Department: Utilities Description:

New concrete treated water storage reservoir to provide fire protection and system reliability to new development in southeast Aurora reservoir area. City Council approved a \$1,773,870 addition to this project in the 2004 Fall Supplemental amending ordinance, which is not reflected in the above appropriation.

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$250,000 Org Key(s): #52945 Fotal Spent as of 6/30/04: \$0 Planned Appropriation 2005 to 2009: \$0 **Bond Funded:** No End Date: Quarter 4, 2005 Location: Arapahoe Road Fund: Water Fund Project Name: Zone 7 Water on Arapahoe Realigned Start Date: Quarter 1, 2003 New water line to support development in the area. Project Mgr: Dana Ehlen Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Total Appropriation: \$500,000 Org Key(s): #52946 **Fotal Spent as of 6/30/04:** \$0 Planned Appropriation 2005 to 2009: Bond Funded: No Location: Dry Crk: Powhaton/Monaghan End Date: Quarter 4, 2005 Fund: Water Fund Project Name: Zone 8 Dry Creek - Powhaton to Monaghan Start Date: Quarter 1, 2003 New water line to support development in the area. Project Mgr: Dana Ehlen Department: Utilities Description:

Operating Impact:

Future operational and/or maintenance costs will be associated with this asset when it is implemented.

Org Key(s): #52941 Planned Appropriation 2005 to 2009: \$0 **Total Spent as of 6/30/04:** \$0 Total Appropriation: \$0 **Bond Funded:** No Location: West side of Aurora Reservoir End Date: Quarter 4, 2005 Fund: Water Fund Project Name: Zone 8 Pump Station at Aurora Reservoir Start Date: Quarter 1, 2003 Project Mgr: Tom Jacobs Department: Utilities Description:

southwest of Aurora Reservoir. City Council approved a \$1,100,000 lapse to this project in the 2004 Fall Supplemental amending ordinance, which is reflected in the above Water pump station to serve pressure Zone 7 west and southwest of Aurora Reservoir. Needed to boost water pressure in the service area along Powhaton Road west and appropriation.

Operating Impact:

APPENDICES



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Operating and Capital Reconciliations



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Operating and Capital Improvement Program Reconciliation Overview

2005 Operating Reconciliation

The purpose of the operating reconciliation is to illustrate the steps involved in the creation of the 2005 operating budget. The process includes several steps:

- ➤ 2004 adopted budget including base adjustments;
- Removals of one-time costs previously included in the budget;
- ➤ Base Estimated PS Deltas represent changes to personal service costs;
- > Vacancy Savings are estimated savings from unfilled positions or employee attrition
- ➤ The 04SprSup represents items that were added in the 2004 Spring Supplemental Ordinance that were approved to be ongoing in items in 2005;
- ➤ Adds and Cuts lead to the Proposed Estimate;
- ➤ Proposed Adjust represents changes made to the proposed budget at the October 3, 2004 budget meeting.

2004 Capital Improvement Program Reconciliation

The purpose of this reconciliation is to illustrate how the 2004 adopted budget, transfers, and amendments combine to create the 2004 projected budget. The reconciliation is broken down by project within each department. This reconciliation isolates the 2004 adopted budget from unspent capital carryforward appropriation from previous years. Most often capital projects take several years to complete; however, the total cost of the project is appropriated in the first year. Any unspent appropriation carries forward into the coming years until the project budget is fully expended.

City Council Adjustments to City Manager's Proposed 2005 Budget

The purpose of this reconciliation is to illustrate the adjustments City Council made to the proposed budget in the October 3, 2004 budget meeting. The FTE Change, Revenue Change, and CIP Budget Change columns demonstrate changes made by council to staffing levels, revenue expectations, and changes made to the five-year capital improvement plan, respectively. The Operating Budget Proposed column is for operating budget amendment items in the 2005 Proposed Budget that were adjusted at the budget meeting. The Operating Budget Change column represents the change made by council to the operating budget. The Operating Budget Adopted column shows the final result of the council adjustments to the corresponding item.

Reconciliation of 2003 CAFR to 2003 General Fund Summary

The purpose of this reconciliation is to illustrate the differences between the General Fund 2003 actual fund balance as reported in the Comprehensive Annual Financial Report (CAFR) to the 2003 actual undesignated funds available reported in the General Fund Summary.

2005 Operating Reconciliation by Fund and Department

| | 70,7 | | 200 | 2,00 | 1000 | 7077 | 707 | 1077 | 2 | 100 | | 100 |
|--|------------------|-------------------------------|---------------------|---------------------|----------------------------|------------------------|-----------------------|--------------|--------------|----------------------|--------------------|------------------|
| Fund \ Department | Adopted Final | r y US Initial Base Adj | Onetime Removals | Estimated PS Deltas | FY05 Vacancy Savings | Projected Other Adj | Projected 04SprSup | Base Adds | Base Cuts | Proposed Estimate | Proposed Adjust | Adopted Final |
| ABATEMENT FUND | | | | | | | | | | | | |
| Neighborhood Services total: | 182,273 | 0 | 0 | 915 | 0 | 72 | 0 | 0 | 0 | 183,260 | 0 | 183,260 |
| Non-Departmental total: | 974 | 0 | -974 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks & Open Space total: | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 | 0 | 80,000 |
| ABATEMENT FUND TOTAL: | 263,247 | 0 | -974 | 915 | 0 | 72 | 0 | 0 | 0 | 263,260 | 0 | 263,260 |
| ARAPAHOE COUNTY OPEN SPACE FUND | | | | | | | | | | | | |
| Parks & Open Space total: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 631,074 | 0 | 631,074 | | 631,074 |
| ARAPAHOE COUNTY OPEN SPACE FUND TOTAL: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 631,074 | 0 | 631,074 | 0 | 631,074 |
| CITY DEBT SERVICE FUND | | | | | | | | | | | | |
| Non-Departmental total: | 8,030,989 | 0 | 0 | 0 | 0 | -38,136 | 0 | 0 | 0 | 7,992,853 | 0 | 7,992,853 |
| CITY DEBT SERVICE FUND TOTAL: | 8,030,989 | 0 | 0 | 0 | 0 | -38,136 | 0 | 0 | 0 | 7,992,853 | 0 | 7,992,853 |
| COMMUNITY DEVELOPMENT FUND | | | | | | | | | | | | |
| Neighborhood Services total: | 4,202,074 | 0 | 0 | 40,661 | 0 | 8,250 | 45,000 | 0 | 0 | 4,295,985 | -918 | 4,295,067 |
| Non-Departmental total: | 34,032 | 0 | -34,032 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| COMMUNITY DEVELOPMENT FUND TOTAL: | 4,236,106 | 0 | -34,032 | 40,661 | 0 | 8,250 | 45,000 | 0 | 0 | 4,295,985 | -918 | 4,295,067 |
| COMMUNITY MAINTENANCE FUND | | | | | | | | | | | | |
| Non-Departmental total: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,105 | 15,105 |
| COMMUNITY MAINTENANCE FUND TOTAL: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,105 | 15,105 |
| CONSERVATION TRUST FUND | | | | | | | | | | | | |
| Library, Rec & Cultural Svcs total: | 32,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32,600 | 0 | 32,600 |
| Non-Departmental total: | 8,422 | 0 | -8,422 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks & Open Space total: | 534,954 | 0 | 0 | -36,666 | 0 | 183 | 0 | 0 | -30,000 | 468,471 | 68- | 468,382 |
| CONSERVATION TRUST FUND TOTAL: | 575,976 | 0 | -8,422 | -36,666 | 0 | 183 | 0 | 0 | -30,000 | 501,071 | 68- | 500,982 |

2005 Operating Reconciliation by Fund and Department

| Fund \ Department | FY04 Adopted Final | FY05 Initial Base Adj | FY04 Onetime Removals | FY05 Base Estimated PS Deltas | FY05 Vacancy Savings | FY05 Base Projected Other Adj | FY05 Base Projected 04SprSup | FY05 Base Adds | FY05 Base Cuts | FY05 Proposed Estimate | FY05 Proposed Adjust | FY05 Adopted Final |
|--|--------------------------|-----------------------------|-----------------------------|-------------------------------------|----------------------------|-------------------------------------|------------------------------------|----------------------|----------------------|------------------------------|----------------------------|--------------------------|
| CULTURAL SERVICES FUND | | | | | | | | | | | | |
| Library, Rec & Cultural Svcs total: | 0 | 2,368,404 | 0 | 43,630 | -5,520 | -23,791 | 0 | 52,364 | -100,364 | 2,334,723 | 77,190 | 2,411,913 |
| CULTURAL SERVICES FUND TOTAL: | 0 | 2,368,404 | 0 | 43,630 | -5,520 | -23,791 | 0 | 52,364 | -100,364 | 2,334,723 | 77,190 | 2,411,913 |
| DESIGNATED REVENUES FUND | | | | | | | | | | | | |
| City Council total: | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 |
| Development Services total: | 2,362,231 -1,217,477 | -1,217,477 | -84,154 | 0 | 0 | -417,446 | 0 | 6,000 | 0 | 649,154 | 363,785 | 1,012,939 |
| Fire total: | 181,900 | 0 | -15,800 | 3,165 | 0 | 200 | 0 | 0 | 0 | 169,765 | 0 | 169,765 |
| General Management total: | 778,000 | 0 | -280,000 | 0 | 0 | 0 | 51,600 | 455,000 | 0 | 1,004,600 | -275,354 | 729,246 |
| Human Resources total: | 30,000 | 0 | 0 | 0 | 0 | -30,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Judicial total: | 161,887 | 0 | 0 | -37,690 | 0 | 0 | 0 | 0 | 0 | 124,197 | -45 | 124,152 |
| Library, Rec & Cultural Svcs total: | 1,190,090 | -534,035 | -36,000 | 2,823 | 0 | 591 | 0 | 180,000 | 0 | 803,469 | 0 | 803,469 |
| Neighborhood Services total: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,000 | 20,000 |
| Non-Departmental total: | 9,388,360 | 1,217,477 -1,648,916 | -1,648,916 | 0 | 0 | -2,893,264 | 0 | 776,000 | 0 | 6,839,657 | 148,802 | 6,988,459 |
| Police total: | 756,737 | 0 | -42,720 | 3,509 | 0 | 827 | 0 | 85,000 | 0 | 803,353 | -932 | 802,421 |
| DESIGNATED REVENUES FUND TOTAL: 14,851,205 | 14,851,205 | -534,035 -2, | -2,107,590 | -28,193 | 0 | -3,338,792 | 51,600 | 1,502,000 | 0 | 10,396,195 | 256,256 | 10,652,451 |
| DEVELOPMENT REVIEW FUND | | | | | | | | | | | | |
| Development Services total: | 5,562,535 | 0 | 0 | 84,499 | 0 | -48,966 | 50,424 | 19,733 | 0 | 5,668,225 | 17,404 | 5,685,629 |
| General Management total: | 0 | 0 | 0 | 0 | 0 | 422,094 | 0 | 0 | 0 | 422,094 | 0 | 422,094 |
| Non-Departmental total: | 150,486 | 0 | -150,486 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 762,000 | 762,000 |
| Planning total: | 2,365,883 | 0 | 0 | 63,337 | 0 | -1,031 | 13,090 | 52,262 | 0 | 2,493,541 | 10,959 | 2,504,500 |
| Public Works total: | 1,097,768 | 0 | 0 | 36,153 | 0 | 935 | 4,843 | 0 | 0 | 1,139,699 | 4,051 | 1,143,750 |
| DEVELOPMENT REVIEW FUND TOTAL: | 9,176,672 | 0 | -150,486 | 183,989 | 0 | 373,032 | 68,357 | 71,995 | 0 | 9,723,559 | 794,414 | 10,517,973 |

ENHANCED E-911 FUND

2005 Operating Reconciliation by Fund and Department

ENHANCED E-911 FUND

| 1,705,095 | 705,095 | | ,584,604 |
|---|--------------------------------------|-----------------------|------------------------------------|
| 1, | 1, | | 5,6 |
| 0 | 0 | | -2,516 |
| 1,705,095 | 1,705,095 | | 5,587,120 |
| 0 | 0 | | 0 |
| 165,682 | 165,682 | | 250,819 |
| 0 | 0 | | 0 |
| 367,036 | 367,036 | | 695 |
| 0 | 0 | | 0 |
| 0 | 0 | | 88,499 |
| -100,000 | -100,000 | | -498,000 |
| 0 | 0 | | 0 |
| 1,272,377 | 1,272,377 | | 5,745,107 |
| Information Technology total: 1,272,377 | ENHANCED E-911 FUND TOTAL: 1,272,377 | FLEET MANAGEMENT FUND | Internal Services total: 5,745,107 |

5,584,604

5,587,120

250,819

88,499

-48,088 -546,088

48,088

FLEET MANAGEMENT FUND TOTAL: 5,793,195 Non-Departmental total:

GENERAL FUND

| City Attorney total: | 4,400,565 | 0 | 0 | 244,176 | -221,271 | -5,747 | 0 | 0 | -102,847 | 4,314,876 | 51,125 | 4,366,001 |
|--|------------------------|---------|--------------------|-----------|----------|------------|--------|--------|----------|------------|----------|------------|
| City Council total: | 950,445 | 0 | 0 | 19,645 | 0 | -3,102 | 0 | 0 | -1,600 | 965,388 | 989'69- | 895,702 |
| Civil Service total: | 501,411 | 0 | 0 | 4,183 | 0 | -469 | 0 | 0 | 0 | 505,125 | 45 | 505,080 |
| Court Administration total: | 5,968,113 | 0 | 0 | 111,235 | 0 | 125,482 | 74,300 | 0 | -131,456 | 6,147,674 | -4,678 | 6,142,996 |
| Development Services total: | 1,219,354 | 0 | 0 | 28,455 | 0 | -2,189 | 2,685 | 0 | -90,275 | 1,158,030 | -275,699 | 882,331 |
| Finance total: | 4,512,170 | 0 | 0 | 107,998 | 0 | -11,048 | 0 | 0 | -186,031 | 4,423,089 | 55,122 | 4,478,211 |
| Fire total: | Fire total: 28,105,784 | 0 | -100,000 | 829,265 | 0 | 17,093 | 0 | 0 | -830,553 | 28,021,590 | -4,369 | 28,017,221 |
| General Management total: | 3,822,006 | 0 | 4,000 | 47,867 | 0 | -423,174 | 0 | 0 | -492,805 | 2,957,895 | 16,017 | 2,973,911 |
| Human Resources total: | 1,472,261 | 0 | 0 | 33,799 | -4,040 | -6,414 | 0 | 0 | -155,117 | 1,340,490 | 55,267 | 1,395,757 |
| Information Technology total: | 6,365,611 | 0 | 0 | 85,911 | 0 | 88,992 | 0 | 0 | -514,389 | 6,026,125 | 395,349 | 6,421,474 |
| Internal Services total: | 8,929,374 | 0 | 0 | 245,815 | -211,320 | 484,961 | 0 | 12,955 | -904,118 | 8,557,667 | -4,910 | 8,552,757 |
| Judicial total: | 1,839,656 | 0 | 0 | 159,724 | -176,983 | -146 | 0 | 0 | 0 | 1,822,251 | -1,997 | 1,820,254 |
| Library, Rec & Cultural Svcs total: 12,186,914 | 12,186,914 | 0 | 0 | 212,098 | -65,115 | 392,673 | 0 | 0 | -953,448 | 11,773,122 | 74,959 | 11,848,081 |
| Neighborhood Services total: | 4,158,155 | 0 | 0 | 119,039 | -16,850 | -37,918 | 0 | 0 | -235,629 | 3,986,797 | 69,271 | 4,056,068 |
| Non-Departmental total: 39,218,316 | 39,218,316 | -12,737 | -12,737 -2,696,618 | 3,835,463 | 0 | -5,232,121 | 0 | 0 | -958,985 | 34,153,318 | 243,778 | 34,397,096 |

2005 Operating Reconciliation by Fund and Department

| Fund \ Department | FY04 Adopted Final | FY05 Initial Base Adj | FY05 FY04 Initial Onetime Base Adj Removals | FY05 Base Estimated PS Deltas | FY05 Vacancy Savings | FY05 Base FY05 Base Projected Projected Other Adj 04SprSup | FY05 Base Projected 04SprSup | FY05 Base Adds | FY05 Base Cuts | FY05 Proposed Estimate | FY05 Proposed Adjust | FY05 Adopted Final |
|--|--------------------------|-----------------------------|--|-------------------------------------|----------------------------|--|------------------------------------|----------------------|----------------------|--|----------------------------|--------------------------|
| GENERAL FUND | | | | | | | | | | | | |
| Parks & Open Space total: 12,453,496 | 12,453,496 | 0 | 0 | 336,524 | -105,000 | 348,029 | 35,195 | 0 | -693,628 | 12,374,616 | -5,265 | 12,369,351 |
| Planning total: | 1,518,778 | 0 | 0 | 37,089 | 0 | -864 | 0 | 0 | -156,347 | 1,398,656 | -2,039 | 1,396,617 |
| Police total: 58,860,991 | 58,860,991 | 0 | -304,140 | -304,140 1,874,296 -1,463,898 | -1,463,898 | 207,752 | 734,276 | 734,276 1,805,222 | -273,964 | 61,440,532 | -5,490 | 61,435,046 |
| Public Defender total: | 531,566 | 0 | 0 | -196 | 0 | -94 | 0 | 0 | -28,031 | 503,245 | -1,626 | 501,619 |
| Public Safety Communications Center total: | 4,071,032 | 0 | 0 | -97,037 | 0 | 1,300 | 0 | 0 | 0 | 3,975,295 | -3,093 | 3,972,202 |
| Public Works total: 16,896,937 | 16,896,937 | 0 | 0 | 355,382 | -222,000 | 172,154 | 0 | 530,790 | -177,402 | 17,555,861 | -12,000 | 17,543,861 |
| GENERAL FUND TOTAL: 217,982,935 | 217,982,935 | -12,737 | -12,737 -3,096,758 8,590,731 -2,486,477 -3,884,850 | 8,590,731 | -2,486,477 | -3,884,850 | 846,456 | 2,348,967 | -6,886,625 | 846,456 2,348,967 -6,886,625 213,401,642 | 569,991 | 569,991 213,971,636 |

GIFTS & GRANTS FUND

| Development Services total: | 171,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 171,500 | 0 | 171,500 |
|-------------------------------------|-----------|----------|---------|---------|---|--------|---|---------|----------|---------------------|--------|------------|
| Fire total: | 217,564 | 0 | 608,000 | -2,122 | 0 | 0 | 0 | 0 | 0 | 823,442 | 0 | 823,442 |
| General Management total: | 33,000 | 0 | -13,000 | 0 | 0 | 0 | 0 | 31,100 | 0 | 51,100 | 0 | 51,100 |
| Judicial total: | 15,500 | 0 | 0 | 0 | 0 | -1,500 | 0 | 0 | 0 | 14,000 | 0 | 14,000 |
| Library, Rec & Cultural Svcs total: | 1,138,813 | -378,000 | 0 | 16,289 | 0 | 38 | 0 | 0 | 0 | 777,140 | 0 | 777,140 |
| Neighborhood Services total: | 485,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 485,100 | 0 | 485,100 |
| Non-Departmental total: | 5,046 | 0 | -5,046 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks & Open Space total: | 1,020,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,020,000 | 0 | 1,020,000 |
| Police total: | 2,238,201 | 0 | 0 | -81,228 | 0 | 0 | 0 | 0 | 0 | 2,156,973 | 0 | 2,156,973 |
| GIFTS & GRANTS FUND TOTAL: | 5,324,724 | -378,000 | 589,954 | -67,061 | 0 | -1,462 | 0 | 31,100 | 0 | 5,499,255 | 0 | 5,499,255 |
| GOLF COURSES FUND | | | | | | | | | | | | |
| Non-Departmental total: | 71,006 | 0 | -71,006 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parks & Open Space total: | 9,809,510 | 0 | 0 | 109,029 | 0 | 48,977 | 0 | 349,678 | -210,600 | -210,600 10,106,594 | -4,687 | 10,101,907 |
| GOLF COURSES FUND TOTAL: | 9,880,516 | 0 | -71,006 | 109,029 | 0 | 48,977 | 0 | 349,678 | -210,600 | 10,106,594 | -4,687 | 10,101,907 |

City of Aurora

2005 Operating Reconciliation by Fund and Department

| Fund \ Department | FY04 Adopted Final | FY05 Initial Base Adj | FY04 Onetime Removals | FY05 Base Estimated PS Deltas | FY05 Vacancy Savings | FY05 Base Projected Other Adj | FY05 Base Projected 04SprSup | FY05 Base Adds | FY05 Base Cuts | FY05 Proposed Estimate | FY05 Proposed Adjust | FY05 Adopted Final |
|--|--------------------------|-----------------------------|-----------------------------|-------------------------------------|----------------------------|-------------------------------------|------------------------------------|----------------------|----------------------|------------------------------|----------------------------|--------------------------|
| POLICY RESERVE FUND | | | | | | | | | | | | |
| Non-Departmental total: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 92,000 | 97,000 |
| POLICY RESERVE FUND TOTAL: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97,000 | 97,000 |
| PRINT SHOP FUND | | | | | | | | | | | | |
| Internal Services total: | 1,077,550 | 0 | 0 | 15,465 | 0 | -232,564 | 0 | 189,800 | -59,800 | 990,451 | -45 | 990,406 |
| Non-Departmental total: | 8,890 | 0 | -8,890 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PRINT SHOP FUND TOTAL: | 1,086,440 | 0 | -8,890 | 15,465 | 0 | -232,564 | 0 | 189,800 | -59,800 | 990,451 | -45 | 990,406 |
| RECREATION FUND | | | | | | | | | | | | |
| Library, Rec & Cultural Svcs total: 10,134,623 | 10,134,623 | -883,701 | -28,559 | 318,333 | -129,080 | 155,751 | 0 | 66,079 | -306,445 | 9,327,001 | 194,990 | 9,521,991 |
| Non-Departmental total: | 216,821 | -27,857 | -96,376 | -31,067 | 0 | -61,521 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECREATION FUND TOTAL: | 10,351,444 | -911,558 | -124,935 | 287,266 | -129,080 | 94,230 | 0 | 66,079 | -306,445 | 9,327,001 | 194,990 | 9,521,991 |
| RISK MANAGEMENT FUND | | | | | | | | | | | | |
| Human Resources total: | 6,134,948 | 0 | 0 | 14,930 | 0 | 350,026 | 0 | 1,000,000 | 0 | 7,499,905 | 926- | 7,498,929 |
| Non-Departmental total: | 14,218 | 0 | -14,218 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RISK MANAGEMENT FUND TOTAL: | 6,149,166 | 0 | -14,218 | 14,930 | 0 | 350,026 | 0 | 1,000,000 | 0 | 7,499,905 | 926- | 7,498,929 |
| SURPLUS & DEFICIENCY FUND | | | | | | | | | | | | |
| Finance total: | 41,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,500 | 0 | 41,500 |
| Non-Departmental total: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 30,000 | 0 | 30,000 |
| SURPLUS & DEFICIENCY FUND TOTAL: | 41,500 | 0 | 0 | 0 | 0 | 0 | 0 | 30,000 | 0 | 71,500 | 0 | 71,500 |
| WASTEWATER FUND | | | | | | | | | | | | |
| Non-Departmental total: | 138,924 | 0 | -138,924 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utilities total: 25,595,125 | 25,595,125 | 0 | -426,500 | 128,538 | 0 | 190,280 | 50,863 | 2,598,621 | -112,182 | 28,024,747 | -8,659 | 28,016,088 |
| WASTEWATER FUND TOTAL: | 25,734,049 | 0 | -565,424 | 128,538 | 0 | 190,280 | 50,863 | 2,598,621 | -112,182 | 28,024,747 | -8,659 | 28,016,088 |

