



**SUMMARY  
INFORMATION**



## **2007 ADOPTED BUDGET**

### **SUMMARY INFORMATION**

This section of the Adopted Budget presents a series of summary tables and other information that describe various aspects of the City Manager's budget. It serves as a companion to the City Manager's Budget Message by providing summary information that relates to various issues discussed in the message.

#### **Citywide Revenue, Expenditures, and Funds Available**

Attachment 1 provides a summary of revenues, expenditures, and FTE levels for the entire City. As the table shows, the City's total revenues and expenditures have fluctuated significantly. These fluctuations are primarily attributable to debt issued by the City's water utility and the capital projects undertaken with those proceeds. Aurora Water is in the initial stages of a major capital improvement plan designed to strengthen the City's water portfolio. Charges for services have also increased, primarily as a result of increased water rates and fees.

This attachment also shows that overall City FTE levels have begun to increase. Most of the growth in FTE levels is attributable to additional staffing for Aurora Water and the City's public safety functions. Staffing for most other departments is either comparable to or below the 2001 staffing level.

Attachment 2 provides a summary of total operating and capital expenditures / appropriations by fund from 2004 through 2007. The table shows, in more detail, the significant expansion of the Aurora Water capital program, from \$48.0 million in 2004 to a planned \$166.5 million in 2007. In this same period, General Fund appropriations have increased by approximately 4.5 percent per year, with a total increase in appropriations of \$30.2 million over four years. Capital Projects Fund appropriations have declined by \$5.7 million (16.8 percent) since 2004.

Attachment 3 provides a summary of major changes in fund balances for all City funds in 2006 and 2007. Increases or decreases of more than \$1.0 million are noted. All changes in fund balances are illustrated and explained in the Fund Summaries section of this budget book.

#### **Budget Adjustments**

The 2007 Adopted Budget incorporates changes in ongoing personal services and operating costs. These changes include cost increases that apply citywide as well as other non-discretionary increases. Collectively, these adjustments reflect changes in the "base budget." The most significant items incorporated into the 2007 base budget include:

- A 3.5 percent pay increase for all career service (non-union) employees, which increases costs by \$3.5 million for all City funds, with the General Fund cost increasing by \$2.0 million;

- A 3.25 percent pay increase for all civil service (fire and police) employees, plus an annual 1.0 percent step increase for eligible civil service employees - this package costs \$3.4 million, all of which is from the General Fund;
- A 15.0 percent increase in planned City contributions for employee health insurance costs – the total increase in funding is \$1.9 million, of which \$1.4 million is from the General Fund;
- Other provisions in the fire and police salary / benefit contracts that add a net total of approximately \$0.2 million to the General Fund budget;
- An increase of \$2.6 million in the budgeted transfer to the Capital Projects Fund (CPF) to account for higher use tax receipts which must be transferred to the CPF; and
- Increases for other “mandated cost items” including risk management, natural gas, electricity, and water rate increases plus fleet fuel and maintenance costs. The total increase included for these items is \$6.7 million, including a \$3.2 million increase in the General Fund.

The budget also contains base adjustments to reflect necessary funding for increased costs related to ongoing maintenance contracts, changes in incentive payments, changes in existing debt service, changes in expected gifts and grants, and other non-discretionary funding needs. The net cost of these additional adjustments for all departments and funds [excluding a large technical adjustment in the Community Development Fund] is \$3.6 million, with a net increase of \$1.1 million in the General Fund. The City also incorporates technical adjustments, such as elimination of one-time costs, into the base budget. Attachment 4 notes other significant base budget changes in various City funds [in addition to the items described above].

## **Amendments**

Attachment 5 provides a summary of General Fund expenditures / appropriations by department from 2004 through 2007. The Police Department shows the largest increase in appropriations since 2004 (up \$11.7 million), followed by the Fire Department (up \$4.3 million), and General Management (up \$3.9 million). The increase in the Police Department is primarily due to increases in uniformed staffing required by the 2 officers per 1,000 population mandate. The Fire Department increase is primarily due to normal increases in pay and benefits costs along with the cost of opening of Fire Stations 14 and 15. The increase in General Management is primarily due to additional fleet replacement funding.

Attachment 6 provides a summary of the amendments for each department in the General Fund and Attachment 7 provides a summary of the amendments for all other funds. The City Manager’s Budget Message also discusses these items.

## **Staffing**

Attachment 8 provides a summary of staffing levels for all City funds. As the table indicates, 2007 is the first year in recent history that staffing levels for the General Fund have increased. However, staffing levels in the Water and Wastewater funds increased consistently during this

same period, as Aurora Water has undertaken major programs for drought response, system growth, and improved reliability. In addition, staffing in the Arapahoe County Open Space Fund has risen each year as FTE are added to support maintenance, ranger patrol, and education at Arapahoe County parks and opens space sites.

### **Capital Improvement Program**

Attachment 9 provides a summary of the City's five-year Capital Improvement Plan (2007-2011) along with information on expenditures for 2004 through 2006. As the table indicates, the Aurora Water Capital Improvement Program contains the vast majority of planned capital expenditures for the period from 2007 through 2011, accounting for \$1.4 billion out of \$1.6 billion in planned capital expenditures.

The Capital Projects Fund (CPF) now plays a diminished role in the capital program, with the vast majority of planned expenditures now budgeted for ongoing street maintenance programs. The City Manager's Budget Message highlights spending plans for the Capital Projects Fund while planned spending on projects from sources other than the CPF is detailed in Attachment 10. In future years, as the City proceeds with its work on Phase II of the Facilities Master Plan, the City expects to identify funding sources for over \$380 million in new projects to address priority needs in Public Safety; Transportation; Libraries, Recreation, and Cultural facilities; Parks, Open Space, and Trails; and other facilities/infrastructure.

## Attachment 1 Budget in Brief

Department	2004 Actual	2005 Actual	2006 Projection	2007 Adopted
<b>Revenues by Source:</b>				
Taxes	183,355,930	195,994,351	204,402,001	211,791,656
Other Revenues	61,080,247	92,663,212	97,828,525	61,520,263
License and Permits	11,034,027	13,772,148	13,641,936	12,669,946
Intergovernmental	36,956,122	26,212,623	29,443,650	29,106,734
Charges for Services	115,059,013	134,822,564	150,546,812	172,326,214
Fines and Forfeitures	5,195,033	7,081,565	7,956,335	8,718,356
Operating Transfers	46,707,998	73,894,012	46,110,668	41,237,017
Sale of Assets	241,643	928,910	416,976	418,257
Proceeds From Borrowing	41,125,000	107,372,022	59,228,695	130,000,000
<b>Total Revenues</b>	<b>\$500,755,013</b>	<b>\$652,741,407</b>	<b>\$609,575,598</b>	<b>\$667,788,443</b>
<b>Expenditures by Category:</b>				
Salaries and Benefits	177,126,140	186,190,424	196,810,451	213,947,059
Supplies and Services	92,511,459	119,649,393	109,628,537	124,164,449
Interfund Charges	10,622,352	11,345,034	12,837,823	14,656,204
Debt Related	29,581,456	36,827,464	34,952,635	43,601,733
Capital Related	3,852,931	3,961,894	7,562,256	10,601,141
Transfers Out	45,918,270	49,459,792	49,768,277	44,842,426
<b>Total Operating Expenditures</b>	<b>\$359,612,608</b>	<b>\$407,434,001</b>	<b>\$411,559,979</b>	<b>\$451,813,012</b>
<b>Expenditures by Function:</b>				
Administrative Services	18,617,987	21,521,859	22,287,456	24,735,017
City Manager's Office	19,157,956	19,692,490	21,936,121	25,808,813
Community Services	128,338,304	135,601,847	140,668,014	149,769,125
Council/Appointees	13,438,821	13,512,744	16,529,503	19,468,064
Development Services	6,805,336	7,511,521	8,221,852	7,957,897
Non-Departmental (Transfers)	53,827,695	71,703,256	57,060,827	56,083,708
Operations	119,426,509	137,890,284	144,856,206	167,990,388
<b>Total Operating Expenditures</b>	<b>\$359,612,608</b>	<b>\$407,434,001</b>	<b>\$411,559,979</b>	<b>\$451,813,012</b>
<b>Capital Improvement Program</b>	<b>\$92,623,707</b>	<b>\$192,112,545</b>	<b>\$168,513,532</b>	<b>\$208,260,923</b>
<b>Total Budget</b>	<b>\$452,236,315</b>	<b>\$599,546,546</b>	<b>\$580,073,511</b>	<b>\$660,073,935</b>
<b>FTE by Function:</b>				
Administrative Services	132.5	129.5	127.0	134.0
City Manager's Office	136.8	131.8	125.3	127.8
Community Services	1,396.4	1,388.6	1,421.5	1,451.0
Council/Appointees	196.0	195.0	196.0	198.0
Development Services	75.0	78.0	78.0	78.0
Operations	732.4	752.6	791.6	859.9
<b>Total FTE</b>	<b>2,669.1</b>	<b>2,675.5</b>	<b>2,739.4</b>	<b>2,848.7</b>