2005 Operating Reconciliation by Fund and Department

| Fund \ Department | Ac | FY04 Adopted Final | FY05 FY04 Initial Onetime Base Adj Removals | FY04 Onetime Removals | FY05 Base Estimated PS Deltas | FY05 Vacancy Savings | FY05 Base FY05 Base Projected Projected Other Adj 04SprSup | | FY05 Base Adds | FY05 Base Cuts | FY05 Proposed Estimate | FY05 Proposed Adjust | FY05 Adopted Final |
|-------------------|-------------------------|--------------------------|---|-----------------------------|-------------------------------------|----------------------------|--|---|----------------------|----------------------|------------------------------|----------------------------|--------------------------|
| WATER FUND | | | | | | | | | | | | | |
| | Non-Departmental total: | 228 028 | c | -228 028 | c | c | c | c | c | • | | • | • |

| Non-Departmental total: | 228,028 | 0 | -228,028 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|------------------------------|------------|---|----------|--------|---|---------|--------|-----------------------------|------------|--|--------|-------------------|
| Utilities total: 56,110,681 | 56,110,681 | 0 | -607,000 | 34,758 | 0 | 622,969 | 50,863 | 9,258,273 | -2,619,094 | 50,863 9,258,273 -2,619,094 62,884,447 | 76,069 | 76,069 62,960,516 |
| WATER FUND TOTAL: 56,338,709 | 56,338,709 | 0 | -835,028 | 34,758 | 0 | 655,969 | 50,863 | 50,863 9,258,273 -2,619,094 | -2,619,094 | 4 62,884,447 | 76,069 | 76,069 62,960,516 |

532,074 -7,073,897 9,406,491 -2,621,077 -5,430,845 1,113,139 18,546,452 -10,325,110 381,236,477 2,063,125 383,299,605 GRAND TOTAL OPERATING BUDGET: 377,089,250

City Council Adjustments to City Manager's Proposed 2005 Budget - October 3, 2004

| | | | - 62 -22 -23 | | | | | |
|--|--|---------------|--------------|------------|--------------|----------------------------|---------------|----------|
| | | | ı | CIP | Operating | Operating | Operating | ing |
| T. Carolina de la Car | A di moderno conde | FTE | Revenue | Budget | Budget | Budget | Budget | et Se |
| rund / Department | Adjustments | Cuange | Change | Change | rroposea | Change | nandonw | pa |
| Capital Projects Fund | | | | | | | | |
| Development Services | Restore Economic Development infrastructure | - | • | \$ 32,580 | \$ | \$ | \$ | ٠ |
| Information Technology | Remove PC Replacement Project | • | • | (395,502) | • | • | | • |
| Non-Departmental (Transfers) | Transfer from General Fund increased | · | 243,778 | | | ' | | ١. |
| Parks & Open Space | Restore Open Space Acquisitions | | | 120,000 | | ' | | ١. |
| Public Works | Restore Fence Replacement Program | 1 | | 150,000 | | ı | | |
| Public Works | Restore one traffic signal | ı | | 125,000 | | | | |
| Public Works | Restore Concrete Repair | ı | ı | 211,700 | | | | |
| | Capital Projects Fund totals | \$ - | 243,778 | \$ 243,778 | - \$ | - \$ | \$ | 1 |
| | | | | | Funds Availa | Funds Available Adjustment | S | ' |
| Community Development Fund | | | | | | | | |
| | | | | | | | | |
| Majorh Lochago d Courting | Equal dental insurance for all employees plus some savings | Đ | | e | 5 | (210) | | 610 |
| iverginouthood services | HOLLING PLEITHUIL HICLEASE III DEITA DEITAI PIAIIS (a) | - | | | • | | | (114) |
| | Community Development Fund totals | \$ | 1 | - Se | Funds Availa | Funds Available Adjustment | se s | (917) |
| | | | | | | ore Aujustment | 9 | |
| Community Maintenance Fund | | | | | | | | |
| | Transfer to General Fund the remaining Community | • | | | 4 | | , | |
| Non-Departmental (Transfers) | Maintenance Fund balance | · · | | - | | | so (| 15,105 |
| | Community Maintenance Fund totals | s | 1 | - 8 | · · | \$ 15,105 | 59 | 15,105 |
| | | | | | Funds Availa | Funds Available Adjustment | 8 (1 | 15,105) |
| Conservation Trust Fund | | | | | | | | |
| | Equal dental insurance for all employees plus some savings | | | | | | | |
| Parks & Open Space | from no premium increase in Delta Dental plans (a) | \$ - | - | \$ - | - \$ | (88) | \$ | (88) |
| | Conservation Trust Fund totals | \$ - | 1 | - \$ | S | Eunds Available Adiustment | \$ | (68) |
| | | | | | r unds Avand | ые лауимет | 9 | 69 |
| Cultural Services Fund | | | | | | | | |
| Library, Rec., & Cult. Svcs | Transfer from General Fund for Gateway to the Rockies Parade subsidy revenue | \$ | 26,000 | - | • | ∽ | ↔ | 1 |
| | Fund museum FTE from SCFD; decrease personal services in | | | | | | | |
| Library, Rec., & Cult. Svcs | org 43468 by half | 1 | 1 | • | 1 | (20,725) | | (20,725) |
| | | | | | | | | |

January 31, 2005

| | T | 0 | , | | | | |
|------------------------------|--|---------|-----------|--------|---------------|----------------------------|-----------|
| | | | | CIP | Operating | Operating | Operating |
| | | FTE | Revenue | Budget | Budget | Budget | Budget |
| Fund / Department | Adjustments | Change | Change | Change | Proposed | Change | Adopted |
| | | | | | | | |
| | Fund museum FTE from SCFD, decrease supplies and services | | | | | į | ; |
| Library, Rec., & Cult. Svcs | by \$19,214 and interfund charges by \$1,511 in org 43432 | 1 | 1 | 1 | | (20,725) | (20,725) |
| | Equal dental insurance for all employees plus some savings | | | | | | |
| Library, Rec., & Cult. Svcs | from no premium increase in Delta Dental plans | 1 | 1 | 1 | • | (312) | (312) |
| | Fund museum FTE from SCFD; increase Personal Services in | | | | | | |
| Library, Rec., & Cult. Svcs | org 43432 | • | • | - | 1 | 20,725 | 20,725 |
| | Fund museum FTE from SCFD; increase supplies and services | | | | | | |
| Library, Rec., & Cult. Svcs | and interfund charges in org 43468 | 1 | , | ٠ | , | 20,725 | 20,725 |
| Library, Rec., & Cult. Svcs | Gateway to the Rockies Parade Expense | , | • | • | (26,000) | 26,000 | • |
| I thrown Doo 9. Oalt Cross | Technical fix for special event funding (does not include | | | | | 21 500 | 21 500 |
| Library, Rec., & Cuit. Svcs | 55,500 tot Asian Filli Festival) | | | • | | 000,10 | 000,10 |
| Library, Rec., & Cult. Svcs | Add one FTE in lieu of contract position for History Museum | 1.00 | • | 1 | • | 1 | 1 |
| | Cultural Services Fund totals | 1.00 \$ | 26,000 \$ | - | \$ (26,000) | \$ 77,188 \$ | 51,188 |
| | | | | | Funds Availab | Funds Available Adjustment | (51,188) |
| Designated Revenue Fund | | | | | | | |
| | | | | | | | |
| | Equal dental insurance for all employees plus some savings | | | | | | |
| All Departments | from no premium increase in Delta Dental plans (a) | • | · | 1 | - | \$ (1,953) \$ | (1,953) |
| Development Services | Provide AEDC/ACED funding | 1 | | • | 1 | 363,785 | 363,785 |
| | Reduce capital expenditures and fund three positions through | , | | | | | |
| General Management | PEG Access Funds | 3.00 | | , | 455,000 | (274,378) | 180,622 |
| Neighborhood Services | Provide NABA funding | ı | | 1 | 1 | 20,000 | 20,000 |
| Non-Departmental (Transfers) | Anticipated interest on fund balance for NABA, ACED, AEDC | ı | 2,785 | 1 | 1 | | 1 |
| Non-Departmental (Transfers) | Unanticipated interest revenue from Traffic Impact Fees | 1 | 000.6 | • | • | • | • |
| | | | | | | | |
| Non-Departmental (Transfers) | | • | 6,000 | 1 | • | | 1 |
| | Unanticipated interest revenue from DIA Noise legal fee | | | | | | |
| Non-Departmental (Transfers) | | , | 10,000 | ' | | | • |
| Non-Departmental (Transfers) | Unanticipated interest revenue from DIA Noise mitigation | , | 75,000 | • | | | • |
| | | | | | | | |
| | | | | | | | |

6-H

| | | | | and o | • | • | • |
|------------------------------|---|--------|---------|--------|----------------------------|--|---------------------|
| | | FTE | Revenue | CIP | Operating Budget | Operating Budget | Operating Budget |
| Fund / Department | Adjustments | Change | Change | Change | Proposed | Change | Adopted |
| Non-Departmental (Transfers) | Transfer from Development Review Fund for NABA, ACED, AEDC for two years of funding | , | 762,000 | | | | |
| Non-Departmental (Transfers) | VPAB removal of Gateway to the Rockies Parade expense | ı | 1 | 1 | 26,000 | (26,000) | 1 |
| Non-Departmental (Transfers) | Transfer to General Fund interest revenue from Traffic Impact Fees | ı | | | | 000'6 | 6,000 |
| Non-Departmental (Transfers) | Transfer to General Fund interest revenue from Art District Loan Program | , | | | 1 | 6,000 | 6,000 |
| Non-Departmental (Transfers) | Transfer to General Fund interest revenue from DIA Noise legal fee reimbursement | ı | | | ı | 10,000 | 10,000 |
| Non-Departmental (Transfers) | Transfer to General Fund AMB sale proceeds | ı | | 1 | 1 | 30,802 | 30,802 |
| Non-Departmental (Transfers) | Transfer to General Fund Saddle Rock Impact Fee interest revenue | , | , | | ı | 41,000 | 41,000 |
| Non-Departmental (Transfers) | Transfer to General Fund interest revenue from DIA Noise mitigation | • | | - | | \$ 75,000 \$ | 75,000 |
| | Designated Revenue Fund totals | 3.00 | 867,785 | - \$ | \$ 481,000 | \$ 256,256 \$ | 737,256 |
| Development Review Fund | | | | | Funds Available Adjustment | le Adjustment === | 611,529 |
| All Departments | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | 5 | | | · · | \$ (7,982) \$ | (7,982) |
| Development Services | Transfer to General Fund for technical adjustment one more parks worker paid by Development Review Fund | | , | ٠ | | 22,462 | 22,462 |
| Non-Departmental (Transfers) | Transfer to Designated Revenue for NABA, ACED, AEDC for two years of funding | | | | • | 762,000 | 762,000 |
| Planning | Transfer to General Fund for technical adjustment one more parks worker paid by Development Review Fund | , | , | | | 13,090 | 13,090 |
| Public Works | Transfer to General Fund for technical adjustment one more parks worker paid by Development Review Fund | ı | , | - | • | 4,843 | 4,843 |
| | Development Review Fund totals | \$ - | • | - \$ | \$ | \$ 794,413 \$ | 794,413 |
| | | | | | Funds Availab | Funds Available Adjustment \$\sime\$ === | (794,413) |
| | | | | | | | |

| | | | | m5 | Organitary | 0.000 | |
|-----------------------------|--|------------|------------|--------|---------------------|---|---------------------|
| | | FTE | Revenue | Budget | Operatung Budget | Operatung Budget | Operating Budget |
| Fund / Department | Adjustments | Change | Change | Change | Proposed | Change | Adopted |
| Fleet Management Fund | | | | | | | |
| Internal Services | Technical adjustment for reduced revenue due to the net effect of a cut in Fire and adds in Utilities and Parks & O.S. | | (1,200) \$ | | ⊗ | • • • • • • • • • • • • • • • • • • • | |
| Internal Services | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | ı | | 1 | 1 | (2,516) | (2,516) |
| | Fleet Management Fund totals | s - | (1,200) \$ | 1 | \$ - Funds Availal | - \$ (2,516) \$ Funds Available Adjustment \$ | (2,516) |
| General Fund | | | | | | | |
| All Departments | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | | | , | ∻> | \$ (108,217) \$ | (108,217) |
| City Attorney's Office | Reinstate DRAT program | • | 1 | • | (64,900) | 64,900 | 1 |
| City Council | Eliminate vacant Boards and Commissions position | (1.00) | | 1 | • | (41,563) | (41,563) |
| | Technical fix to eliminate City Council funding for Boards & | | | | | | |
| City Council | Commissions | • | 1 | • | 1 | (8,749) | (8,749) |
| City Council | Cut travel and conferences | | | • | 1 | (7,500) | (7,500) |
| City Council | Annual dues reduction; cut Transit Alliance | • | 1 | • | • | (7,000) | (7,000) |
| City Council | Eliminate SEBP dues | • | | • | • | (4,000) | (4,000) |
| City Council | Cut in cellular maintenance and user charges account | ı | 1 | - | 1 | (005) | (200) |
| City Council | Increase Metro Mayors dues by SEBP savings | | | - | | 4,000 | 4,000 |
| Court Administration | Increase fine and forfeiture expectation | 1 | 500,000 | 1 | • | • | • |
| Development Services | Eliminate AEDC/ACED funding out of the General Fund | 1 | • | 1 | (90,275) | (273,510) | (363,785) |
| Finance | Keep Grant Writer position | 1.00 | | • | (60,918) | 60,918 | • |
| General Management | Technical fix to add funding for Boards & Commissions in City Clerk's Office | | | • | | 8 749 | 8 749 |
| General Management | Continue miblishing miblic notices in newspapers | | | | (12,000) | 12,000 | 5 |
| Human Resources | Keep Extraordinary Service Program | • | | • | (7.500) | 7.500 | • |
| Human Resources | Keep Second Language Program | ı | | 1 | (50,000) | 50,000 | 1 |
| Information Technology | Technical adjustment for miscellaneous personal services | | | • | | 4,300 | 4,300 |
| Information Technology | Restore PC Replacement in General Fund | | | - | (395,502) | 395,502 | 1 |
| Library, Rec., & Cult. Svcs | Additional Bookstock reduction | • | 1 | 1 | (72,000) | (60,500) | (132,500) |
| | T | | | | | | |

| | | | | ı) | | | |
|------------------------------|---|---------------|-------------------|------------------|----------------------------|--------------------|-------------------|
| | | | | CIP | Operating | Operating | Operating |
| Fund / Department | Adjustments | FTE Change | Revenue Change | Budget Change | Budget Proposed | Budget Change | Budget Adopted |
| | | | | | | | |
| Library, Rec., & Cult. Svcs | Transfer to Recreation Fund subsidy for restoration of various items including Village Green (\$33,000), Parklane (\$22,000). | , | 1 | 1 | (181,170) | 55,000 | (126,170) |
| | Transfer to Cultural Fund subsidy for restoration of Gateway to | | | | | | |
| Library, Rec., & Cult. Svcs | the Rockies Parade. | 1 | 1 | • | (100,364) | 26,000 | (74,364) |
| Library, Rec., & Cult. Svcs | Keep Chambers Plaza Library Open | 1.00 | • | 1 | (193,348) | 60,500 | (132,848) |
| Neighborhood Services | Eliminate NABA funding in the General Fund | ı | | 1 | 1 | (20,000) | (20,000) |
| | Move Aid to Agency funding for Bennie Goodwin to Comitis | | | | | | |
| Neighborhood Services | Crisis Center | • | , | 1 | • | (6,000) | (9,000) |
| | Move Aid to Agency funding for Radio/Reading to Comitis | | | | | | |
| Neighborhood Services | Comitis Crisis Center | • | • | 1 | , | (2,500) | (2,500) |
| Neighborhood Services | Restore NABA funding | • | • | • | (5,000) | 5,000 | • |
| Neighborhood Services | Increase Aid to Agency funding for Comitis Crisis Center | | | • | | 11,500 | 11,500 |
| | Match HRC recommendation and restore Aid to Agency | | | | | | |
| Neighborhood Services | funding with a 10% cut instead of 25% | • | | 1 | (147,308) | 88,385 | (58,923) |
| | Technical adjustment to reflect correct amount of transfer from | | | | | | |
| Non-Departmental (Transfers) | the Recreation Fund to the General Fund | • | (69,426) | • | • | • | • |
| | Transfer from Community Maintenance Fund due to closure of | | | | | | |
| Non-Departmental (Transfers) | the fund (remaining fund balance) | 1 | 15,105 | 1 | • | | 1 |
| Non-Departmental (Transfers) | AMB sale proceeds set aside for sale operations / transfer asset | 1 | 30,802 | • | • | • | • |
| | Transfer from Development Review Fund for one more parks | | | | | | |
| | worker paid by Development Review Fund (technical | | | | | | |
| Non-Departmental (Transfers) | adjustment) | 1 | 40,395 | 1 | 1 | , | 1 |
| | Transfer from Designated Revenue Fund for Saddle Rock | | | | | | |
| Non-Departmental (Transfers) | impact fee interest revenue | 1 | 41,000 | 1 | 1 | , | 1 |
| | Transfer from Designated Revenue and Policy Reserve Fund - | | | | | | |
| Non-Departmental (Transfers) | interest revenue | 1 | 200,000 | 1 | • | • | • |
| Non-Departmental (Transfers) | Transfer to Capital Projects Fund increased | • | • | 1 | (639,280) | 243,778 | (395,502) |
| Parks & Open Space | Add back some Sand Creek Regional Greenway funding | | | - | (34,500) | 10,000 | (24,500) |
| | Suspend other half of Citizen Academies, use for Volunteer | | | | | | |
| Police | Banquet | • | • | 1 | (2,500) | (2,500) | (5,000) |
| Police | Continue Volunteer Banquet | • | - | 1 | (10,000) | 7,500 | (2,500) |
| | General Fund totals | 1.00 | \$ 924,876 | | \$ (2,066,565) | \$ 566,993 \$ | (1,496,572) |
| | | | | | Funds Available Adjustment | le Adjustment \$== | 187,883 |
| | | | | | | | |
| | | | | | | | |

| | - | 0 | ` | | | | |
|------------------------------|---|--------------|---------|---------|---------------------|-------------------------------|------------------|
| | | 41.4 | Dovonno | CIP | Operating Budget | Operating Budget | Operating Budget |
| Fund / Department | Adjustments | Change | Change | Change | Proposed | Change | Adopted |
| | | | | | | | |
| Golf Fund | | | | | | | |
| Parks & Open Space | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | · · | 1 | · · | ∽ | \$ (4.689) \$ | (4,689) |
| | Golf Fund totals | · S | 1 | - | | Funds Available Adjustment \$ | |
| | | | | | | ·II | , |
| Policy Reserve Fund | | | | | | | |
| Non-Departmental (Transfers) | Transfer to General Fund Interest revenue | - 8 | 1 | | \$ | 97,000 | 97,000 |
| | Policy Reserve Fund totals | s | | - | S - Funds Availa | Funds Available Adjustment 8 | 97,000 |
| Print Shop Fund | | | | | | | |
| | | | | | | | |
| Internal Services | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | \$ | - | \$ | \$ | \$ (45) \$ | (45) |
| | Print Shop Fund totals | · | - | - \$ | - \$ | \$ (45) \$ | (45) |
| | | | | | Funds Availa | Funds Available Adjustment ** | 45 |
| Recreation Fund | | | | | | | |
| Library, Rec., & Cult. Sves | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | \$ | • | · \$ | - - | \$ (4,234) \$ | (4,234) |
| Library, Rec., & Cult. Svcs | Village Green Pool revenue restored | , | 8,252 | | , | | |
| Library, Rec., & Cult. Svcs | Parklane Pool revenue restored | , | 11,651 | • | • | | 1 |
| Library, Rec., & Cult. Svcs | Transfer from General Fund Parklane subsidy revenue | | 22,000 | • | | | |
| Library, Rec., & Cult. Svcs | Transfer from General Fund Village Green subsidy revenue | | 33,000 | • | ٠ | | • |
| Library, Rec., & Cult. Svcs | Village Green Recreation Center revenue restored | , | 54,325 | 1 | 1 | • | 1 |
| Library, Rec., & Cult. Svcs | Increase in preschool fees | , | 70,000 | • | 1 | 1 | 1 |
| Library, Rec., & Cult. Svcs | Village Green Pool operations expenditure | , | 1 | • | (18,292) | 18,292 | 1 |
| Library, Rec., & Cult. Svcs | Parklane Pool operations budget restored | , | | • | (33,651) | 33,651 | 1 |
| Library, Rec., & Cult. Svcs | Village Green Tiny Tots position restored | 1.00 | | • | (54,085) | 54,085 | 1 |
| Library, Rec., & Cult. Svcs | Village Green operating budget restored | 0.50 | - | • | (93,200) | 93,200 | 1 |
| | Recreation Fund totals | 1.50 \$ | 199,228 | - \$ | \$ (199,228) | \$ 194,994 \$ | (4,234) |
| | | | | | Funds Availa | Funds Available Adjustment ** | 4,234 |
| | | | | | | | |

| | | | | | • | • | • |
|---------------------------------|---|---------------|-------------------|---------|--------------------|-------------------------------|-------------------|
| | | | | | Operating | Operating | Operating |
| Fund / Denartment | Adinetments | FTE Change | Revenue Change | Budget | Budget Pronosed | Budget Change | Budget Adonted |
| | company fact | 39 | 39,,,,,, | , S | mandarr | 3 | nadony |
| Risk Management Fund | | | | | | | |
| Human Resources | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | - | | | · · | \$ (926) | (926) |
| | Risk Management Fund totals | \$ - | \$ - | - | - \$ | \$ (926) \$ | |
| | | | | | Funds Availab | Funds Available Adjustment * | 926 |
| Wastewater Fund | | | | | | | |
| Utilities | Equal dental insurance for all employees plus some savings from no premium increase in Delta Dental plans (a) | <i>S</i> A | S | 1 | <i>•</i> | \$ (099'8) \$ | (8,660) |
| | Wastewater Fund totals | S | 99 | 1 | - \$ | $\overline{}$ | |
| | | | | | r unds Avaud | r unds Avandore Adjustment 3 | 0,000 |
| Water Fund | | | | | | | |
| Utilities | Technical adjustment for two contract positions | \$ | 91,200 \$ | ı | - \$ | \$ - | 1 |
| | Equal dental insurance for all employees plus some savings | | | | | | |
| Utilities | from no premium increase in Delta Dental plans (a) | | | 1 | • | (15,023) | (15,023) |
| Utilities | Technical adjustment for two contract positions | | - | - | - | 91,091 | 91,091 |
| | Water Fund totals | \$ - | 91,200 \$ | - | \$ - | \$ 890,97 \$ | 76,068 |
| | | | | | Funds Availab | Funds Available Adjustment ** | 15,132 |
| TOTAL ADJUSTMENTS FOR ALL FUNDS | ALL FUNDS | 6.50 \$ | 2,184,667 \$ | 243,778 | \$ (1,810,793) \$ | \$ 2,063,127 \$ | 252,334 |
| | | | | , | | | , i |

⁽a) The Dental Insurance adjustment is not notated in the Department Budgets (Section F) because it is a base adjustment that affects all departments.