**Attachment 2**  
**Appropriations Summary: All Funds**

<b>Fund Name</b>	<b>2004 Operating</b>	<b>2004 Capital</b>	<b>2004 Actual</b>	<b>2005 Operating</b>	<b>2005 Capital</b>	<b>2005 Actual</b>
<b>Non-General Fund</b>						
Abatement Fund	256,252	-	256,252	285,865	-	285,865
Arapahoe County Open Space Fund	-	-	-	1,296,933	1,665,000	2,961,933
Bond Proceeds Fund	-	-	-	-	1,188,256	1,188,256
Building Repair Fund (a)	-	1,966,500	1,966,500	-	1,830,486	1,830,486
Capital Projects Fund (a)	-	33,972,485	33,972,485	-	42,212,196	42,212,196
Community Development Fund	4,247,074	-	4,247,074	8,893,387	-	8,893,387
Community Maintenance Fund	2,485,000	1,000,000	3,485,000	4,009	-	4,009
Conservation Trust Fund	471,610	3,281,750	3,753,360	463,145	2,382,000	2,845,145
Cultural Services Fund (b)	2,091,444	-	2,091,444	2,177,196	-	2,177,196
Debt Service (GO) Fund	7,973,012	-	7,973,012	7,976,113	-	7,976,113
Debt Service (SID) Fund	-	-	-	561,418	-	561,418
Designated Revenues Fund	9,896,453	-	9,896,453	23,599,423	11,939,834	35,539,257
Development Review Fund (c)	8,486,612	-	8,486,612	10,212,103	-	10,212,103
Emergency Contingency Fund	-	-	-	316,700	-	316,700
Enhanced E-911 Fund	993,863	1,710,000	2,703,863	1,559,011	2,288,981	3,847,992
Fleet Management Fund	5,776,440	-	5,776,440	6,173,789	-	6,173,789
Gifts & Grants Fund	3,938,849	2,129,614	6,068,463	3,469,414	990,000	4,459,414
Golf Courses Fund	9,033,833	(72,591)	8,961,242	14,294,543	206,334	14,500,877
Parks Development Fund	-	594,235	594,235	-	750,996	750,996
Policy Reserve Fund	119,488	-	119,488	163,075	-	163,075
Print Shop Fund	952,555	-	952,555	900,028	-	900,028
Recreation Fund (b)	9,167,896	-	9,167,896	9,074,491	-	9,074,491
Risk Management Fund	5,396,135	-	5,396,135	7,945,169	-	7,945,169
Surplus & Deficiency Fund	41,500	-	41,500	71,500	-	71,500
Wastewater Fund	24,583,108	17,826,739	42,409,847	27,331,281	11,984,327	39,315,608
Water Fund	51,322,634	30,214,975	81,537,609	60,149,351	114,674,135	174,823,486
<b>Total Non-General Fund</b>	<b>\$147,233,758</b>	<b>\$92,623,707</b>	<b>\$239,857,465</b>	<b>\$186,917,944</b>	<b>\$192,112,545</b>	<b>\$379,030,489</b>
General Fund (c)	212,378,850	-	212,378,850	220,516,057	-	220,516,057
<b>Total Budget</b>	<b>\$359,612,608</b>	<b>\$92,623,707</b>	<b>\$452,236,315</b>	<b>\$407,434,001</b>	<b>\$192,112,545</b>	<b>\$599,546,546</b>

**Attachment 2**  
**Appropriations Summary: All Funds**

<b>Fund Name</b>	<b>2006 Operating</b>	<b>2006 Capital</b>	<b>2006 Projection</b>	<b>2007 Operating</b>	<b>2007 Capital</b>	<b>2007 Adopted</b>
<b>Non-General Fund</b>						
Abatement Fund	351,215	-	351,215	364,488	-	364,488
Arapahoe County Open Space Fund	2,169,191	3,500,645	5,669,836	3,119,502	4,379,143	7,498,645
Bond Proceeds Fund	-	125,000	125,000	-	-	-
Building Repair Fund	-	2,816,573	2,816,573	-	2,159,751	2,159,751
Capital Projects Fund	-	21,040,829	21,040,829	-	28,273,604	28,273,604
Community Development Fund	5,750,827	-	5,750,827	5,341,067	-	5,341,067
Community Maintenance Fund	-	-	-	-	-	-
Conservation Trust Fund	506,293	2,440,194	2,946,487	563,283	1,453,000	2,016,283
Cultural Services Fund	2,403,015	-	2,403,015	2,505,220	-	2,505,220
Debt Service (GO) Fund	8,007,391	-	8,007,391	8,017,131	-	8,017,131
Debt Service (SID) Fund	476,555	-	476,555	299,837	-	299,837
Designated Revenues Fund	8,718,651	828,000	9,546,651	12,383,229	2,410,461	14,793,690
Development Review Fund	10,831,058	-	10,831,058	12,397,824	-	12,397,824
Emergency Contingency Fund	338,850	-	338,850	36,000	-	36,000
Enhanced E-911 Fund	2,005,281	2,143,105	4,148,386	2,121,867	2,152,989	4,274,856
Fleet Management Fund	7,100,900	-	7,100,900	7,751,965	-	7,751,965
Gifts & Grants Fund	5,046,693	8,940,354	13,987,047	5,984,961	-	5,984,961
Golf Courses Fund	9,797,561	345,000	10,142,561	10,173,198	382,500	10,555,698
Parks Development Fund	-	687,834	687,834	-	547,934	547,934
Policy Reserve Fund	162,558	-	162,558	50,468	-	50,468
Print Shop Fund	664,417	-	664,417	657,199	-	657,199
Recreation Fund	9,116,748	-	9,116,748	9,826,796	-	9,826,796
Risk Management Fund	7,970,759	-	7,970,759	8,633,865	-	8,633,865
Surplus & Deficiency Fund	41,500	-	41,500	-	-	-
Wastewater Fund	31,744,856	17,607,734	49,352,590	38,911,965	29,090,566	68,002,531
Water Fund	66,759,856	108,038,264	174,798,120	80,044,543	137,410,975	217,455,518
<b>Total Non-General Fund</b>	<b>\$179,964,175</b>	<b>\$168,513,532</b>	<b>\$348,477,707</b>	<b>\$209,184,408</b>	<b>\$208,260,923</b>	<b>\$417,445,331</b>
General Fund	231,595,804	-	231,595,804	242,628,604	-	242,628,604
<b>Total Budget</b>	<b>\$411,559,979</b>	<b>\$168,513,532</b>	<b>\$580,073,511</b>	<b>\$451,813,012</b>	<b>\$208,260,923</b>	<b>\$660,073,935</b>

**Attachment 2  
Appropriations Summary: All Funds**

- (a) 2004 Expenditures in the budget book do not match the 2004 Comprehensive Annual Financial Report due to internal transfers associated with splitting the Building Repair Fund from the Capital Projects Fund.
- (b) 2004 Expenditures in the budget book do not match the 2004 Comprehensive Annual Financial Report due to internal transfers associated with splitting the Cultural Services Fund from the Recreation Fund.
- (c) 2004 Expenditures in the budget book do not match the 2004 Comprehensive Annual Financial Report due to internal transfers associated with splitting the Development Review Fund from the General Fund.

### Attachment 3

## Major Changes in Fund Balances

### (in Excess of \$1.0 Million)

#### SIGNIFICANT DECREASES IN 2006 FUND BALANCES

Decrease	Fund	Comments
(\$34,975,045)	Water Fund	Funds available decrease due to draw-down of reserves from bond proceeds received in 2005.

#### SIGNIFICANT INCREASES IN 2006 FUND BALANCES

Increase	Fund	Comments
\$5,883,934	Capital Projects Fund	The primary cause of increase is additional transfers from the General Fund. A portion of the transfer increase is due to higher capital-related revenue. In addition \$2.4 million from one-time audit receipts and a Council-approved \$2.5 million transfer of General Fund balance is included.
\$2,860,579	Designated Revenues Fund	Non-departmental is projected to receive \$2.0 million from the General Fund to be used at a later date (\$1.5 million for economic development purposes, and \$500,000 for efficiency improvements). Funds available in the Parks & Open Space Department are increasing primarily due to new Adams County (AdCo) Open Space Tax revenue not being spent.
\$56,304,142	Wastewater Fund	Fund balance increase due to receipt of \$59.2 million in bond proceeds for capital project spending plus higher utility sales revenue, and annexation fees.

#### PLANNED DRAW-DOWNS OF FUND BALANCES IN 2007

Decrease	Fund	Comments
(\$1,958,847)	General Fund	Fund balance draw-down primarily due to \$2,090,000 for one-time fleet purchases.
(\$2,023,937)	Arapahoe County Open Space	Fund balance draw-down primarily for capital projects, including Aurora Reservoir trail replacement, Signature Park, Murphy Creek North Neighborhood Park, and playground renovation.
(\$4,600,338)	Capital Projects Fund	Fund balance will be used to cover capital projects in 2007 including, but not limited to, a new fire station, fire station renovations, traffic and school signal studies, street maintenance, and new equipment.
(\$3,485,553)	Designated Revenues Fund	Use of Fitzsimons Private Redevelopment funds, Art District Loan funds, Television Equipment Upgrade balance, and Technology Efficiency Improvements funds.
(\$1,481,718)	Development Review Fund	Fund balance decrease due to lower revenues in 2007.
(\$17,658,555)	Wastewater Fund	Funds available decrease due to draw-down of bond proceeds for use on capital projects planned in 2007.

#### PLANNED INCREASES OF FUND BALANCES IN 2007

Decrease	Fund	Comments
\$1,009,017	Conservation Trust Fund	Funds available increase due to delay of Beck Recreation Center remodel until 2008.
\$1,412,859	Policy Reserve Fund	Funds available increase due to interest and transfer from General Fund to maintain 10 percent reserve requirement.
\$37,444,108	Water Fund	Fund balance increase due to receipt of \$261.3 million of new bond proceeds in 2007, most of which will be spent on capital projects.

## Attachment 4

### Significant Base Budget Adjustments, Non-General Fund

Fund	Item	Description	Amount
Abatement Fund	Ongoing Supplemental	Increased spending authority for completed abatement activity.	\$ 100,000
Community Development	Grant Adjustment	Lapse Funding for HUD grants.	(401,290)
Designated Revenues	ACLIC Payment	Non-Departmental - Decrease of ACLIC lease payment due to refinancing.	(350,000)
	Arapahoe Library District	Library, Rec & Cultural Services - Reduce appropriation to match revenues.	(304,322)
	Fitzsimons Redevelopment	Development Services - Reduce appropriation to match funds available.	(173,189)
	Fitzsimons Redevelopment	Development Services - Correct portion of Fitzsimons Private Redevelopment that was budgeted as operating instead of capital.	(2,310,461)
	Incentive Adjustments	Non-Departmental - Pre-existing various incentive contracts.	362,476
Fleet Management	Fuel and Maintenance Costs	General Management - Increase for higher fuel and maintenance costs (29%).	1,078,720
Gifts and Grants	Brownfields Grant	Neighborhood Services - Reduce appropriation to match grant revenue.	(100,260)
Recreation	Mandated Cost	Library, Rec. & Cultural Services - Natural Gas Rate Increase (63%).	120,295
	Contingency Budget	Removal of contingency appropriation from the Recreation Fund to match revenue.	(371,431)
Risk Management	Mandated Cost	Human Resources - Increase in average claim costs and insurance premiums.	1,261,261
Wastewater	Debt Services	Higher debt service payments.	1,900,091
	Metro Wastewater Charges	Increased cost for annual Metro Wastewater Charges.	940,642
	Allocated Admin to CIP	Allocated Personal Services cost to Capital Improvement Projects.	(1,337,814)
Water	Debt Services	Higher debt service payments.	834,555
	Intergovernmental Agreements	Decreased costs for intergovernmental agreements between the City and southeastern Colorado governments.	(6,400,000)
	Allocated Admin to CIP	Allocated Personal Services cost to Capital Improvement Projects.	(2,074,634)