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | d Lapses | Planned Fall Amend | | 2004 Projected Budget |
|---|-------------|--------------------------------|---|----------------------|-----------------|-------------|-----------------------|--------------|-----------------------------|
| Building Repair Fund Internal Services | | | | | | | | | |
| Major Building Repair | 40715 | \$ 4,844,772 | \$ 1,790,000 | • | \$ | 89 | - \$ (73,500) | \$ (00) | 1,716,500 |
| Fire Station 1 HVAC/Electrical/Roof | 40717 | 390,000 | | I | | | | - | |
| Fire Station 7 HVAC/Electrical/Roof | 40718 | 425,000 | 1 | ı | | 1 | ı | - | |
| North Branch Library HVAC/Roof | 40719 | 390,001 | 1 | I | | 1 | ı | ' | ' |
| South Branch Library HVAC | 40720 | 180,000 | • | 1 | | | | • | |
| MLK Fox Theater HVAC | 40721 | 100,000 | 1 | ı | | 1 | | | |
| Transformer-AMC | 40722 | | CLOSED; not reported in 2005 proposed budget book | oorted in 2005 p | roposed budget | book | | | |
| Total Building Repair Fund | | \$ 6,329,773 | \$ 1,790,000 | • | \$ | \$ - | - \$ (73,500) | \$ (00) | 1,716,500 |
| Capital Projects Fund | | | | | | | | | |
| Court Administration Aurora Municipal Courts Remodel | 10700 10702 | \$ 521 130 | ¥ | 4 | 000 09 | 4 | <i>€</i> | 9 | 000 09 |
| | 10701 | | ÷ | | | | ÷ | + | 200,00 |
| Municipal Justice Center Security Expansion AIPP Municipal Courts Remodel | 10/01 | 158,000 | Not reported separately: Subsidiary Org of 10700 | rately: Subsidia | rv Org of 10700 | | | | 1 |
| Sub-Total Court Administration | | \$ 679.130 | · · | 95 | 000.09 | ss | 693 I | 64 | 60.000 |
| Develonment Services | | | | | | | | | |
| Economic Development Infrastructure | 71701 | \$ 250,000 | Se | € - | € | € | (162,900) | \$ | (162,900) |
| Fitzsimons Redevelopment | 71702 | | CLOSED; not reported in 2005 proposed budget book | oorted in 2005 p | roposed budget | book | | _ | () |
| Sub-Total Development Services | | \$ 250,000 | | 99 | 99 | 9 | - \$ (162,900) | 8 (00 | (162,900) |
| Finance | | | | | | | | | |
| Financial Systems | 34702 | \$ 448,766 | \$ 60,000 | • | 99 | \$ | \$ | 5 | 60,000 |
| Sub-Total Finance | | \$ 448,766 | 8 60,000 | S | S | % | S | 9 | 60,000 |
| Fire | | | | | | | | | |
| Fire Station No. 1 Remodel (Bond) | 58704,58728 | \$ 368,000 | \$ | \$ | 8 | \$ | · S | · | |
| Whelen Warning System | 58707 | 250,000 | 30,000 | ı | | | | - | 30,000 |
| Fire Station No. 13 (Bond) | 58713,58726 | 2,911,493 | - | 1 | | - | - | 1 | • |
| Fire Station No. 14 (Bond) | 58714,58727 | 2,370,707 | • | 1 | 10,000 | 0 | | , | 10,000 |
| Fire Station No. 3 Rebuild (Bond) | 58715,58725 | 1,948,000 | 1 | ı | (20,000) | (0 | ı | ı | (20,000) |
| Fire Station No. 11 | 58717,58723 | 2,302,789 | 1 | ı | | 1 | | 1 | ' |
| Eiro Station No 7 Addition (Bond) | 58718 58727 | 000 009 | • | 1 | | i | | | |

| APP APP APP APP APP APP APP APP | \$ 11,596,283 \$ 237,000 \$ 273,062 \$ 102,232 \$ 102,232 \$ 237,000 \$ 348,380 \$ 15,000 \$ 15,000,000 \$ 446,191 \$ 1,508,870 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 \$ 150,000 | 10,000 | 30,000 |
|---|---|--|---------|
| and) 58720 20,000 Bond Interest) 58721,58723 273,062 Bond Interest) 58722 102,232 Bond Interest) 58724 - Bond) 58724 - Bond) 58724 - Bond) 58726 - (Bond) 58727 - (Bond) 58726 - (Bond) 58726 - (Bond) 58726 - (Bond) 58728 - Remodel (Bond) 58728 - Reclity - Phase I 46701 \$ 18,866 Facility - FMF 46703 18,866 - ent 46704 - - acility - FMF 46704 - - acility - FMF 46708 - - int Finish 46708 - - ont 46711 1,500,000 - ont 46714 1,500,000 - | 20,000 273,062 102,232 | - S - S S S | 30,000 |
| Bond Interest) 58721,58723 273,062 Bond Interest) 58722 102,232 Bond) 58724 - Bond) 58724 - Bond) 58724 - Bond) 58724 - Bond) 58725 - (Bond) 58726 - (Bond) 58727 - Remodel (Bond) 58728 - Remodel (Bond) 46701 \$ 11,596,283 Reclity - Phase I 46703 18,866 - Reclity - FMF 46704 - - acility - FMF 46704 - - acility - FMF 46704 - - acility - FMF 46709 - - acility - FMF 46709 - - acility - FMF 46709 - - but 46711 1,500,000 - but 46711 1,500,000 - but | \$ 11,596,283 \$ 11,596,283 \$ 237,000 \$ 237,000 1,500,000 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 1,508,870 | - s - s | 30,000 |
| Bond Interest) 58722 102,232 Bond (Bond) 58724 - Bond) 58724 - Bond) 58725 - (Bond) 58726 - (Bond) 58727 - (Bond) 58726 - (Bond) 58727 - (Bond) 58728 - Remodel (Bond) 46701 \$ 11,596,283 Reclity - PMP 46702 18,866 - Reclity - FMF 46703 348,380 - Reclity - FMF 46704 - - Reclity - FMF 46704 - - Reclity - FMF 46704 - - Reclity - FMF 46708 - - Reclity - FMF 46709 - - Reclity - FMF 46708 - - Reclity - FMF 46711 1,500,000 - Reclity Phase II 46714 1,508,000 - | 102,232 | - S - S | 30,000 |
| Bond 58724 | \$ 11,596,283 \$ 237,000 \$ 237,000 \$ 18,866 - 18,866 - 1,500,000 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 | - \$ - \$ - | 30,000 |
| Bond 58724 | \$ 11,596,283 \$ 237,000 \$ 237,000 1,500,000 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 1,508,870 | - \$ - \$ | 30,000 |
| Bond 58725 | \$ 11,596,283 \$ 237,000 \$ 237,000 1,500,000 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 1,508,870 | - \$ - \$ | 30,000 |
| (Bond) 58726 - (Bond) 58727 - Remodel (Bond) 58728 - Remodel (Bond) 58728 - Free Farm - FMP 46701 \$ 1,596,283 Facility - Phase I 46702 18,866 18,866 Facility - FMF 46703 348,380 - ent 46704 - - ent 46704 - - ent 46708 - - ent 46709 - - ent 46711 1,500,000 - nt 46712 446,191 - y 46712 446,191 - y 46713 1,508,000 - y 46714 150,000 - x 46714 150,000 - y 46714 150,000 - x 46716 - - x 46716 - | \$ 11,596,283 \$ 237,000 \$ 8,866 18,866 - 18,866 - 1,500,000 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 | - \$ - \$ | 30,000 |
| (Bond) 58727 - Remodel (Bond) 58728 - Remodel (Bond) 58728 - Free Farm - FMP 46701 \$ 11,596,283 rex/EMS Facility - FMF 46702 18,866 Facility - PMP 46703 348,380 acility - FMF 46704 - ent 46704 - ent 46708 - ent 46708 - ont 46711 1,500,000 sy 46712 446,191 outs 46712 467,191 sy 46713 1,508,870 sy 46714 1,509,000 sy 46715 1,508,870 outs 46714 1,508,870 stacility Phase II 46714 1,508,870 stacility Phase II 46716 - ce Facility FMP 46718 - v Phase I 46719 - stack Facility - FMP 46719 - < | \$ 11,596,283 \$ 237,000 \$ 8,866 18,866 | - \$ - \$ | 30,000 |
| Remodel (Bond) 58728 - Remodel (Bond) \$ 11,596,283 Free Farm - FMP 46701 \$ 237,000 lex/EMS Facility - FMF 46702 18,866 Facility - Phase I 46704 - acility - FMF 46704 - ent 46704 - ent 46705 - ent 46708 - ent 46708 - nt Finish 46711 1,500,000 nt Finish 46712 446,191 out 46712 446,191 out 46712 1,500,000 sy 46714 1,500,000 sy 46714 1,508,870 outs 46714 1,508,870 st Entrance 46714 1,508,000 rt Entrance 46716 - ce Facility Phase II 46716 - vok 46718 - vok 46719 - vok 46718 | \$ 11,596,283 \$ 237,000 \$ 8,866 18,866 | - \$ - \$ | 30,000 |
| Free Farm - FMP 46701 \$ 11,596,283 rex/EMS Facility - FMF 46702 18,866 Facility - Phase I 46703,46720 348,380 acility - FMF 46704 - acility - FMF 46704 - ent 46704 - tent 46708 - nt Finish 46708 - nt Finish 46711 1,500,000 sy 46712 446,191 surts Remodel (Bond) 46712 446,191 surts Remodel (Bond) 46714 1,508,000 recitity Phase II 46714 1,508,000 recitity Phase II 46714 1,508,000 rece Facility Phase II 46716 - rece Facility - FMP 46718 - rece Facility - FMP 46718 - rece Facility - FMP 46720 - rece Facility - FMP 46720 - rece Facility - FMP 46720 - | \$ 11,596,283 \$ 237,000 18,866 18,866 - - - 1,500,000 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 | - \$ - \$ | 30,000 |
| Free Farm - FMP 46701 \$ 237,000 tex/EMS Facility - FMF 46702 18,866 Facility - Phase I 46703,46720 348,380 acility - FMP 46704 - ent 46705 - ent 46708 - int Finish 46708 - nt Finish 46711 1,500,000 y 46712 446,191 outs Remodel (Bond) 46712 446,191 outs Remodel (Bond) 46713 1,508,870 descriptive PMP 46714 150,000 y Facility Phase II 46714 150,000 recent received 46716 - de Facility Phase II 46716 - de Facility - FMP 46718 - de Facility - FMP 46719 - de Facility - FMP 46719 - de Phase I 46720 - de Facility - FMP 46720 - de Phase II 46721 - | \$ 237,000 18,866 348,380 - - 1,500,000 1,508,870 1,508,870 1,508,870 1,508,870 | | 200,000 |
| Tree Farm - FMP 46701 \$ 237,000 tex/EMS Facility - FMF 46702 18,866 Facility - Phase I 46703,46720 348,380 acility - FMP 46704 - acility - FMF 46705 - tent 46708 - tent 46709 - nt Finish 46711 1,500,000 ny 46712 446,191 y 46713 1,508,870 y 46714 150,000 46715,46721 10,904,320 tt Entrance 46716 - Avork (Carma) 46718 - tce Facility - FMP 46719 - y Phase I 46716 - y Phase I 46716 - y Phase I 46719 - | \$ 237,000 18,866 348,380 | | 200,000 |
| Facility - FMF 46702 18,866 - Phase I 46703,46720 348,380 - FMP 46704 - 46704 - FMF 46708 - 46709 - 46711 1,500,000 - 46711 1,500,000 - 46712 446,191 - 46712 446,191 - 46712 446,191 - 46713 1,508,870 - 46714 150,000 - 46714 150,000 - 46715 46721 10,904,320 - 46718 | 18,866 348,380 - - 1,500,000 446,191 1,508,870 150,000 1150,000 | | 200,000 |
| FMP | 348,380 1,500,000 446,191 1,508,870 1,508,870 1,508,870 | | |
| FMP 46704 | - 1,500,000 446,191 1,508,870 1,508,870 1,508,870 1,508,870 | | • |
| FMF 46705 - 46708 - 46709 - 46709 - 46711 1,500,000 46711 1,500,000 46712 446,191 10.00 & 46713 1,508,870 10.00 & 46714 150,000 10.00 & 46715 10.004,320 10.00 & 46718 10.004,320 10.00 & 46718 10.00 & 46718 10.00 & 46718 10.00 & 46718 10.00 & 10.00 & 46718 10.00 & 10.00 & 46718 10.00 & | - 1,500,000 446,191 1,508,870 150,000 10,904,320 | | 340,000 |
| 46708 - 46709 - 46711 1,500,000 46712 446,191 10p & Maintenance 46713 1,508,870 10phase II 46714 150,000 10phase II 46715,46721 10,904,320 10phase II 46716 - 10phase II 46716 - 10phase II 46718 - 10phase II 46718 - 10phase II 46718 - 10phase II 46720 - 10phase II 46721 - | - 1,500,000 446,191 1,508,870 150,000 10,904,320 | osed budget book | 1 |
| 46709 - 46711 1,500,000 46712 446,191 10p & Maintenance 46713 1,508,870 10p & Maintenance 46714 150,000 10p & Maintenance 46714 150,000 10p & Maintenance 46714 10,904,320 10p & Maintenance 46716 - 10p & Maintenance 46718 - 10p & Maintenance 46718 - 10p & Maintenance 46718 - 10p & Maintenance 46719 - 10p & Maintenance - - | 1,500,000 446,191 1,508,870 1,508,870 1,50,000 10,904,320 | osed budget book | |
| 46711 1,500,000 46712 446,191 nodel (Bond) 46713 1,508,870 I Op & Maintenance 46714 150,000 Phase II 46715,46721 10,904,320 read 46718 - rma) 46718 - ty - FMP 46719 - 46720 - 1 46720 - | 1,500,000 446,191 1,508,870 150,000 10,904,320 | | |
| nodel (Bond) 46712 446,191 I Op & Maintenance 46714 1,508,870 Phase II 46714 150,000 Re 46715,46721 10,904,320 Re 46716 - Ima) 46718 - IV - FMP 46719 - 1 46720 - 1 46721 - | 446,191 1,508,870 150,000 10,904,320 | | I |
| nodel (Bond) 46713 1,508,870 I Op & Maintenance 46714 150,000 Phase II 46715,46721 10,904,320 se 46716 - rma) 46718 - ty - FMP 46719 - 1 46720 - 1 46721 - | 1,508,870 150,000 10,904,320 | 1 | 1 |
| H Op & Maintenance 46714 150,000 Phase II 46715,46721 10,904,320 Ed 46716 Ima) 46718 Ity - FMP 46719 Ity - FMP 46721 Ity - FMP 46721 Ity - FMP 46721 Ity - FMP 46721 Ity - FMP Ity Ity - FMP Ity - FMP Ity - FMP Ity - FMP Ity Ity - FMP Ity - FMP Ity I | 150,000 | 1 | 1 |
| Phase II 46715,46721 10,904,320 se 46716 - 46718 - 46718 - 46719 - 46720 - 46721 - 46721 - 46721 - 46721 - 46721 46721 | 10,904,320 | | ' |
| ty - FMP 46720 - 46721 - 46721 - 46721 - 46721 - 46721 - 46721 - 46721 - 46721 - 46721 46721 | - CLOSED; not reported in 2005 pro | | ' |
| ma) 46718 iy - FMP 46720 1 46721 1 | | osed budget book | |
| ty - FMP 46719 - 46720 - 46721 - 46721 | - CLOSED; not reported in 2005 proj | osed budget book | |
| 46720 - 46721 - | - 000,000 - | (000,000) | 1 |
| 46721 | - Not reported separately; Subsidiary Org of 46703 | Org of 46703 | |
| 600000 | - Not reported separately; Subsidiary Org of 46715 | Org of 46715 | |
| 15,113,627 \$ 1,980,000 | \$ 15,113,627 \text{\$ 1,980,000 S} - 3 | - \$ (1,440,000) | 540,000 |
| Information Technology | | | |
| Financial Systems 37705 \$ 3,278,965 \$ - \$ | 3,278,965 | <u>\$</u> - \$ - \$ - | ' |
| Strategic Information Systems 37707 3,490,143 - | 3,490,143 | - | 1 |

| Project Name | Org | Appropriation thru 12/31/03 | ion 03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|---|-------------|--------------------------------|-----------|------------------|----------------------|---|----------|-----------------------|-----------------------------|
| Library System | 37713 | | CT | OSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | * | | |
| Systems and Network Replacement | 37714 | 1,065,000 | | 260,000 | . 1 | , | | 1 | 260,000 |
| Fire Records Management System | 37716 | | CL | OSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | <u> </u> | | |
| Mobile Data Computers | 37717 | | CL | OSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | <u>~</u> | | |
| Document Imaging | 37718 | 360,000 | 000 | 1 | ı | | | 1 | |
| Geographic Information Systems (GIS) | 37720 | 100,000 | 000 | | • | | | | |
| Telephone Infrastructure Expansion | 37721 | 421,681 | 189 | 100,000 | ı | | • | | 100,000 |
| 800 MHz Radio (Transfer to E-911 Fund) | 37724 | | 1 | 1,710,000 | 1 | | • | - (460,000) | 1,250,000 |
| Enterprise Security | 37725 | 150,000 | 000 | 100,000 | 1 | | • | | 100,000 |
| E-Government | 37727 | 200,000 | 000 | 1 | 1 | | | | |
| Fire Mobile Data Computers | 37728 | 569,769 | 69, | 1 | 1 | • | • | | |
| Mobile Data Terminals - Match | 37730 | | CL | OSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | <u> </u> | | |
| Sub-Total Information Technology | | \$ 9,635,558 | | 2,170,000 | · · | - | · | \$ (460,000) | \$ 1,710,000 |
| Internal Services | | | | | | | | | |
| Building Security/Surveillance | 40714 | \$ 124,000 | \$ 000 | 1 | · | - | · · | - | 8 |
| Detention Center Security System Replacemen | 40723 | | 1 | 700,000 | 1 | • | • | | 700,000 |
| Sub-Total Internal Services | | \$ 124,000 | 8 000 | 700,000 | • | · · | • | 99 | \$ 700,000 |
| Library, Recreation & Cultural Services | | | | | | | | | |
| Recreation Registration System | 43702 | \$ 611,250 | \$ 053 | | \$ | - | · • | | 8 |
| South Branch Library (Bond) | 43706,43719 | 463,000 | 000 | 1 | - | • | | | |
| Tallyn's Reach Library (Bond) | 43707,43720 | 5,785,000 | 000 | • | • | • | | | |
| North Branch Library (Bond) | 43708,43721 | 1,052,000 | 000 | • | • | • | | | |
| MLK Library and Municipal Service Center (Bond) | 43709,43722 | 10,842,000 | 000 | • | • | • | | | |
| MLK North Aurora Redevelopment | 43713,43723 | 1,100,000 | 000 | • | 1 | • | | | |
| Tallyn's Reach Library Book Stock (Bond Interest) | 43714,43724 | 874,000 | 000 | • | 1 | • | | | |
| APS Joint Project - Murphy Creek Elem | 43715 | | • | 850,000 | • | • | | | 850,000 |
| Recreation Facility Renovation - Expo | 43716 | 150,000 | 000 | 288,000 | • | • | | | 288,000 |
| Tallyn's Reach Library Bond Interest | 43717 | 51,116 | 16 | • | • | 2,600 | | | 5,600 |
| North/South Branch Library Interest | 43718 | 200,000 | 000 | • | - | 33,200 | | | 33,200 |
| AIPP South Branch (Bond) | 43719 | | - No | t reported separ | ately; Subsidia | Not reported separately; Subsidiary Org of 43706 | | | |
| AIPP Tallyn's Reach (Bond) | 43720 | | - No | t reported separ | ately; Subsidia | Not reported separately; Subsidiary Org of 43707 | | | |
| AIPP North Branch (Bond) | 43721 | | No No | t reported separ | ately; Subsidia | Not reported separately; Subsidiary Org of 43708 | | | |
| AIPP MLK (Bond) | 43722 | | - No | t reported separ | ately; Subsidia | Not reported separately; Subsidiary Org of 43709 | | | |
| | | | | | | | | | |