## Attachment 5

### General Fund Appropriations

Department	2004 Actual	2005 Actual	2006 Projection	2007 Adopted
City Attorney	4,259,377	4,213,779	4,380,834	4,553,404
City Council	846,861	859,092	870,139	959,132
Civil Service Commission	442,895	529,403	498,647	535,711
Court Administration	6,001,204	6,129,041	6,247,514	6,676,793
Development Services	1,214,242	867,488	725,705	851,768
Finance	4,456,236	4,550,156	4,495,524	5,153,882
Fire	27,547,852	27,856,221	29,936,685	31,869,490
General Management	12,133,765	11,580,653	13,040,035	15,995,625
Human Resources	1,376,146	1,322,769	1,496,399	1,423,836
Information Technology	6,313,709	6,054,627	6,135,481	6,782,815
Judicial	1,716,367	1,691,036	1,831,632	2,049,608
Library, Rec & Cultural Svcs	11,760,982	11,765,460	11,237,708	12,390,981
Neighborhood Services	4,089,390	3,961,370	3,749,219	3,511,512
Non-Departmental	35,291,300	41,518,531	43,596,372	38,055,097
Parks & Open Space	12,555,842	12,720,013	12,583,294	13,882,798
Planning	1,436,373	1,262,876	1,187,728	1,159,614
Police	59,823,240	62,387,509	66,904,273	71,545,018
Public Defender	493,388	511,980	576,164	588,977
Public Safety Communications Center	3,854,666	3,923,286	4,232,532	5,215,476
Public Works	16,765,015	16,810,767	17,869,919	19,427,067
<b>Total General Fund Appropriations</b>	<b>\$212,378,850</b>	<b>\$220,516,057</b>	<b>\$231,595,804</b>	<b>\$242,628,604</b>

## Attachment 6 General Fund Amendments

Department	Item	Amount
City Attorney	Salary increases, 1.0 FTE Victim Liaison, and operating expenses.	\$ 361,019
City Council	Blue Ribbon Panel Council project coordinator, Council support coordinator, increase annual dues for U.S. Conference of Mayors.	87,469
Court Administration	New FTE for first appearance center, increased fees for interpreters, eliminate vacancy savings target, and additional funding for Interactive Voice Response (IVR) system.	184,587
Development Services	Business development specialist contract position.	62,000
Finance	Three additional tax auditors, adjustment of external audit fee, additional training for accountants, budget temp staff and professional services, financial assistant contract position and accounting technician contract position paid by Aurora Water.	423,429
Fire	Fire Stations 14 (EMS) and 15 full year funding, emergency medical technician training, offset by transfer of the Business Systems Administrator to Information Technology.	1,501,987
General Management	Includes \$2.1 million of additional funding for fleet replacement, 1.0 FTE for a Courier II position, funding for maintenance at new City facilities, additional federal lobbying contract, new campaign finance reporting software, new county document submission system, additional internal audit training and supplies, temporary energy conservation engineer paid for by energy cost savings, movement of Dutch Mill to Central Facilities, a senior internal auditor and additional funding for Aurora Water building costs at Central, both paid by Aurora Water.	2,752,993
Human Resources	Nationwide background checks for all new hire employees, restoration of Second Language Bonus Program.	154,000
Information Technology	Hardware/software maintenance contracts, Desktop Configuration Administrator, Programmer/Analyst II, transfer of Business Systems Administrator from Fire, Senior Utility Billing System Analyst paid by Aurora Water.	396,237
Judicial	Restore vacancy savings.	176,983
Library, Rec & Cultural Svcs	Partial restoration of Library public hours, restore \$200,000 of \$500,000 bookstock cut, Recreation Division equipment replacement and temporary hours, transfer of North Aurora Special Events Coordinator, restoration of library temporary hours, Utah Pool natural gas, restore shortfall from 2005 merger of Historic Sites and Aurora History Museum, restore Parklane Pool, fund security guard for Martin Luther King Library - adds are partially offset by decreased subsidy due to higher revenue.	529,168
Neighborhood Services	Transfer of Code Enforcement FTE and Original Aurora Renewal FTE from CDBG to General Fund, increase animal care budget.	150,405
Non-Departmental	Increased Police and TABOR Reserve Fund transfer, restore Visitors Promotion Advisory Board transfer, funding for employee bonus plan, offset by reduction in compensation reserve for expected vacancy savings.	811,420
Parks & Open Space	Additional operating expenses (FTE, supplies, utilities) for new park properties, one Ranger Patrol FTE, Aurora Reservoir Weekend Manager, Trail Ranger/Volunteer, maintenance of turf at water drainage channels, additional supplies and admin support, adds partially offset by transfer of open space admin function from General Fund to Arapahoe County Open Space Fund and transfer of Arapahoe County operations and maintenance from General Fund to Designated Revenue Fund.	635,503