| AIPP North Aurora Redevelopment (Bond) 43723 AIPP Tallyn's Reach Book Stock (Bond) 43724 MLK Library (Bond Interest, 43725 | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget | ted et |
|--|---------------|--------------------------------|--|----------------------|---|--------|-----------------------|-----------------------------|-----------|
| | 723 | 1 | Not reported separately; Subsidiary Org of 43713 | ately; Subsidiar | y Org of 43713 | | | | |
| | 724 | 1 | Not reported separately; Subsidiary Org of 43714 | ately; Subsidiar | y Org of 43714 | | | | |
| | 725 | - | • | • | 265,495 | • | - | 26: | 265,495 |
| Sub-Total Library, Rec & Cultural Services | \$ | 21,128,366 | \$ 1,138,000 | · | \$ 304,295 s | | · 69 | \$ 1,442 | 1,442,295 |
| Neighborhood Services | | | | | | | | | |
| Animal Care Facility - Remodel 64700 | \$ 002 | 1 | \$ 1,000,000 | · | | | ÷ | \$ 1,000 | 1,000,000 |
| Sub-Total Neighborhood Services | € | 1 | \$ 1,000,000 | 59 | S - | 1 | · 69 | | 1,000,000 |
| Non-Departmental | | | | | | | | | |
| x (RTD) | \$ 25078 | 400,000 | \$ 200,000 | · · | · · | | \$ | \$ 200 | 200,000 |
| Art in Public Places - CPF 25082 | 082 | 1 | 253,600 | 1 | 1 | ı | 1 | 25. | 253,600 |
| Transfer to Building Repair Fund 25082 | 082 | - | 1,858,800 | | | • | - | 1,858 | ,858,800 |
| Transfer to DRF - Aurora Mall Incentive 25082 | 082 | 1 | 1,300,000 | 1 | | ' | 1 | 1,300 | 1,300,000 |
| Transfer to DRF - Merrick 25082 | 082 | 1 | 1 | • | 100,000 | ' | 1 | 100 | 100,000 |
| Library Bond Interest Projects 25700 | 200 | 304,295 | | 1 | (304,295) | - | - | (305 | (304,295) |
| Fitzsimons Area/FRA Study | 705 | 31,263 | • | 1 | • | ' | - | | ' |
| Café Equipment - City 2570 | 25706 | | CLOSED; not rep | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | v | | | |
| Sub-Total Non-Departmental | € | 735,558 | \$ 3,612,400 | · · | \$ (204,295) \$ | | · • | \$ 3,408,105 | 3,105 |
| Parks & Open Space | | | | | | | | | |
| Median/Streetscapes Development 61701 | 701 | 9,161,139 | • | · • | \$. | | 5 | 5 | ' |
| Sand Creek Greenway - CPF 61770 | 770 | 1,073,962 | | | | • | - | | 1 |
| Natural Open Space Acquisitions 61772 | 772 | 1,298,326 | 150,000 | 1 | • | - | (150,000) | | 1 |
| Sports Park Construction (Bond) 6182 | 61825 | 16,592,576 | • | 1 | • | • | - | | • |
| Direct Costs - Design, Engineering, etc. 61826 | 826 | 1 | 145,000 | 1 | • | 1 | - | 14; | 145,000 |
| Lowry Park 61827 | 827 | 15,120 | • | • | • | • | - | | 1 |
| Park Enhancements 6187 | 61839 | | CLOSED; not rep | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | , | | | |
| Systemwide Improvements 61840 | 840 | 83,446 | 20,000 | | | ' | - | 2 | 20,000 |
| Parks & Open Space Acquisitions - CPF 61841 | 841 | | CLOSED; not rep | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | , | | | |
| Greenways/Trails (Non-Bond) 6184 | 61842 | 533,630 | 200,000 | 1 | | - | - | 20 | 200,000 |
| Park Infrastructure 61843 | 843 | 661,885 | 50,000 | 1 | • | ' | - | 5(| 50,000 |
| nnis Center | 61846 | 231,020 | 1 | 1 | 1 | | 1 | | ' |
| | 61865 | 121,010 | 50,000 | • | • | ' | • | Š | 50,000 |
| Fitzsimons Irrigation 61870 | 870 | 68,000 | 1 | - | - | | - | | 1 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|---|-------------|--------------------------------|---|----------------------|--------------------|--------|-----------------------|-----------------------------|
| Alameda Corridor | 61871 | 1,808,620 | | 1 | • | ı | (900,000) | (900,000) |
| Alameda I-225 Landscaping | 61872 | 1,298,037 | | ı | | | | |
| Land Acquisition (Denver Land Swap) | 61874 | 500,000 | - | 1 | | - | - | 1 |
| TIP - City Center Bike Path CPF | 61875 | 56,000 | | 1 | | • | • | 1 |
| Montview Capital Improvements | 61877 | 69,248 | | 1 | | • | • | • |
| TIP - Hutchinson - Unnamed Creek | 61879 | • | | | 93,000 | ı | 1 | 93,000 |
| TIP - Great Plains | 61881 | 1 | | | 94,000 | 1 | • | 94,000 |
| Aqua Vista Park (Bond) | 62701,62717 | 525,000 | • | ı | 1 | 1 | 1 | ı |
| Aurora Reservoir Buffer (Bond) | 62702 | 3,000,000 | • | ı | 1 | 1 | 1 | ı |
| Great Plains Community Park (Bond) | 62703,62718 | 1,200,000 | | ı | 1 | 1 | 175,000 | 175,000 |
| Greenways/Trails (Bond) | 62704,62719 | 500,000 | | 1 | | | 1 | 1 |
| Havana West Neighborhood Park (Bond) | 62705,62720 | 1,225,000 | • | 1 | ' | 1 | ' | 1 |
| Mountain View Neighborhood Park (Bond) | 62706,62721 | 648,000 | - | 1 | • | • | - | 1 |
| Olympic Park Expansion (Bond) | 62707,62716 | 1,038,000 | | • | | • | • | 1 |
| Park Acquisitions (Bond) | 62708 | 6,150,000 | | 1 | | | 1 | 1 |
| Settler's Neighborhood Park (Bond) | 62709,62722 | 650,000 | - | 1 | 1 | • | - | 1 |
| Sand Creek Community Park (Bond) | 62710,62723 | 1,000,000 | - | 1 | • | • | - | 1 |
| Sunrise Neighborhood Park (Bond) | 62711,62724 | 682,222 | • | 1 | ' | 1 | - | 1 |
| Parks bond Interest - Lowry Range | 62715 | 10,000 | ٠ | • | • | • | 1 | 1 |
| AIPP Olympic Park Expansion (Bond) | 62716 | 1 | Not reported separately; Subsidiary Org of 62707 | ely; Subsidiar | y Org of 62707 | | | |
| AIPP Aqua Vista Park (Bond) | 62717 | - | Not reported separately; Subsidiary Org of 62701 | ely; Subsidiar | y Org of 62701 | | | |
| AIPP Great Plains Community Park (Bond) | 62718 | • | Not reported separately; Subsidiary Org of 62703 | ely; Subsidiar | y Org of 62703 | | | |
| AIPP Greenways/Trails (Bond) | 62719 | • | Not reported separately; Subsidiary Org of 62704 | ely; Subsidiar | y Org of 62704 | | | |
| AIPP Havana West Park (Bond) | 62720 | • | Not reported separately; Subsidiary Org of 62705 | ely; Subsidiar | y Org of 62705 | | | |
| AIPP Mountain View Park (Bond) | 62721 | • | Not reported separately; Subsidiary Org of 62706 | ely; Subsidiar | y Org of 62706 | | | |
| AIPP Settlers Village (Bond) | 62722 | - | Not reported separately; Subsidiary Org of 62709 | ely; Subsidiar | y Org of 62709 | | | |
| AIPP Sand Creek Park (Bond) | 62723 | • | Not reported separately; Subsidiary Org of 62710 | ely; Subsidiar | y Org of 62710 | | | |
| AIPP Sunrise Park (Bond) | 62724 | - | Not reported separately; Subsidiary Org of 62711 | ely; Subsidiar | y Org of 62711 | | | |
| Sub-Total Parks & Open Space | | \$ 50,200,241 | \$ 615,000 \$ | • | \$ 187,000 s | | \$ (875,000) | \$ (73,000) |
| Police | | | | | | | | |
| Police Substation - Remodel Bldg 300 | 55705 | | CLOSED; not reported in 2005 proposed budget book | ted in 2005 pr | oposed budget book | | | |
| New Range Building/Practice Area | 25706 | 6,733 | • | ı | 1 | 1 | 250,000 | 250,000 |
| District 3 Substation Construction (Bond) | 55707,55711 | 6,462,800 | 1 | I | 1 | • | ī | 1 |
| | | | | | | | | |

| Scheduling and Attendance Software 55708 100,000 - District 2 Remodel Headquarters Building 55709,55712 44,000 - AIPP District 3 (Bond) 55711 - Not reported sepal AIPP District 2 Remodel (Bond) 55712 - Not reported sepal AIPP District 2 Remodel (Bond) 55712 - Not reported sepal AIPP District 2 Remodel (Bond) 55712 - Not reported sepal AIPP District 2 Remodel (Bond) 55712 - Not reported sepal Miscellaneous Street Improvements 49702 \$ 5,341,156 \$ 350,000 Sidewalk/ADA Improvements 49712 35,494,032 5,900,000 Street Asphalt Overlay Program 49713 18,975,416 2,500,000 Street Repair Program 49713 18,975,416 2,500,000 Street Repair Program 49713 18,975,416 2,500,000 Street Repair Program 49737 1,750,000 1,317,000 Abrilene Street: Jewell to Mississippi 49743, 49766, 4,150,426 1,317,000 Alby Construction, NW Aurora 49752 <th>Not rep Not rep \$ \$ CLOSH</th> <th>250,000 \$ 250,000 - \$ 390,000 - \$ 390,000 - 1,243,000 - 5,900,000 - 2,650,000 - 1,670,000</th> | Not rep Not rep \$ \$ CLOSH | 250,000 \$ 250,000 - \$ 390,000 - \$ 390,000 - 1,243,000 - 5,900,000 - 2,650,000 - 1,670,000 |
|--|---|--|
| Software Sof | Not reported separately; Subsidiary Org of 55707 Not reported separately; Subsidiary Org of 55707 S - S - S - S - S - S - S 250,000 | 8 8 5 5 5 5 6 7 1 1, 2 5 6 7 1 1, 2 6 7 1 1, |
| Software 55710 44,000 st 3 (Bond) 55711 - st 2 Remodel (Bond) 55712 - olice \$ 7,113,533 us Street Improvements 49702 \$ 5,341,156 DA Improvements 49710 9,096,116 als - New 49712 35,494,032 pair Program 49713 18,975,416 pair Program 49711 7,942,915 struction 49729 1,750,000 on Improvement Program 49743, 49766, 4,150,426 test: Jewell to Mississippi 49743, 49766, 4,150,426 test: Jewell to Mississippi 49796, 49797 1,624,149 rection Traffic Improvements 49752 1,624,149 ruction, NW Aurora 49752 1,624,149 ruction, NW Aurora 49754 410,000 ning 49754 410,000 ting 49771 - | Not reported separately; Subsidiary Org of 55707 Not reported separately; Subsidiary Org of 55707 S - S - S - S - S - S 250,000 \$ - \$ 40,000 \$ - \$ 250,000 | 8 8 5.5.5.5.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1 |
| 1.12 Remodel (Bond) 25711 2.12 Remodel (Bond) 55712 2.113,533 us Street Improvements DA Improvements als - New alt Overlay Program 49710 35,494,032 pair Program 49711 25 Interchange - CPF 49729 1.750,000 25 Incerted Street 49771 49776 49771 49776 49790 49790 49795 49790 49795 1.624,149 26: Jewell to Mississippi 27 Horder Street 49790 28: Jewell to Mississippi 29 Horder Street 49790 20 Horder Street 49790 20 Horder Street 21 Horder Street 22 Interchange - CPF 23 Horder Street 24 Horder Street 25 Interchange - CPF 25 Interchange - CPF 26 Horder Street 27 Horder Street 28 Horder Street 29 Horder Street 49754 410,000 49754 410,000 49771 4977 | Not reported separately; Subsidiary Org of 55707 Not reported separately; Subsidiary Org of 55709 \$ | 8 8 1 ,2 2 ,6 1 ,1 1 ,0 1 ,0 |
| rt 2 Remodel (Bond) strict Remodel (Bond) strict Remodel (Bond) strict Remodel (Bond) strict Removements als - New als - New alt Overlay Program alt Overlay Program alt Overlay Program by 113 struction con Improvement Program con Improvement Program bettier Streel con Improvement Program cettion Traffic Improvements c | Not reported separately; Subsidiary Org of 55709 \$ -8 - 8 - 8 - 8 - 8 \$ 350,000 \$ - \$ 40,000 \$ - \$ \$ 250,000 | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ |
| us Street Improvements us Street Improvements DA Improvements als - New alt Overlay Program 49710 9,096,116 49711 25 Interchange - CPF 49721 1,942,915 1,550,000 1 Center Street 1 Improvement Program 49771, 49776, 4,150,426 49771, 49776, 4,150,426 49790, 49795, 49796, 4,150,426 49790, 49797 1,624,149 1,328,539 1,328,539 2 Intersection 49771 1,0000 49771 1,0000 1,10000 | \$ 350,000 \$ - \$ 40,000 \$ - \$ 250,000 \$ - \$ 40,000 \$ - \$ 250,000 \$ 40,000 \$ - \$ 25,900,000 | \$ \$ 5.5 |
| us Street Improvement: DA Improvements als - New alt - New alt Overlay Program 49712 35,494,032 pair Program 49713 18,975,416 49721 7,942,915 25 Interchange - CPF 49729 1,7942,915 25 Interchange - CPF 49771 49776 49771 4976 49790, 49795 1,624,149 10000 1000 1000 1000 1000 1000 1000 | \$ 350,000 \$ - \$ 40,000 \$ - \$ 250,000 \$ - \$ 250,000 - \$ - \$ 250,000 - \$ 2,900,000 - \$ 2,650,000 - \$ 2,650,000 - \$ - \$ 1,670,000 - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ | \$ 5.5 |
| 49702 \$ 5,341,156 49705 2,364,164 49710 9,096,116 49712 35,494,032 49712 35,494,032 49721 7,942,915 49729 1,750,000 49771,49776,4150,426 49790,49795,49797 i 49786,49797 | \$ 350,000 \$ - \$ 40,000 \$ - \$ 250,000 | \$ 2,5 |
| 49705 2,364,164 49710 9,096,116 49712 35,494,032 49713 18,975,416 49721 7,942,915 49729 1,750,000 ogram 49743, 49766, 4,150,426 49771, 49776, 49797, 49796, 49797, 49796, 49797 4,150,426 49796, 49797 1,624,149 vements 49754 410,000 49754 410,000 49776 49776 | 250,000 | 1,2 5,9 2,0 1,0 |
| 49710 9,096,116 49712 35,494,032 49713 18,975,416 49729 7,942,915 49737 1,750,000 49737 1,750,000 49737 1,750,426 49790, 49795, 49790, 49795, 49796, 49797 49756 49752 1,624,149 49753 1,328,539 49754 410,000 49766 - | 1,243,000 | |
| 49712 35,494,032 49713 18,975,416 49729 7,942,915 49729 1,750,000 49737 1,750,000 49737 1,750,000 49771, 49776, 4,150,426 49790, 49795, 49797 49796, 49752 1,624,149 49752 1,624,149 49753 1,328,539 49754 410,000 49766 - | 5,900,000 | |
| treel 49713 18,975,416 49721 7,942,915 hange - CPF 49729 1,750,000 vernent Program 49743, 49766, 4,150,426 49771, 49776, 49790, 49795, 49790, 49796, 49790 I to Mississippi 49745 1,624,149 IW Aurora 49753 1,328,539 ito 49766 - n I ane 49716 - 1 ane 49711 - 1 ane 49711 - 1 ane 49721 - 1 ane 49711 - 1 ane 49721 - 1 ane | | |
| hange - CPF 49721 7,942,915 hange - CPF 49729 1,750,000 vernent Program 49743, 49766, 4,150,426 49771, 49776, 49790, 49795, 49790, 49796, 49797 49745 1,624,149 I to Mississippi 49745 1,624,149 IW Aurora 49753 1,328,539 hange 49771 | | |
| 49729 49737 1,750,000 49743, 49766, 4,150,426 49771, 49776, 49796, 49797 49745 1,624,149 49752 1,624,149 49753 1,328,539 49766 - 49776 - | - | |
| 49737 1,750,000 49743, 49766, 4,150,426 49771, 49776, 49790, 49795, 49796, 49797 49745 49752 1,624,149 49753 1,328,539 49766 410,000 49776 - | | |
| 49743, 49766, 4,150,426 49771, 49776, 49790, 49795, 49745 1,624,149 49752 1,624,149 49753 1,328,539 49754 410,000 49766 - | | 1 |
| 49771, 49776, 49790, 49795, 49796, 49797 49752 1,624,149 49753 1,328,539 49754 410,000 | | 1,101,362 |
| 49790, 49795, 49796, 49797 49745 49752 1,624,149 49753 1,328,539 49754 410,000 | | |
| 49796, 49797 49745 49752 1,624,149 49753 1,328,539 49754 410,000 49766 | _ | |
| 49745 1,624,149 49752 1,228,539 49753 1,328,539 49754 410,000 49766 - 49771 - | _ | • |
| 49752 1,624,149 49753 1,328,539 49754 410,000 49766 - 49771 - | | |
| 49753 1,328,539 49754 410,000 49766 - 49771 - | | - 250,000 |
| 49754 410,000 49766 - 49771 - | | - 255,000 |
| - 49766 - | 10,000 | 1 |
| - 49771 | - CLOSED; not reported in 2005 proposed budget book | |
| | - CLOSED; not reported in 2005 proposed budget book | |
| Sand Creek Parkway 8,928,405 5,100,000 | | - 5,100,000 |
| Traffic Signal Timing Study 49775 CLOSED; not rep | CLOSED; not reported in 2005 proposed budget book | |
| lliff1-225 Interchange - Not reported separ | - Not reported separately; Subsidiary Org of 49743 | |
| Tower Colfax Intersection 49778 200,000 - | 000,000 | - |
| Direct Costs - Design, Engineering, etc. 49779 - 895,000 | 895,000 | - 895,000 |
| 49781 | | - 425,000 |
| o Gun Cluk 49782 | | • |
| Tower Road: I-70 to 38th Ave 49785 2,315,097 | 15,097 - 257,829 - | - 257,829 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Special Spring Amend Lapses Adopted Ordinance | Planned Fall Amend | 2004 Projected Budget |
|---|--|--------------------------------|---|-----------------------|-----------------------------|
| Traffic Signal Replacement Program | 49786 | 621,000 | 380,000 | 1 | 380,000 |
| Arapahoe Rd - Liverpool to Golf Course Entrance | 49787 | | CLOSED; not reported in 2005 proposed budget book | | |
| Montview Trail-Kingston/Peoria | 49790 | | CLOSED; not reported in 2005 proposed budget book | | |
| 6th Ave Widening: Airport Blvd to Tower Rd | 49791 | 435,000 | | - | • |
| Jewell Wetlands Street Improvemen | 49792 | 40,000 | 472,000 | 1 | 472,000 |
| Street Maintenance - Asphalt Overlay In House | 49793 | 400,000 | 412,000 | 1 | 412,000 |
| Street Maintenance - Chip Seal | 49794 | 600,000 | | 1 | 618,000 |
| Colfax Widening: Potomac-Peoria (TIP) | 49795 | - | Not reported separately; Subsidiary Org of 49743 | | |
| Quincy & Parker Intersection (TIP) | 49796 | - | Not reported separately; Subsidiary Org of 49743 | | |
| Mississippi-Havana Intersection Improvement Project | 49797 | • | Not reported separately; Subsidiary Org of 49743 | | |
| Traffic Signal Improvement Project | 49798 | 235,000 | | - | ı |
| Service Line Undergrounding | 49799 | • | 100,000 | 1 | 100,000 |
| High Pointe Fence | 49900 | | CLOSED; not reported in 2005 proposed budget book | | |
| Windsor Park Fence | 49901 | | Not reported separately; Subsidiary Org of 49910 | | |
| Ptarmigan Park Fence | 49902 | | Not reported separately; Subsidiary Org of 49910 | | |
| Chadsford Downs Fence | 49903 | - | Not reported separately; Subsidiary Org of 49910 | | |
| Dam West Fence | 49904 | 69,946 | - 2,000,000 30,000 - | - | 2,030,000 |
| Quincy Hills Fence | 49905 | | Not reported separately; Subsidiary Org of 49910 | | |
| Cherry Creek Racquet Club Fence | 49906 | | Not reported separately; Subsidiary Org of 49910 | | |
| Woodrim Crossing Fence | 49907 | | Not reported separately; Subsidiary Org of 49910 | | |
| Neighborhood Fence Design | 49910, 49901, 49902, 49903, 49905, 49906, 49907 | 337,514 | 200,000 - (30,000) - | | 170,000 |
| Ct. Total Dt. C. W. | | 0 104 455 674 | 3 000 000 6 03 101 6 | 6 | \$ 24 5C0 101 |
| Sub-10tal rudiic Works | | \$ 104,450,674 | - 25,401,000 \$ 2,000,000 \$ 02,171 \$ | - | |
| Total Capital Projects Fund | | \$ 221,481,937 | \$ 33,792,400 \$ 2,000,000 \$ 429,191 | \$ (2,687,900) | \$ 33,533,691 |
| Community Maintenance Fund | | | | | |
| E470/170 Study | 49802 | - - ≪ | . S - S 1,000,000 S - | | \$ 1,000,000 |
| Total Conservation Trust Fund | | · | S - S 1,000,000 | - | \$ 1,000,000 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|---|-------|--------------------------------|-----------------|----------------------|---|--------------|-----------------------|-----------------------------|
| Conservation Trust Fund Parks & Open Space | | | | | | | | |
| Park Infrastructure | 61703 | \$ 4,486,033 | \$ 925,000 | · | · | ⇔ | - \$ | \$ 925,000 |
| Park & Open Space Acquisitions | 61726 | 1,772,295 | 200,000 | I | 1 | | - | 200,000 |
| Park Signage | 61732 | 324,999 | 50,000 | 1 | 1 | | - | 50,000 |
| Art in Public Places - CTF | 61741 | 23,000 | 26,750 | I | 1 | | - | 26,750 |
| Greenways/Trails (Non-Bond) | 61794 | 1,817,575 | 1,025,000 | 1 | 1 | | | 1,025,000 |
| Year One Project Support | 61818 | 85,000 | 30,000 | 1 | 1 | | 1 | 30,000 |
| Open Space Infrastructure | 61847 | 705,241 | 100,000 | ı | 1 | | | 100,000 |
| New Park Development - Regional & Special Use | 61848 | 2,356,423 | 610,000 | | 1 | | - | 610,000 |
| New Park Development - Neighborhood Parks | 61849 | 325,230 | 280,000 | ı | 1 | | - | 280,000 |
| Systemwide Improvements | 61850 | 107,133 | 35,000 | 1 | 1 | | - | 35,000 |
| New Park Development - Comm & Large Urbar | 61851 | 100,825 | • | • | • | | - | |
| Utah Park Tennis Center | 61852 | 170,000 | • | | | | - | |
| Jewell Avenue Tunnels | 61861 | | CLOSED; not rep | oorted in 2005 p | CLOSED; not reported in 2005 proposed budget book | ook | | |
| TIP CC Bike - CTF | 61876 | 17,000 | • | 1 | | | - | |
| Total Conservation Trust Fund | | \$ 12,290,755 | \$ 3,281,750 | • | • | | - | \$ 3,281,750 |
| Enhanced E-911 | | | | | | | | |
| Information Technology | | | | | | | | |
| 800 MHz Radio Expansion | 37729 | \$ 1,901,659 | \$ 1,710,000 | · • | · • | \$ | - \$ (460,000) | \$ 1,250,000 |
| Tallyn's Reach Emergency Dispatch Center | 37732 | 1,890,000 | • | | - | | - | |
| Total E-911 | | \$ 3,791,659 | \$ 1,710,000 | - | • | & | - \$ (460,000) | \$ 1,250,000 |
| Gifts and Grants Fund | | | | | | | | |
| Parks & Open Space | | | | | | | | |
| Cherry Creek Bike Path | 61710 | \$ 125,000 | 59 | \$ | \$ | S | - \$ - | \$ |
| Delaney St Historical Grant | 61765 | | CLOSED; not rep | oorted in 2005 p | CLOSED; not reported in 2005 proposed budget book | ook | | |
| CO COGO Jewell Wetland Grant | 61791 | 60,000 | | | | | - | |
| CO COGO Regional Trail Connect | 61795 | | CLOSED; not rep | oorted in 2005 p | CLOSED; not reported in 2005 proposed budget book | ook | | |
| Sand Creek Park - Private | 61799 | 116,667 | - | ' | 1 | | - | |
| Sand Creek Legacy Grant | 61807 | 1,066,000 | - | ' | 1 | | - | |
| Sand Creek Corridor - Private | 61820 | 349,236 | • | ı | 1 | | - | |
| Sports Park Construction GOCO | 61834 | 706,000 | - | - | - | | | |
| | | | | | | | | |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | end Lapses | | Planned Fall Amend | 2004 Projected Budget |
|--|-------|--------------------------------|---|----------------------|----------------|---------------|---------------|-----------------------|-----------------------------|
| Fitzsimons Pond/ Guard House | 61854 | 10,000 | ' | | | ı | | 1 | - |
| Kentucky Buckley CIP Gift | 61866 | 200,000 | ' | ' | | | , | | • |
| Parks Acquisition Grant | 61867 | | CLOSED; not reported in 2005 proposed budget book | ported in 2005 p | proposed budge | t book | | | |
| Adams County OS Grant | 61869 | 170,000 | | | | | ı | | 1 |
| Sub-Total Parks & Open Space | | \$ 2,802,903 | 59 | S | 99 | S | · · | 1 | · S |
| Public Works | | | | | | | | | |
| Fitzsimons Landfill Remediation Gran | 49763 | \$ 11,956,113 | 59 | S | \$ | \$ | · S | 1 | - |
| Sub-Total Public Works | | \$ 11,956,113 | 8 | | 8 | s - | s - | 1 | |
| | | | | | | | | | |
| Total Gifts & Grants Fund | | \$ 14,759,016 | · · | \$ | \$ | \$ | \$ | 1 | • |
| Golf Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| Saddle Rock Patio Expansion | 61564 | - | \$ 100,000 | - \$ (| \$ | \$ | \$ | 1 | \$ 100,000 |
| Fitzsimons Capital Improvement | 61565 | • | 47,756 | - | | | • | ' | 47,756 |
| Centre Hills Pond Dredging | 61566 | - | 40,000 | | | | | • | 40,000 |
| Jewell Avenue Tunnels | 61567 | 216,000 | • | | | | | 1 | - |
| Aurora Hills Irrigation System Replacemen | 61568 | 1,497,642 | • | | | | - (2 | (200,000) | (200,000) |
| Murphy Creek Furniture | 61569 | 141,234 | | | | - | - | • | - |
| Cart Path Reconstruction | 61585 | 114,575 | 20,000 | - | | - | - | • | 20,000 |
| Golf Facility Enhancement | 61586 | 232,181 | 30,000 | - | | | | • | 30,000 |
| Centre Hills Additional Land Purchase | 61587 | 237,699 | • | - | | - | 1 | • | - |
| Murphy Creek Construction | 61599 | 9,620,593 | • | | | | | 1 | - |
| Art in Public Places - Golf Fund | 61605 | - | 1,000 | - | | - | - | - | 1,000 |
| Total Golf Fund | | \$ 12,059,924 | \$ 238,756 | 8 | S | | \$ (2 | (200,000) | \$ 38,756 |
| Parks Development Fund | | | | | | | | | |
| Parks & Open Space | | | | | | | | | |
| Cherry Creek Trail | 61760 | \$ 61,000 | \$ | \$ | \$ | | \$ | 1 | |
| Natural Open Space Acquisitions | 61838 | 591,504 | 175,000 | - | | | . (1 | (175,000) | - |
| New Park Development - Community and Large Urban | 61863 | 100,000 | 100,000 | - | | | ı | 1 | 100,000 |
| New Park Development - Neighborhood Parks | 61864 | 300,000 | 200,000 | | | | | • | 200,000 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special S _l Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|--|-------|--------------------------------|---|-------------------------------------|-----------------|-------------|-----------------------|-----------------------------|
| Signature Park #1 | 61868 | 21,600 | 21,600 | 1 | - | 1 | ı | 21,600 |
| Great Plains / Sterling Hills West Metro Distric | 61882 | ' | | | 611,822 | 1 | 1 | 611,822 |
| Total Parks Development Fund | | \$ 1,074,104 | \$ 496,600 \$ | \$ | 611,822 \$ | · | \$ (175,000) | \$ 933,422 |
| Wastewater Fund Utilities | | | | | | | | |
| Sewer Replacement/Rehabilitation | 52719 | \$ 2,981,986 | \$ 400,000 \$ | | | | - | \$ 400,000 |
| Sand Creek Interceptor Paralleling | 52720 | 2,914,850 | | ı | ı | (7,366) | 1 | (7,366) |
| Miscellaneous Sanitary Sewer Extension | 52722 | 691,113 | 100,000 | ı | ı | | 1 | 100,000 |
| Development Related Sanitary Sewer | 52723 | 1,402,948 | 400,000 | | ı | (350,000) | 1 | 50,000 |
| SE Sewer Agreement at Aurora Reservoir - City | 52727 | 5,735,075 | 800,000 | | 800,000 | | • | 1,600,000 |
| Developer Cost Shares - Storm Drain | 52729 | 2,874,416 | 400,000 | | 1,120,000 | | 1 | 1,520,000 |
| Landscape Drainage Ways | 52734 | 271,594 | 30,000 | | | | • | 30,000 |
| Contributions to Improve Districts | 52735 | | CLOSED; not reported in 2005 proposed budget book | ed in 2005 propo | sed budget book | | | |
| Miscellaneous Storm Sewer Extensions | 52736 | 1,852,486 | 250,000 | | - | | 1 | 250,000 |
| Upper Westerly Crk Flood Control Improvement: | 52749 | | CLOSED; not reported in 2005 proposed budget book | ed in 2005 propo | sed budget book | | ' | |
| Int. Center Sanitary Sewer (North Area) | 52769 | 805,957 | • | • | | | ' | • |
| Cherry Crk Connection/Ridgemoc | 52770 | • | | | 400,000 | | • | 400,000 |
| Drainage Way Landscaping | 52772 | 1,817,853 | - | - | • | | - | - |
| Murphy Creek Development Oversizing | 52786 | | CLOSED; not reported in 2005 proposed budget book | ed in 2005 propo | sed budget book | | | |
| Sand Creek Water Reuse Plant | 52787 | 5,616,669 | | | | (1,000,000) | • | (1,000,000) |
| Lowry Sewer Connections | 52808 | 325,031 | • | • | • | (233,800) | - | (233,800) |
| Upper Senac CK Sewer - Aur Res to Smok Hill Rd | 52809 | 420,000 | • | | | | 1 | - |
| Del Mar Circle/6th Ave Storm Sewer | 52812 | | CLOSED; not reported in 2005 proposed budget book | ed in 2005 propo | sed budget book | | | |
| Sable Ditch Improvements | 52813 | | CLOSED; not reported in 2005 proposed budget book | ed in 2005 propo | sed budget book | | • | • |
| Water Quality Improvements | 52815 | 900,009 | 100,000 | | (400,000) | | • | (300,000) |
| Piney Creek Lift Station and Force Main | 52823 | 6,701,412 | • | | (800,000) | | 1 | (800,000) |
| Supervisory Control and Data Acquisition | 52824 | 140,000 | | | | | 1 | - |
| Irondale, First and Second Creek Improvement | 52827 | - | 650,000 | | | | 1 | 650,000 |
| Quincy Reservoir Diversion | 52829 | 140,000 | 000,000 | | (500,000) | | • | 100,000 |
| Lowry - 11th Ave Outfall | 52830 | 230,000 | | | • | | 1 | - |
| Sand Creek Erosion Control | 52831 | 400,000 | | | 300,000 | | ' | 300,000 |
| Highway 30 Recycling Center | 52846 | 75,000 | 20,000 | 1 | | | 1 | 20,000 |
| East Tollgate Creek: Belleview to Smoky Hill Ro | 52847 | 800,000 | | 1 | 1 | | 1 | 1 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|--|-------|--------------------------------|------------------|----------------------|---|-------------|-----------------------|-----------------------------|
| Fitzsimons Sewer Upgrade | 52848 | 1,000,000 | 1,600,000 | 1 | • | | 1 | 1,600,000 |
| Sand Creek Water Quality Pond | 52850 | | CLOSED; not repo | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | | | |
| Upper Piney Creek & Tributaries | 52852 | 1,356,588 | 800,000 | | | | • | 800,000 |
| Sand Creek Reuse Plant Loan | 52863 | 12,725,584 | • | | | | • | • |
| East Tollgate Creek: Dove Hill to Smoky Hil | 52875 | | CLOSED; not repo | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | | 1 | 1 |
| East Tollgate Transfer to Murphy Creek | 52884 | 2,860,000 | • | 1 | | | - | - |
| Colfax Ave and Tower Rd Paralleling | 52885 | - | • | 1 | | | - | - |
| First Creek Lift Station & Force Main | 52886 | - | 300,000 | 1 | 300,000 | | • | 600,000 |
| SE Sewer Agreemnt at Aurora Res - Developer | 52887 | 2,700,000 | 750,000 | | 800,000 | | • | 1,550,000 |
| West Fork of Second Creek: 72nd to Liverpoo | 52890 | - | - | 1 | • | | • | • |
| Central Facility Site Improvement - SWR | 52891 | | CLOSED; not repo | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | | | |
| Coal Creek Tributaries | 52892 | 300,000 | 800,000 | 1 | • | (1,100,000) | - | (300,000) |
| Upper Senac Trib Stabilization and Water Quality | 52893 | 930,000 | 400,000 | 1 | • | (1,282,000) | • | (882,000) |
| Fitzsimons Drainage Improvements | 52895 | 600,000 | 500,000 | | | | • | 500,000 |
| Central Facility Site Improvement - STN | 52896 | 18,844 | - | 1 | • | | • | • |
| Sand Cr Reuse Trans, Storage and Pumping | 52897 | 11,274,416 | • | 1 | • | | - | 1 |
| Central Facility Wastewater Bldg - SWR | 52900 | 4,222,539 | • | 1 | • | | - | 1 |
| Central Facility Wastewater Bldg - STM | 52901 | 2,129,080 | • | 1 | • | | 1 | 1 |
| Box Elder WWTP, Sewer Mains, Lift Station | 52921 | - | • | 1 | • | | 1 | 1 |
| East Tollgate Creek Detention | 52922 | 200,000 | • | • | • | | 1 | 1 |
| Sable Ditch Detention Pond | 52923 | 500,000 | • | • | 460,000 | | 1 | 460,000 |
| Miscellaneous Facility Improvemen | 52928 | 156,443 | • | 1 | • | | 1 | 1 |
| Aurora Reservoir Bypass - CF | 52937 | 900,000 | 200,000 | • | (200,000) | | 1 | 1 |
| Abilene Lift Station Bypass and Decommissioning | 52965 | 200,000 | 900,000 | 1 | • | | 1 | 900,000 |
| Coal Creek Sewer-Picadilly Rd to Alameda Ave | 52966 | 200,000 | 1,300,000 | 1 | | | • | 1,300,000 |
| Upper Senac Creek Lift Station and Force Main | 52967 | 500,000 | • | 1 | 677,894 | | - | 677,894 |
| Granby & Sable Master Plan II | 52970 | 150,000 | 500,000 | 1 | (460,000) | | 1 | 40,000 |
| 6th Ave Outfall | 52971 | - | CLOSED; not rep | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | | 1 | 1 |
| Altura-Montview Storm Sewer | 52972 | - | 350,000 | | | | 1 | 350,000 |
| Carson Pond Ph 3 Improvement | 52973 | - | 180,000 | | (150,000) | | • | 30,000 |
| Reuse Storage | 52974 | - | 2,000,000 | | 2,500,000 | | | 4,500,000 |
| First Creek Transfer to Coal Creek at 6th Ave | 52975 | - | 1,000,000 | 1 | • | | • | 1,000,000 |
| First Creek Trib "T": Picadilly to Gun Clut | 52976 | - | 1,140,000 | | | (000,09) | 1 | 1,080,000 |
| Haven Acres Outfall | 52977 | 1 | 80,000 | 1 | (80,000) | | 1 | 1 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted O | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|--|-------|--------------------------------|---|----------------------|------------------|-------------|-----------------------|-----------------------------|
| Hutchinson Greenbelt Irrigation Rehat | 52978 | 1 | 160,000 | 1 | (120,000) | | - | 40,000 |
| Sand Creek Winter Delivery | 52979 | • | CLOSED, not reported in 2005 proposed budget book | d in 2005 prop | osed budget book | | | • |
| Sewer Flow Meter Stations | 52980 | - | 100,000 | | | | • | 100,000 |
| Upper Sand Creek Plant | 52981 | • | 200,000 | ı | 1 | | 1 | 200,000 |
| Utilities Billing Application/Hardware - Sewer | 52997 | • | | | 56,006 | | • | 56,006 |
| Utilities Billing Application/Hardware - Storm | 52998 | • | | | 56,005 | • | 1 | 56,005 |
| Total Wastewater Fund | | \$ 79,719,885 | \$ 17,010,000 \$ | \$ | 4,759,905 | | - \$ | \$ 17,736,739 |
| Water Fund | | | | | | | | |
| Utilities | | | | | | | | |
| Eagle River Project | 52700 | \$ 3,720,000 | \$ 1,000,000 \$ | • | 5 | (500,000) | | \$ 500,000 |
| Miscellaneous Intergovernmental Projects | 52701 | 530,000 | | ı | 1 | (310,145) | 1 | (310,145) |
| Miscellaneous Transmission Mains | 52702 | 1,530,914 | 150,000 | | | | 1 | 150,000 |
| Water Acquisition | 52710 | 15,361,742 | 3,000,000 | ı | 1 | 1 | 1 | 3,000,000 |
| Picadilly Road: 32nd to 64th 24" Line | 52711 | 673,823 | 666,500 | - | | 1 | - | 666,500 |
| Cherry Creek Well Field | 52712 | | CLOSED; not reported in 2005 proposed budget book | d in 2005 prop | osed budget book | | | |
| Chambers: So Joplin Way to Orchard Rd | 52714 | 211,000 | • | • | • | (186,410) | • | (186,410) |
| 40th Ave: Airport Blvd to Tower Rd | 52715 | 478,000 | • | • | • | 1 | - | - |
| Supervisory Control and Data Acquisition | 52753 | 2,480,000 | 150,000 | - | | 1 | - | 150,000 |
| 6th Ave: Tower to Himalaya | 52766 | 900,000 | • | - | | 1 | - | - |
| Automated Meter Reading | 52768 | 9,518,217 | 132,945 | • | • | 1 | • | 132,945 |
| SPCUP/Columbine Reservoir | 52774 | 7,421,848 | • | • | • | (1,845,597) | • | (1,845,597) |
| 6th Ave: Himalaya to Gun Clut | 52781 | 596,000 | • | • | • | 1 | - | - |
| Colfax Ave: Picadilly to Gun Club | 52782 | 250,000 | • | • | • | ı | 1 | - |
| Oversizing County Line Road Line | 52783 | - | • | • | • | ı | 1 | - |
| Griswold Water Plant Renovation | 52790 | 9,156,044 | • | • | • | 1 | • | • |
| Water Resources Strategic Plan | 52792 | 400,000 | • | ٠ | • | 1 | ' | 1 |
| T & D Operations Building | 52793 | • | • | • | • | 1 | 1 | • |
| Treated Water Storage Site Acquisition | 52794 | 100,000 | • | - | | • | - | - |
| Pines Pointe-Gun Club/Harvest Rd/Zone 8 | 52798 | 3,100,000 | • | • | • | (266,618) | - | (266,618) |
| 54 Inch Raw Water Line | 52800 | 1,700,000 | • | 1 | • | • | 1 | ı |
| Aurora Reservoir Destratification | 52801 | 450,000 | • | • | 1 | 1 | • | • |
| South Area Operations Building | 52805 | 500,000 | 1 | 1 | (500,000) | 1 | 1 | (500,000) |
| Water Distribution Master Plan | 52806 | 270,000 | 50,000 | | 1 | | • | 50,000 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|--|-------|--------------------------------|------------------|----------------------|---|-----------|-----------------------|-----------------------------|
| Watershed Protection Program | 52807 | 000'052 | 100,000 | 1 | 1 | | ī | 100,000 |
| Activate No. 2 Arapahoe Well FRAA | 52833 | | CLOSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | | | |
| East Arap Rd: Wagon Trail to Promotory Park | 52834 | 500,000 | | | | (426,400) | 1 | (426,400) |
| Fitzsimons Line Replacement | 52836 | | CLOSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | | | |
| Jewell Ave: Gun Club to Powhaton Road | 52837 | | CLOSED; not repo | orted in 2005 pr | CLOSED; not reported in 2005 proposed budget book | | | |
| Lowry Water Line Replacement | 52838 | 200,000 | • | 1 | 50,000 | 1 | 1 | 50,000 |
| 56th Ave and Himalaya: 64th & Picadilly Intercon | 52839 | 1,000,000 | • | 1 | | 1 | 1 | 1 |
| Jewell Ave: Gun Club to Powhaton Rd - Developer | 52840 | 266,000 | • | • | | i | 1 | 1 |
| 26th Ave: Picadilly to Powhaton | 52841 | 1 | • | 1 | | 1 | 1 | ı |
| 64th Ave: Picadilly Rd to Gun Club Rd | 52842 | • | • | • | | 1 | • | 1 |
| Front Range Airport Pump Station | 52845 | 415,500 | • | 1 | | (16) | 1 | (16) |
| City Oversizing Cost | 52855 | 1,212,289 | 500,000 | 1 | | (472,226) | | 27,774 |
| Harvest Road: Orchard to Arapahoe Road | 52858 | 210,000 | • | • | | i | 1 | 1 |
| Lawn Irrigation Return Flows | 52859 | 500,000 | 500,000 | • | | i | 1 | 500,000 |
| Oversizing Fitzsimons Water Line - Sl | 52860 | 505,000 | 112,500 | • | (112,500) | 1 | • | 1 |
| Zone 7 Powhaton Rd/Reservoir | 52861 | 3,000,000 | - | - | 1,500,000 | 1 | 1 | 1,500,000 |
| Suspension Bridge Parker Road Repaint | 52865 | 400,000 | - | - | • | 1 | 1 | 1 |
| Griswold Zone 4 Pump Station | 52866 | 4,009,493 | • | 1 | • | 1 | ' | 1 |
| Zone 5 Smoky Hill Pump Station - CF | 52868 | 1,533,013 | • | 1 | • | 1 | ' | 1 |
| Kings Pointe Pump Station Zone 7 | 52870 | 282,237 | - | - | 1,000,000 | 1 | • | 1,000,000 |
| Arapahoe Road - Powhaton to Gun Club | 52871 | 700,000 | 1 | ı | • | (700,000) | • | (700,000) |
| Water Plant Expansion Wemlinger - CF | 52872 | 17,853,063 | • | 1 | • | 1 | 1 | • |
| 6th Ave: Gun Club to Powhaton | 52876 | - | 866,000 | • | • | 1 | - | 866,000 |
| Arapahoe Road - Oversizing to Tallyn's Reach | 52877 | 210,000 | • | 1 | • | (182,478) | ' | (182,478) |
| Powhaton: Orchard to Dry Creek Line | 52878 | 596,000 | - | - | • | 1 | • | 1 |
| Arapahoe Road - Oversizing in Pine Pointe | 52879 | 595,000 | 1 | ı | • | (383,183) | • | (383,183) |
| Picadilly Road: Quincy to Hampden | 52880 | 210,000 | - | - | • | 1 | 1 | 1 |
| Water Plant Expansion Wemlinger - Sl | 52881 | 9,613,187 | • | • | • | 1 | - | 1 |
| Wemlinger Infrastructure Repair | 52882 | 92,000 | • | • | • | 1 | - | 1 |
| Central Facility Site Improvement - WTR | 52883 | 37,688 | - | - | • | 1 | • | 1 |
| Water System Security | 52902 | 250,000 | 750,000 | ı | • | ı | • | 750,000 |
| Denver Basin Conjunctive Use | 52903 | 200,000 | 100,000 | 1 | , | 1 | 1 | 100,000 |
| Box Creek Reservoir | 52904 | 2,000,000 | 250,000 | • | 1 | ı | • | 250,000 |
| Gravel Pit Storage South Platte | 52905 | 1,500,000 | 1,000,000 | 1 | 1 | • | 1 | 1,000,000 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|--|-------|--------------------------------|-----------------|----------------------|--------------|-------------|-----------------------|-----------------------------|
| Gravel Pit Storage Arkansas | 90629 | 500,000 | 100,000 | - | | - | 1 | 100,000 |
| Water/Sewer Reuse Planning | 52908 | 600,000 | 500,000 | ı | 1 | ı | 1 | 500,000 |
| Holly Street Pump Station | 52909 | 174,813 | 200,000 | 1 | 1 | (374,813) | 1 | (174,813) |
| Smoky Hill Rd: Gun Club to County Line | 52910 | 525,000 | 1 | 1 | 1 | | 1 | ı |
| Hampden Road: Oversizing Picadilly to Himalaya | 52911 | 420,000 | ı | ı | | ı | 1 | 1 |
| Harvest Road: Belleview East of Gun Club | 52912 | 525,000 | | 1 | | 1 | 1 | 1 |
| Harvest Road: Orchard to Belleview | 52913 | 210,000 | | 1 | | 1 | 1 | 1 |
| PAC System - Quincy Pump Station | 52914 | 300,000 | 1 | 1 | 1 | ı | 1 | ı |
| SE Corridor Replace 54" | 52915 | 450,000 | 1 | 1 | 1 | (140) | 1 | (140) |
| Potomac Street: Mississippi to Colfax - CF | 52916 | 2,600,000 | | | | • | • | 1 |
| Potomac Street: Mississippi to Colfax - Sl | 52917 | 2,600,000 | | 1 | | 1 | 1 | 1 |
| Utility Billing Application / Hardware Upgrade | 52918 | 492,948 | | 1 | 112,011 | 1 | 1 | 112,011 |
| Oversizing Fitzsimons Water Line - CF | 52919 | 225,000 | 112,500 | 1 | | • | • | 112,500 |
| South Maintenance Facility - FMF | 52924 | 197,800 | 1 | 1 | 1 | ı | 1 | ı |
| Remodel Bldg A - Central | 52925 | 1,148,564 | 232,500 | | 620,000 | • | • | 852,500 |
| SI Miscellaneous Transmission Mains | 52932 | • | 150,000 | 1 | 175,000 | 1 | 1 | 325,000 |
| Otero Pump Station Renovation - SI | 52934 | 3,600,000 | | 1 | 186,252 | 1 | 1 | 186,252 |
| Otero Pump Station Renovation - CF | 52935 | 900,000 | | • | 46,563 | • | • | 46,563 |
| Aurora Reservoir Bypass- SI | 52936 | 900,000 | 200,000 | • | | • | • | 200,000 |
| Upper South Platte Storage | 52938 | 100,000 | 250,000 | • | (50,000) | • | - | 200,000 |
| Columbine Reservoir Diligence | 52939 | 150,000 | 50,000 | 1 | • | • | - | 50,000 |
| Pueblo Reservoir Storage | 52940 | 150,000 | 1,200,000 | • | (1,350,000) | 1 | 1 | (150,000) |
| Zone 8 Pump Station at Aurora Reservoir | 52941 | 1,100,000 | • | 1 | • | (1,100,000) | - | (1,100,000) |
| Arap Road /Monaghan-Powhaton/County Line | 52942 | 630,000 | • | ' | • | 1 | ' | • |
| Mississippi/Harvest - Gun Club/East Jewell | 52943 | 600,000 | • | • | • | • | - | 1 |
| Zone 5 Reservoir at Kings Pointe | 52944 | - | | 1 | 1 | • | - | 1 |
| Zone 7 Water on Arapahoe Realigned | 52945 | 250,000 | • | • | • | 1 | 1 | 1 |
| Zone 8 Dry Creek - Powhaton to Monaghan | 52946 | 500,000 | • | 1 | • | • | - | • |
| 3rd Raw Water Line | 52947 | 1,000,000 | | • | | • | • | • |
| Busk-Ivanhoe Project | 52948 | 250,000 | • | • | • | • | - | 1 |
| Denver Basin Adjunction | 52949 | 250,000 | | 1 | 1 | • | - | 1 |
| Homestake Channel Improvement | 52950 | 250,000 | 250,000 | 1 | 1 | • | - | 250,000 |
| Homestake Channel Repair | 52951 | 250,000 | 250,000 | ' | ' | • | • | 250,000 |
| Integrated Resource Plan - System Improvemen | 52952 | 100,000 | • | • | • | • | 1 | 1 |