## Attachment 6 General Fund Amendments

Department	Item	Amount
Police	Six new 2/1000 officers and equipment, three new overhire officers and equipment, one Firearms Examiner FTE, two Crime Scene Investigators, one vehicle impound assistant FTE, one systems coordinator FTE, additional appropriation for annual Occupational Safety and Health Administration (OSHA) standard medical screening, Juvenile Accountability Block Grant, budget for medical payments for injured persons, additional recruitment unit travel, crime lab section accreditation, and Police recruitment bonuses.	1,300,853
Public Defender	Additional training and copying costs.	2,500
Public Safety Communications Center	Additional Public Safety Communications Center staff, salary increases, and accreditation costs.	1,176,757
Public Works	Additional staff for street maintenance, public improvement inspections, and street sweeping, additional equipment for street services and engineering services, street lighting electricity growth, public improvement inspections overtime, software and staff training.	802,050
<b>Total Adds</b>		<b>\$ 11,509,360</b>

## Attachment 7

### Significant Amendments in Other Operating Funds

Fund	Item	Amount
Arapahoe County Open Space	Funding for 8.75 FTE and four contract positions in administration, maintenance, open space, landscaping, and trails.	\$ 962,934
Community Development	Full appropriation to match the approved federal spending plan.	5,341,067
Conservation Trust	Funding for 0.25 FTE landscape architect.	22,539
Cultural Services	Transfer North Aurora Special Events Coordinator from Community Development Fund, and restore shortfall from 2005 merger of Historic Sites and Aurora History Museum.	112,743
Designated Revenue	Funding for Agencies with a Nexus to Law Enforcement offset through a court surcharge, payment for economic development agencies funded by a transfer from the Development Review Fund, efficiency investment projects in Information Technology, additional Fire programs, additional Visitors Promotion Advisory Board support in Non-Departmental, 4.0 FTE Forestry maintenance workers, and Arapahoe County Community Park maintenance funded by additional revenue in Parks & Open Space.	1,807,752
Development Review	Transfer for economic development agency funding, 1.0 FTE Socio-economic Analyst and related operating costs, increase in recording fees and permits in General Management, additional training and supplies in Planning, additional overtime in Public Works.	584,283
Emergency Contingency Fund	Transfer of interest proceeds to General Fund for Police recruitment bonuses.	36,000
Fleet Management	New and replacement capital outlay and funding for the maintenance of the two Fleet buildings in General Management.	80,000
Gifts and Grants	Anticipated grant awards in Fire.	20,000
Golf Courses	Budget addition for operations to match actual expenditures.	168,444
Print Shop	Add 0.5 FTE offset printer to handle increased printing demand.	21,848
Recreation	Recreation division equipment replacement, additional Utah Pool natural gas, restoration of Parklane Pool operations, partial restoration of temporary employee hours.	238,002
Wastewater	Funding for 14.0 FTE, increased administrative fee to the General Fund, repair and maintenance of aging infrastructure, and additional operating costs.	4,195,304
Water	Funding for 27.0 FTE, increased administrative fee to the General Fund, additional computers, capital related equipment and vehicles, Griswold and Wemlinger capital adjustments, Wemlinger roof replacement, and additional operating costs.	4,915,016
<b>Total Amendments</b>		<b>\$ 18,505,932</b>

## Attachment 8

### Staffing Summary by Fund

<b>Fund</b>	<b>2004 Actual</b>	<b>2005 Actual</b>	<b>2006 Projection</b>	<b>2007 Adopted</b>
Abatement Fund	1.00	1.00	1.00	1.00
Arapahoe County Open Space Fund (a)	0.00	2.75	8.10	16.85
Community Development Fund	29.00	29.00	30.30	27.20
Conservation Trust Fund	4.50	4.50	4.65	4.90
Cultural Services Fund	18.00	18.00	18.00	19.00
Designated Revenues Fund	10.50	15.50	28.10	33.10
Development Review Fund	107.85	115.85	118.25	119.25
Enhanced E-911 Fund	0.00	0.00	5.00	5.00
Fleet Management Fund	40.00	40.00	38.34	38.34
General Fund	2,008.47	1,980.12	1,980.68	2,035.53
Gifts & Grants Fund	4.50	1.50	0.50	0.50
Golf Courses Fund	57.00	56.00	52.00	52.00
Print Shop Fund	5.00	4.00	2.50	3.00
Recreation Fund	69.30	68.30	67.00	67.00
Risk Management Fund	10.00	10.00	10.00	10.00
Wastewater Fund	111.75	123.07	134.10	148.10
Water Fund	192.25	205.93	240.90	267.90
<b>Grand Total</b>	<b>2,669.12</b>	<b>2,675.52</b>	<b>2,739.42</b>	<b>2,848.67</b>

(a) The Arapahoe County Open Space Fund was established in 2005.

**Attachment 9**  
**2004-2011 Capital Improvement Program Summary**

Fund\Department	2007 - 2011 Five-Year Plan									Total 2007-2011
	2004 Actual	2005 Actual	2006 Projection	2007 Adopted	2008 Planned	2009 Planned	2010 Planned	2011 Planned		
<b>Arapahoe County OS Fund:</b>										
Parks & Open Spaces	\$ -	\$ 1,665,000	\$ 3,500,645	\$ 4,379,143	\$ 2,066,913	\$ 3,769,370	\$ 2,691,902	\$ 4,085,378	\$ 16,992,706	
<b>Bond Proceeds Fund:</b>										
Fire	\$ -	\$ 164,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Library & Recreation	-	354,288	-	-	-	-	-	-	-	
Parks & Open Space	-	627,105	125,000	-	-	-	-	-	-	
Police	-	42,745	-	-	-	-	-	-	-	
<b>Total Bond Proceeds Fund</b>	<b>\$ -</b>	<b>\$ 1,188,256</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Building Repair Fund:</b>										
General Management	\$ 1,966,500	\$ 1,830,486	\$ 2,816,573	\$ 2,159,751	\$ 1,991,901	\$ 1,932,127	\$ 1,917,960	\$ 1,893,019	\$ 9,894,758	
<b>Capital Projects Fund:</b>										
Court Administration	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Development Services	-	87,100	250,000	32,580	32,580	32,580	32,580	32,580	162,900	
Finance	60,000	135,113	332,586	127,799	131,397	134,589	137,877	142,392	674,054	
Fire	30,000	1,986,320	1,080,000	1,393,000	3,450,000	550,000	50,000	2,950,000	8,393,000	
General Management	1,240,000	94,333	(12,228)	587,817	1,047,601	2,479,829	3,076,423	449,720	7,641,390	
Information Technology	1,710,000	1,587,127	1,466,140	2,330,000	2,130,000	2,160,000	2,160,000	2,160,000	10,940,000	
Library & Recreation	1,442,295	(839,339)	-	850,000	-	-	-	-	850,000	
Neighborhood Services	1,000,000	-	-	-	-	-	-	-	-	
Non Departmental	2,679,139	18,781,487	2,969,360	2,333,800	2,058,800	2,058,800	2,058,800	2,058,800	10,569,000	
Parks & Open Spaces	1,222,785	1,074,094	253,781	444,629	377,241	747,070	381,945	385,223	2,336,108	
Planning	-	-	-	150,000	-	-	-	-	150,000	
Police	350,000	(5,100)	-	113,000	-	-	-	-	113,000	
Public Works	24,178,266	19,311,060	14,701,190	19,910,979	24,024,654	18,425,293	18,555,223	19,396,538	100,312,687	
<b>Total Capital Projects Fund</b>	<b>\$ 33,972,485</b>	<b>\$ 42,212,195</b>	<b>\$ 21,040,829</b>	<b>\$ 28,273,604</b>	<b>\$ 33,252,273</b>	<b>\$ 26,588,161</b>	<b>\$ 26,452,848</b>	<b>\$ 27,575,253</b>	<b>\$ 142,142,139</b>	
<b>Community Maintenance Fund:</b>										
Public Works	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