| Project Name | Org | Appropriation thru 12/31/03 | 2004 Adopted | Special Ordinance | Spring Amend | Lapses | Planned Fall Amend | 2004 Projected Budget |
|---|-------|--------------------------------|------------------|----------------------|---|--------------|-----------------------|-----------------------------|
| Integrated Resource Plan - Development | 52953 | 400,000 | , | ı | , | , | 1 | 1 |
| Line Replacement | 52954 | 1,500,000 | 1,500,000 | 1 | 1 | ı | 1 | 1,500,000 |
| NE Plains Water Management | 52955 | 100,000 | 1 | 1 | (100,000) | ı | 1 | (100,000) |
| Nontributary Wells - System Imr | 52956 | 4,903,863 | 800,000 | | (1,032,815) | | • | (232,815) |
| Nontributary Wells - Developmen | 52957 | 2,050,000 | 200,000 | • | | | • | 500,000 |
| Raw Water Delivery | 52958 | 250,000 | • | 1 | (250,000) | - | - | (250,000) |
| Raw Water Maintenance | 52959 | 500,000 | 500,000 | | | | 1 | 500,000 |
| Redrill Deep Wells | 52960 | 1 | CLOSED; not repo | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | <u></u> | | |
| AMC Xeriscape | 52961 | 500,000 | | • | 1 | (20) | - | (20) |
| Spinney Mountain Reservoir Storage | 52962 | 16,000,000 | | 1 | • | (320) | 1 | (320) |
| Thornton Acquisition - Development | 52963 | | CLOSED; not repo | orted in 2005 pro | CLOSED; not reported in 2005 proposed budget book | | | |
| Thorton Acquisition - System Improvemen | 52964 | 3,594,250 | | - | | | 1 | 1 |
| 64th Ave: Picadilly to Himalaya | 52982 | - | 210,000 | 1 | 1 | • | 1 | 210,000 |
| Zone 5 @ Aurora Res 6 Million Gallor | 52983 | - | 1,652,500 | • | 1 | (1,572,500) | | 80,000 |
| CF Treated Water Storage-Zone 3 E Aurora | 52984 | • | 50,000 | • | | | • | 50,000 |
| Harvest Road: Colfax to 6th Ave / Gun Club | 52985 | - | 650,000 | | | (650,000) | | 1 |
| Himalaya Road: 56th to 70th | 52986 | - | 368,000 | • | | | 1 | 368,000 |
| South Platte Planning & Engineering | 52987 | - | 1,000,000 | • | 1,000,000 | | 1 | 2,000,000 |
| Piney Creek Non-Potable Irrigation System | 52988 | ' | 200,000 | 1 | • | | ' | 500,000 |
| Reuse Reservoir Land Acq/Dam - Development | 52989 | ' | 1,000,000 | 1 | (1,000,000) | | ' | 1 |
| Reuse Reservoir Land Acq/Dam - System Imp | 52990 | • | 1,000,000 | 1 | • | • | ' | 1,000,000 |
| Rocky Ford II | 52991 | - | 6,828,043 | 1 | 2,944,400 | • | 1 | 9,772,443 |
| Sandcreek Pkwy | 52992 | - | 100,000 | 1 | 1,500,000 | • | 1 | 1,600,000 |
| Zone 5 at Aurora Reservoir -CF (6 Million Gallon) | 52993 | ' | 14,872,500 | ' | • | (14,152,500) | ' | 720,000 |
| SI Treated Water Storage-Zone 3 E Aurora | 52994 | ' | 450,000 | ' | • | | ' | 450,000 |
| Storage Building West Yard Water T&D | 52995 | • | 180,000 | 1 | • | • | • | 180,000 |
| Aurora Reservoir WTP | 52996 | - | • | _ | 1,500,000 | - | 1 | 1,500,000 |
| Total Water Fund | | \$ 159,735,296 | \$ 44,983,988 | - S | \$ 6,238,911 | 33 | - | \$ 28,099,533 |
| TOTAL Capital Improvement Program | | \$ 511,242,348 | \$ 103,303,494 | \$ 2,000,000 | \$ 13,039,829 | | \$(3,596,400) | \$87,590,391 |

To 2005 Adopted Budget Book Undesignated Funds Available, 12/31/03 Reconciliation of 2003 CAFR General Fund Balance, 12/31/03

| | Funds | Source |
|--|---|---|
| Ending 2003 GAAP General Fund Balance, CAFR, 12/31/03 | \$ 28,934,614 | (CAFR pg 129) |
| Less: Adjustments to CAFR 2003 GAAP General Fund Balance) (GAAP-Related Accounting Items - Budget Book Does Not Make GAAP-Related Adjustments) Adjustments to Investments to Fair Value - not available for appropriation Sales, Use & Lodgers Tax Accrual - not available for appropriation Current Year Operating Encumbrances - previously appropriated and spent in the following year Total of GAAP-Related Adjustments | (149,420) (14,467,465) (1,593,938) (16,210,823) | (CAFR pg 129) (CAFR pg 129) (CAFR pg 129) |
| Ending Actual Funds Available, General Fund Balance, CAFR Non-GAAP, 12/31/03 | \$ 12,723,791 | (CAFR pg 129) |
| Less: Reservations and Designations, 12/31/03 Reservations for Construction (reserved for CAFR purposes, unreserved for Budget purposes) Estimated Designations (designated for CAFR and Budget purposes) For General Fund | (117,137) | (CAFR pg 129) |
| 2/1000 GAP Savings - transferred to the capital fund in 2003 to maintain a positive balance 2/1000 GAP Savings - transferred to the capital fund in 2003 to maintain a positive balance Operating Reserve - for use in 2004 Blizzard Revenue Contingency - estimate set aside to account for one-time revenue loss from 2003 Fund Balance Designation for use in 2003 Total General Fund Designations | (1,000,000) (3,079,000) (500,000) (1,212,519) (5,791,519) | (2004 Adopted Budget Book E-3) (2004 Adopted Budget Book E-3) (2004 Adopted Budget Book E-3) (2004 Adopted Budget Book E-3) (CAFR pg 129, 2004 Adptd Budg Bk E-3) |
| Total Reservations and Designations, CAFR Non-GAAP, 12/31/03 | (5,908,656) | |
| Ending Undesignated Funds Available, General Fund Balance, CAFR, Non-GAAP, 12/31/03 | \$ 6,815,135 | (CAFR pg 129) |
| Reconciliation of Budget Book's Estimated 2003 Designations and Actual 2003 Designations TABOR Refund Proceeds - used in 2004 Blizzard Revenue Contingency - original estimate was not used in 2004 Total Variance Between Estimated and Actual 2003 Designations | (2,055,755) 500,000 (1,555,755) | (2005 Adopted Budget Book E-3) (2005 Adopted Budget Book E-3) |
| Add: CAFR-Budget Designation Differences Reservations for Construction (reserved for CAFR purposes, unreserved for Budget purposes) | 117,137 | (CAFR pg 129) |
| Less: Development Review Fund Ending Fund Balance, 12/31/03 (Contingency Reserve) (Note: The Budget Book accounts for the Development Review Fund and General Fund separately because the Development Fund can only be used for development related purposes.) | (1,205,404) | (2005 Adopted Budget Book E-32) |
| Rounding | 1 | |
| Ending Undesignated Funds Available 12/31/03, General Fund, 2005 Adopted Budget Book | \$ 4,171,114 | (2005 Adopted Budget Book E-2) |

Budget Ordinance Summary



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Budget Ordinance Summary

Ordinance Process

The following pages describe 2004 and 2005 budget ordinances. The initial budget ordinance for each year is adopted in the fall of the prior year. Twice each year, departments are given an opportunity to request amendments due to factors that were not identified at that time the budget was initially adopted. At these times, departments submit supplemental budget amendment requests to the Office of Budget and Financial Planning (OBFP). OBFP creates a list of supplemental requests in an amending ordinance that is reviewed and revised by City management and forwarded to City Council for review and approval. If City Council approves the amending ordinance, the budget is officially changed. These amending ordinances can be used to change the budget in a prior year, the current year, or the upcoming year, depending on the situation. Normally, these amending ordinances occur in the spring and the fall. Copies of the official ordinances are kept on file in the budget office.

2005 Budget Ordinances

The primary ordinances in a given budget year are those that establishes the tax levy, creates the initial adopted budget and sets the initial appropriations. These are known as budget ordinances. There are three 2005 ordinances: the Tax Levy Ordinance, the Adopting Budget Ordinance, and the Appropriating Budget Ordinance.

Tax Levy Ordinance (Introduction 10/25/2004, Approved 11/8/2004, Effective 12/11/2004): This ordinance establishes the annual tax levy on all taxable property within the City. The revenue raised from this tax is used to defray the general expenses of the City and to discharge certain indebtedness of the City.

Adopting Budget Ordinance (Introduction 10/25/2004, Approved 11/8/2004, Effective 12/11/2004): This ordinance adopts the City's annual operating and capital improvement projects budget. The adopting ordinance sets the budget parameters for the City in a given year.

Appropriating Budget Ordinance (Introduction 10/25/2004, Approved 11/8/2004, Effective 12/11/2004): This ordinance establishes specific budget appropriations by fund for the fiscal year. This ordinance is considered the spending blueprint for all funds and for all departments within the General Fund.

2004 Amending Ordinances

Amending ordinances are used to modify the amounts approved with the budget ordinances. There were four 2004 amending ordinances: the 2003 Fall Supplemental Amendment Ordinance, the Dam West Neighborhood Fence Appropriation Amendment Ordinance, the 2004 Spring Supplemental Budget Appropriation Amendment Ordinance, and the 2004 Fall Supplemental Budget Appropriation Amendment Ordinance. Although the 2003 Fall

Supplemental Amendment Ordinance included amendments for 2002, 2003, and 2004, only the 2004 section is specifically identified.

2003 Fall Supplemental Amendment Ordinance (Introduced 1/12/2004, Approved 1/26/2004, Effective Date 2/28/04): The 2003 Fall Supplemental Budget Appropriation Amendment Ordinance modified the budgets for 2002, 2003, and 2004. The 2004 amendment included additional appropriation for full funding of a 4.0 percent salary increase in every fund with personal services costs. The additional funding equates to 2.0 percent of salaries, or a \$2.5 million expenditure increase in the City, with \$2.1 million of this amount coming from the General Fund.

Dam West Neighborhood Fence Appropriation Amendment Ordinance (Introduced 3/1/2004, Approved 3/15/2004, Effective 4/17/2004): This ordinance provides \$2 million in appropriations to finance a masonry fence along the perimeter of the Dam West neighborhood. These funds will be reimbursed from revenues generated from assessments to be levied against the real property located within the District and/or the proceeds of any bonds or other obligations payable from such revenues that the City may issue to finance the Dam West Fence Project.

Spring Supplemental Budget Appropriation Amendment Ordinance (Introduced 6/7/2004, Approved 6/21/2004, Effective 7/24/2004): This ordinance amended the original budget for 2004 and also amended the 2003 budget for year-end adjustments. The items in this supplemental are taken into account in the 2004 projection, as published in this budget book. The most significant amendments that affect 2004 include:

- 1) A total of \$1.0 million in new revenues to the Community Maintenance Fund for an E470/I70 interchange transportation study.
- 2) A total of \$2.4 million of technical adjustments related to the creation of the Cultural Services Fund, which was previously operated as a subfund of the Recreation Fund.
- 3) An appropriation of \$2.5 million in the Designated Revenue Fund to support redevelopment projects in the Fitzsimons Boundary area.
- 4) A total of \$5.2 million in appropriation change in the Wastewater Fund primarily related to additional capital spending for storage and sewer construction.
- 5) A total of \$7.5 million Water Fund in appropriation change in the Water Fund primarily related to additional capital spending for water acquisition and storage.

Fall Supplemental Budget Appropriation Amendment Ordinance (Introduced 12/20/2004, Passed 1/10/2005, Effective 2/12/05): This is the second of two scheduled appropriation adjustments. In addition to amending the budget for 2004, the 2004 fall supplemental also amended the 2005 adopted budget. Although most of these items were known at the time of the creation of the proposed budget and therefore were included in 2004 department expenditure estimates, some supplemental items were identified too late for inclusion in the department estimates. The most significant amendments that affect 2004 include:

- 1) A total of \$2.1 million is from budget reductions authorized per Council direction including furlough savings from both career and civil employees plus additional vacancy savings.
- 2) A total of \$1.2 million of appropriation in the Capital Projects Fund primarily from transfers associated with Public Works, offset by the lapse of several projects, including the South and Southeast maintenance facilities.
- 3) A total of \$2.5 million was transferred from Community Maintenance funds to assist General Fund operations.
- 4) A \$3.3 million increase in Gifts & Grants appropriations, primarily due to a \$2.5 million supplemental for a U.S. Army Fitzsimons Landfill remediation grant.
- 5) A total of \$12.3 million in budget decreases in the Wastewater Fund, primarily due to lapses for completed or deferred capital projects.
- 6) A total of \$16.5 million in budget decreases in the Water Fund, primarily due to lapses for completed or deferred capital projects.

Also, the 2004 Fall Supplemental Budget Appropriation Amendment Ordinance includes a supplemental change that directly affects the 2005 budget. As this item was not finalized until after the 2005 budget was initially adopted, the following supplemental was not included in the 2005 Adopted Budget figures reported in this budget book:

1) New revenue of \$2.0 million will fund the 38th Avenue to Picadilly Construction Project in Public Works.



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Budget Process



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Budget Process

The budget process for the City involves teamwork and cooperation among many groups and individuals within the City, including: citizens, elected officials, other government entities, neighborhood associations, Council-appointed boards and commissions, and City staff. The process provides opportunities for the public to gain information and understanding about the City's budget and operations. In addition, citizens are given a forum to provide input regarding how the City allocates its resources.

Citizen Involvement

Budget town meetings are conducted by each Ward Council member early in the budget development process. At these meetings, citizens receive information about the budget and are given the opportunity to inform City Council about their issues and priorities. Citizens are encouraged to express their opinions about the budget and members of the public can make requests of City Council. In addition to town meetings and City Council's formal weekly meetings, two public hearings are scheduled during the budget development process. One hearing is held in the spring before budget preparation begins and the other is scheduled in the fall just prior to Council meeting(s) to consider the proposed budget.

A series of commissions are utilized by citizens to provide feedback to City Council during the budget development process. The Citizens' Advisory Budget Committee (CABC) meets monthly to become familiar with City operations, priorities, and budget needs. The CABC meets prior to the proposed budget submission to form its own recommendations to present to City Council. Other commissions directly involved in making budget recommendations to the City Council are the Human Relations Commission (HRC), the Citizens' Advisory Committee on Housing and Community Development (CHCD), and the Citizens' Advisory Utility Budget Committee (CAUBC).

City Staff Involvement and the Basis of Budgeting

The annual operating budget balances operating expenditures with operating revenues. Each year, the Office of Budget & Financial Planning projects revenues (income) for the next five years. The first year of the five-year projection is used as the basis for the annual operating budget. The remaining four years of the projection are used as guides for long-term financial decisions and policies recommended by City staff.

For expenditures, the baseline for the 2005 budget developed during 2004 is the projected amount approved by City Council when they adopted the 2004 budget less one-time items and various adjustments. These changes may include: items approved in the 2004 Spring Supplemental; 2 per 1,000 adjustments; utility, water, and gasoline rate adjustments; risk management adjustments; and fleet service cost adjustments. Personal services costs are calculated by the Office of Budget & Financial Planning to reflect current staffing levels and cost factors. These amounts are provided to the departments on a line-item basis.

Any new funding request that is not tied to the items noted above must be requested and specifically justified by a department within a budget amendment request, including requests to fund expanded or additional services. Similarly, departments submit budget reductions when lower revenue projections necessitate such items.

Each Council-appointee and department director submits the budget for his or her department. After working with their program managers and budget coordinators, each Council-appointee and department director compiles and submits the budget for his or her department. This information is submitted to the Office of Budget & Financial Planning in June. The budget submission includes line-item allocations.

After significant review of additions and reductions by the Deputy City Managers, the City Manager, and other Council appointees, the Office of Budget & Financial Planning consolidates prior year actual expenditures, the current year budget, projections, and department budget submissions into the proposed budget. Items in the proposed budget are presented to City Council, both in one-on-one settings and formal presentations, for their consideration and approval. A formal City Manager's proposed budget document is prepared, printed, and distributed for review at the end of August.

The City Council convenes a workshop in the fall to discuss the proposed budget. At this time, the City Council makes any desired adjustments to the proposal and forwards it to a formal meeting for a vote. In accordance with the City Charter, the budget is adopted by December after appropriate public notices and readings. After the budget is adopted, City Council may adjust the budget by way of one or more supplemental appropriation ordinances during the year. These are normally considered in the spring and fall.

Budget Documents

The Office of Budget & Financial Planning annually prepares two formal documents:

- 1. The *Proposed Budget* is a recommended budget using the current year budget with adjustments as approved by the City Manager. This budget includes both operating and capital program recommended appropriations.
- 2. The *Adopted Budget* is formally adopted by the City Council in the annual budget ordinance. It is the result of refinements made to the proposed budget by Council after analysis of overall City needs, priorities, and available resources. This budget includes both operating and capital program final appropriations.

In addition to the two formal annual budget documents, the Office of Budget & Financial Planning usually prepares two supplemental budget documents:

1. The *Spring Supplemental* represents needed appropriation changes to the budget and is usually presented to Council for consideration and approval in the April-May timeframe.

2. The *Fall Supplemental* represents needed appropriation changes to the budget and is usually presented to Council for consideration and approval in the November-December timeframe.

Budget Calendar

Summary of Key Events

The City's fiscal year is January 1 through December 31. The budget is developed and considered between May and November. Monitoring and adjustment of the budget occur throughout the year. The next page details a typical budget process calendar.

January – April

- Goals and priorities for the next year are defined;
- The Adopted Budget for the current year is published;
- Final revenues and expenditures for the previous year are reported and analyzed;
- Three-month review of current year revenues;
- Appropriation amendments are requested by departments and the spring supplemental ordinance is compiled and presented to City Council for approval; and
- City Council members host "Budget Town Meetings."

April – September

- Departments prepare proposed budgets and requested adjustments;
- Departments present proposed budgets and requested amendments to their Deputy City Manager;
- Executive staff evaluate both revenue and expenditure projections and determine needed budget adjustments;
- Six-month review of current year expenditures and revenues;
- Administrative fee changes are reviewed by a Council Committee; and
- The City Manager's proposed budget is produced and delivered to City Council for review.

September – December

- City Council reviews the proposed budget and makes budget decisions;
- Budget ordinances are introduced by City staff and adopted by City Council;
- Nine-month review of current year expenditures and revenues;
- Appropriation amendments are requested by departments and the fall supplemental ordinance is compiled and presented to City Council for approval; and
- Administrative fees receive final approval.



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General Financial Policies



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Financial Structure and Policies

Financial Structures and Policies Overview

This section details the financial structure of the city and the financial policies specific to each fund type. The financial structure portion defines the three fund categories and goes into detail on the basis of accounting and the basis of budgeting for each fund type. The financial policies portion clarifies the overall financial policies of the City, as well as policies specific to different funds. These financial policies include both formal policies and current practice. The policies in this document apply to the 2005 budget year and previous years only. From time to time they are reviewed and updated.

Financial Structure and the Associated Basis of Accounting/Budgeting

The City's budgeting and accounting system uses funds to report its financial position. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. Each fund is a separate accounting entity. Resources of the City are accounted for in individual funds based on the purpose for which they are to be used. The various funds are classified into three categories: Governmental, Proprietary, and Fiduciary. Each category is further divided into separate fund types. Certain funds may not be specifically budgeted by OBFP, because they do not technically use City money. Funds not budgeted by the City are specifically noted in their respective categories on pages 4-2 to 4-5.

There are three fund categories used in the City of Aurora and each uses a different basis of accounting. Basis of accounting refers to the point at which revenues and expenditures are recognized. "Full accrual basis" recognizes revenues when earned (rather than received) and expenditures when an obligation to pay is incurred (rather than when the payment is made). Capital expenses (the costs of acquiring tangible assets) are recognized over the life of the asset, not when the asset is purchased. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures. For the most part, the basis of accounting and the basis of budgeting are the same. Any differences between the basis of accounting and the basis of budgeting for City funds are noted in each section.

Table 1: City of Aurora Fund Structure

| Fund | Basis of | | |
|--------------|---------------|------------------------|--|
| Categories | Accounting | Types | Nature of the Funds |
| | | General Fund | General operating fund for the City |
| Governmental | Modified | Special revenue funds | Resources to be spent for a specified purpose |
| Governmentar | Wiodiffed | Debt service funds | Account for principal, interest, and fees for debt |
| | | Capital funds | Resources to be spent on major capital projects |
| Proprietary | Full | Enterprise funds | Financed and operated similar to private business |
| riopiletary | | Internal service funds | Resources to be spent for centralized services |
| Fiduciary | Full | Pension trust funds | Account for assets held in a trustee capacity |
| | (nonbudgeted) | rension dust lunds | Custodial in nature |

Governmental Funds

The City of Aurora accounts for Governmental Funds using the modified accrual basis of accounting. Major revenues recognized in the accounting period in which they become both measurable and available include: property tax, sales and use taxes, lodger's tax, occupational privilege tax, franchise taxes, intergovernmental revenues, interest, and charges for services. The City considers revenue available if collected within two months after year-end. Major revenues determined not to be available soon enough to pay liabilities of the current period or not objectively measurable include: special assessments, licenses, permits, fines, and forfeitures. Therefore, they are recognized in the year they are received. Expenditures are recorded when incurred with the exception of principal on long-term debt and compensated absenses, which are accounted for when due.

The **General Fund** is the general operating fund of the City. It is used to account for all general financial resources. Resources are used to finance general City expenditures and to transfer to other funds as required by law or approved by the City Council.

Special revenue funds are used to account for revenues that are restricted or designated on specified purposes. Special Revenue Funds include:

- Abatement Fund;
- Arapahoe County Open Space Fund;
- Aurora Urban Renewal Authority (not budgeted);
- Community Development Fund;
- Community Maintenance Fund;
- Conservation Trust Fund:
- Cultural Services Fund;
- Designated Revenues Fund;

- Development Review Fund;
- Emergency Contingency Fund;
- Enhanced E-911 Fund;
- Gifts & Grants Fund;
- Parks Development Fund;
- Policy Reserve Fund;
- Recreation Services Fund; and
- TABOR Reserve Fund.

Debt service funds account for principal, interest, and fees incurred due to general obligation, special assessment, and certificates of participation debt of the City except those accounted for in a proprietary fund. Debt Service Funds include:

- Aurora Capital Leasing Corporation (not budgeted);
- Aurora Urban Renewal Authority Debt Service Fund (not budgeted):
- General Obligation Debt Service;
- Special Improvement District Debt Service (SID); and
- Surplus and Deficiency.

The **Capital funds** account for resources allocated for the acquisition or construction of major capital projects except those financed by special revenue and proprietary funds. Capital Funds include:

- The Capital Projects Fund (CPF);
- Aurora Capital Leasing Corporation Capital Projects Fund (not budgeted);
- Bond Proceeds Fund; and
- Building Repair Fund.