**Attachment 9**  
**2004-2011 Capital Improvement Program Summary**

Fund\Department	2007 - 2011 Five-Year Plan								
	2004 Actual	2005 Actual	2006 Projection	2007 Adopted	2008 Planned	2009 Planned	2010 Planned	2011 Planned	Total 2007-2011
<b>Conservation Trust Fund:</b>									
Library & Recreation	\$ -	\$ 885,000	\$ 1,327,194	\$ 180,000	\$ 2,731,740	\$ 850,000	\$ 299,700	\$ 1,380,871	\$ 5,442,311
Parks & Open Spaces	3,281,750	1,497,000	1,113,000	1,273,000	1,420,000	1,355,000	1,170,000	1,205,000	6,423,000
<b>Total Conservation Trust Fund</b>	<b>\$ 3,281,750</b>	<b>\$ 2,382,000</b>	<b>\$ 2,440,194</b>	<b>\$ 1,453,000</b>	<b>\$ 4,151,740</b>	<b>\$ 2,205,000</b>	<b>\$ 1,469,700</b>	<b>\$ 2,585,871</b>	<b>\$ 11,865,311</b>
<b>Designated Revenues Fund</b>									
Development Services	\$ -	\$ -	\$ -	\$ 2,310,461	\$ -	\$ -	\$ -	\$ -	\$ 2,310,461
Non-Departmental	-	11,807,384	-	-	-	-	-	-	-
Parks & Open Space	-	132,450	828,000	100,000	780,000	400,000	250,000	490,000	2,020,000
<b>Total Designated Revenues Fun</b>	<b>\$ -</b>	<b>\$ 11,939,834</b>	<b>\$ 828,000</b>	<b>\$ 2,410,461</b>	<b>\$ 780,000</b>	<b>\$ 400,000</b>	<b>\$ 250,000</b>	<b>\$ 490,000</b>	<b>\$ 4,330,461</b>
<b>E-911 Fund:</b>									
Information Technology	\$ 1,710,000	\$ 2,288,981	\$ 2,143,105	\$ 2,152,989	\$ 2,231,492	\$ 3,414,001	\$ 3,328,659	\$ 3,447,894	\$ 14,575,035
<b>Gifts &amp; Grants Fund:</b>									
Parks & Open Spaces	\$ (384,672)	\$ 990,000	\$ 273,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works	2,514,286	-	8,666,854	-	-	-	-	-	-
<b>Total Gifts &amp; Grants Fund</b>	<b>\$ 2,129,614</b>	<b>\$ 990,000</b>	<b>\$ 8,940,354</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Golf Course Fund:</b>									
Parks & Open Spaces	\$ (72,591)	\$ 206,334	\$ 345,000	\$ 382,500	\$ 240,000	\$ 275,000	\$ 470,000	\$ 180,000	\$ 1,547,500
<b>Parks Development Fund:</b>									
Parks & Open Spaces	\$ 594,235	\$ 750,996	\$ 687,834	\$ 547,934	\$ 415,810	\$ -	\$ -	\$ 130,662	\$ 1,094,406
<b>Wastewater Fund:</b>									
Aurora Water	\$ 17,826,739	\$ 11,984,327	\$ 17,607,734	\$ 29,090,566	\$ 54,407,495	\$ 53,963,778	\$ 50,506,367	\$ 34,952,996	\$ 222,921,202
<b>Water Fund:</b>									
Aurora Water	\$ 30,214,975	\$ 114,674,135	\$ 108,038,264	\$ 137,410,975	\$ 343,474,804	\$ 406,196,264	\$ 134,592,992	\$ 173,348,646	\$ 1,195,023,681
<b>TOTAL CIP</b>	<b>\$ 92,623,707</b>	<b>\$ 192,112,544</b>	<b>\$ 168,513,532</b>	<b>\$ 208,260,923</b>	<b>\$ 443,012,428</b>	<b>\$ 498,743,701</b>	<b>\$ 221,680,428</b>	<b>\$ 248,689,719</b>	<b>\$ 1,620,387,199</b>

Capital Improvement Program appropriations are considered spent in the year that they are appropriated on a budget basis. However, on an accounting basis any unspent appropriation carries forward to the next year. Typically, when a project is completed or there is a change in scope associated with a project, surplus budget is lapsed to fund balance. A negative number reflects budget lapses of carried forward budget from previous years.

## Attachment 10

### Other Funds Major Capital Projects

Fund / Projects	Total Cost 2007 -2011
<b>Arapahoe County Open Space Fund</b>	
Springhill Park	\$ 4,800,000
Infrastructure - Trails	1,975,000
Playground Renovation	1,390,000
Construction - Open Space	1,185,000
Irrigation Replacement	1,100,000
Miscellaneous Small Infrastructure Projects	800,000
Saddle Rock East Neighborhood Park	735,000
Murphy Creek North Neighborhood Park	665,000
<b>Building Repair Fund</b>	
Roof Repair/Concrete Repair/Painting/Carpet/Tile/Structural	2,065,000
AMC Campus Mechanical/Electrical Systems Repair/Upgrade	2,000,000
HVAC Projects	1,190,000
Beck Recreation Center	780,000
Security/Fire Alarm Systems	760,000
Lighting/Electrical/Engineering	740,000
<b>Conservation Trust Fund</b>	
Beck Recreation Center	3,206,740
Construction - Parks	3,025,000
Infrastructure - Parks	1,738,000
Del Mar Bathhouse/Water Features (Family Aquatics Center)	1,130,871
Construction - Open Space	1,100,000
<b>Designated Revenues Fund</b>	
Fitzsimons Private Redevelopment	2,310,461
Construction - Parks	890,000
Construction - Open Space	600,000
<b>Enhanced E-911 Fund</b>	
800 MHz Radio Expansion (Debt Service)	8,538,228
MDC Infrastructure Replacement	3,048,816
800 MHz Portable and Mobile Replacement	2,787,991
<b>Golf Course Fund</b>	
Facility Enhancement	400,000
<b>Parks Development Fund</b>	
Construction - Parks	1,094,406

## Attachment 10

### Other Funds Major Capital Projects

Fund / Projects	Total Cost 2007 -2011
<b>Water Fund</b>	
Prairie Waters Project	\$ 768,659,892
Storage	133,927,442
Land and Water Acquisition	90,649,509
Transmission and Distribution	65,016,722
Facilities	41,428,957
Raw Water Operations	33,982,861
Planning and Management	21,764,199
<b>Wastewater Fund</b>	
Storm Water	65,272,284
Facilities	59,868,702
Operations Projects	35,827,340
Collection	28,085,135
Developer Related Projects	20,969,345