The difference between the basis of accounting and the **basis of budgeting** for Governmental Funds are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered revenue when awarded, not when earned.
- Sales, use, and lodgers taxes are considered revenue when received rather than when earned.
- Project-length (continuing appropriation) budgets adopted during the year are considered to reduce funds available in the year adopted.
- Overspending of project length (continuing appropriation) budgets is considered to reduce funds available.
- Close-out of unspent project-length (continuing appropriation) budgets is considered to increase funds available.
- Proceeds from capital leases and related capital expenditures are not budgeted.
- The value received on the trade-in of fixed assets and the related capital expenditures are not budgeted.
- Changes in investment income due to recording investments at fair value are not budgeted.
- Operating transfers and the movement of funds are not synonymous. Operating transfers may or may not necessitate cash movement, and cash movement may be done without an operating transfer. They are necessary when the goal is to:
 - o Move budget between departments in the same fund, the exception being a transfer of budget from Non-departmental;
 - o Move budget within a department to another fund;
 - o Move budget between departments and between funds; and,
 - Move capital budget from one project to another, regardless of department, unless a master-subordinate relationship exists with the projects. This relationship is referenced in more detail in the Capital Funds Financial Policies Section on page 4-10.

Proprietary Funds

Proprietary Funds account for operations that are financed and operated in a manner similar to private business. They are accounted for on a full accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Unbilled, but earned, utility service revenues are recorded at year-end.

Enterprise Funds account for activities for which a fee is charged to external users for goods and services. Activities must be reported as enterprise funds if any of the following conditions exist: the activity is financed with debt that is secured solely by a pledge of revenues from fees and charges; laws or regulations require that the activity's costs, including capital costs, be recovered with fees and charges; or the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs. An enterprise fund must be able to operate self-sufficiently over time. Enterprise funds include:

- Golf Fund:
- Wastewater Fund; and
- Water Fund.

Internal Service Funds account for resources provided by other City funds for centralized services to City departments and agencies on a cost-recovery basis. Internal Service Funds are:

- Fleet Management Fund;
- Print Shop Fund; and
- Risk Management Fund.

The difference between the basis of accounting and the **basis of budgeting** for Proprietary Funds are as follows:

- Capital outlay is budgeted as an expenditure in the year purchased.
- Depreciation is not budgeted.
- Interest capitalized on construction projects is budgeted as interest expense.
- Proceeds from the issuance of debt are considered revenues instead of an increase in liabilities.
- Principal payments are shown as expenditures rather than reductions of the liability.
- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.
- Receipts of long-term receivables are considered revenues, not reductions of the receivable.
- Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- Purchases of inventory are considered expenditures when purchased, not when sold or used.
- Debt issue and discount costs are considered to be expended when paid, not capitalized and amortized over the life of the bonds.
- Gains or losses on the early extinguishment of debt are considered to increase or decrease the funds available in the year in which they occur and are not capitalized and amortized over the life of the bonds.
- Accrued compensated absences are not considered expenditures until paid.
- Interest earned on escrowed cash and investments is not considered revenue for budget purposes.

- The gain or loss on the equity in the joint venture is not budgeted, however payments to the joint venture are budgeted as expenditures.
- Project-length (continuing appropriation) budgets are considered reductions of funds available when appropriated.
- Overspending of project length budgets is considered to reduce funds available.
- Close-out of unspent project length budgets is considered to increase funds available.
- Proceeds from capital leases and related capital expenditures are not budgeted.
- The value received on the trade-in of fixed assets and the related capital expenditures are not budgeted.
- Changes in investment income due to recording investments at fair value are not budgeted.
- Long-term loans principal repayment is considered revenue when repaid.
- Operating transfers and the movement of funds are not synonymous. Operating transfers may or may not necessitate cash movement, and cash movement may be done without an operating transfer. They are necessary when the goal is to:
 - o Move budget between departments in the same fund, the exception being a transfer of budget from Non-departmental;
 - o Move budget within a department to another fund;
 - o Move budget between departments and between funds; and,
 - Move capital budget from one project to another, regardless of department, unless a master-subordinate relationship exists with the projects. This relationship is referenced in more detail in the Capital Funds Financial Policies Section on page 4-10.

Fiduciary Funds

Fiduciary funds are used to account for assets held in a trustee capacity. They are custodial in nature. Fiduciary funds are not budgeted. The primary fiduciary fund type is the Pension Trust Fund. **Pension Trust Funds** are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, and other governments. Trust Funds include

- Elected Officials and Executive Personnel Defined Benefit Plan (EOEP)
- General Employee Retirement Plan (GERP)

General Financial Policies

I. General Financial Policies Applicable to All Funds

The policies identified as general policies are applicable to all funds of the City and impact overall financial management decisions.

A. Revenue Policies

The City of Aurora will achieve and maintain a revenue structure that is diversified and has the ability to grow with the City.

- 1. Each year the budget office will project revenues for the ensuing five years. The first year of the five-year projection will be used as the basis for the annual operating budget. The basis of the projection is disclosed in the Revenue Section of this book. The projection is consistent with management and Council direction.
- 2. Federal or state aid and gifts or grants will be accepted only after an assessment is made of potential cost implications.

B. Budget Expenditure Policies

- 1. The annual operating budget as accepted and appropriated by the City Council will be adhered to in the level of detail approved by Council. If necessary, supplemental appropriations can be used to modify this budget.
- 2. The City of Aurora budget will balance sources and uses.
- 3. The annual operating budget will normally provide for adequate funding of City retirement systems, adequate maintenance and/or replacement of capital plant and equipment, and adequate maintenance of an insurance fund, providing for self-insurance or using other acceptable insurance methods. If adequate funding cannot be budgeted, these differences shall be disclosed.

C. Transfer Policies

- 1. For purposes of budgeting, a transfer will be considered an operating transfer if it accomplishes the following:
 - i. Moves budget between departments in the same fund, the exception being a transfer of budget from Non-departmental, which is classified as a budget transfer;
 - ii. Moves budget within a department to another fund;
 - iii. Moves budget between departments and between funds, and;
 - iv. Moves capital budget from one project to another, regardless of department, unless a master-subordinate relationship exists with the projects. This relationship is referenced in more detail in the Capital Improvements Projects Funds Financial Policies Section on page 4-10.
- 2. Operating transfers require Council approval.
- 3. Budget transfers of non-capital budget appropriations within the same department and fund, including transfers to and from the Non-departmental budget, do not require Council approval.
- 4. Operating transfers may or may not involve the movement of cash.
- 5. In some cases, for purposes of ensuring adequate disclosure of substantive appropriation changes, supplemental budget ordinances may identify as transfers certain items not technically considered operating transfers.

D. Funds Available Policies

- 1. Funds Available can be used to balance sources and uses if reasonable due diligence is made to insure that its use will not create future adverse impacts.
- 2. Funds Available can be transferred from one fund to another as needed, pursuant to the rules that govern the sending fund.
- 3. Funds Available is "designated" when Council decides that a future expected need should be funded. It is not a legal requirement. Holding funds available for a future project that is not yet encumbered is an example of this practice.
- 4. Funds Available is "reserved" when legal restrictions from parties outside the City restrict its use. Encumbrances are examples of this practice.
- 5. Reservations and designations may change as situations warrant.

E. Debt Policies

- 1. The City of Aurora will not use long-term debt to finance operations.
- 2. Debt payments shall not extend beyond the estimated useful life of the project being financed.
- 3. Lease-purchase financing will be considered when the useful life of the item is equal to or greater than the length of the lease.

F. Investment/Cash Management Policies

- 1. The City of Aurora will use pooled city cash to invest in United States government, corporate, and money market instruments. Criteria for selecting investments, using the prudent investor rule, are safety, liquidity, and yield, in that order of priority.
- 2. Cash and investment proceeds will be structured to utilize all available funds for investment purposes.

G. Legal, Accounting and Auditing Policies

- 1. The Charter and Code of the City of Aurora, State of Colorado statutes, and federal laws and regulations will be followed wherever they apply to the financial activities of the City.
- 2. The source of historical financial information about the City will be the central accounting system as operated and maintained by the Finance Department. The source of all current and future budget information, including spending plans, revenues, and expenditures, is the annual budget document.
- 3. The City of Aurora Internal Audit Office will audit financial controls and operational efficiencies.

4. An annual external audit will be performed by an independent public accounting firm with the subsequent issuance of a financial report and opinion.

II. General Fund Policies

The General Fund is used to account for the ordinary operations of the City of Aurora, which are financed primarily from taxes and other general revenues. In addition to policies applicable to all funds, the following policies shall apply specifically to the General Fund:

A. Revenue and Expenditure Policies

- 1. Unless legally designated, revenue that comes into the General Fund are considered to be for general purposes.
- 2. The City of Aurora will follow a policy of prompt and efficient collection of City imposed taxes.
- 3. The City of Aurora revenue structure will not rely solely on property taxes or other restricted and inelastic sources of revenues.
- 4. A reserve equal to 10 percent of the General Fund operating budget, adjusted to exclude the Capital Projects Fund transfer; transfers associated with sales tax incentives; and 2/1000-related expenditures will be held in the Policy Reserve Fund.

III. Special Revenue Funds Financial Policies

The City of Aurora uses special revenue funds to account for revenues from specific taxes or other restricted revenue that by law or agreements are designated to finance specific activities of city government. In addition to policies applicable to all funds, the following policies shall apply specifically to Special Revenue funds.

A. Community Development Fund

The Community Development Fund accounts for revenue and expenditures relating to federal grants. Community Development expenditures will be operated in accordance with general City financial policies and appropriate federal regulations.

B. Recreation Revenue Fund

The Recreation Fund is used to account for the financing of recreation activities and programs through General Fund subsidies, user fees, and charges for services.

- 1. Council, from time to time, examines the appropriateness of the relationship between revenues raised by fees compared to revenues raised by transfers of General Fund monies.
- 2. Increases in costs related to pay increases mandated by City policy, utilities charges, maintenance contracts, and other mandatory requirements, will generally be funded through an increase in the General Fund transfer.

C. Conservation Trust Fund

Revenue for the Conservation Trust Fund shall be derived from lottery receipts for financial transactions concerning the City's portion of the State of Colorado lottery income.

D. Gifts & Grants Fund

The Gifts & Grants Fund is used to account for revenue received for specific purposes according to appropriate laws and agreements. In addition to policies applicable to all funds, the following policies shall apply specifically to the Gifts & Grants Fund:

- 1. Gifts & Grants Funds will be pursued and gift and grant opportunities will be evaluated based on current and future financial implications. Gift & Grants Fund expenditures will be in accordance with the expressed or implied purpose stated in the terms of the gift or grant.
- 2. Revenue is recorded on the basis of a signed award.

E. Social Service Agency Funding Financial Policies

Specific financial policies concerning support to outside agencies for community and human services include the City's desire to assist those outside agencies without significantly impacting the primary service responsibilities of the City of Aurora. In addition to policies applicable to all funds, the following policies shall apply specifically to Social Service Agency funding:

- 1. Basic responsibility for governmental support of social services rests with federal, state, and county governments.
- 2. City involvement in support of social or community services shall occur under the following guidelines:
 - i. The organization involved must be a nonprofit agency.
 - ii. The service or program shall substantially meet a community need of Aurora citizens.
 - iii. The service or program does not duplicate or significant overlap services provided by agencies currently serving the City of Aurora and will meet an identified community need.

- iv. Agencies providing assistance to City departments by servicing referred clients shall be given priority consideration for funding.
- v. The agency sponsors agree to submit financially-detailed expenditures, the number of clients served according to municipal boundaries, and ratio of resources utilized per client according to municipal boundaries.
- vi. The agency agrees to sign a formal contract with the City of Aurora stipulating amounts accepted, the scope of services to be provided to Aurora residents, and the results desired.
- 3. For those agencies or organizations that the Council has previously agreed to provide funding, the following general guidelines apply:
 - i. Each year the City Council will review the basic decision to provide funding to the agency. In the event that the City Council determines to continue funding of the agency or organization, any increase in such funding shall generally follow inflationary increases at a rate consistent with that applied to the general City budget; provided, however, that the City Council may modify this standard if it determines that extraordinary conditions so dictate.
- 4. The City Council discourages the submission of out-of-cycle budget requests for social service agencies. The only exception to this policy is requests for charitable contributions related to the purchase of tables at charitable social events. Such requests may be considered if:
 - i. The amount requested does not exceed funds set aside by Council for such purpose; and
 - ii. If an individual Council member recommends the request and it is approved by the Full Council.

IV. Capital Improvements Projects Funds Financial Policies

The Capital Improvements Program (CIP) is a process that identifies City capital projects needed to maintain current capital assets and support new development and services.

A. Revenue and Expenditure Policies

- 1. A capital improvement project is defined as the construction, acquisition or improvement of infrastructure, facilities, or other qualifying asset that costs at least \$25,000 and which has a long-term benefit of five years or more, or extends the useful life of the improved asset by five years or more. Also included are:
 - i. Direct personnel costs associated with engineering, design, inspection, and project management. Direct supply, service, and support costs, such as those related to construction, financial services, or major procurement bidding costs may also be charged to CIP projects.
 - ii. Major street renovation.

- iii. Initial purchase or replacement of computer and communications hardware, as long as the hardware has a life of more than five years. Initial purchase or replacement of computer and communications software, will also apply, as long as the software equals or exceeds \$25,000 in any given year.
- iv. Multi-organization one-time purchases/replacements of a number of similar pieces of equipment costing at least \$200,000 in total.
- v. Vehicles costing at least \$200,000.
- vi. The legal level of control for a capital improvement program will be the project as defined in Section G of the budget document.
- vii. Any request to transfer budget from one project listed in the Capital Improvement Program Summary by Fund Department, and Project, to another project similarly listed will require approval by City Council.
- viii. Council authorization is not required to establish subordinate project codes that will be used to track revenues, expenditures, and budgets for components within an appropriated capital project as long as such transfers remain within a single fund and department. Council authorization is also not required for budget transfers among subordinate project codes established in this master-subsidiary manner.
- ix. A department may not enter into a contract without sufficient appropriation to cover the contract.

V. <u>Enterprise Funds Financial Policies</u>

The enterprise funds are used to establish, finance, and account for the acquisition, operation, and maintenance of City of Aurora programs which are entirely or predominantly self-supporting by user charges or dedicated revenues. In addition to policies applicable to all funds, the following policies shall apply specifically to the enterprise funds:

A. Revenue and Expenditure Policies

- 1. Enterprise fund revenue will be generated by the sale of goods and services or from other dedicated revenues to provide for effective operations.
- 2. Periodically, license, permit, and user fees will be reviewed to determine what fees should be charged to provide for sound financial policies.
- 3. Charges to enterprise funds for services provided by the General Fund will be based on a pro rata unit share of each enterprise fund's resource use, taking into account any offsetting no charge or reduced cost service provided by the enterprise fund to other City funds.

VI. Internal Service Funds Financial Policies

Internal Service funds are used to finance and account for goods and services furnished by a designated organizational program to other organizational programs within the City of Aurora fund structure. In addition to policies applicable to all funds, the following policies shall apply specifically to Internal Service funds:

A. Revenue and Expenditure Policies

- 1. Internal Service funds revenue will cover the cost of operations and will be generated by charging City of Aurora budget programs that use such services.
- 2. Standard rates will be reviewed periodically to determine if charges to other funds are reasonable.

Debt Management



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Debt Management

The City of Aurora, like other communities, must provide new and expanded capital improvements to enable the City to maintain and expand services as the City grows. Most of these improvements are streets, parks, and public facilities that have high costs and serve the City for many years.

There are two basic approaches to pay for these improvements. With the first approach, generally known as pay-as-you-go financing, the City uses current revenues (cash) as the primary source of funds for capital improvement projects. The second approach to fund capital improvements involves the use of debt financing. Debt financing is an especially suitable means to pay for projects that are needed to support additional infrastructure generated by growth. Debt financing allows construction of improvements at a more opportune time, rather than delaying projects until enough current revenues and fund balances are available. Project costs are more fairly distributed to the users over the useful life of the improvements with the debt financing approach.

Types of Debt

The City Charter authorizes the types of bonded indebtedness the City can incur. The City Charter requires voter approval of general obligation debt, even if no new tax is required to repay the debt. Revenue debt, which is payable from enterprise funds, does not require voter approval.

General Obligation Bonds

These bonds are generally issued for improvements such as infrastructure projects including streets, parks, and public buildings. General Obligation bonds are backed by the full faith, credit, and taxing power of the City.

Revenue Bonds

These bonds are mainly associated with capital improvement projects associated with the Water, Sewer, and Golf enterprises of the City. A dedicated stream of revenues (net of operating expenses) is pledged to pay both the principal of and interest on the revenue bonds. Typically, enterprise funds are the only funds that generate sufficient revenues to support the repayment of debt over a reasonable period.



Development Revenue Bonds

These are bonds that promote business or other economic activity. They are paid solely from the revenues derived from the private enterprise for which the bonds were issued. They do not constitute an obligation of the City.

Refunding Bonds

Bonds issued to prepay outstanding bonds of the City are refunding bonds. When interest rates are at levels that are lower than the rates of bonds currently outstanding, the City may issue refunding bonds.

Special or Local Improvement District Bonds

These bonds enable construction of improvements within a designated district(s) of the City whereby the improvements confer special benefits on the real property within the districts and general benefits to the City at large. Revenues generated from special assessments collected from property owners within the districts are used to pay both the principal of and interest on the bonds.

Tax Increment Revenue Bonds

Tax increment revenue bonds finance the construction of public improvements within an urban renewal area established by the City. The incremental revenues generated within the boundaries of the tax increment district within an urban renewal area following its establishment are dedicated to paying the principal of and interest on the bonds.

Debt Guidelines

A goal in managing debt is to maintain or enhance the City's bond rating determined by the rating agencies (Moody's and Standard & Poor's). The guidelines below help ensure the goal is met and that debt is used only for highly-justified purposes.

Fiscal Impact and Limitations of Debt Use

Debt issuance decisions should include consideration of the impact of debt service costs and net increased operations and maintenance costs resulting from projects financed by debt. Debt should not be used for current operations or for repair or renovation of existing assets unless the remaining useful life following such repair or renovation is extended.

Minimum Useful Life

Both capital projects and improvements financed with debt should have a useful life equal to or exceeding the term of the final maturity of the debt issued.

Self-Supporting and Inter-fund Loans

Debt should be self-supporting whenever possible, whereby debt service payments are funded from revenues specifically dedicated to retiring the bonds. Inter-fund loans between City funds are periodically approved by City Council.

Current Status

As of December 31, 2004, the total debt authorized and issued by the City and City-affiliated entities was \$401.9 million, and the principal balance remaining was \$359.3 million. Principal payments in 2005 total \$22.8 million.

Recent Debt Financing

In 2004, the City issued a \$1,125,000 Aurora Hills Irrigation Revenue Notes, Series 2004, to finance certain improvements to the Aurora Hills Golf Course. The City also issued \$8,750,000 Certificates of Participation through the Aurora Capital Leasing Corporation (ACLC) to refinance the outstanding ACLC Refunding Certificates of Participation, Series 1994. The refinancing was done to take advantage of lower interest rates. The City also issued \$40,000,000 of Second Lien Water Improvement Revenue Bonds, Series 2004A. The auction rate bonds are insured by MBIA and the interest rate is reset weekly at the present time. The bonds were issued to finance certain water system capital improvements.

Finally, the City acted as a conduit issuer for two qualified not-for-profit entities. The City issued \$275,000,000 City of Aurora, Colorado, Hospital Revenue Bonds (The Children's Hospital Association Project) Series 2004A-D. The City Also issued \$8,840,000 City of Aurora, Colorado Educational Development Refunding Revenue Bonds (Community College of Aurora Foundation Project) Series 2004. The latter bonds were issued to take advantage of lower interest rates.

Legal Debt Margin

The City Charter requires that the total outstanding general obligation indebtedness of the City, other than water bonds, shall not at any time exceed three percent of the assessed valuation of the taxable property within the City. The City's general obligation bonds, other than water bonds, are limited to maturities of 15 years from date of issue. Water bond maturities are specified by the ordinance authorizing issuance of the bonds.

The City's estimated legal debt margin as of December 31, 2003 is \$68.6 million.

Bond Ratings

The City's credit ratings, assigned by the bond rating agencies, are a determinant of successful debt financing. It is the City's goal to achieve high credit ratings for its bonds, due to the benefits they provide. Strong ratings enhance the City's overall reputation through its demonstrated financially sound position. High ratings result in lower interest rates on funds borrowed, which

in turn means lower costs to the taxpayer. High ratings also help ensure that the City's bonds are attractive investments in the bond market.

The City's general obligation credit ratings as of December 2004, are "Aa2" from Moody's and "AA" from Standard & Poor's. The following table demonstrates how these ratings stand within the range of ratings of each rating agency.

| Moody's and Standard & Poor's Credit Ratings for Municipal Bonds | | | | | | | |
|---|-----------------------|--|--|--|--|--|--|
| RATING | · | DESCRIPTION | | | | | |
| Moody's (1) | Standard & Poor's (2) | | | | | | |
| Aaa | AAA | Best quality, extremely strong capacity to pay principal and interest. | | | | | |
| Aa | AA | High quality, very strong capacity to pay principal and interest. | | | | | |
| Aa2 | AA | City of Aurora General Obligation Credit Rating. | | | | | |
| A | A | Upper medium quality, strong capacity to pay principal and interest. | | | | | |
| Baa | BBB | Medium grade quality, adequate capacity to pay principal and interest. | | | | | |
| BA and Lower | BB and Lower | Speculative quality, low capacity to pay principal and interest. | | | | | |
| | | | | | | | |

⁽¹⁾ Moody's uses a "1", "2", or "3" ratings category modifier to differentiate those bonds within a single rating category. For example, a rating of A1 signifies a slightly higher quality than A2.

⁽²⁾ Standard & Poor's attaches a "+" or "-" to indicate slight variation within the rating groups. For example, AA- indicates a credit rating better than A but less than AA.

| City Funds | | Authorized and Issued | | /31/04 Balance | 2005 Principal Payment | | |
|--|----|-----------------------|----|----------------|---------------------------|--------------|--|
| General Fund Bonds | | | | | | | |
| 1999 Sports Park (1999 Issue) | \$ | 17,470,000 | \$ | 13,825,000 | \$ | 1,095,000 | |
| General Obligation Bonds | | , , | | , , | | | |
| 2003 Public Safety Refunding Bonds of: | | 2,530,000 | | 2,135,000 | | 410,000 | |
| 2000 Public Safety Bond | | 16,360,000 | | 13,105,000 | | 920,000 | |
| 2000 Parks and Open Space Bond | | 16,100,000 | | 12,900,000 | | 905,000 | |
| 2000 Library Facilities Bond | | 17,640,000 | | 14,135,000 | | 990,000 | |
| 1998 Alameda/I-225 Interchange | | 10,000,000 | | 6,595,000 | | 700,000 | |
| Total General Fund/Obligation Bonds | | \$80,100,000 | | \$62,695,000 | | \$5,020,000 | |
| Golf Fund | | | | | | | |
| 2004 Aurora Hills Irrigation Revenue Note | | 1,125,000 | | 1,023,519 | | 209,924 | |
| 1995 Saddle Rock Bonds | | 7,395,000 | | 5,175,000 | | 350,000 | |
| Total Golf Fund | | \$8,520,000 | | \$6,198,519 | | \$559,924 | |
| Wastewater Fund | | | | | | | |
| 1999 CWR & PDA Sewer Bond | | 24,124,366 | | 17,094,821 | | 1,496,335 | |
| Total Wastewater Fund | | \$24,124,366 | | \$17,094,821 | | \$1,496,335 | |
| Water Fund | | | | | | | |
| 2004A 2nd Lein Water Revenue Bonds | | 40,000,000 | | 40,000,000 | | - | |
| 2003A First-Lien Water Revenue Bonds | | 55,860,000 | | 55,860,000 | | 2,525,000 | |
| 2003 Water Refunding Bonds of: | | 62,775,000 | | 56,720,000 | | 6,335,000 | |
| 1999 CWR & PDA Water Bond | | 14,999,899 | | 10,690,446 | | 933,804 | |
| 2004 Water Rights Purch. Note - Rocky Ford | | 8,280,091 | | 8,280,091 | | 891,641 | |
| 1999 Water Rights Purchase Notes B-1 (Stanley) | | 253,987 | | 126,994 | | 25,399 | |
| 1999 Water Rights Purchase Notes B-2 (Burt) | | 249,125 | | 124,562 | | 24,912 | |
| 1996 Refunding Bonds of: | | 2,615,000 | | 2,435,000 | | 1,185,000 | |
| Partial Refunding of 1989 Refunding 1989 Refunding Bonds of: | | ,, | | ,, | | ,, | |
| Total Water Fund | | \$185,033,102 | | \$174,237,093 | | \$11,920,756 | |
| City Funds Totals | \$ | 297,777,468 | \$ | 260,225,433 | \$ | 18,997,015 | |
| City Affiliated Entities | | | | | | | |
| Aurora Capital Leasing Corporation (ACLC) CO | Ps | | | | | | |
| 2002 ACLC Public Safety Equipment | | 15,380,000 | \$ | 13,675,000 | \$ | 1,495,000 | |
| 2000 ACLC Municipal Office Building | | 76,375,000 | | 75,320,000 | | 565,000 | |
| 2004 ACLC Rtefunding C.O.P.s of: | | 8,750,000 | | 8,750,000 | | 1,465,000 | |
| Total ACLC | | \$100,505,000 | | \$97,745,000 | | \$3,525,000 | |
| Aurora Urban Renewal Authority (AURA) | | | | | | | |
| 1996 Refunding Bonds of: | | 3,580,000 | | 1,365,000 | | 320,000 | |
| 1989 Tax Increment Financing Bonds | | | | | | • | |
| Total AURA | | \$3,580,000 | | \$1,365,000 | | \$320,000 | |
| City Affilited Entities Totals | \$ | 104,085,000 | \$ | 99,110,000 | \$ | 3,845,000 | |

Interfund Loans

Periodically, the City authorizes and makes internal loans between funds. These loans are normally made to enable the City to accomplish a capital improvement project using an internal source of funds. This method enhances the City's responsiveness to accomplish needed projects in a cost-effective manner, and minimizes delays that would otherwise occur while accumulating sufficient current funding sources. An interfund loan and its terms can only be established by City Council.

Types:

There are two types of interfund loans: a "formal" loan and a "budget" loan.

A **formal loan** is established by ordinance with specific terms and reflected in accounting records as a loan. These loans usually involve an enterprise fund.

A **budget loan** is authorized by City Council and documented in the budget document. They are reported as an operating transfer from the loaning fund and an operating transfer to the borrowing fund. Loan terms may or may not be specified.

The chart below summarizes the status of loans between funds as of December 31, 2004.

| INTERFUND LOANS |
|-----------------|
| |

| Loan Description | Amount of Loan | Loan Type | Borrowing Fund | Loaning Fund | Term (Years) | Loan Date | 12/31/04 Balance | 2005 Payment | 12/31/05 Blance | Note | Last Payment |
|--|-------------------|--------------|-------------------|-----------------|-----------------|--------------|---------------------|-----------------|--------------------|------|-----------------|
| City Match for Bioscience Facility (FRA) | \$1,150,000 | Formal | FRA | CPF | 15 | 1999 | \$1,361,579 | (\$137,478) | \$1,257,708 | 1 | 2014 |
| Fitzsimons Golf Course Loan (FRA) | \$245,935 | Formal | FRA | Golf | 10 | 2004 | \$225,451 | (\$20,484) | \$204,147 | 1 | 2013 |
| Murphy Creek Golf Course Construction Loan; draws as required | \$6,400,000 | Formal | Golf | Sewer | 18 | 1995 | \$5,376,000 | \$256,000 | \$5,120,000 | - | 2013 |

NOTE:

^{1.} Interest during first 5 years accumulates as principal; repayment occurs during years 6-15 at average rate on earnings. First year of repayment is 2005. Also note these figures do not reflect a pre-payment (approximately \$32,000) that may be accrued to 2003, resulting in a reduced loan balance as of 12/31/03.

Computation of Legal Debt Margin

The Computation of the Legal Debt Margin determines the Charter limit on debt the City can undertake. The City can have outstanding debt equal to no more than three percent of the City's total assessed valuation. Certain deductions to outstanding debt are allowed, including: voter-approved debt, general obligation water bonds, capital lease obligations, revenue bonds, and special assessment bonds.

The following table contains the Computation of Legal Debt Margin.

| Computation of Legal Debt Margin Estimated as of December 31, 2003 | | | | | | | |
|--|---------|------------------------------|-----|-------------|----|--------------|--|
| | d as of | December 31, 200 |)3 | | | | |
| Assessed Valuation: | \$ | 2 060 017 070 | (a) | | | | |
| Arapahoe County Adams County | Э | 2,069,917,070 415,203,720 | (a) | | | | |
| Douglas County | | 48,550 | | | | | |
| Total | \$ | 2,485,169,340 | _ | | | | |
| Total | Ψ | 2,403,107,340 | = | | | | |
| Debt Limit - Three (3) percent of assessed valuation | | | | | | \$74,555,080 | |
| Amount of debt outstanding: | | | | | | | |
| Total bonded debt | \$ | 227,405,895 | | | | | |
| Other debt | | 108,647,624 | | | | | |
| Total | | | \$ | 336,053,519 | _ | | |
| | | | | | _ | | |
| Less Net Assets in debt service funds | \$ | 1,260,224 | | | | | |
| Other deductions allowed by law: | | | | | | | |
| General obligation bonds exempt from limit | \$ | 45,345,000 | (b) | | | | |
| General obligation water bonds | | 68,410,000 | | | | | |
| Capitalized lease obligations | | 915,756 | | | | | |
| Certificates of Participation | | 107,430,000 | | | | | |
| Water rights and other contracts payable | | 301,867 | | | | | |
| Revenue Bonds: | | | | | | | |
| General Fund | | 14,865,000 | | | | | |
| Sewer | | 18,553,478 | | | | | |
| Water | | 67,457,417 | | | | | |
| Golf | | 5,510,000 | | | | | |
| Special Assessment | | - | _ | | | | |
| Total Deductions | | | \$ | 330,048,743 | _ | | |
| Total amount of debt applicable to debt limit | | | | | \$ | 6,004,776 | |
| Legal Debt Margin | | | | | \$ | 68,550,304 | |

- (a) Computation does not include assessed valuation of tax increment financing district or related debt outstanding.
- (b) These bonds are exempt from the general obligation debt limit by voter approval and per Sections 11-19-1,4,5, and 9 of the City Charter.
- (c) A 1992 Amendment of the Colorado Constitution requires the City receive voter approval in advance for creation of any multiple fiscal year obligation other than refinancing bonded debt at a lower interest rate or when adequate cash reserves are pledged irrevocably and held for payments in all future fiscal years.



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Operating Transfers



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Schedule of Annual Operating Transfers

| Operating Transfer | Out | Operating Transf | er In | |
|--------------------------------|--------------|---|--------------|---|
| 2005 | | | 2005 | |
| Fund Name | | Fund Name | Projection | Comments |
| General Fund | 5,394,150 | ACLC Fund | 5,394,150 | AMC lease payment (\$5,094,000), \$300,150 for lease payment for fire trucks |
| General Fund | 308,900 | Community Development Fund | 308,900 | City Match for HOME grant |
| General Fund | 14,984,667 | Capital Projects Fund | 14,984,667 | 100% of building, material, and other use taxes, 2% of all other General Fund revenue, less transfers and amounts reduced per Council approval |
| General Fund | 949,974 | Cultural Services Fund | 949,974 | Annual transfer to Cultural Services Fund |
| General Fund | 1,761,100 | Debt Service Fund | 1,761,100 | To cover debt service for Sports Park |
| General Fund | 5,138,148 | Designated Revenue Fund | 5,138,148 | Eagle Bend (\$40,232), Arapahoe Crossings (\$381,717), Aurora Mall (\$624,488), Hampden Town Center (\$926,464), Aurora City Place (2,138,647) Raytheon, GE, Gander Mountain (\$1,000,000), Merrick (\$25,600), Sister Cities Support (\$1,000) |
| General Fund | 100,000 | Fleet Fund | 100,000 | Proceeds of fleet auction |
| General Fund | 5,062,654 | Recreation Fund | 5,062,654 | Annual transfer to Recreation Fund |
| Aurora Urban Renewal Authority | 250,000 | General Fund | 250,000 | Funding to cover AURA operations |
| Aurora Urban Renewal Authority | 600,000 | Designated Revenues Fund | 600,000 | Portion of Aurora Municipal Center lease payment |
| Capital Projects Fund | 3,000,000 | Arapahoe County Open Space Fund | 3,000,000 | Transfer Arapahoe County Open Space funds temporarily placed in CPF |
| Capital Projects Fund | 955,053 | Bond Proceeds Fund | 955,053 | Transfer of bond interest to newly created Bond Proceeds Fund |
| Capital Projects Fund | 1,858,800 | Building Repair Fund | 1,858,800 | Annual transfer for major repair projects |
| Capital Projects Fund | 180,456 | Cultural Services Fund | 180,456 | Art in Public Places transfer |
| Capital Projects Fund | 250,000 | Designated Revenue Fund | 250,000 | City Share - Smoky Hill/E470 Bridge |
| Capital Projects Fund | 1,046,140 | E911 Fund | 1,046,140 | For 800 Mhz Radio debt service |
| Community Maintenance Fund | 15,105 | General Fund | 15,105 | Transfer remaining funds available to assist General Fund shortfall |
| Designated Revenue Fund | 585,000 | ACLC Fund | 585,000 | Portion of AMC lease payment |
| Designated Revenue Fund | 84,154 | Designated Revenue Fund | 84,154 | Transfer from non-departmental to development services to fund Small Business Development Center |
| Designated Revenue Fund | 194,802 | General Fund | 194,802 | Transfer of interest and other sources to support General Fund |
| Development Review Fund | 762,000 | Designated Revenue Fund | 762,000 | Transfer for two years of NABA, ACED, and AEDC funding |
| Development Review Fund | 1,389,895 | General Fund | 1,389,895 | Payment to General Fund for overhead and indirect costs |
| E911 Fund | 1,708,981 | ACLC Fund | 1,708,981 | 800 Mhz radio expansion lease payments |
| Policy Reserve Fund | 97,000 | General Fund | 97,000 | Transfer Policy Reserve interest to support General Fund |
| Print Shop Fund | 189,800 | General Fund | 189,800 | Transfer Print Shop funds to support General Fund |
| Recreation Fund | 1,140,000 | General Fund | 1,140,000 | For Sports Park operations |
| Risk Fund | 1,000,000 | General Fund | 1,000,000 | Transfer Risk funds to support General Fund |
| S&D Fund | 41,500 | General Fund | 41,500 | To support Finance Department personal services costs |
| S&D Fund | 30,000 | Special Improvement District Debt Fund | 30,000 | Fence Replacement program reserve |
| Total Transfer Out | \$49,078,279 | Total Transfer In | \$49,078,279 | |



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City Council Annual Dues and Subscriptions

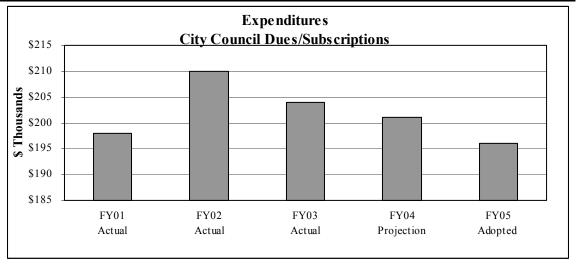


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City Council Annual Dues/Subscriptions

City Council approves membership, via dues and subscriptions, in many outside governmental entities. Through the City's membership in such organizations as the Colorado Municipal League, the U.S. Conference of Mayors and the Aurora Chamber of Commerce, the City and City Council support the continuing efforts of local and regional agencies in working closely together in the best interests of local government. The funds for these activities are received from the General Fund.

| Dues/Subscriptions Summary | | | | | | | | | |
|------------------------------|----------------|----------------|----------------|--------------------|-----------------|--|--|--|--|
| | 2001 Actual | 2002 Actual | 2003 Actual | 2004 Projection | 2005 Adopted | | | | |
| DRCOG | \$ 52,100 | \$ 51,200 | \$ 51,200 | \$ 51,200 | \$ 49,600 | | | | |
| CML | 90,010 | 94,010 | 94,010 | 94,010 | 97,010 | | | | |
| Aurora Chamber | 2,750 | 2,833 | - | 3,650 | 3,800 | | | | |
| NLC | 9,854 | 12,059 | 12,059 | 12,544 | 12,541 | | | | |
| I-70 Corridor Chamber (REAP) | - | 5,000 | - | - | - | | | | |
| NOISE | 2,310 | 2,310 | 2,310 | 2,310 | 2,750 | | | | |
| SEBP | 12,500 | 7,500 | 10,000 | 4,000 | - | | | | |
| U.S. Conference of Mayors | - | 7,374 | - | - | - | | | | |
| Regional Air Quality | 10,000 | 10,000 | 15,000 | 10,000 | 10,000 | | | | |
| Transit Alliance | 7,000 | 7,000 | 8,200 | 7,000 | - | | | | |
| Metro Mayors | 9,000 | 9,000 | 9,000 | 12,500 | 16,500 | | | | |
| Miscellaneous | 626 | 461 | 789 | 1807 | 1,807 | | | | |
| Subtotal Dues/Subscriptions | \$196,150 | \$208,747 | \$202,568 | \$199,021 | \$194,008 | | | | |
| Armed Forces Luncheon | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | | | | |
| Total Expenditures | \$197,650 | \$210,247 | \$204,068 | \$200,521 | \$195,508 | | | | |





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Glossary



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Glossary of Terms

Accounting System:

The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of the city. The City of Aurora uses an accounting system called IFAS.

Accrual, Modified:

Under the modified accrual basis of accounting, revenues are recognized when earned and expenses are recorded as incurred.

Administrative Fees:

An umbrella term for all fees and charges assessed by City operations for services provided. Fees and charges are reviewed each year by the departments. Revisions may be recommended based on City Council guidance, cost of services and other factors. The City Manager approves administrative fees each year.

Adopted Budget:

The City Council approved financial plan for the ensuing year.

Art in Public Places (AIPP):

The Capital Improvement Program provides funding for the City's Art in Public Places program established in 1993. Generally, an amount equal to one percent of the construction cost of a capital project is dedicated to the program for the acquisition and maintenance of public art.

Amended Budget:

The adopted budget, including any changes that occurred per ordinance during the year. This budget would not include carryforwards or non-ordinance related transfers or lapses.

Appropriation:

An authorization made by the City Council that permits City officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period. In practical terms, a department's total appropriation cannot be exceeded legally.

Appropriation Ordinance:

An ordinance passed by City Council that authorizes an appropriation of funds. Typically, appropriation ordinances are passed for the annual budget authorization, a spring supplemental appropriation, and a fall supplemental appropriation.

Baseline Budget:

A department's base or target budget amount set by the City Manager at the initiation of the budget development process. While the total amount of all requirements may exceed the amount available in the target budget, the most critical requirements must be included within the target amount.

Baseline Budget Adjustment:

A baseline adjustment can represent either an increase or decrease to the target budget. A target budget adjustment is prepared as a stand-alone proposal and may include every applicable class; e.g., personal services, supplies, etc. Target budget adjustments may either included or excluded in the Manager's proposed budget to City Council.

Bond:

A long-term written promise to repay (debt) a specified amount of money (the face amount of the bond) plus with periodic interest at a specified rate on a particular date (the maturity date). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Building Repair Fund (BRF):

The Building Repair Fund provides funding for major repair of City facilities such as the repair and maintenance for roofs, signage, lighting, floor repair and carpet replacement, interior/exterior painting, HVAC system replacements and electrical distribution repair.

Budget Class:

The "parent" budget level of a related group of budget sub-objects. The total of the related sub-objects represents the budget class. For example, the budget class "Salary Driven Benefits" is made up of several pension sub-objects and two FICA sub-objects.

Budget Category:

The "parent" budget level of a related group of budget classes. The total amount of the related budget classes represents the budget category. For example, the budget category "Salaries & Benefits" is made up of <u>all</u> budget classes for personal services -- Regular Salary, Salary Driven Benefits, Non Salary Driven Benefits, Temporary Compensation, Overtime, and Special Pay.

Budget Coordinator (DBC or BC):

The department director's representative in budget matters. The DBC assists the director in all phases of budget development and execution.

Budget Transfer:

A transfer of funds from one program to another. A "Budget Transfer Request" form is used to request and document transfers between programs. Funds cannot be transferred between departments, between Council-approved capital projects, or between funds without City Council approval.

Building Repair Fund:

A fund established to provide for major ongoing repair and maintenance of the City's facilities.

Capital Improvement Program:

A proposed schedule for five years of anticipated expenditures to construct or acquire needed capital infrastructure and/or facilities. Projects in the first year of the plan are fully funded in the budget year; projects in years two (2) - five (5) are planned for future funding. The plan is updated annually.

Capital Projects Fund (CPF):

A fund established to provide for all general government infrastructure and facilities including streets, parks, information systems, and facilities.

City Manager's Proposed Budget:

The proposed budget presented to City Council by the City Manager. It is the cumulative result of the City Manager's review and decisions regarding department target budgets, non-departmental items, and selected target budget adjustments.

Contingency:

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Conservation Trust Fund (CTF):

Pursuant to Colorado law, the Conservation Trust Fund (CTF) is used to be for the acquisition, development, and maintenance of new conservation sites or for capital improvements or maintenance for recreational purposes on any public site. The primary source of revenue is Lottery proceeds distributed by the State of Colorado.

Debt Service:

The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Debt Service Funds:

A fund established to accumulate resources to pay the principle, interest, and agency fees on long-term debt.

Department:

The basic organizational unit of city government that is functionally unique in its delivery of services.

Designated Funds Available:

Those portions of total funds available that must be spent for a particular purpose.

Deficit:

An excess of expenditures over revenues for any given year.

Employee Performance Management Program:

City's system for evaluation of career (non-uniform) employees.

Encumbrance:

The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Funds:

Funds established to manage operations (a) that are financed and operated in a manner similar to private business and are predominantly supported by user charges; or (b) where Council has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Estimated Budget:

The budgeted expenditures for the current year, less encumbrances. This is primarily used in the fund summaries.

Expenditure:

The actual spending of funds for goods, services, or other designated purposes.

Expenditure Summary:

A summary providing the highest level summary of expenditures presented in the budget.

Fiscal Year:

The 12-month period represents the City's budget year. Upon completion of the fiscal year, the results of operations and the financial position are determined. The City's fiscal year is January 1 through December 31.

Full-Time Equivalent (FTE):

The FTE value is based on the number of hours per week an employee works. Generally an employee who works 40 hours per week is considered as one FTE. *Note: The standard hours per week for a firefighter are 56.15 hours.*

Functions:

A group of interdependent closely related services or activities contributing to a common objective.

Fund:

An independent fiscal and accounting entity with a self-balancing set of accounts.

Funds Available for Appropriation:

Funds that are available for appropriation and expenditure by designated City departments.

General Obligation Bond:

A bond issued upon direction of City Council and requiring approval in a City election. The City's general obligation bonds have a maturity of no more than 15 years. The bonds are repaid from general revenues of the City or from specific sources approved by voters

Gifts & Grants Fund:

A fund established to account for all types of gifts and grants received by the City for operating programs and capital improvement projects. Gifts and grants are generally received from other governments or private sources.

Goals and Objectives:

Strategic vision as approved by Council.

Golf Fund:

An enterprise fund established for City golf activities.

Grant:

A contribution by the State or Federal government or other organization to support a particular function.

Internal Service Funds:

Funds established to facilitate the management of goods and services furnished by one department to other departments within the City on a cost reimbursement basis.

Legal Debt Margin:

The City can have outstanding debt equal to no more than three percent of the City's total assessed valuation. Certain deductions to outstanding debt are allowed, including voterapproved debt, general obligation water bonds, capital lease obligations, revenue bonds, and special assessment bonds.

Mill:

Unit used in property tax assessment. One mill is equal to 1/1000 of a dollar and is multiplied by the taxable value of property to determine the total amount of property tax due.

Operating Budget:

The portions of the budget pertaining to daily operations that provide basic governmental services. The Operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

Operating Transfer:

A transfer of monies between budgeted funds as shown in the fund summaries. Operating transfers cannot be transferred between departments, between Council-approved capital projects, or between funds without City Council approval.

Park Development Fund:

A fund established to provide for the development of park facilities in newly developed areas of the City. Funds are contributed by developers in accordance with agreements with the City.

Performance Measures:

Specific quantitative measures of work performed within a City program.

Program Budget:

The goals, objectives, significant changes, and expenditures of a program. They are presented in the document by department, with a department summary preceding all programs.

Program:

The organizational level at which operating funds are budgeted. In many departments, the program is the lowest organizational level.

Projected Budget:

The budgeted expenditures for the current year, including encumbrances.

Revenue:

Income received by the City including all types of taxes, fees, gifts, grants, reimbursements, intergovernmental revenues, interest earnings, and other sources.

Revenue Bond:

A bond secured by the pledge of specific revenues issued to finance a capital improvement. Generally, City revenue bonds are issued only by enterprise funds.

Sewer Fund:

An enterprise fund established to construct, acquire, operate, and maintain the City's sanitary sewer system and storm drainage system.

Special Revenue Funds:

Funds established to account for revenues received by the City that are required by law, contract, or City policy to be spend for a specific purpose.

Staffing Summary:

A summary of all City full-time equivalent (FTE) positions.

Supplemental Appropriation Ordinance:

An appropriation ordinance passed by City Council that authorizes expenditure of funds in addition to appropriations in the originally approved annual budget authorization ordinance.

Surplus:

An excess of revenues over expenditures for any given year.

Transportation Improvement Program (TIP):

The Transportation Improvement Program (TIP) identifies the priority federally funded highway, transit and alternative mode transportation (trails) improvements completed by the Colorado Department of Transportation (CDOT) and other local government sponsors. The Denver Regional Council of Governments (DRCOG) in cooperation with CDOT and the local implementing agencies (the City) prepares the TIP.

Undesignated Fund Balance:

Those portions of total funds available that can be spent for any purpose.

Water Fund:

An enterprise fund established to construct, acquire, operate, and maintain the City's water system.



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